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2026 Consolidated Budget:

- Operating
- Capital





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2026 Capital Budget  
2027 - 2030 Draft Capital Forecast



**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Department**

Forecast is approved in principle only and is subject to change

|                                                      | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>CAO</b>                                           |      |                |                  |                  |                  |                  |                   |
| <b>Facilities Admin</b>                              |      |                |                  |                  |                  |                  |                   |
| CFA001 New Back-up Generator for Municipal Office    | #    | -              | -                | -                | 150,000          | -                | 150,000           |
| CFA002 Municipal Office Interior Maintenance         | #    | -              | 57,000           | -                | -                | -                | 57,000            |
| CFA003 Light Upgrade and Fire Separation Remediation | #    | 20,000         | -                | -                | -                | -                | 20,000            |
| <b>Total CAO</b>                                     |      | <b>20,000</b>  | <b>57,000</b>    |                  | <b>150,000</b>   |                  | <b>227,000</b>    |
| <b>Corporate Services</b>                            |      |                |                  |                  |                  |                  |                   |
| <b>Corporate Service IT</b>                          |      |                |                  |                  |                  |                  |                   |
| CIT001 End Point Lifecycle Replacement               |      | 35,500         | -                | -                | -                | -                | 35,500            |
| CIT002 Facility Scheduling Software                  |      | -              | -                | 60,000           | -                | -                | 60,000            |
| CIT003 Website / CMS Replacement                     |      | -              | -                | 72,000           | -                | -                | 72,000            |
| CIT004 ERP Replacement                               | #    | -              | 380,000          | -                | -                | -                | 380,000           |
| CIT005 Corporate GIS Program Development             |      | 110,000        | -                | -                | -                | -                | 110,000           |
| CIT006 2026 Digital Infrastructure Renewal           |      | 110,000        | -                | -                | -                | -                | 110,000           |
| CIT007 2027 Digital Infrastructure Renewal           |      | -              | 66,000           | -                | -                | -                | 66,000            |
| CIT008 2028 Digital Infrastructure Renewal           |      | -              | -                | 72,000           | -                | -                | 72,000            |
| CIT009 2029 Digital Infrastructure Renewal           |      | -              | -                | -                | 55,000           | -                | 55,000            |
| CIT010 2030 Digital Infrastructure Renewal           |      | -              | -                | -                | -                | 50,000           | 50,000            |
| <b>Total Corporate Services</b>                      |      | <b>255,500</b> | <b>446,000</b>   | <b>204,000</b>   | <b>55,000</b>    | <b>50,000</b>    | <b>1,010,500</b>  |
| <b>Communications and Strategic Projects</b>         |      |                |                  |                  |                  |                  |                   |
| CSP001 Lighting of Port Perry Letters Old Mill       | #    | 20,000         | -                | -                | -                | -                | 20,000            |
| CSP002 Scugog Community Strategic Plan               | #    | -              | 100,000          | -                | -                | -                | 100,000           |
| <b>Total Communications and Special Projects</b>     |      | <b>20,000</b>  | <b>100,000</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>120,000</b>    |
| <b>Finance</b>                                       |      |                |                  |                  |                  |                  |                   |
| FIN001 2029 DC Study Update                          |      | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN002 Long Range Financial Plan                     |      | -              | 75,000           | -                | -                | -                | 75,000            |
| FIN003 Compensation Review - 2028                    | #    | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN004 Asset Management Plan Update                  | #    | -              | -                | -                | 50,000           | -                | 50,000            |
| <b>Total Finance</b>                                 |      | <b>-</b>       | <b>75,000</b>    | <b>100,000</b>   | <b>50,000</b>    | <b>-</b>         | <b>225,000</b>    |



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Capital Project Listing by Department**

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|                                                            | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Fire &amp; Emergency Services</b>                       |      |                |                  |                  |                  |                  |                   |
| <b>Fire Admin</b>                                          |      |                |                  |                  |                  |                  |                   |
| FAD001 St 62 Renovations Project Design                    | #    | 75,000         | -                | -                | -                | -                | 75,000            |
| FAD002 Portable Radio Replacement                          |      | 40,000         | -                | -                | -                | -                | 40,000            |
| FAD003 St 62 Renovations/Expansion                         |      | -              | -                | -                | -                | 5,000,000        | 5,000,000         |
| FAD004 St 61 Natural Gas Generator                         | #    | 200,000        | -                | -                | -                | -                | 200,000           |
| <b>Total Fire Admin</b>                                    |      | <b>315,000</b> |                  | -                | -                | <b>5,000,000</b> | <b>5,315,000</b>  |
| <b>Fire Fleet</b>                                          |      |                |                  |                  |                  |                  |                   |
| FFL001 St 62 Rescue Boat                                   | #    | -              | 185,000          | -                | -                | -                | 185,000           |
| FFL002 Replacement of Fire SUV - #5417018, Car-64          |      | -              | -                | 78,000           | -                | -                | 78,000            |
| FFL003 Replacement of Rescue Truck - #5410226, R61         |      | -              | -                | -                | -                | 1,275,000        | 1,275,000         |
| FFL004 Replacement of Rescue Truck - #5406223, R62         |      | 500,000        | -                | -                | -                | -                | 500,000           |
| FFL005 Replacement of Fire SUV - #5417019, Car-61          |      | 76,000         | -                | -                | -                | -                | 76,000            |
| FFL006 Replacement of Pumper Fire Truck - #5408121, P64    |      | -              | -                | -                | 2,100,000        | -                | 2,100,000         |
| FFL007 Replacement of Rescue Truck - #5406227, R64         |      | -              | -                | 550,000          | -                | -                | 550,000           |
| <b>Total Fire Fleet</b>                                    |      | <b>576,000</b> | <b>185,000</b>   | <b>628,000</b>   | <b>2,100,000</b> | <b>1,275,000</b> | <b>4,764,000</b>  |
| <b>Total Fire &amp; Emergency Services</b>                 |      | <b>891,000</b> | <b>185,000</b>   | <b>628,000</b>   | <b>2,100,000</b> | <b>6,275,000</b> | <b>10,079,000</b> |
| <b>Public Works &amp; Recreation</b>                       |      |                |                  |                  |                  |                  |                   |
| <b>Public Works</b>                                        |      |                |                  |                  |                  |                  |                   |
| <b>PW Admin</b>                                            |      |                |                  |                  |                  |                  |                   |
| PAD001 Old Hydro Building Conversion Assessment            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| PAD002 State of the Infrastructure Study - 2026            |      | 90,000         | -                | -                | -                | -                | 90,000            |
| PAD004 Active Transportation Improvements - Design         |      | -              | -                | 70,000           | -                | -                | 70,000            |
| PAD005 Active Transportation Improvements - Construction   |      | -              | -                | -                | -                | 300,000          | 300,000           |
| PAD006 Municipal Structure Inventory and Inspection - 2027 |      | -              | 20,000           | -                | -                | -                | 20,000            |
| PAD009 State of the Infrastructure Study - 2028            |      | -              | -                | 92,000           | -                | -                | 92,000            |
| PAD010 Municipal Structure Inventory and Inspection - 2029 |      | -              | -                | -                | 22,000           | -                | 22,000            |
| PAD011 State of the Infrastructure Study 2030              |      | -              | -                | -                | -                | 94,000           | 94,000            |
| <b>Total PW Admin</b>                                      |      | <b>108,000</b> | <b>20,000</b>    | <b>162,000</b>   | <b>22,000</b>    | <b>394,000</b>   | <b>706,000</b>    |
| <b>PW Fleet</b>                                            |      |                |                  |                  |                  |                  |                   |
| PFL001 Replacement of Single Axle - #5015091               |      | -              | 437,000          |                  | -                | -                | 437,000           |
| PFL002 Replacement of Front-End Loader - #5010009          |      | 392,000        | -                |                  | -                | -                | 392,000           |
| PFL003 New Wood Chipper                                    | #    | -              | -                | 125,000          | -                | -                | 125,000           |
| PFL004 Replacement Half Ton Pickup - #5017099              |      | -              | 79,000           | -                | -                | -                | 79,000            |
| PFL005 Replacement Wheeled Excavator - #5007078            |      | -              | 445,000          | -                | -                | -                | 445,000           |

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# New Project Added

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|-----------------------------------------------------------------------------|------|------------------|------------------|------------------|------------------|------------------|-------------------|
| PFL006 Replacement Half Ton Pickup - #5117100                               |      | -                | 79,000           | -                | -                | -                | 79,000            |
| PFL007 New Road Tractor for Public Works                                    | #    | 490,000          | -                | -                | -                | -                | 490,000           |
| PFL009 Replacement One Ton - #5117881                                       |      | -                | -                | 120,000          | -                | -                | 120,000           |
| PFL010 Replacement of Tandem Axle - #5015093                                |      | -                | 467,000          | -                | -                | -                | 467,000           |
| PFL011 Replacement of Road Tractor - #5016075                               |      | -                | -                | 382,000          | -                | -                | 382,000           |
| PFL012 Replacement of One Ton Pickup Truck - #5015729                       |      | -                | 120,000          | -                | -                | -                | 120,000           |
| PFL013 Replacement of One Ton Pickup - #5016094                             |      | -                | -                | 123,000          | -                | -                | 123,000           |
| PFL014 Replacement of Tandem Axle - #5015103                                |      | 440,000          | -                | -                | -                | -                | 440,000           |
| PFL015 Replacement Tandem Axle #5020949                                     |      | -                | -                | -                | -                | 496,000          | 496,000           |
| PFL016 Replacement Tandem Axle #5020950                                     |      | -                | -                | -                | -                | 496,000          | 496,000           |
| PFL017 Replacement Hot Box Patcher #5018108                                 |      | -                | -                | -                | -                | 76,000           | 76,000            |
| PFL018 Replacement of Single Axle - #5018127                                |      | -                | -                | -                | -                | 496,000          | 496,000           |
| PFL020 New Wood Chipper                                                     | #    | 125,000          | -                | -                | -                | -                | 125,000           |
| PFL021 Wood Chipper Replacement #5006105                                    | #    | -                | 125,000          | -                | -                | -                | 125,000           |
| <b>Total PW Fleet</b>                                                       |      | <b>1,447,000</b> | <b>1,752,000</b> | <b>750,000</b>   | <b>-</b>         | <b>1,564,000</b> | <b>5,513,000</b>  |
| <b>PW Hardtop</b>                                                           |      |                  |                  |                  |                  |                  |                   |
| PHD001 Second Access Scugog Island - North Link                             |      | -                | -                | -                | 1,360,000        | -                | 1,360,000         |
| PHD002 Queen Street Corridor Operation and Design Study                     |      | -                | -                | 80,000           | -                | -                | 80,000            |
| PHD003 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - Design |      | 120,000          | -                | -                | -                | -                | 120,000           |
| PHD005 Pine Point Road Rehabilitation - Island Rd to 2 km East              |      | 540,000          | -                | -                | -                | -                | 540,000           |
| PHD006 Old Simcoe Rd Rehabilitation - Queen St to Reach St                  |      | 1,400,000        | -                | -                | -                | -                | 1,400,000         |
| PHD007 Old Simcoe Rd Recon - King to Jeffery - Construction                 |      | -                | 2,500,000        | -                | -                | -                | 2,500,000         |
| PHD009 Cartwright E 1/4 Line - Hwy 7A to Edgerton                           |      | -                | -                | 1,400,000        | -                | -                | 1,400,000         |
| PHD010 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design        |      | -                | 80,000           | -                | -                | -                | 80,000            |
| PHD012 Crandell St Reconstruction - Scugog St to Queen St - Design          |      | 150,000          | -                | -                | -                | -                | 150,000           |
| PHD013 River St Rehabilitation - Nonquon Bridge N to Simcoe St              |      | -                | 565,000          | -                | -                | -                | 565,000           |
|                                                                             |      | -                | -                | -                | -                | -                | -                 |
| PHD016 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr            |      | 395,000          | -                | -                | -                | -                | 395,000           |
| PHD017 Apple Valley Subdivision - Rehabilitation                            |      | -                | -                | 2,250,000        | -                | -                | 2,250,000         |
|                                                                             |      | -                | -                | -                | -                | -                | -                 |
| PHD019 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design          |      | -                | 85,000           | -                | -                | -                | 85,000            |
| PHD020 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design        |      | -                | 65,000           | -                | -                | -                | 65,000            |
| PHD021 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design      |      | -                | 55,000           | -                | -                | -                | 55,000            |
| PHD022 Marsh Hill Rd Rehabilitation - Utica to Epsom                        |      | 1,000,000        | -                | -                | -                | -                | 1,000,000         |

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|-------------------------------------------------------------------------------|------|------------------|------------------|------------------|------------------|------------------|-------------------|
| PHD023 Brunon Avenue Rehabilitation                                           |      | -                | 165,000          | -                | -                | -                | 165,000           |
| PHD024 Cartwright Fields Parking Lot Upgrades                                 |      | 90,000           | -                | -                | -                | -                | 90,000            |
| PHD026 McDonald Street Rehab - Simcoe St to Rosa St - Construction            |      | -                | -                | 400,000          | -                | -                | 400,000           |
| PHD027 Surface Treated Road Lifecycle Extension - 2026                        |      | 680,000          | -                | -                | -                | -                | 680,000           |
| PHD028 Old Scugog Rd. - Shirley Rd to Church St. - Resurface                  |      | 800,000          | -                | -                | -                | -                | 800,000           |
| PHD029 Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction   |      | -                | -                | 1,900,000        | -                | -                | 1,900,000         |
| PHD030 Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction               |      | -                | -                | 650,000          | -                | -                | 650,000           |
| PHD031 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction    |      | -                | -                | -                | 600,000          | -                | 600,000           |
| PHD032 Crandell St Reconstruction - Scugog St to Queen St - Construction      |      | -                | -                | -                | 2,000,000        | -                | 2,000,000         |
| PHD033 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction      |      | -                | -                | -                | 680,000          | -                | 680,000           |
| PHD034 Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction             |      | -                | -                | -                | 650,000          | -                | 650,000           |
| PHD035 Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction           |      | -                | -                | -                | 490,000          | -                | 490,000           |
| PHD036 Surface Treated Road Lifecycle Extension - 2027                        | #    | -                | 780,000          | -                | -                | -                | 780,000           |
| PHD037 Surface Treated Road Lifecycle Extension - 2028                        | #    | -                | -                | 600,000          | -                | -                | 600,000           |
| PHD038 Surface Treated Road Lifecycle Extension - 2029                        | #    | -                | -                | -                | 550,000          | -                | 550,000           |
| PHD039 Surface Treated Road Lifecycle Extension - 2030                        | #    | -                | -                | -                | -                | 900,000          | 900,000           |
| PHD040 Fralick's Beach Rd Rehabilitation - Hood Rd to North End               |      | -                | -                | -                | -                | 600,000          | 600,000           |
| PHD041 Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd - Design | # @  | -                | -                | -                | 75,000           | -                | 75,000            |
| PHD042 Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design             | # @  | -                | -                | -                | 100,000          | -                | 100,000           |
| PHD043 Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design              |      | -                | -                | -                | -                | 150,000          | 150,000           |
| <b>Total PW Hardtop</b>                                                       |      | <b>5,175,000</b> | <b>4,295,000</b> | <b>7,280,000</b> | <b>6,505,000</b> | <b>1,650,000</b> | <b>24,905,000</b> |
| <b>PW Stormwater</b>                                                          |      |                  |                  |                  |                  |                  |                   |
| PST001 Georgian Woods SWM Pond Rehab                                          | *    | -                | 800,000          | -                | -                | -                | 800,000           |
| PST002 Honey Harbour South SWM Pond Design                                    |      | -                | -                | 80,000           | -                | -                | 80,000            |
| PST003 Honey Harbour South SWM Pond Rehab                                     |      | -                | -                | -                | 700,000          | -                | 700,000           |
| PST004 Baagwating SWM Pond Design                                             | @    | 216,000          | -                | -                | -                | -                | 150,000           |
| PST005 Smart Centres SWM Pond Design                                          | @    | -                | -                | -                | 70,000           | -                | 70,000            |
| <b>Total PW Stormwater</b>                                                    |      | <b>216,000</b>   | <b>800,000</b>   | <b>80,000</b>    | <b>770,000</b>   | <b>-</b>         | <b>1,800,000</b>  |
| <b>PW Loosetop</b>                                                            |      |                  |                  |                  |                  |                  |                   |
| PLS001 Gravel Roads Resurfacing - 2027                                        |      | -                | 1,000,000        |                  | -                | -                | 1,000,000         |
| PLS002 Gravel Roads Resurfacing - 2028                                        |      | -                | -                | 1,000,000        | -                | -                | 1,000,000         |
| PLS004 Gravel Roads Resurfacing - 2026                                        |      | 1,000,000        | -                | -                | -                | -                | 1,000,000         |
| PLS005 Gravel Roads Resurfacing - 2029                                        |      | -                | -                | -                | 1,000,000        | -                | 1,000,000         |
| PLS006 Gravel Roads Resurfacing - 2030                                        |      | -                | -                | -                | -                | 1,000,000        | 1,000,000         |
| <b>Total PW Loosetop</b>                                                      |      | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>5,000,000</b>  |

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|---------------------------------------------------------|------|------------------|-------------------|-------------------|------------------|------------------|-------------------|
| <b>PW Bridges &amp; Culvert</b>                         |      |                  |                   |                   |                  |                  |                   |
| PBR004 Bridge No. 11 (Cadmus) Replacement               |      | 1,750,000        | -                 | -                 | -                | -                | 1,750,000         |
| PBR005 Replacement of Culvert 206 - Construction        | *    | -                | 1,200,000         | -                 | -                | -                | 1,200,000         |
| PBR006 Replacement of Culvert 207 - Construction        | *    | -                | 1,200,000         | -                 | -                | -                | 1,200,000         |
| PBR007 Replacement of Culvert 204 - Design              | @    | -                | -                 | -                 | -                | 100,000          | 100,000           |
| PBR011 Scugog Line 2 Culvert Replacement - Construction |      | -                | -                 | 600,000           | -                | -                | 600,000           |
| <b>Total PW Bridge &amp; Culvert</b>                    |      | <b>1,750,000</b> | <b>2,400,000</b>  | <b>600,000</b>    | <b>-</b>         | <b>100,000</b>   | <b>4,850,000</b>  |
| <b>PW Roadside Maintenance</b>                          |      |                  |                   |                   |                  |                  |                   |
| PRM001 Excess Soil Temporary Storage Yard               |      | -                | -                 | 450,000           | -                | -                | 450,000           |
| PRM002 Bike Route Signage - Design                      |      | -                | -                 | -                 | 50,000           | -                | 50,000            |
| PRM003 Bike Route Signage - Implementation              |      | -                | -                 | -                 | -                | 125,000          | 125,000           |
| PRM004 Gateway Digital Sign                             |      | -                | -                 | -                 | -                | 100,000          | 100,000           |
| PRM005 Implementation of Wayfinding Signs - Phase 2     |      | -                | -                 | 45,000            | -                | -                | 45,000            |
| <b>Total PW Roadside Maintenance</b>                    |      | <b>-</b>         | <b>-</b>          | <b>495,000</b>    | <b>50,000</b>    | <b>225,000</b>   | <b>770,000</b>    |
| <b>PW Sidewalk Maintenance</b>                          |      |                  |                   |                   |                  |                  |                   |
| PSD002 Sidewalk Reconstruction - 2026                   |      | 150,000          | -                 | -                 | -                | -                | 150,000           |
| PSD003 Sidewalk Reconstruction - 2027                   |      | -                | 150,000           | -                 | -                | -                | 150,000           |
| PSD004 Sidewalk Reconstruction - 2028                   |      | -                | -                 | 150,000           | -                | -                | 150,000           |
| PSD005 Sidewalk Reconstruction - 2029                   |      | -                | -                 | -                 | 150,000          | -                | 150,000           |
| PSD006 Sidewalk Reconstruction - 2030                   |      | -                | -                 | -                 | -                | 150,000          | 150,000           |
| <b>Total PW Sidewalk Maintenance</b>                    |      | <b>150,000</b>   | <b>150,000</b>    | <b>150,000</b>    | <b>150,000</b>   | <b>150,000</b>   | <b>750,000</b>    |
| <b>PW Boat Launch</b>                                   |      |                  |                   |                   |                  |                  |                   |
| PBL001 Boat Ramp Improvements (In Water)                | #    | -                | -                 | 40,000            | -                | -                | 40,000            |
| <b>Total PW Boat Launch</b>                             |      | <b>-</b>         | <b>-</b>          | <b>40,000</b>     | <b>-</b>         | <b>-</b>         | <b>40,000</b>     |
| <b>Total Public Works</b>                               |      | <b>9,846,000</b> | <b>10,417,000</b> | <b>10,557,000</b> | <b>8,497,000</b> | <b>5,083,000</b> | <b>44,400,000</b> |
| <b>Recreation</b>                                       |      |                  |                   |                   |                  |                  |                   |
| <b>CS Admin</b>                                         |      |                  |                   |                   |                  |                  |                   |
| COM001 Queen Street Pier Envi Assessment                |      | -                | 100,000           | -                 | -                | -                | 100,000           |
| COM002 Parks, Recreation and Culture Master Plan Update |      | -                | 80,000            | -                 | -                | -                | 80,000            |
| <b>Total CS Admin</b>                                   |      | <b>-</b>         | <b>180,000</b>    | <b>-</b>          | <b>-</b>         | <b>-</b>         | <b>180,000</b>    |

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|                                                         | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>CS Fleet</b>                                         |      |                |                  |                  |                  |                  |                   |
| CFL001 Replacement Ice Resurfer - #5216012              |      | -              | -                | 180,000          | -                | -                | 180,000           |
| CFL002 Replacement of Half Ton Pickup - #5116095        |      | -              | -                | 77,000           | -                | -                | 77,000            |
| CFL005 Replacement Utility Vehicle - #5115016           |      | 27,000         | -                | -                | -                | -                | 27,000            |
| CFL006 Replacement Tractor Plow - #5114036              |      | -              | -                | -                | 75,000           | -                | 75,000            |
| CFL008 Replacement Mower - #5118038                     |      | -              | 26,000           | -                | -                | -                | 26,000            |
| CFL009 Replacement Tandem Trailer - #5117001            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| <b>Total CS Fleet</b>                                   |      | <b>45,000</b>  | <b>26,000</b>    | <b>257,000</b>   | <b>75,000</b>    | <b>-</b>         | <b>403,000</b>    |
| <b>CS Parks</b>                                         |      |                |                  |                  |                  |                  |                   |
| CPK001 Playground Replacement - Cartwright Fields       | *    | 150,000        | -                | -                | -                | -                | 150,000           |
| CPK002 Playground Replacement - Ianson Park             |      | -              | -                | 125,000          | -                | -                | 125,000           |
| CPK004 Scugog Island Park - Design                      |      | -              | 30,000           | -                | -                | -                | 30,000            |
| CPK005 Scugog Island Park - Construction                |      | -              | -                | 270,000          | -                | -                | 270,000           |
| CPK006 Township Park Signs Replacement                  | #    | -              | 75,000           | -                | -                | -                | 75,000            |
| CPK007 Playground Replacement - Putsey Park             |      | -              | 120,000          | -                | -                | -                | 120,000           |
| CPK008 Heron Hills Park - Construction                  |      | -              | 600,000          | -                | -                | -                | 600,000           |
| CPK013 Castle Harbour Waterfront Trail - Design         | @    | -              | -                | -                | -                | 40,000           | 40,000            |
| <b>Total CS Parks</b>                                   |      | <b>150,000</b> | <b>825,000</b>   | <b>395,000</b>   | <b>-</b>         | <b>40,000</b>    | <b>1,410,000</b>  |
| <b>CS Outdoor Facilities</b>                            |      |                |                  |                  |                  |                  |                   |
| 70-610 COF CS Outdoor Facilities                        |      |                |                  |                  |                  |                  |                   |
| COF001 Port Perry Skatepark Upgrade Design              |      | -              | 30,000           | -                | -                | -                | 30,000            |
| COF002 Carolyn Best 3 LED Lighting                      | *    | -              | 280,000          | -                | -                | -                | 280,000           |
| COF003 Greenbank LED Ball Diamond Upgrades              | *    | 260,000        | -                | -                | -                | -                | 260,000           |
| COF004 Carolyn Best 2 LED Lighting                      | #*   | -              | -                | -                | 300,000          | -                | 300,000           |
| COF005 Boardwalk Replacement                            | #    | 75,000         | -                | -                | -                | -                | 75,000            |
| COF006 Port Perry Skatepark Upgrade - Construction      | *    | -              | -                | -                | -                | 600,000          | 600,000           |
| COF007 Upgrade to LED Fixtures - Port Perry Tennis Club | #*   | -              | 45,000           | -                | -                | -                | 45,000            |
| <b>Total CS Outdoor Facilities</b>                      |      | <b>335,000</b> | <b>355,000</b>   | <b>-</b>         | <b>300,000</b>   | <b>600,000</b>   | <b>1,590,000</b>  |
| <b>CS Scugog Recreation Centre</b>                      |      |                |                  |                  |                  |                  |                   |
| CRC001 Low Emissivity Ceiling at SCRC                   | #    | -              | 17,000           | -                | -                | -                | 17,000            |
| CRC002 SCRC Compressor #3 Replacement                   |      | -              | -                | 115,000          | -                | -                | 115,000           |
| CRC004 SCRC Lobby Flooring and Furnishings              |      | 50,000         | -                | -                | -                | -                | 50,000            |
| CRC005 SCRC Hall Washroom Renovations                   |      | -              | -                | 70,000           | -                | -                | 70,000            |

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
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|                                                         | Type | 2026<br>Budget    | 2027<br>Forecast  | 2028<br>Forecast  | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
| CRC006 SCRC Compressor #2 Replacement                   |      | -                 | 110,000           | -                 | -                | -                | 110,000           |
| CRC008 SCRC Surge Drum Replacement                      |      | -                 | -                 | 80,000            | -                | -                | 80,000            |
| CRC011 Refrigeration Plant Electrical Panel SCRC        |      | 70,000            | -                 | -                 | -                | -                | 70,000            |
| CRC012 SCRC Main Office Expansion Design                | @    | -                 | -                 | -                 | 25,000           | -                | 25,000            |
| CRC014 SCRC Parking Lot Reconconstruction Phase 1       |      | 815,000           | -                 | -                 | -                | -                | 815,000           |
| CRC017 LED Light Installation SCRC Hall                 |      | -                 | 30,000            | -                 | -                | -                | 30,000            |
| CRC020 SCRC Leak Detector Refrigeration Plant           |      | -                 | -                 | -                 | 10,000           | -                | 10,000            |
| CRC021 SCRC Compressor #4 Replacement                   |      | -                 | -                 | -                 | 120,000          | -                | 120,000           |
| CRC022 Replacement of Dividing Wall SCRC Community Hall |      | -                 | -                 | -                 | 80,000           | -                | 80,000            |
| CRC023 Spin Bike Replacement                            |      | -                 | 10,000            | -                 | -                | -                | 10,000            |
| CRC025 MUA#2 Replacement SCRC                           |      | -                 | -                 | -                 | -                | 200,000          | 200,000           |
| CRC026 RTU#5 Replacement SCRC                           |      | -                 | -                 | -                 | -                | 60,000           | 60,000            |
| CRC027 SCRC Parking Lot Reconstruction Phase 2          |      | -                 | 525,000           | -                 | -                | -                | 525,000           |
| <b>Total CS Scugog Recreation Centre</b>                |      | <b>935,000</b>    | <b>692,000</b>    | <b>265,000</b>    | <b>235,000</b>   | <b>260,000</b>   | <b>2,387,000</b>  |
| <b>CS Blackstock Arena</b>                              |      |                   |                   |                   |                  |                  |                   |
| CAR001 Blackstock Arena Replacement Design              | @    | -                 | 1,400,000         | -                 | -                | -                | 1,400,000         |
| CAR002 Blackstock Community Hall Repairs - 2026         |      | 45,000            | -                 | -                 | -                | -                | 45,000            |
| CAR004 Blackstock Community Hall Repairs - 2028         |      | -                 | -                 | 55,000            | -                | -                | 55,000            |
| <b>Total CS Blackstock Arena</b>                        |      | <b>45,000</b>     | <b>1,400,000</b>  | <b>55,000</b>     | <b>-</b>         | <b>-</b>         | <b>1,500,000</b>  |
| <b>CS Halls</b>                                         |      |                   |                   |                   |                  |                  |                   |
| CHL002 Community Hall Projects - 2026                   |      | 18,500            | -                 | -                 | -                | -                | 18,500            |
| CHL003 Community Hall Projects - 2027                   |      | -                 | 22,000            | -                 | -                | -                | 22,000            |
| CHL004 Community Hall Projects - 2028                   |      | -                 | -                 | 22,000            | -                | -                | 22,000            |
| CHL005 Community Hall Projects - 2029                   |      | -                 | -                 | -                 | 23,500           | -                | 23,500            |
| CHL006 Community Hall Projects - 2030                   |      | -                 | -                 | -                 | -                | 22,000           | 22,000            |
| <b>Total CS Community Halls</b>                         |      | <b>18,500</b>     | <b>22,000</b>     | <b>22,000</b>     | <b>23,500</b>    | <b>22,000</b>    | <b>108,000</b>    |
| <b>CS Pool</b>                                          |      |                   |                   |                   |                  |                  |                   |
| CPL002 Replacement of Tiles at Birdseye Pool            |      | -                 | 40,000            | -                 | -                | -                | 40,000            |
| CPL003 Swimming Pool Condition Report                   | #    | 10,000            | -                 | -                 | -                | -                | 10,000            |
| <b>Total CS Pools</b>                                   |      | <b>10,000</b>     | <b>40,000</b>     |                   |                  | <b>-</b>         | <b>50,000</b>     |
| <b>Total Recreation</b>                                 |      | <b>1,538,500</b>  | <b>3,540,000</b>  | <b>994,000</b>    | <b>633,500</b>   | <b>922,000</b>   | <b>7,628,000</b>  |
| <b>Public Works &amp; Recreation</b>                    |      | <b>12,128,500</b> | <b>14,647,000</b> | <b>11,551,000</b> | <b>9,930,500</b> | <b>6,005,000</b> | <b>54,262,000</b> |

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|                                                 | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Development Services</b>                     |      |                |                  |                  |                  |                  |                   |
| <b>Development Services Admin</b>               |      |                |                  |                  |                  |                  |                   |
| DAD001 Downtown CIP - 2026                      |      | 50,000         | -                |                  | -                | -                | 50,000            |
| DAD002 Downtown CIP - 2027                      |      | -              | 50,000           | -                | -                | -                | 50,000            |
| DAD003 Downtown CIP - 2028                      |      | -              | -                | 50,000           | -                | -                | 50,000            |
| DAD004 Downtown CIP - 2029                      |      |                | -                | -                | 50,000           | -                | 50,000            |
| DAD005 Downtown CIP - 2030                      |      | -              | -                | -                | 0                | 50,000           | 50,000            |
| DAD006 Comprehensive Zoning By-law Review       |      | -              | -                | 200,000          | 0                | -                | 200,000           |
| DAD007 Designated Heritage Grant Program - 2026 |      | 30,000         | -                | -                | -                | -                | 30,000            |
| DAD008 Designated Heritage Grant Program - 2027 |      | -              | 30,000           | -                | -                | -                | 30,000            |
| DAD009 Designated Heritage Grant Program - 2028 |      | -              | -                | 30,000           | -                | -                | 30,000            |
| DAD010 Designated Heritage Grant Program - 2029 |      | -              | -                | -                | 30,000           |                  | 30,000            |
| DAD011 Designated Heritage Grant Program – 2030 |      | -              | -                | -                | -                | 30,000           | 30,000            |
| <b>Total Development Services Admin</b>         |      | <b>80,000</b>  | <b>80,000</b>    | <b>280,000</b>   | <b>80,000</b>    | <b>80,000</b>    | <b>600,000</b>    |
| <b>Fleet</b>                                    |      |                |                  |                  |                  |                  |                   |
| DFL001 New Vehicle for Building Inspections     | #    | 78,000         | -                | -                | -                | -                | 78,000            |
| DFL002 Replacement mid size SUV (5320884)       |      | -              | -                | 78,000           | -                | -                | 78,000            |
| DFL003 Replacement Mid Size SUV (5318883)       |      | -              | -                | -                | -                | 78,000           | 78,000            |
| <b>Total Fleet</b>                              |      | <b>78,000</b>  | <b>-</b>         | <b>78,000</b>    | <b>-</b>         | <b>78,000</b>    | <b>234,000</b>    |
| <b>Planning</b>                                 |      |                |                  |                  |                  |                  |                   |
| DPL003 Official Plan Review                     |      | 280,000        | -                | -                | -                | -                | 280,000           |
| <b>Total Planning</b>                           | #    | <b>280,000</b> | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>280,000</b>    |
| <b>Total Development Services</b>               |      | <b>438,000</b> | <b>80,000</b>    | <b>358,000</b>   | <b>80,000</b>    | <b>158,000</b>   | <b>1,114,000</b>  |

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|--------------------------------------------------------------------------------|------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Museum</b>                                                                  |      |                   |                   |                   |                   |                   |                   |
| MUS001 Museum Emporium Renovation                                              |      | -                 | 50,000            | -                 | -                 | -                 | 50,000            |
| MUS003 Harness Shop Renovation                                                 |      | -                 | -                 | 50,000            | -                 | -                 | 50,000            |
| MUS005 Scugog Shores Museum and Village Administration Building Design         |      | -                 | -                 | 30,000            | -                 | -                 | 30,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Construction   | *    | -                 | -                 | -                 | 3,000,000         | -                 | 3,000,000         |
| MUS007 Building Condition Assessments - Scugog Shores Museum Village Buildings | #    | -                 |                   | 35,000            | -                 | -                 | 35,000            |
| <b>Total Museum</b>                                                            |      | -                 | <b>50,000</b>     | <b>115,000</b>    | <b>3,000,000</b>  | -                 | <b>3,165,000</b>  |
| <b>Library</b>                                                                 |      |                   |                   |                   |                   |                   |                   |
| LIB001 Library Collection Materials - 2026                                     | #    | 40,000            | -                 | -                 | -                 | -                 | 40,000            |
| LIB002 Library Collection Materials - 2027                                     | #    | -                 | 40,000            | -                 | -                 | -                 | 40,000            |
| LIB003 Library Collection Materials - 2028                                     | #    | -                 | -                 | 40,000            | -                 | -                 | 40,000            |
| LIB004 Library Collection Materials - 2029                                     | #    | -                 | -                 | -                 | 40,000            | -                 | 40,000            |
| LIB005 Library Collection Materials - 2030                                     | #    | -                 | -                 | -                 | -                 | 40,000            | 40,000            |
| <b>Total Library</b>                                                           |      | <b>40,000</b>     | <b>40,000</b>     | <b>40,000</b>     | <b>40,000</b>     | <b>40,000</b>     | <b>200,000</b>    |
| <b>Total Organization</b>                                                      |      |                   |                   |                   |                   |                   |                   |
|                                                                                |      | <b>13,049,000</b> | <b>14,990,000</b> | <b>12,996,000</b> | <b>14,605,500</b> | <b>12,528,000</b> | <b>68,168,500</b> |

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|                                                            | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Studies / Other Initiatives</b>                         |      |                |                  |                  |                  |                  |                   |
| COM002 Parks, Recreation and Culture Master Plan Update    |      | -              | 80,000           | -                | -                | -                | 80,000            |
| CSP002 Scugog Community Strategic Plan                     | #    | -              | 100,000          | -                | -                | -                | 100,000           |
| DAD001 Downtown CIP - 2026                                 |      | 50,000         | -                | -                | -                | -                | 50,000            |
| DAD002 Downtown CIP - 2027                                 |      | -              | 50,000           | -                | -                | -                | 50,000            |
| DAD003 Downtown CIP - 2028                                 |      | -              | -                | 50,000           | -                | -                | 50,000            |
| DAD004 Downtown CIP - 2029                                 |      | -              | -                | -                | 50,000           | -                | 50,000            |
| DAD005 Downtown CIP - 2030                                 |      | -              | -                | -                | -                | 50,000           | 50,000            |
| DAD006 Comprehensive Zoning By-law Review                  |      | -              | -                | 200,000          | -                | -                | 200,000           |
| DAD007 Designated Heritage Grant Program - 2026            |      | 30,000         | -                | -                | -                | -                | 30,000            |
| DAD008 Designated Heritage Grant Program - 2027            |      | -              | 30,000           | -                | -                | -                | 30,000            |
| DAD009 Designated Heritage Grant Program - 2028            |      | -              | -                | 30,000           | -                | -                | 30,000            |
| DAD010 Designated Heritage Grant Program - 2029            |      | -              | -                | -                | 30,000           | -                | 30,000            |
| DAD011 Designated Heritage Grant Program – 2030            |      | -              | -                | -                | -                | 30,000           | 30,000            |
| DPL003 Official Plan Review                                | #    | 280,000        | -                | -                | -                | -                | 280,000           |
| FIN001 2029 DC Study Update                                |      | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN002 Long Range Financial Plan                           |      | -              | 75,000           | -                | -                | -                | 75,000            |
| FIN003 Compensation Review - 2028                          | #    | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN004 Asset Management Plan Update                        | #    | -              | -                | -                | 50,000           | -                | 50,000            |
| PAD001 Old Hydro Building Conversion Assessment            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| PAD002 State of the Infrastructure Study - 2026            |      | 90,000         | -                | -                | -                | -                | 90,000            |
| PAD006 Municipal Structure Inventory and Inspection - 2027 |      | -              | 20,000           | -                | -                | -                | 20,000            |
| PAD009 State of the Infrastructure Study - 2028            |      | -              | -                | 92,000           | -                | -                | 92,000            |
| PAD010 Municipal Structure Inventory and Inspection - 2029 |      | -              | -                | -                | 22,000           | -                | 22,000            |
| PAD011 State of the Infrastructure Study 2030              |      | -              | -                | -                | -                | 94,000           | 94,000            |
| PHD002 Queen Street Corridor Operation and Design Study    |      | -              | -                | 80,000           | -                | -                | 80,000            |
| <b>Total Studies / Other Initiatives</b>                   |      | <b>468,000</b> | <b>355,000</b>   | <b>552,000</b>   | <b>152,000</b>   | <b>174,000</b>   | <b>1,701,000</b>  |

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|-----------------------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Roads &amp; Sidewalks</b>                                                |      |                |                  |                  |                  |                  |                   |
| PAD004 Active Transportation Improvements - Design                          |      | -              | -                | 70,000           | -                | -                | 70,000            |
| PAD005 Active Transportation Improvements - Construction                    |      | -              | -                | -                | -                | 300,000          | 300,000           |
| PHD001 Second Access Scugog Island - North Link                             |      | -              | -                | -                | 1,360,000        | -                | 1,360,000         |
| PHD003 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - Design |      | 120,000        | -                | -                | -                | -                | 120,000           |
| PHD005 Pine Point Road Rehabilitation - Island Rd to 2 km East              |      | 540,000        | -                | -                | -                | -                | 540,000           |
| PHD006 Old Simcoe Rd Rehabilitation - Queen St to Reach St                  |      | 1,400,000      | -                | -                | -                | -                | 1,400,000         |
| PHD007 Old Simcoe Rd Recon - King to Jeffery - Construction                 |      | -              | 2,500,000        | -                | -                | -                | 2,500,000         |
| PHD009 Cartwright E 1/4 Line - Hwy 7A to Edgerton                           |      | -              | -                | 1,400,000        | -                | -                | 1,400,000         |
| PHD010 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design        |      | -              | 80,000           | -                | -                | -                | 80,000            |
| PHD012 Crandell St Reconstruction - Scugog St to Queen St - Design          |      | 150,000        | -                | -                | -                | -                | 150,000           |
| PHD013 River St Rehabilitation - Nonquon Bridge N to Simcoe St              |      | -              | 565,000          | -                | -                | -                | 565,000           |
|                                                                             |      | -              | -                | -                | -                | -                | -                 |
| PHD016 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr            |      | 395,000        | -                | -                | -                | -                | 395,000           |
| PHD017 Apple Valley Subdivision - Rehabilitation                            |      | -              | -                | 2,250,000        | -                | -                | 2,250,000         |
|                                                                             |      | -              | -                | -                | -                | -                | f-                |
| PHD019 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design          |      | -              | 85,000           | -                | -                | -                | 85,000            |
| PHD020 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design        |      | -              | 65,000           | -                | -                | -                | 65,000            |
| PHD021 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design      |      | -              | 55,000           | -                | -                | -                | 55,000            |
| PHD022 Marsh Hill Rd Rehabilitation - Utica to Epsom                        |      | 1,000,000      | -                | -                | -                | -                | 1,000,000         |
| PHD023 Brunon Avenue Rehabilitation                                         |      | -              | 165,000          | -                | -                | -                | 165,000           |
| PHD024 Cartwright Fields Parking Lot Upgrades                               |      | 90,000         | -                | -                | -                | -                | 90,000            |
| PHD026 McDonald Street Rehab - Simcoe St to Rosa St - Construction          |      | -              | -                | 400,000          | -                | -                | 400,000           |
| PHD027 Surface Treated Road Lifecycle Extension - 2026                      |      | 680,000        | -                | -                | -                | -                | 680,000           |
| PHD028 Old Scugog Rd. - Shirley Rd to Church St. - Resurface                |      | 800,000        | -                | -                | -                | -                | 800,000           |
| PHD029 Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction |      | -              | -                | 1,900,000        | -                | -                | 1,900,000         |
| PHD030 Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction             |      | -              | -                | 650,000          | -                | -                | 650,000           |
| PHD031 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction  |      | -              | -                | -                | 600,000          | -                | 600,000           |
| PHD032 Crandell St Reconstruction - Scugog St to Queen St - Construction    |      | -              | -                | -                | 2,000,000        | -                | 2,000,000         |
| PHD033 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction    |      | -              | -                | -                | 680,000          | -                | 680,000           |
| PHD034 Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction           |      | -              | -                | -                | 650,000          | -                | 650,000           |
| PHD035 Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction         |      | -              | -                | -                | 490,000          | -                | 490,000           |
| PHD036 Surface Treated Road Lifecycle Extension - 2027                      | #    | -              | 780,000          | -                | -                | -                | 780,000           |
| PHD037 Surface Treated Road Lifecycle Extension - 2028                      | #    | -              | -                | 600,000          | -                | -                | 600,000           |

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Category**

Forecast is approved in principle only and is subject to change

|                                                                               | Type | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast  | Total<br>Forecast |
|-------------------------------------------------------------------------------|------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| PHD038 Surface Treated Road Lifecycle Extension - 2029                        | #    | -                | -                | -                | 550,000          | -                 | 550,000           |
| PHD039 Surface Treated Road Lifecycle Extension - 2030                        | #    | -                | -                | -                | -                | 900,000           | 900,000           |
| PHD040 Fralick's Beach Rd Rehabilitation - Hood Rd to North End               |      | -                | -                | -                | -                | 600,000           | 600,000           |
| PHD041 Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd - Design | # @  | -                | -                | -                | 75,000           | -                 | 75,000            |
| PHD042 Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design             | # @  | -                | -                | -                | 100,000          | -                 | 100,000           |
| PHD043 Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design              |      | -                | -                | -                | -                | 150,000           | 150,000           |
| PLS001 Gravel Roads Resurfacing - 2027                                        |      | -                | 1,000,000        | -                | -                | -                 | 1,000,000         |
| PLS002 Gravel Roads Resurfacing - 2028                                        |      | -                | -                | 1,000,000        | -                | -                 | 1,000,000         |
| PLS004 Gravel Roads Resurfacing - 2026                                        |      | 1,000,000        | -                | -                | -                | -                 | 1,000,000         |
| PLS005 Gravel Roads Resurfacing - 2029                                        |      | -                | -                | -                | 1,000,000        | -                 | 1,000,000         |
| PLS006 Gravel Roads Resurface - 2030                                          |      | -                | -                | -                | -                | 1,000,000         | 1,000,000         |
| PRM001 Excess Soil Temporary Storage Yard                                     |      | -                | -                | 450,000          | -                | -                 | 450,000           |
| PRM002 Bike Route Signage - Design                                            |      | -                | -                | -                | 50,000           | -                 | 50,000            |
| PRM003 Bike Route Signage - Implementation                                    |      | -                | -                | -                | -                | 125,000           | 125,000           |
| PRM005 Implementation of Wayfinding Signs - Phase 2                           |      | -                | -                | 45,000           | -                | -                 | 45,000            |
| PSD002 Sidewalk Reconstruction - 2026                                         |      | 150,000          | -                | -                | -                | -                 | 150,000           |
| PSD003 Sidewalk Reconstruction - 2027                                         |      | -                | 150,000          | -                | -                | -                 | 150,000           |
| PSD004 Sidewalk Reconstruction - 2028                                         |      | -                | -                | 150,000          | -                | -                 | 150,000           |
| PSD005 Sidewalk Reconstruction - 2029                                         |      | -                | -                | -                | 150,000          | -                 | 150,000           |
| PSD006 Sidewalk Reconstruction - 2030                                         |      | -                | -                | -                | -                | 150,000           | 150,000           |
| <b>Total Roads &amp; Sidewalks</b>                                            |      | <b>6,325,000</b> | <b>5,445,000</b> | <b>8,915,000</b> | <b>7,705,000</b> | <b>3,225,000</b>  | <b>31,615,000</b> |
| <b>Bridges &amp; Culverts</b>                                                 |      |                  |                  |                  |                  |                   |                   |
| PBR004 Bridge No. 11 (Cadmus) Replacement                                     |      | 1,750,000        | -                | -                | -                | -                 | 1,750,000         |
| PBR005 Replacement of Culvert 206 - Construction                              | *    | -                | 1,200,000        | -                | -                | -                 | 1,200,000         |
| PBR006 Replacement of Culvert 207 - Construction                              | *    | -                | 1,200,000        | -                | -                | -                 | 1,200,000         |
| PBR007 Replacement of Culvert 204 - Design                                    | @    | -                | -                | -                | -                | 100,000           | 100,000           |
| PBR011 Scugog Line 2 Culvert Replacement - Construction                       |      | -                | -                | 600,000          | -                | -                 | 600,000           |
| <b>Total Bridges &amp; Culvert</b>                                            |      | <b>1,750,000</b> | <b>2,400,000</b> | <b>600,000</b>   | <b>-</b>         | <b>100,000.00</b> | <b>4,850,000</b>  |

@ Next Project Not Within Forecast Period

# New Project Added

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Category**

Forecast is approved in principle only and is subject to change

|                                                         | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Parks</b>                                            |      |                |                  |                  |                  |                  |                   |
| COF001 Port Perry Skatepark Upgrade Design              |      | -              | 30,000           | -                | -                | -                | 30,000            |
| COF005 Boardwalk Replacement                            | #    | 75,000         | -                | -                | -                | -                | 75,000            |
| COF006 Port Perry Skatepark Upgrade - Construction      | *    | -              | -                | -                | -                | 600,000          | 600,000           |
| COM001 Queen Street Pier Envi Assessment                |      | -              | 100,000          | -                | -                | -                | 100,000           |
| PHD024 Cartwright Fields Parking Lot Upgrades           | *    | 150,000        | -                | -                | -                | -                | 150,000           |
| CPK002 Playground Replacement - Ianson Park             |      | -              | -                | 125,000          | -                | -                | 125,000           |
| CPK004 Scugog Island Park - Design                      |      | -              | 30,000           | -                | -                | -                | 30,000            |
| CPK005 Scugog Island Park - Construction                |      | -              | -                | 270,000          | -                | -                | 270,000           |
| CPK006 Township Park Signs Replacement                  | #    | -              | 75,000           | -                | -                | -                | 75,000            |
| CPK007 Playground Replacement - Putsey Park             |      | -              | 120,000          | -                | -                | -                | 120,000           |
| CPK008 Heron Hills Park - Construction                  |      | -              | 600,000          | -                | -                | -                | 600,000           |
| CPK013 Castle Harbour Waterfront Trail - Design         | @    | -              | -                | -                | -                | 40,000           | 40,000            |
| <b>Total Parks</b>                                      |      | <b>225,000</b> | <b>955,000</b>   | <b>395,000</b>   | <b>-</b>         | <b>640,000</b>   | <b>2,215,000</b>  |
| <b>Building &amp; Facility Maintenance</b>              |      |                |                  |                  |                  |                  |                   |
| CAR001 Blackstock Arena Replacement Design              | @    | -              | 1,400,000        | -                | -                | -                | 1,400,000         |
| CAR002 Blackstock Community Hall Repairs - 2026         |      | 45,000         | -                | -                | -                | -                | 45,000            |
| CAR004 Blackstock Community Hall Repairs - 2028         |      | -              | -                | 55,000           | -                | -                | 55,000            |
| CFA002 Municipal Office Interior Maintenance            | #    | -              | 57,000           | -                | -                | -                | 57,000            |
| CFA003 Light Upgrade and Fire Separation Remediation    | #    | 20,000         | -                | -                | -                | -                | 20,000            |
| CHL002 Community Hall Projects - 2026                   |      | 18,500         | -                | -                | -                | -                | 18,500            |
| CHL003 Community Hall Projects - 2027                   |      | -              | 22,000           | -                | -                | -                | 22,000            |
| CHL004 Community Hall Projects - 2028                   |      | -              | -                | 22,000           | -                | -                | 22,000            |
| CHL005 Community Hall Projects - 2029                   |      | -              | -                | -                | 23,500           | -                | 23,500            |
| CHL006 Community Hall Projects - 2030                   |      | -              | -                | -                | -                | 22,000           | 22,000            |
| COF002 Carolyn Best 3 LED Lighting                      | *    | -              | 280,000          | -                | -                | -                | 280,000           |
| COF003 Greenbank LED Ball Diamond Upgrades              | *    | 260,000        | -                | -                | -                | -                | 260,000           |
| COF004 Carolyn Best 2 LED Lighting                      | #*   | -              | -                | -                | 300,000          | -                | 300,000           |
| COF007 Upgrade to LED Fixtures - Port Perry Tennis Club | #*   | -              | 45,000           | -                | -                | -                | 45,000            |
| CPL002 Replacement of Tiles at Birdseye Pool            |      | -              | 40,000           | -                | -                | -                | 40,000            |
| CPL003 Swimming Pool Condition Report                   | #    | 10,000         | -                | -                | -                | -                | 10,000            |
| CRC001 Low Emissivity Ceiling at SCRC                   | #    | -              | 17,000           | -                | -                | -                | 17,000            |
| CRC002 SCRC Compressor #3 Replacement                   |      | -              | -                | 115,000          | -                | -                | 115,000           |

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Category**

Forecast is approved in principle only and is subject to change

|                                                                                | Type | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|--------------------------------------------------------------------------------|------|------------------|------------------|------------------|------------------|------------------|-------------------|
| CRC004 SCRC Lobby Flooring and Furnishings                                     |      | 50,000           | -                | -                | -                | -                | 50,000            |
| CRC005 SCRC Hall Washroom Renovations                                          |      | -                | -                | 70,000           | -                | -                | 70,000            |
| CRC006 SCRC Compressor #2 Replacement                                          |      | -                | 110,000          | -                | -                | -                | 110,000           |
| CRC008 SCRC Surge Drum Replacement                                             |      | -                | -                | 80,000           | -                | -                | 80,000            |
| CRC011 Refrigeration Plant Electrical Panel SCRC                               |      | 70,000           | -                | -                | -                | -                | 70,000            |
| CRC012 SCRC Main Office Expansion Design                                       | @    | -                | -                | -                | 25,000           | -                | 25,000            |
| CRC017 LED Light Installation SCRC Hall                                        |      | -                | 30,000           | -                | -                | -                | 30,000            |
| CRC020 SCRC Leak Detector Refrigeration Plant                                  |      | -                | -                | -                | 10,000           | -                | 10,000            |
| CRC021 SCRC Compressor #4 Replacement                                          |      | -                | -                | -                | 120,000          | -                | 120,000           |
| CRC022 Replacement of Dividing Wall SCRC Community Hall                        |      | -                | -                | -                | 80,000           | -                | 80,000            |
| CRC025 MUA#2 Replacement SCRC                                                  |      | -                | -                | -                | -                | 200,000          | 200,000           |
| CRC026 RTU#5 Replacement SCRC                                                  |      | -                | -                | -                | -                | 60,000           | 60,000            |
| CSP001 Lighting of Port Perry Letters Old Mill                                 | #    | 20,000           | -                | -                | -                | -                | 20,000            |
| FAD001 St 62 Renovations Project Design                                        | #    | 75,000           | -                | -                | -                | -                | 75,000            |
| FAD003 St 62 Renovations/Expansion                                             |      | -                | -                | -                | -                | 5,000,000        | 5,000,000         |
| FAD004 St 61 Natural Gas Generator                                             | #    | 200,000          | -                | -                | -                | -                | 200,000           |
| MUS001 Museum Emporium Renovation                                              |      | -                | 50,000           | -                | -                | -                | 50,000            |
| MUS003 Harness Shop Renovation                                                 |      | -                | -                | 50,000           | -                | -                | 50,000            |
| MUS005 Scugog Shores Museum and Village Administration Building Design         |      | -                | -                | 30,000           | -                | -                | 30,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Construction   | *    | -                | -                | -                | 3,000,000        | -                | 3,000,000         |
| MUS007 Building Condition Assessments - Scugog Shores Museum Village Buildings | #    | -                | -                | 35,000           | -                | -                | 35,000            |
| <b>Total Building &amp; Facility Maintenance</b>                               |      | <b>768,500</b>   | <b>2,051,000</b> | <b>457,000</b>   | <b>3,558,500</b> | <b>5,282,000</b> | <b>12,117,000</b> |
|                                                                                |      |                  |                  |                  |                  |                  |                   |
| <b>Parking Lots / Piers / SWM</b>                                              |      |                  |                  |                  |                  |                  |                   |
| CRC014 SCRC Parking Lot Reconconstruction Phase 1                              |      | 815,000          | -                | -                | -                | -                | 815,000           |
| CRC027 SCRC Parking Lot Reconstruction Phase 2                                 |      | -                | 525,000          | -                | -                | -                | 525,000           |
| PBL001 Boat Ramp Improvements (In Water)                                       | #    | -                | -                | 40,000           | -                | -                | 40,000            |
| PST001 Georgian Woods SWM Pond Rehab                                           | *    | -                | 800,000          | -                | -                | -                | 800,000           |
| PST002 Honey Harbour South SWM Pond Design                                     |      | -                | -                | 80,000           | -                | -                | 80,000            |
| PST003 Honey Harbour South SWM Pond Rehab                                      |      | -                | -                | -                | 700,000          | -                | 700,000           |
| PST004 Baagwating SWM Pond Design                                              | @    | 216,000          | -                | -                | -                | -                | 150,000           |
| PST005 Smart Centres SWM Pond Design                                           | @    | -                | -                | -                | 70,000           | -                | 70,000            |
| <b>Total Parking Lots / Piers /SWM</b>                                         |      | <b>1,031,000</b> | <b>1,325,000</b> | <b>120,000</b>   | <b>770,000</b>   | <b>-</b>         | <b>3,180,000</b>  |

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Category**

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|                                                         | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Vehicles &amp; Equipment</b>                         |      |                |                  |                  |                  |                  |                   |
| CFA001 New Back-up Generator for Municipal Office       | #    | -              | -                | -                | 150,000          | -                | 150,000           |
| CFL001 Replacement Ice Resurfacer - #5216012            |      | -              | -                | 180,000          | -                | -                | 180,000           |
| CFL002 Replacement of Half Ton Pickup - #5116095        |      | -              | -                | 77,000           | -                | -                | 77,000            |
| CFL005 Replacement Utility Vehicle - #5115016           |      | 27,000         | -                | -                | -                | -                | 27,000            |
| CFL006 Replacement Tractor Plow - #5114036              |      | -              | -                | -                | 75,000           | -                | 75,000            |
| CFL008 Replacement Mower - #5118038                     |      | -              | 26,000           | -                | -                | -                | 26,000            |
| CFL009 Replacement Tandem Trailer - #5117001            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| CRC023 Spin Bike Replacement                            |      | -              | 10,000           | -                | -                | -                | 10,000            |
| DFL001 New Vehicle for Building Inspections             | #    | 78,000         | -                | -                | -                | -                | 78,000            |
| DFL002 Replacement mid size SUV (5320884)               |      | -              | -                | 78,000           | -                | -                | 78,000            |
| DFL003 Replacement Mid Size SUV (5318883)               |      | -              | -                | -                | -                | 78,000           | 78,000            |
| FAD002 Portable Radio Replacement                       |      | 40,000         | -                | -                | -                | -                | 40,000            |
| FFL001 St 62 Rescue Boat                                | #    | -              | 185,000          | -                | -                | -                | 185,000           |
| FFL002 Replacement of Fire SUV - #5417018, Car-64       |      | -              | -                | 78,000           | -                | -                | 78,000            |
| FFL003 Replacement of Rescue Truck - #5410226, R61      |      | -              | -                | -                | -                | 1,275,000        | 1,275,000         |
| FFL004 Replacement of Rescue Truck - #5406223, R62      |      | 500,000        | -                | -                | -                | -                | 500,000           |
| FFL005 Replacement of Fire SUV - #5417019, Car-61       |      | 76,000         | -                | -                | -                | -                | 76,000            |
| FFL006 Replacement of Pumper Fire Truck - #5408121, P64 |      | -              | -                | -                | 2,100,000        | -                | 2,100,000         |
| FFL007 Replacement of Rescue Truck - #5406227, R64      |      | -              | -                | 550,000          | -                | -                | 550,000           |
| LIB001 Library Collection Materials - 2026              | #    | 40,000         | -                | -                | -                | -                | 40,000            |
| LIB002 Library Collection Materials - 2027              | #    | -              | 40,000           | -                | -                | -                | 40,000            |
| LIB003 Library Collection Materials - 2028              | #    | -              | -                | 40,000           | -                | -                | 40,000            |
| LIB004 Library Collection Materials - 2029              | #    | -              | -                | -                | 40,000           | -                | 40,000            |
| LIB005 Library Collection Materials - 2030              | #    | -              | -                | -                | -                | 40,000           | 40,000            |
| PFL001 Replacement of Single Axle - #5015091            |      | -              | 437,000          | -                | -                | -                | 437,000           |
| PFL002 Replacement of Front-End Loader - #5010009       |      | 392,000        | -                | -                | -                | -                | 392,000           |
| PFL003 New Wood Chipper                                 | #    | -              | -                | 125,000          | -                | -                | 125,000           |
| PFL004 Replacement Half Ton Pickup - #5017099           |      | -              | 79,000           | -                | -                | -                | 79,000            |
| PFL005 Replacement Wheeled Excavator - #5007078         |      | -              | 445,000          | -                | -                | -                | 445,000           |
| PFL006 Replacement Half Ton Pickup - #5117100           |      | -              | 79,000           | -                | -                | -                | 79,000            |
| PFL007 New Road Tractor for Public Works                | #    | 490,000        | -                | -                | -                | -                | 490,000           |
| PFL009 Replacement One Ton - #5117881                   |      | -              | -                | 120,000          | -                | -                | 120,000           |

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Capital Project Listing by Category**

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|                                                       | Type | 2026<br>Budget    | 2027<br>Forecast  | 2028<br>Forecast  | 2029<br>Forecast  | 2030<br>Forecast  | Total<br>Forecast |
|-------------------------------------------------------|------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| PFL010 Replacement of Tandem Axle - #5015093          |      | -                 | 467,000           | -                 | -                 | -                 | 467,000           |
| PFL011 Replacement of Road Tractor - #5016075         |      | -                 | -                 | 382,000           | -                 | -                 | 382,000           |
| PFL012 Replacement of One Ton Pickup Truck - #5015729 |      | -                 | 120,000           | -                 | -                 | -                 | 120,000           |
| PFL013 Replacement of One Ton Pickup - #5016094       |      | -                 | -                 | 123,000           | -                 | -                 | 123,000           |
| PFL014 Replacement of Tandem Axle - #5015103          |      | 440,000           | -                 | -                 | -                 | -                 | 440,000           |
| PFL015 Replacement Tandem Axle #5020949               |      | -                 | -                 | -                 | -                 | 496,000           | 496,000           |
| PFL016 Replacement Tandem Axle #5020950               |      | -                 | -                 | -                 | -                 | 496,000           | 496,000           |
| PFL017 Replacement Hot Box Patcher #5018108           |      | -                 | -                 | -                 | -                 | 76,000            | 76,000            |
| PFL018 Replacement of Single Axle - #5018127          |      | -                 | -                 | -                 | -                 | 496,000           | 496,000           |
| PFL020 New Wood Chipper                               | #    | 125,000           | -                 | -                 | -                 | -                 | 125,000           |
| PFL021 Wood Chipper Replacement #5006105              | #    | -                 | 125,000           | -                 | -                 | -                 | 125,000           |
| PRM004 Gateway Digital Sign                           |      | -                 | -                 | -                 | -                 | 100,000           | 100,000           |
| <b>Total Vehicles &amp; Equipment</b>                 |      | <b>2,226,000</b>  | <b>2,013,000</b>  | <b>1,753,000</b>  | <b>2,365,000</b>  | <b>3,057,000</b>  | <b>11,414,000</b> |
| <b>Computer Hardware / Software</b>                   |      |                   |                   |                   |                   |                   |                   |
| CIT001 End Point Lifecycle Replacement                |      | 35,500            | -                 | -                 | -                 | -                 | 35,500            |
| CIT002 Facility Scheduling Software                   |      | -                 | -                 | 60,000            | -                 | -                 | 60,000            |
| CIT003 Website / CMS Replacement                      |      | -                 | -                 | 72,000            | -                 | -                 | 72,000            |
| CIT004 ERP Replacement                                | #    | -                 | 380,000           | -                 | -                 | -                 | 380,000           |
| CIT005 Corporate GIS Program Development              |      | 110,000           | -                 | -                 | -                 | -                 | 110,000           |
| CIT006 2026 Digital Infrastructure Renewal            |      | 110,000           | -                 | -                 | -                 | -                 | 110,000           |
| CIT007 2027 Digital Infrastructure Renewal            |      | -                 | 66,000            | -                 | -                 | -                 | 66,000            |
| CIT008 2028 Digital Infrastructure Renewal            |      | -                 | -                 | 72,000            | -                 | -                 | 72,000            |
| CIT009 2029 Digital Infrastructure Renewal            |      | -                 | -                 | -                 | 55,000            | -                 | 55,000            |
| CIT010 2030 Digital Infrastructure Renewal            |      | -                 | -                 | -                 | -                 | 50,000            | 50,000            |
| <b>Total Computer Hardware / Software</b>             |      | <b>255,500</b>    | <b>446,000</b>    | <b>204,000</b>    | <b>55,000</b>     | <b>50,000</b>     | <b>1,010,500</b>  |
| <b>Total Organization</b>                             |      | <b>13,049,000</b> | <b>14,990,000</b> | <b>12,996,000</b> | <b>14,605,500</b> | <b>12,528,000</b> | <b>68,168,500</b> |

@ Next Project Not Within Forecast Period

# New Project Added

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**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Strategic Plan**

Forecast is approved in principle only and is subject to change

|                                                            | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Strategic Plan #1 - Infrastructure</b>                  |      |                |                  |                  |                  |                  |                   |
| CFA001 New Back-up Generator for Municipal Office          | #    | -              | -                | -                | 150,000          | -                | 150,000           |
| CFA002 Municipal Office Interior Maintenance               | #    | -              | 57,000           | -                | -                | -                | 57,000            |
| CFA003 Light Upgrade and Fire Separation Remediation       | #    | 20,000         | -                | -                | -                | -                | 20,000            |
| FAD001 St 62 Renovations Project Design                    | #    | 75,000         | -                | -                | -                | -                | 75,000            |
| FAD002 Portable Radio Replacement                          |      | 40,000         | -                | -                | -                | -                | 40,000            |
| FAD003 St 62 Renovations/Expansion                         |      | -              | -                | -                | -                | 5,000,000        | 5,000,000         |
| FFL001 St 62 Rescue Boat                                   | #    | -              | 185,000          | -                | -                | -                | 185,000           |
| FFL002 Replacement of Fire SUV - #5417018, Car-64          |      | -              | -                | 78,000           | -                | -                | 78,000            |
| FFL003 Replacement of Rescue Truck - #5410226, R61         |      | -              | -                | -                | -                | 1,275,000        | 1,275,000         |
| FFL004 Replacement of Rescue Truck - #5406223, R62         |      | 500,000        | -                | -                | -                | -                | 500,000           |
| FFL005 Replacement of Fire SUV - #5417019, Car-61          |      | 76,000         | -                | -                | -                | -                | 76,000            |
| FFL006 Replacement of Pumper Fire Truck - #5408121, P64    |      | -              | -                | -                | 2,100,000        | -                | 2,100,000         |
| FFL007 Replacement of Rescue Truck - #5406227, R64         |      | -              | -                | 550,000          | -                | -                | 550,000           |
| PAD001 Old Hydro Building Conversion Assessment            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| PAD002 State of the Infrastructure Study - 2026            |      | 90,000         | -                | -                | -                | -                | 90,000            |
| PAD004 Active Transportation Improvements - Design         |      | -              | -                | 70,000           | -                | -                | 70,000            |
| PAD005 Active Transportation Improvements - Construction   |      | -              | -                | -                | -                | 300,000          | 300,000           |
| PAD006 Municipal Structure Inventory and Inspection - 2027 |      | -              | 20,000           | -                | -                | -                | 20,000            |
| PAD009 State of the Infrastructure Study - 2028            |      | -              | -                | 92,000           | -                | -                | 92,000            |
| PAD010 Municipal Structure Inventory and Inspection - 2029 |      | -              | -                | -                | 22,000           | -                | 22,000            |
| PAD011 State of the Infrastructure Study 2030              |      | -              | -                | -                | -                | 94,000           | 94,000            |
| PFL001 Replacement of Single Axle - #5015091               |      | -              | 437,000          | -                | -                | -                | 437,000           |
| PFL002 Replacement of Front-End Loader - #5010009          |      | 392,000        | -                | -                | -                | -                | 392,000           |
| PFL003 New Wood Chipper                                    | #    | -              | -                | 125,000          | -                | -                | 125,000           |
| PFL004 Replacement Half Ton Pickup - #5017099              |      | -              | 79,000           | -                | -                | -                | 79,000            |
| PFL005 Replacement Wheeled Excavator - #5007078            |      | -              | 445,000          | -                | -                | -                | 445,000           |
| PFL006 Replacement Half Ton Pickup - #5117100              |      | -              | 79,000           | -                | -                | -                | 79,000            |

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|                                                                             | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-----------------------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| PFL007 New Road Tractor for Public Works                                    | #    | 490,000        | -                | -                | -                | -                | 490,000           |
| PFL009 Replacement One Ton - #5117881                                       |      | -              | -                | 120,000          | -                | -                | 120,000           |
| PFL010 Replacement of Tandem Axle - #5015093                                |      | -              | 467,000          | -                | -                | -                | 467,000           |
| PFL011 Replacement of Road Tractor - #5016075                               |      | -              | -                | 382,000          | -                | -                | 382,000           |
| PFL012 Replacement of One Ton Pickup Truck - #5015729                       |      | -              | 120,000          | -                | -                | -                | 120,000           |
| PFL013 Replacement of One Ton Pickup - #5016094                             |      | -              | -                | 123,000          | -                | -                | 123,000           |
| PFL014 Replacement of Tandem Axle - #5015103                                |      | 440,000        | -                | -                | -                | -                | 440,000           |
| PFL015 Replacement Tandem Axle #5020949                                     |      | -              | -                | -                | -                | 496,000          | 496,000           |
| PFL016 Replacement Tandem Axle #5020950                                     |      | -              | -                | -                | -                | 496,000          | 496,000           |
| PFL017 Replacement Hot Box Patcher #5018108                                 |      | -              | -                | -                | -                | 76,000           | 76,000            |
| PFL018 Replacement of Single Axle - #5018127                                |      | -              | -                | -                | -                | 496,000          | 496,000           |
| PFL020 New Wood Chipper                                                     | #    | 125,000        | -                | -                | -                | -                | 125,000           |
| PFL021 Wood Chipper Replacement #5006105                                    | #    | -              | 125,000          | -                | -                | -                | 125,000           |
| PHD001 Second Access Scugog Island - North Link                             |      | -              | -                | -                | 1,360,000        | -                | 1,360,000         |
| PHD002 Queen Street Corridor Operation and Design Study                     |      | -              | -                | 80,000           | -                | -                | 80,000            |
| PHD003 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - Design |      | 120,000        | -                | -                | -                | -                | 120,000           |
| PHD005 Pine Point Road Rehabilitation - Island Rd to 2 km East              |      | 540,000        | -                | -                | -                | -                | 540,000           |
| PHD006 Old Simcoe Rd Rehabilitation - Queen St to Reach St                  |      | 1,400,000      | -                | -                | -                | -                | 1,400,000         |
| PHD007 Old Simcoe Rd Recon - King to Jeffery - Construction                 |      | -              | 2,500,000        | -                | -                | -                | 2,500,000         |
| PHD009 Cartwright E 1/4 Line - Hwy 7A to Edgerton                           |      | -              | -                | 1,400,000        | -                | -                | 1,400,000         |
| PHD010 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design        |      | -              | 80,000           | -                | -                | -                | 80,000            |
| PHD012 Crandell St Reconstruction - Scugog St to Queen St - Design          |      | 150,000        | -                | -                | -                | -                | 150,000           |
| PHD013 River St Rehabilitation - Nonquon Bridge N to Simcoe St              |      | -              | 565,000          | -                | -                | -                | 565,000           |
|                                                                             |      | -              | -                | -                | -                | -                | -                 |
| PHD016 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr            |      | 395,000        | -                | -                | -                | -                | 395,000           |
| PHD017 Apple Valley Subdivision - Rehabilitation                            |      | -              | -                | 2,250,000        | -                | -                | 2,250,000         |
|                                                                             |      | -              | -                | -                | -                | -                | -                 |
| PHD019 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design          |      | -              | 85,000           | -                | -                | -                | 85,000            |
| PHD020 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design        |      | -              | 65,000           | -                | -                | -                | 65,000            |
| PHD021 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design      |      | -              | 55,000           | -                | -                | -                | 55,000            |
| PHD022 Marsh Hill Rd Rehabilitation - Utica to Epsom                        |      | 1,000,000      | -                | -                | -                | -                | 1,000,000         |
| PHD023 Brunon Avenue Rehabilitation                                         |      | -              | 165,000          | -                | -                | -                | 165,000           |

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|                                                                               | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-------------------------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| PHD024 Cartwright Fields Parking Lot Upgrades                                 |      | 90,000         | -                | -                | -                | -                | 90,000            |
| PHD026 McDonald Street Rehab - Simcoe St to Rosa St - Construction            |      | -              | -                | 400,000          | -                | -                | 400,000           |
| PHD027 Surface Treated Road Lifecycle Extension - 2026                        |      | 680,000        | -                | -                | -                | -                | 680,000           |
| PHD028 Old Scugog Rd. - Shirley Rd to Church St. - Resurface                  |      | 800,000        | -                | -                | -                | -                | 800,000           |
| PHD029 Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction   |      | -              | -                | 1,900,000        | -                | -                | 1,900,000         |
| PHD030 Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction               |      | -              | -                | 650,000          | -                | -                | 650,000           |
| PHD031 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction    |      | -              | -                | -                | 600,000          | -                | 600,000           |
| PHD032 Crandell St Reconstruction - Scugog St to Queen St - Construction      |      | -              | -                | -                | 2,000,000        | -                | 2,000,000         |
| PHD033 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction      |      | -              | -                | -                | 680,000          | -                | 680,000           |
| PHD034 Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction             |      | -              | -                | -                | 650,000          | -                | 650,000           |
| PHD035 Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction           |      | -              | -                | -                | 490,000          | -                | 490,000           |
| PHD036 Surface Treated Road Lifecycle Extension - 2027                        | #    | -              | 780,000          | -                | -                | -                | 780,000           |
| PHD037 Surface Treated Road Lifecycle Extension - 2028                        | #    | -              | -                | 600,000          | -                | -                | 600,000           |
| PHD038 Surface Treated Road Lifecycle Extension - 2029                        | #    | -              | -                | -                | 550,000          | -                | 550,000           |
| PHD039 Surface Treated Road Lifecycle Extension - 2030                        | #    | -              | -                | -                | -                | 900,000          | 900,000           |
| PHD040 Fralick's Beach Rd Rehabilitation - Hood Rd to North End               |      | -              | -                | -                | -                | 600,000          | 600,000           |
| PHD041 Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd - Design | # @  | -              | -                | -                | 75,000           | -                | 75,000            |
| PHD042 Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design             | # @  | -              | -                | -                | 100,000          | -                | 100,000           |
| PHD043 Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design              |      | -              | -                | -                | -                | 150,000          | 150,000           |
| PLS001 Gravel Roads Resurfacing - 2027                                        |      | -              | 1,000,000        | -                | -                | -                | 1,000,000         |
| PLS002 Gravel Roads Resurfacing - 2028                                        |      | -              | -                | 1,000,000        | -                | -                | 1,000,000         |
| PLS004 Gravel Roads Resurfacing - 2026                                        |      | 1,000,000      | -                | -                | -                | -                | 1,000,000         |
| PLS005 Gravel Roads Resurfacing - 2029                                        |      | -              | -                | -                | 1,000,000        | -                | 1,000,000         |
| PLS006 Gravel Roads Resurface - 2030                                          |      | -              | -                | -                | -                | 1,000,000        | 1,000,000         |
| PBR004 Bridge No. 11 (Cadmus) Replacement                                     |      | 1,750,000      | -                | -                | -                | -                | 1,750,000         |
| PBR005 Replacement of Culvert 206 - Construction                              | *    | -              | 1,200,000        | -                | -                | -                | 1,200,000         |
| PBR006 Replacement of Culvert 207 - Construction                              | *    | -              | 1,200,000        | -                | -                | -                | 1,200,000         |
| PBR007 Replacement of Culvert 204 - Design                                    | @    | -              | -                | -                | -                | 100,000          | 100,000           |
| PBR011 Scugog Line 2 Culvert Replacement - Construction                       |      | -              | -                | 600,000          | -                | -                | 600,000           |
| PRM001 Excess Soil Temporary Storage Yard                                     |      | -              | -                | 450,000          | -                | -                | 450,000           |
| PRM002 Bike Route Signage - Design                                            |      | -              | -                | -                | 50,000           | -                | 50,000            |
| PRM003 Bike Route Signage - Implementation                                    |      | -              | -                | -                | -                | 125,000          | 125,000           |

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|                                                         | Type | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| PSD002 Sidewalk Reconstruction - 2026                   |      | 150,000        | -                | -                | -                | -                | 150,000           |
| PSD003 Sidewalk Reconstruction - 2027                   |      | -              | 150,000          | -                | -                | -                | 150,000           |
| PSD004 Sidewalk Reconstruction - 2028                   |      | -              | -                | 150,000          | -                | -                | 150,000           |
| PSD005 Sidewalk Reconstruction - 2029                   |      | -              | -                | -                | 150,000          | -                | 150,000           |
| PSD006 Sidewalk Reconstruction - 2030                   |      | -              | -                | -                | -                | 150,000          | 150,000           |
| PBL001 Boat Ramp Improvements (In Water)                | #    | -              | -                | 40,000           | -                | -                | 40,000            |
| COM001 Queen Street Pier Envi Assessment                |      | -              | 100,000          | -                | -                | -                | 100,000           |
| COM002 Parks, Recreation and Culture Master Plan Update |      | -              | 80,000           | -                | -                | -                | 80,000            |
| CFL001 Replacement Ice Resurfacer - #5216012            |      | -              | -                | 180,000          | -                | -                | 180,000           |
| CFL002 Replacement of Half Ton Pickup - #5116095        |      | -              | -                | 77,000           | -                | -                | 77,000            |
| CFL005 Replacement Utility Vehicle - #5115016           |      | 27,000         | -                | -                | -                | -                | 27,000            |
| CFL006 Replacement Tractor Plow - #5114036              |      | -              | -                | -                | 75,000           | -                | 75,000            |
| CFL008 Replacement Mower - #5118038                     |      | -              | 26,000           | -                | -                | -                | 26,000            |
| CFL009 Replacement Tandem Trailer - #5117001            | #    | 18,000         | -                | -                | -                | -                | 18,000            |
| CHL002 Community Hall Projects - 2026                   |      | 18,500         | -                | -                | -                | -                | 18,500            |
| CHL003 Community Hall Projects - 2027                   |      | -              | 22,000           | -                | -                | -                | 22,000            |
| CHL004 Community Hall Projects - 2028                   |      | -              | -                | 22,000           | -                | -                | 22,000            |
| CHL005 Community Hall Projects - 2029                   |      | -              | -                | -                | 23,500           | -                | 23,500            |
| CHL006 Community Hall Projects - 2030                   |      | -              | -                | -                | -                | 22,000           | 22,000            |
| CPK001 Playground Replacement - Cartwright Fields       | *    | 150,000        | -                | -                | -                | -                | 150,000           |
| CPK002 Playground Replacement - Ianson Park             |      | -              | -                | 125,000          | -                | -                | 125,000           |
| CPK004 Scugog Island Park - Design                      |      | -              | 30,000           | -                | -                | -                | 30,000            |
| CPK005 Scugog Island Park - Construction                |      | -              | -                | 270,000          | -                | -                | 270,000           |
| CPK006 Township Park Signs Replacement                  | #    | -              | 75,000           | -                | -                | -                | 75,000            |
| CPK007 Playground Replacement - Putsey Park             |      | -              | 120,000          | -                | -                | -                | 120,000           |
| CPK008 Heron Hills Park - Construction                  |      | -              | 600,000          | -                | -                | -                | 600,000           |
| CPK013 Castle Harbour Waterfront Trail - Design         | @    | -              | -                | -                | -                | 40,000           | 40,000            |
| COF001 Port Perry Skatepark Upgrade Design              |      | -              | 30,000           | -                | -                | -                | 30,000            |
| COF002 Carolyn Best 3 LED Lighting                      | *    | -              | 280,000          | -                | -                | -                | 280,000           |
| COF003 Greenbank LED Ball Diamond Upgrades              | *    | 260,000        | -                | -                | -                | -                | 260,000           |
| COF004 Carolyn Best 2 LED Lighting                      | #*   | -              | -                | -                | 300,000          | -                | 300,000           |
| COF005 Boardwalk Replacement                            | #    | 75,000         | -                | -                | -                | -                | 75,000            |
| COF006 Port Perry Skatepark Upgrade - Construction      | *    | -              | -                | -                | -                | 600,000          | 600,000           |
| COF007 Upgrade to LED Fixtures - Port Perry Tennis Club | #*   | -              | 45,000           | -                | -                | -                | 45,000            |
| CRC001 Low Emissivity Ceiling at SCRC                   | #    | -              | 17,000           | -                | -                | -                | 17,000            |

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|                                                                                | Type | 2026<br>Budget    | 2027<br>Forecast  | 2028<br>Forecast  | 2029<br>Forecast  | 2030<br>Forecast  | Total<br>Forecast |
|--------------------------------------------------------------------------------|------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CRC002 SCRC Compressor #3 Replacement                                          |      | -                 | -                 | 115,000           | -                 | -                 | 115,000           |
| CRC004 SCRC Lobby Flooring and Furnishings                                     |      | 50,000            | -                 | -                 | -                 | -                 | 50,000            |
| CRC005 SCRC Hall Washroom Renovations                                          |      | -                 | -                 | 70,000            | -                 | -                 | 70,000            |
| CRC006 SCRC Compressor #2 Replacement                                          |      | -                 | 110,000           | -                 | -                 | -                 | 110,000           |
| CRC008 SCRC Surge Drum Replacement                                             |      | -                 | -                 | 80,000            | -                 | -                 | 80,000            |
| CRC011 Refrigeration Plant Electrical Panel SCRC                               |      | 70,000            | -                 | -                 | -                 | -                 | 70,000            |
| CRC012 SCRC Main Office Expansion Design                                       | @    | -                 | -                 | -                 | 25,000            | -                 | 25,000            |
| CRC014 SCRC Parking Lot Reconconstruction Phase 1                              |      | 815,000           | -                 | -                 | -                 | -                 | 815,000           |
| CRC017 LED Light Installation SCRC Hall                                        |      | -                 | 30,000            | -                 | -                 | -                 | 30,000            |
| CRC020 SCRC Leak Detector Refrigeration Plant                                  |      | -                 | -                 | -                 | 10,000            | -                 | 10,000            |
| CRC021 SCRC Compressor #4 Replacement                                          |      | -                 | -                 | -                 | 120,000           | -                 | 120,000           |
| CRC022 Replacement of Dividing Wall SCRC Community Hall                        |      | -                 | -                 | -                 | 80,000            | -                 | 80,000            |
| CRC023 Spin Bike Replacement                                                   |      | -                 | 10,000            | -                 | -                 | -                 | 10,000            |
| CRC025 MUA#2 Replacement SCRC                                                  |      | -                 | -                 | -                 | -                 | 200,000           | 200,000           |
| CRC026 RTU#5 Replacement SCRC                                                  |      | -                 | -                 | -                 | -                 | 60,000            | 60,000            |
| CRC027 SCRC Parking Lot Reconstruction Phase 2                                 |      | -                 | 525,000           | -                 | -                 | -                 | 525,000           |
| CAR001 Blackstock Arena Replacement Design                                     | @    | -                 | 1,400,000         | -                 | -                 | -                 | 1,400,000         |
| CAR002 Blackstock Community Hall Repairs - 2026                                |      | 45,000            | -                 | -                 | -                 | -                 | 45,000            |
| CAR004 Blackstock Community Hall Repairs - 2028                                |      | -                 | -                 | 55,000            | -                 | -                 | 55,000            |
| CPL002 Replacement of Tiles at Birdseye Pool                                   |      | -                 | 40,000            | -                 | -                 | -                 | 40,000            |
| CPL003 Swimming Pool Condition Report                                          | #    | 10,000            | -                 | -                 | -                 | -                 | 10,000            |
| MUS001 Museum Emporium Renovation                                              |      | -                 | 50,000            | -                 | -                 | -                 | 50,000            |
| MUS003 Harness Shop Renovation                                                 |      | -                 | -                 | 50,000            | -                 | -                 | 50,000            |
| MUS005 Scugog Shores Museum and Village Administration Building Design         |      | -                 | -                 | 30,000            | -                 | -                 | 30,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Construction   | *    | -                 | -                 | -                 | 3,000,000         | -                 | 3,000,000         |
| MUS007 Building Condition Assessments - Scugog Shores Museum Village Buildings | #    | -                 | -                 | 35,000            | -                 | -                 | 35,000            |
| DFL001 New Vehicle for Building Inspections                                    | #    | 78,000            | -                 | -                 | -                 | -                 | 78,000            |
| DFL002 Replacement mid size SUV (5320884)                                      |      | -                 | -                 | 78,000            | -                 | -                 | 78,000            |
| DFL003 Replacement Mid Size SUV (5318883)                                      |      | -                 | -                 | -                 | -                 | 78,000            | 78,000            |
| <b>Total Strategic Plan #1 - Infrastructure</b>                                |      | <b>11,957,500</b> | <b>13,449,000</b> | <b>12,247,000</b> | <b>13,610,500</b> | <b>12,258,000</b> | <b>63,522,000</b> |

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|---------------------------------------------------------------------|------|----------------|------------------|------------------|------------------|------------------|-------------------|
| <b>Strategic Plan #2 - Sustainability</b>                           |      |                |                  |                  |                  |                  |                   |
| CIT001 End Point Lifecycle Replacement                              |      | 35,500         | -                | -                | -                | -                | 35,500            |
| CIT002 Facility Scheduling Software                                 |      | -              | -                | 60,000           | -                | -                | 60,000            |
| CIT003 Website / CMS Replacement                                    |      | -              | -                | 72,000           | -                | -                | 72,000            |
| CIT004 ERP Replacement                                              | #    | -              | 380,000          | -                | -                | -                | 380,000           |
| CIT005 Corporate GIS Program Development                            |      | 110,000        | -                | -                | -                | -                | 110,000           |
| CIT006 2026 Digital Infrastructure Renewal                          |      | 110,000        | -                | -                | -                | -                | 110,000           |
| CIT007 2027 Digital Infrastructure Renewal                          |      | -              | 66,000           | -                | -                | -                | 66,000            |
| CIT008 2028 Digital Infrastructure Renewal                          |      | -              | -                | 72,000           | -                | -                | 72,000            |
| CIT009 2029 Digital Infrastructure Renewal                          |      | -              | -                | -                | 55,000           | -                | 55,000            |
| CIT010 2030 Digital Infrastructure Renewal                          |      | -              | -                | -                | -                | 50,000           | 50,000            |
| FIN001 2029 DC Study Update                                         |      | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN002 Long Range Financial Plan                                    |      | -              | 75,000           | -                | -                | -                | 75,000            |
| FIN003 Compensation Review - 2028                                   | #    | -              | -                | 50,000           | -                | -                | 50,000            |
| FIN004 Asset Management Plan Update                                 | #    | -              | -                | -                | 50,000           | -                | 50,000            |
| FAD004 St 61 Natural Gas Generator                                  | #    | 200,000        | -                | -                | -                | -                | 200,000           |
| DAD006 Comprehensive Zoning By-law Review                           |      | -              | -                | 200,000          | -                | -                | 200,000           |
| PRM004 Gateway Digital Sign                                         |      | -              | -                | -                | -                | 100,000          | 100,000           |
| <b>Total Strategic Plan #2 - Sustainability</b>                     |      | <b>455,500</b> | <b>521,000</b>   | <b>504,000</b>   | <b>105,000</b>   | <b>150,000</b>   | <b>1,735,500</b>  |
| <b>Strategic Plan #3 - Economic Development &amp; Tourism</b>       |      |                |                  |                  |                  |                  |                   |
| CSP001 Lighting of Port Perry Letters Old Mill                      | #    | 20,000         | -                | -                | -                | -                | 20,000            |
| PRM005 Implementation of Wayfinding Signs - Phase 2                 |      | -              | -                | 45,000           | -                | -                | 45,000            |
| DAD001 Downtown CIP - 2026                                          |      | 50,000         | -                | -                | -                | -                | 50,000            |
| DAD002 Downtown CIP - 2027                                          |      | -              | 50,000           | -                | -                | -                | 50,000            |
| DAD003 Downtown CIP - 2028                                          |      | -              | -                | 50,000           | -                | -                | 50,000            |
| DAD004 Downtown CIP - 2029                                          |      | -              | -                | -                | 50,000           | -                | 50,000            |
| DAD005 Downtown CIP - 2030                                          |      | -              | -                | -                | -                | 50,000           | 50,000            |
| DAD007 Designated Heritage Grant Program - 2026                     |      | 30,000         | -                | -                | -                | -                | 30,000            |
| DAD008 Designated Heritage Grant Program - 2027                     |      | -              | 30,000           | -                | -                | -                | 30,000            |
| DAD009 Designated Heritage Grant Program - 2028                     |      | -              | -                | 30,000           | -                | -                | 30,000            |
| DAD010 Designated Heritage Grant Program - 2029                     |      | -              | -                | -                | 30,000           | -                | 30,000            |
| DAD011 Designated Heritage Grant Program - 2030                     |      | -              | -                | -                | -                | 30,000           | 30,000            |
| <b>Total Strategic Plan #3 - Economic Development &amp; Tourism</b> |      | <b>100,000</b> | <b>80,000</b>    | <b>125,000</b>   | <b>80,000</b>    | <b>80,000</b>    | <b>465,000</b>    |

@ Next Project Not Within Forecast Period

# New Project Added

^ May not proceed if sufficient DC Revenue is not collected

\* Will proceed only with grant funding or contributions from others





**2026 Capital Budget : 2026 - 2030 Capital Forecast  
Capital Project Listing by Strategic Plan**

Forecast is approved in principle only and is subject to change

|                                                      | Type | 2026<br>Budget    | 2027<br>Forecast  | 2028<br>Forecast  | 2029<br>Forecast  | 2030<br>Forecast  | Total<br>Forecast |
|------------------------------------------------------|------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Strategic Plan #4 - Natural Environment</b>       |      |                   |                   |                   |                   |                   |                   |
| PST001 Georgian Woods SWM Pond Rehab                 | *    | -                 | 800,000           | -                 | -                 | -                 | 800,000           |
| PST002 Honey Harbour South SWM Pond Design           |      | -                 | -                 | 80,000            | -                 | -                 | 80,000            |
| PST003 Honey Harbour South SWM Pond Rehab            |      | -                 | -                 | -                 | 700,000           | -                 | 700,000           |
| PST004 Baagwating SWM Pond Design                    | @    | 216,000           | -                 | -                 | -                 | -                 | 150,000           |
| PST005 Smart Centres SWM Pond Design                 | @    | -                 | -                 | -                 | 70,000            | -                 | 70,000            |
| <b>Total Strategic Plan #4 - Natural Environment</b> |      | <b>216,000</b>    | <b>800,000</b>    | <b>80,000</b>     | <b>770,000</b>    | <b>-</b>          | <b>1,800,000</b>  |
| <b>Strategic Plan #5 - Complete Community</b>        |      |                   |                   |                   |                   |                   |                   |
| CSP002 Scugog Community Strategic Plan               | #    | -                 | 100,000           | -                 | -                 | -                 | 100,000           |
| LIB001 Library Collection Materials - 2026           | #    | 40,000            | -                 | -                 | -                 | -                 | 40,000            |
| LIB002 Library Collection Materials - 2027           | #    | -                 | 40,000            | -                 | -                 | -                 | 40,000            |
| LIB003 Library Collection Materials - 2028           | #    | -                 | -                 | 40,000            | -                 | -                 | 40,000            |
| LIB004 Library Collection Materials - 2029           | #    | -                 | -                 | -                 | 40,000            | -                 | 40,000            |
| LIB005 Library Collection Materials - 2030           | #    | -                 | -                 | -                 | -                 | 40,000            | 40,000            |
| DPL003 Official Plan Review                          | #    | 280,000           | -                 | -                 | -                 | -                 | 280,000           |
| <b>Total Strategic Plan #5 - Complete Community</b>  |      | <b>320,000</b>    | <b>140,000</b>    | <b>40,000</b>     | <b>40,000</b>     | <b>40,000</b>     | <b>580,000</b>    |
| <b>Total Organization</b>                            |      | <b>13,049,000</b> | <b>14,990,000</b> | <b>12,996,000</b> | <b>14,605,500</b> | <b>12,528,000</b> | <b>68,168,500</b> |

@ Next Project Not Within Forecast Period

# New Project Added

^ May not proceed if sufficient DC Revenue is not collected

\* Will proceed only with grant funding or contributions from others

An aerial photograph of a marina filled with numerous small boats docked in rows. The background shows a residential area with houses and trees. The entire image is covered with a semi-transparent blue gradient.

# Financing



## 2026 Capital Budget; 2027 - 2030 Capital Forecast Financing Summary

|                                      | 2026 Budget       | 2027 Forecast     | 2028 Forecast     | 2029 Forecast     | 2030 Forecast     | Total Forecast    |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Roads Levy Reserve                   | 6,788,000         | 4,000,000         | 6,497,000         | 6,167,000         | 2,844,000         | 26,296,000        |
| Facility & Building Reserve          | 1,191,500         | 926,000           | 877,000           | 1,608,500         | 282,000           | 4,885,000         |
| Vehicle & Equipment Reserve          | 1,483,000         | 1,653,000         | 1,588,000         | 1,275,000         | 2,917,000         | 8,916,000         |
| Major Facility Reserve               | 216,000           | 490,000           | -                 | -                 | -                 | 706,000           |
| Municipal Projects Reserve           | 550,500           | 751,000           | 454,000           | 185,000           | 230,000           | 2,170,500         |
| Development Charge Reserve Fund (DC) | 1,932,000         | 2,370,000         | 960,000           | 2,360,000         | 680,000           | 8,302,000         |
| Environmental / Solar Reserve        | 10,000            | 100,000           | 80,000            | 70,000            | -                 | 260,000           |
| Self-Insurance Loss Reserve          | 20,000            | -                 | -                 | -                 | -                 | 20,000            |
| Canada Community-Building Fund (FGT) | 150,000           | 840,000           | 2,370,000         | 200,000           | 475,000           | 4,035,000         |
| Parks Reserve Fund                   | 50,000            | 120,000           | 125,000           | -                 | 450,000           | 745,000           |
| Hydro Reserve                        | 150,000           | 80,000            | -                 | 60,000            | -                 | 290,000           |
| Donation Reserve                     | -                 | -                 | 30,000            | 309,700           | -                 | 339,700           |
| Building Reserve                     | 78,000            | -                 | -                 | -                 | -                 | 78,000            |
| Grant - OCIF                         | -                 | 1,900,000         | -                 | -                 | -                 | 1,900,000         |
| Contributions from Developers        | -                 | 800,000           | -                 | -                 | -                 | 800,000           |
| Other Grants                         | -                 | 960,000           | -                 | 680,000           | 150,000           | 1,790,000         |
| Other Contributions                  | 430,000           | -                 | 15,000            | 1,690,300         | -                 | 2,135,300         |
| Debenture Revenue                    | -                 | -                 | -                 | -                 | 4,500,000         | 4,500,000         |
| <b>Total Reserve / Reserve Fund</b>  | <b>13,049,000</b> | <b>14,990,000</b> | <b>12,996,000</b> | <b>14,605,500</b> | <b>12,528,000</b> | <b>68,168,500</b> |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Roads & Other Infrastructure Reserve**

| <b>Projects</b>                                                         | <b>2026<br/>Budget</b> | <b>2027<br/>Forecast</b> | <b>2028<br/>Forecast</b> | <b>2029<br/>Forecast</b> | <b>2030<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|-------------------------------------------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PAD002 State of the Infrastructure Study - 2026                         | 90,000                 |                          |                          |                          |                          | 90,000                    |
| PAD006 Municipal Structure Inventory and Inspection - 2027              |                        | 20,000                   |                          |                          |                          | 20,000                    |
| PAD009 State of the Infrastructure Study - 2028                         |                        |                          | 92,000                   |                          |                          | 92,000                    |
| PAD010 Municipal Structure Inventory and Inspection - 2029              |                        |                          |                          | 22,000                   |                          | 22,000                    |
| PAD011 State of the Infrastructure Study 2030                           |                        |                          |                          |                          | 94,000                   | 94,000                    |
| PBL001 Boat Ramp Improvements (In Water)                                |                        |                          | 40,000                   |                          |                          | 40,000                    |
| PBR004 Bridge No. 11 (Cadmus) Replacement                               | 1,750,000              |                          |                          |                          |                          | 1,750,000                 |
| PBR006 Replacement of Culvert 207 - Construction                        |                        | 500,000                  |                          |                          |                          | 500,000                   |
| PBR007 Replacement of Culvert 204 - Design                              |                        |                          |                          |                          | 100,000                  | 100,000                   |
| PBR011 Scugog Line 2 Culvert Replacement - Construction                 |                        |                          | 600,000                  |                          |                          | 600,000                   |
| PHD002 Queen Street Corridor Operation and Design Study                 |                        |                          | 40,000                   |                          |                          | 40,000                    |
| PHD003 Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - De | 120,000                |                          |                          |                          |                          | 120,000                   |
| PHD005 Pine Point Road Rehabilitation - Island Rd to 2 km East          | 540,000                |                          |                          |                          |                          | 540,000                   |
| PHD006 Old Simcoe Rd Rehabilitation - Queen St to Reach St              | 700,000                |                          |                          |                          |                          | 700,000                   |
| PHD007 Old Simcoe Rd Recon - King to Jeffery - Construction             |                        | 1,250,000                |                          |                          |                          | 1,250,000                 |
| PHD009 Cartwright E 1/4 Line - Hwy 7A to Edgerton                       |                        |                          | 200,000                  |                          |                          | 200,000                   |
| PHD010 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design    |                        | 80,000                   |                          |                          |                          | 80,000                    |
| PHD012 Crandell St Reconstruction - Scugog St to Queen St - Design      | 150,000                |                          |                          |                          |                          | 150,000                   |
| PHD016 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr        | 158,000                |                          |                          |                          |                          | 158,000                   |
| PHD017 Apple Valley Subdivision - Rehabilitation                        |                        |                          | 1,300,000                |                          |                          | 1,300,000                 |
| PHD019 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design      |                        | 85,000                   |                          |                          |                          | 85,000                    |
| PHD020 Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design    |                        | 65,000                   |                          |                          |                          | 65,000                    |



| Projects                                                                      | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| PHD021 Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design        |                  | 55,000           |                  |                  |                  | 55,000            |
| PHD022 Marsh Hill Rd Rehabilitation - Utica to Epsom                          | 850,000          |                  |                  |                  |                  | 850,000           |
| PHD023 Brunon Avenue Rehabilitation                                           |                  | 165,000          |                  |                  |                  | 165,000           |
| PHD026 McDonald Street Rehab - Simcoe St to Rosa St - Construction            |                  |                  | 400,000          |                  |                  | 400,000           |
| PHD027 Surface Treated Road Lifecycle Extension - 2026                        | 630,000          |                  |                  |                  |                  | 630,000           |
| PHD028 Old Scugog Rd. - Shirley Rd to Church St. - Resurface                  | 800,000          |                  |                  |                  |                  | 800,000           |
| PHD029 Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction   |                  |                  | 1,900,000        |                  |                  | 1,900,000         |
| PHD030 Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction               |                  |                  | 325,000          |                  |                  | 325,000           |
| PHD031 Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction    |                  |                  |                  | 600,000          |                  | 600,000           |
| PHD032 Crandell St Reconstruction - Scugog St to Queen St - Construction      |                  |                  |                  | 2,000,000        |                  | 2,000,000         |
| PHD033 Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction      |                  |                  |                  | 680,000          |                  | 680,000           |
| PHD034 Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction             |                  |                  |                  | 650,000          |                  | 650,000           |
| PHD035 Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction           |                  |                  |                  | 490,000          |                  | 490,000           |
| PHD036 Surface Treated Road Lifecycle Extension - 2027                        |                  | 780,000          |                  |                  |                  | 780,000           |
| PHD037 Surface Treated Road Lifecycle Extension - 2028                        |                  |                  | 600,000          |                  |                  | 600,000           |
| PHD038 Surface Treated Road Lifecycle Extension - 2029                        |                  |                  |                  | 550,000          |                  | 550,000           |
| PHD039 Surface Treated Road Lifecycle Extension - 2030                        |                  |                  |                  |                  | 900,000          | 900,000           |
| PHD040 Fralick's Beach Rd Rehabilitation - Hood Rd to North End               |                  |                  |                  |                  | 600,000          | 600,000           |
| PHD041 Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd - Design |                  |                  |                  | 75,000           |                  | 75,000            |
| PHD042 Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design             |                  |                  |                  | 100,000          |                  | 100,000           |
| PHD043 Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design              |                  |                  |                  |                  | 150,000          | 150,000           |
| PLS001 Gravel Roads Resurfacing - 2027                                        |                  | 1,000,000        |                  |                  |                  | 1,000,000         |
| PLS002 Gravel Roads Resurfacing - 2028                                        |                  |                  | 1,000,000        |                  |                  | 1,000,000         |
| PLS004 Gravel Roads Resurfacing - 2026                                        | 1,000,000        |                  |                  |                  |                  | 1,000,000         |
| PLS005 Gravel Roads Resurfacing - 2029                                        |                  |                  |                  | 1,000,000        |                  | 1,000,000         |
| PLS006 Gravel Roads Resurface - 2030                                          |                  |                  |                  |                  | 1,000,000        | 1,000,000         |
| <b>Total Roads &amp; Other Infrastructure Reserve</b>                         | <b>6,788,000</b> | <b>4,000,000</b> | <b>6,497,000</b> | <b>6,167,000</b> | <b>2,844,000</b> | <b>26,296,000</b> |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Facilities & Building Reserve**

| <b>Projects</b>                                         | <b>2026<br/>Budget</b> | <b>2027<br/>Forecast</b> | <b>2028<br/>Forecast</b> | <b>2029<br/>Forecast</b> | <b>2030<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|---------------------------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| CAR002 Blackstock Community Hall Repairs - 2026         | 45,000                 |                          |                          |                          |                          | 45,000                    |
| CAR004 Blackstock Community Hall Repairs - 2028         |                        |                          | 55,000                   |                          |                          | 55,000                    |
| CHL002 Community Hall Projects - 2026                   | 18,500                 |                          |                          |                          |                          | 18,500                    |
| CHL003 Community Hall Projects - 2027                   |                        | 22,000                   |                          |                          |                          | 22,000                    |
| CHL004 Community Hall Projects - 2028                   |                        |                          | 22,000                   |                          |                          | 22,000                    |
| CHL005 Community Hall Projects - 2029                   |                        |                          |                          | 23,500                   |                          | 23,500                    |
| CHL006 Community Hall Projects - 2030                   |                        |                          |                          |                          | 22,000                   | 22,000                    |
| COF001 Port Perry Skatepark Upgrade Design              |                        | 30,000                   |                          |                          |                          | 30,000                    |
| COF005 Boardwalk Replacement                            | 75,000                 |                          |                          |                          |                          | 75,000                    |
| CPK006 Township Park Signs Replacement                  |                        | 75,000                   |                          |                          |                          | 75,000                    |
| CPL002 Replacement of Tiles at Birdseye Pool            |                        | 40,000                   |                          |                          |                          | 40,000                    |
| CPL003 Swimming Pool Condition Report                   | 10,000                 |                          |                          |                          |                          | 10,000                    |
| CRC001 Low Emissivity Ceiling at SCRC                   |                        | 17,000                   |                          |                          |                          | 17,000                    |
| CRC002 SCRC Compressor #3 Replacement                   |                        |                          | 115,000                  |                          |                          | 115,000                   |
| CRC004 SCRC Lobby Flooring and Furnishings              | 50,000                 |                          |                          |                          |                          | 50,000                    |
| CRC005 SCRC Hall Washroom Renovations                   |                        |                          | 70,000                   |                          |                          | 70,000                    |
| CRC006 SCRC Compressor #2 Replacement                   |                        | 110,000                  |                          |                          |                          | 110,000                   |
| CRC008 SCRC Surge Drum Replacement                      |                        |                          | 80,000                   |                          |                          | 80,000                    |
| CRC011 Refrigeration Plant Electrical Panel SCRC        | 70,000                 |                          |                          |                          |                          | 70,000                    |
| CRC012 SCRC Main Office Expansion Design                |                        |                          |                          | 25,000                   |                          | 25,000                    |
| CRC014 SCRC Parking Lot Reconconstruction Phase 1       | 815,000                |                          |                          |                          |                          | 815,000                   |
| CRC020 SCRC Leak Detector Refrigeration Plant           |                        |                          |                          | 10,000                   |                          | 10,000                    |
| CRC021 SCRC Compressor #4 Replacement                   |                        |                          |                          | 120,000                  |                          | 120,000                   |
| CRC022 Replacement of Dividing Wall SCRC Community Hall |                        |                          |                          | 80,000                   |                          | 80,000                    |

| Projects                                                               | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| CRC025 MUA#2 Replacement SCRC                                          |                  |                  |                  |                  | 200,000          | 200,000           |
| CRC026 RTU#5 Replacement SCRC                                          |                  |                  |                  |                  | 60,000           | 60,000            |
| CRC027 SCRC Parking Lot Reconstruction Phase 2                         |                  | 525,000          |                  |                  |                  | 525,000           |
| DFA002 New Back-up Generator for Municipal Office                      |                  |                  |                  | 150,000          |                  | 150,000           |
| DFA003 Municipal Office Interior Maintenance                           |                  | 57,000           |                  |                  |                  | 57,000            |
| MUS001 Museum Emporium Renovation                                      |                  | 50,000           |                  |                  |                  | 50,000            |
| MUS003 Harness Shop Renovation                                         |                  |                  | 50,000           |                  |                  | 50,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Constr |                  |                  |                  | 500,000          |                  | 500,000           |
| MUS007 Building Condition Assessments - Scugog Shores Museum Village B |                  |                  | 35,000           |                  |                  | 35,000            |
| PAD001 Old Hydro Building Conversion Assessment                        | 18,000           |                  |                  |                  |                  | 18,000            |
| PHD024 Cartwright Fields Parking Lot Upgrades                          | 90,000           |                  |                  |                  |                  | 90,000            |
| PRM001 Excess Soil Temporary Storage Yard                              |                  |                  | 450,000          |                  |                  | 450,000           |
| PST003 Honey Harbour South SWM Pond Rehab                              |                  |                  |                  | 700,000          |                  | 700,000           |
| <b>Total Facilities &amp; Building Reserve</b>                         | <b>1,191,500</b> | <b>926,000</b>   | <b>877,000</b>   | <b>1,608,500</b> | <b>282,000</b>   | <b>4,885,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Vehicle & Equipment Reserve**

| Projects                                                | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| CFL001 Replacement Ice Resurfer - #5216012              |                |                  | 180,000          |                  |                  | 180,000           |
| CFL002 Replacement of Half Ton Pickup - #5116095        |                |                  | 77,000           |                  |                  | 77,000            |
| CFL005 Replacement Utility Vehicle - #5115016           | 27,000         |                  |                  |                  |                  | 27,000            |
| CFL006 Replacement Tractor Plow - #5114036              |                |                  |                  | 75,000           |                  | 75,000            |
| CFL008 Replacement Mower - #5118038                     |                | 26,000           |                  |                  |                  | 26,000            |
| CFL009 Replacement Tandem Trailer - #5117001            | 18,000         |                  |                  |                  |                  | 18,000            |
| DFL002 Replacement mid size SUV (5320884)               |                |                  | 78,000           |                  |                  | 78,000            |
| DFL003 Replacement Mid Size SUV (5318883)               |                |                  |                  |                  | 78,000           | 78,000            |
| FAD002 Portable Radio Replacement                       | 30,000         |                  |                  |                  |                  | 30,000            |
| FFL002 Replacement of Fire SUV - #5417018, Car-64       |                |                  | 78,000           |                  |                  | 78,000            |
| FFL003 Replacement of Rescue Truck - #5410226, R61      |                |                  |                  |                  | 1,275,000        | 1,275,000         |
| FFL004 Replacement of Rescue Truck - #5406223, R62      | 500,000        |                  |                  |                  |                  | 500,000           |
| FFL005 Replacement of Fire SUV - #5417019, Car-61       | 76,000         |                  |                  |                  |                  | 76,000            |
| FFL006 Replacement of Pumper Fire Truck - #5408121, P64 |                |                  |                  | 1,200,000        |                  | 1,200,000         |
| FFL007 Replacement of Rescue Truck - #5406227, R64      |                |                  | 550,000          |                  |                  | 550,000           |
| PFL001 Replacement of Single Axle - #5015091            |                | 437,000          |                  |                  |                  | 437,000           |
| PFL002 Replacement of Front-End Loader - #5010009       | 392,000        |                  |                  |                  |                  | 392,000           |
| PFL004 Replacement Half Ton Pickup - #5017099           |                | 79,000           |                  |                  |                  | 79,000            |
| PFL005 Replacement Wheeled Excavator - #5007078         |                | 445,000          |                  |                  |                  | 445,000           |
| PFL006 Replacement Half Ton Pickup - #5117100           |                | 79,000           |                  |                  |                  | 79,000            |
| PFL009 Replacement One Ton - #5117881                   |                |                  | 120,000          |                  |                  | 120,000           |
| PFL010 Replacement of Tandem Axle - #5015093            |                | 467,000          |                  |                  |                  | 467,000           |
| PFL011 Replacement of Road Tractor - #5016075           |                |                  | 382,000          |                  |                  | 382,000           |
| PFL012 Replacement of One Ton Pickup Truck - #5015729   |                | 120,000          |                  |                  |                  | 120,000           |



| Projects                                        | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| PFL013 Replacement of One Ton Pickup - #5016094 |                  |                  | 123,000          |                  |                  | 123,000           |
| PFL014 Replacement of Tandem Axle - #5015103    | 440,000          |                  |                  |                  |                  | 440,000           |
| PFL015 Replacement Tandem Axle #5020949         |                  |                  |                  |                  | 496,000          | 496,000           |
| PFL016 Replacement Tandem Axle #5020950         |                  |                  |                  |                  | 496,000          | 496,000           |
| PFL017 Replacement Hot Box Patcher #5018108     |                  |                  |                  |                  | 76,000           | 76,000            |
| PFL018 Replacement of Single Axle - #5018127    |                  |                  |                  |                  | 496,000          | 496,000           |
| <b>Total Vehicle &amp; Equipment Reserve</b>    | <b>1,483,000</b> | <b>1,653,000</b> | <b>1,588,000</b> | <b>1,275,000</b> | <b>2,917,000</b> | <b>8,916,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Major Facilities Reserve**

| Projects                                   | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|--------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| CAR001 Blackstock Arena Replacement Design |                | 490,000          |                  |                  |                  | 490,000           |
| PST004 Baagwating SWM Pond Design          | 216,000        |                  |                  |                  |                  | 216,000           |
| <b>Total Major Facilities Reserve</b>      | <b>216,000</b> | <b>490,000</b>   | -                | -                | -                | <b>706,000</b>    |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Municipal Projects Reserve**

| Projects                                                | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| CIT001 End Point Lifecycle Replacement                  | 35,500         |                  |                  |                  |                  | 35,500            |
| CIT002 Facility Scheduling Software                     |                |                  | 60,000           |                  |                  | 60,000            |
| CIT003 Website / CMS Replacement                        |                |                  | 72,000           |                  |                  | 72,000            |
| CIT004 ERP Replacement                                  |                | 380,000          |                  |                  |                  | 380,000           |
| CIT005 Corporate GIS Program Development                | 110,000        |                  |                  |                  |                  | 110,000           |
| CIT006 2026 Digital Infrastructure Renewal              | 110,000        |                  |                  |                  |                  | 110,000           |
| CIT007 2027 Digital Infrastructure Renewal              |                | 66,000           |                  |                  |                  | 66,000            |
| CIT008 2028 Digital Infrastructure Renewal              |                |                  | 72,000           |                  |                  | 72,000            |
| CIT009 2029 Digital Infrastructure Renewal              |                |                  |                  | 55,000           |                  | 55,000            |
| CIT010 2030 Digital Infrastructure Renewal              |                |                  |                  |                  | 50,000           | 50,000            |
| COM002 Parks, Recreation and Culture Master Plan Update |                | 40,000           |                  |                  |                  | 40,000            |
| CRC023 Spin Bike Replacement                            |                | 10,000           |                  |                  |                  | 10,000            |
| CSP002 Scugog Community Strategic Plan                  |                | 100,000          |                  |                  |                  | 100,000           |
| DAD001 Downtown CIP - 2026                              | 50,000         |                  |                  |                  |                  | 50,000            |
| DAD002 Downtown CIP - 2027                              |                | 50,000           |                  |                  |                  | 50,000            |
| DAD003 Downtown CIP - 2028                              |                |                  | 50,000           |                  |                  | 50,000            |
| DAD006 Downtown CIP - 2029                              |                |                  |                  | 50,000           |                  | 50,000            |
| DAD007 Downtown CIP - 2030                              |                |                  |                  |                  | 50,000           | 50,000            |
| DAD003 Comprehensive Zoning By-law Review               |                |                  | 90,000           |                  |                  | 90,000            |
| DAD007 Designated Heritage Grant Program - 2026         | 30,000         |                  |                  |                  |                  | 30,000            |
| DAD008 Designated Heritage Grant Program - 2027         |                | 30,000           |                  |                  |                  | 30,000            |
| DAD009 Designated Heritage Grant Program - 2028         |                |                  | 30,000           |                  |                  | 30,000            |
| DAD010 Designated Heritage Grant Program - 2029         |                |                  |                  | 30,000           |                  | 30,000            |
| DAD011 Designated Heritage Grant Program - 2030         |                |                  |                  |                  | 30,000           | 30,000            |

| Projects                                            | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|-----------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| DPL003 Official Plan Review                         | 140,000        |                  |                  |                  |                  | 140,000           |
| FAD001 St 62 Renovations Project Design             | 75,000         |                  |                  |                  |                  | 75,000            |
| FIN002 Long Range Financial Plan                    |                | 75,000           |                  |                  |                  | 75,000            |
| FIN003 Compensation Review - 2028                   |                |                  | 50,000           |                  |                  | 50,000            |
| FIN004 Asset Management Plan Update                 |                |                  |                  | 50,000           |                  | 50,000            |
| PRM004 Gateway Digital Sign                         |                |                  |                  |                  | 100,000          | 100,000           |
| PRM005 Implementation of Wayfinding Signs - Phase 2 |                |                  | 30,000           |                  |                  | 30,000            |
| <b>Total Municipal Projects Reserve</b>             | <b>550,500</b> | <b>751,000</b>   | <b>454,000</b>   | <b>185,000</b>   | <b>230,000</b>   | <b>2,170,500</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Development Charges Reserves**

| Projects                                                | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| General Government                                      |                |                  |                  |                  |                  |                   |
| DAD003 Comprehensive Zoning By-law Review               |                |                  | 110,000          |                  |                  | 110,000           |
| DPL003 Official Plan Review                             | 140,000        |                  |                  |                  |                  | 140,000           |
| FIN001 2029 DC Study Update                             |                |                  | 50,000           |                  |                  | 50,000            |
| <b>Total DC General Government</b>                      | 140,000        | -                | 160,000          | -                | -                | 300,000           |
| Fire                                                    |                |                  |                  |                  |                  |                   |
| FAD003 St 62 Renovations/Expansion                      |                |                  |                  |                  | 500,000          | 500,000           |
| FFL001 St 62 Rescue Boat                                |                | 185,000          |                  |                  |                  | 185,000           |
| FFL006 Replacement of Pumper Fire Truck - #5408121, P64 |                |                  |                  | 900,000          |                  | 900,000           |
| <b>Total DC Fire</b>                                    | -              | 185,000          | -                | 900,000          | 500,000          | 1,585,000         |
| Public Works                                            |                |                  |                  |                  |                  |                   |
| PFL003 New Wood Chipper                                 |                |                  | 125,000          |                  |                  | 125,000           |
| PFL007 New Road Tractor for Public Works                | 490,000        |                  |                  |                  |                  | 490,000           |
| PFL020 New Wood Chipper                                 | 125,000        |                  |                  |                  |                  | 125,000           |
| <b>Total DC Public Works</b>                            | 615,000        | -                | 125,000          | -                | -                | 740,000           |
| Library                                                 |                |                  |                  |                  |                  |                   |
| LIB001 Library Collection Materials - 2026              | 40,000         |                  |                  |                  |                  | 40,000            |
| LIB002 Library Collection Materials - 2027              |                | 40,000           |                  |                  |                  | 40,000            |
| LIB003 Library Collection Materials - 2028              |                |                  | 40,000           |                  |                  | 40,000            |
| LIB004 Library Collection Materials - 2029              |                |                  |                  | 40,000           |                  | 40,000            |
| LIB005 Library Collection Materials - 2030              |                |                  |                  |                  | 40,000           | 40,000            |
| <b>Total DC Library</b>                                 | 40,000         | 40,000           | 40,000           | 40,000           | 40,000           | 200,000           |



| Projects                                                         | 2026<br>Budget   | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Engineering                                                      |                  |                  |                  |                  |                  |                   |
| PAD005 Active Transportation Improvements - Construction         |                  |                  |                  |                  | 100,000          | 100,000           |
| PHD001 Second Access Scugog Island - North Link                  |                  |                  |                  | 1,360,000        |                  | 1,360,000         |
| PHD002 Queen Street Corridor Operation and Design Study          |                  |                  | 40,000           |                  |                  | 40,000            |
| PHD006 Old Simcoe Rd Rehabilitation - Queen St to Reach St       | 700,000          |                  |                  |                  |                  | 700,000           |
| PHD007 Old Simcoe Rd Recon - King to Jeffery - Construction      |                  | 1,250,000        |                  |                  |                  | 1,250,000         |
| PHD016 Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr | 237,000          |                  |                  |                  |                  | 237,000           |
| PHD022 Marsh Hill Rd Rehabilitation - Utica to Epsom             | 150,000          |                  |                  |                  |                  | 150,000           |
| PHD027 Surface Treated Road Lifecycle Extension - 2026           | 50,000           |                  |                  |                  |                  | 50,000            |
| PHD030 Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction  |                  |                  | 325,000          |                  |                  | 325,000           |
| <b>Total DC Engineering</b>                                      | <b>1,137,000</b> | <b>1,250,000</b> | <b>365,000</b>   | <b>1,360,000</b> | <b>100,000</b>   | <b>4,212,000</b>  |
| Parks                                                            |                  |                  |                  |                  |                  |                   |
| CAR001 Blackstock Arena Replacement Design                       |                  | 175,000          |                  |                  |                  | 175,000           |
| COF002 Carolyn Best 3 LED Lighting                               |                  | 50,000           |                  |                  |                  | 50,000            |
| COF004 Carolyn Best 2 LED Lighting                               |                  |                  |                  | 60,000           |                  | 60,000            |
| COM002 Parks, Recreation and Culture Master Plan Update          |                  | 40,000           |                  |                  |                  | 40,000            |
| CPK004 Scugog Island Park - Design                               |                  | 30,000           |                  |                  |                  | 30,000            |
| CPK005 Scugog Island Park - Construction                         |                  |                  | 270,000          |                  |                  | 270,000           |
| CPK008 Heron Hills Park - Construction                           |                  | 600,000          |                  |                  |                  | 600,000           |
| CPK013 Castle Harbour Waterfront Trail - Design                  |                  |                  |                  |                  | 40,000           | 40,000            |
| <b>Total DC Parks</b>                                            | <b>-</b>         | <b>895,000</b>   | <b>270,000</b>   | <b>60,000</b>    | <b>40,000</b>    | <b>1,265,000</b>  |
| <b>Total Development Charges</b>                                 | <b>1,932,000</b> | <b>2,370,000</b> | <b>960,000</b>   | <b>2,360,000</b> | <b>680,000</b>   | <b>8,302,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Environmental / Solar Reserve**

| Projects                                             | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| COM001 Queen Street Pier Envi Assessment             |                | 100,000          |                  |                  |                  | 100,000           |
| DFA004 Light Upgrade and Fire Separation Remediation | 10,000         |                  |                  |                  |                  | 10,000            |
| PST002 Honey Harbour South SWM Pond Design           |                |                  | 80,000           |                  |                  | 80,000            |
| PST005 Smart Centres SWM Pond Design                 |                |                  |                  | 70,000           |                  | 70,000            |
| <b>Total Environmental / Solar Reserve</b>           | <b>10,000</b>  | <b>100,000</b>   | <b>80,000</b>    | <b>70,000</b>    | <b>-</b>         | <b>260,000</b>    |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Self-Insurance Loss Reserve**

| Projects                                             | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| DFA004 Light Upgrade and Fire Separation Remediation | 10,000         |                  |                  |                  |                  | 10,000            |
| FAD002 Portable Radio Replacement                    | 10,000         |                  |                  |                  |                  | 10,000            |
| <b>Total Self-Insurance Loss Reserve</b>             | <b>20,000</b>  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>20,000</b>     |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Canada Community-Building Fund (FGT)**

| <b>Projects</b>                                                | <b>2026<br/>Budget</b> | <b>2027<br/>Forecast</b> | <b>2028<br/>Forecast</b> | <b>2029<br/>Forecast</b> | <b>2030<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|----------------------------------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PAD004 Active Transportation Improvements - Design             |                        |                          | 70,000                   |                          |                          | 70,000                    |
| PAD005 Active Transportation Improvements - Construction       |                        |                          |                          |                          | 200,000                  | 200,000                   |
| PFL021 Wood Chipper Replacement #5006105                       |                        | 125,000                  |                          |                          |                          | 125,000                   |
| PHD009 Cartwright E 1/4 Line - Hwy 7A to Edgerton              |                        |                          | 1,200,000                |                          |                          | 1,200,000                 |
| PHD013 River St Rehabilitation - Nonquon Bridge N to Simcoe St |                        | 565,000                  |                          |                          |                          | 565,000                   |
| PHD017 Apple Valley Subdivision - Rehabilitation               |                        |                          | 950,000                  |                          |                          | 950,000                   |
| PRM002 Bike Route Signage - Design                             |                        |                          |                          | 50,000                   |                          | 50,000                    |
| PRM003 Bike Route Signage - Implementation                     |                        |                          |                          |                          | 125,000                  | 125,000                   |
| PSD002 Sidewalk Reconstruction - 2026                          | 150,000                |                          |                          |                          |                          | 150,000                   |
| PSD003 Sidewalk Reconstruction - 2027                          |                        | 150,000                  |                          |                          |                          | 150,000                   |
| PSD004 Sidewalk Reconstruction - 2028                          |                        |                          | 150,000                  |                          |                          | 150,000                   |
| PSD005 Sidewalk Reconstruction - 2029                          |                        |                          |                          | 150,000                  |                          | 150,000                   |
| PSD006 Sidewalk Reconstruction - 2030                          |                        |                          |                          |                          | 150,000                  | 150,000                   |
| <b>Total Canada Community-Building Fund (FGT)</b>              | <b>150,000</b>         | <b>840,000</b>           | <b>2,370,000</b>         | <b>200,000</b>           | <b>475,000</b>           | <b>4,035,000</b>          |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Parks Reserve Fund**

| Projects                                           | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|----------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| COF006 Port Perry Skatepark Upgrade - Construction |                |                  |                  |                  | 450,000          | 450,000           |
| CPK001 Playground Replacement - Cartwright Fields  | 50,000         |                  |                  |                  |                  | 50,000            |
| CPK002 Playground Replacement - Ianson Park        |                |                  | 125,000          |                  |                  | 125,000           |
| CPK007 Playground Replacement - Putsey Park        |                | 120,000          |                  |                  |                  | 120,000           |
| <b>Total Parks Reserve Fund</b>                    | <b>50,000</b>  | <b>120,000</b>   | <b>125,000</b>   | <b>-</b>         | <b>450,000</b>   | <b>745,000</b>    |





**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Hydro Reserve Fund**

| Projects                                       | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| COF002 Carolyn Best 3 LED Lighting             |                | 50,000           |                  |                  |                  | 50,000            |
| COF003 Greenbank LED Ball Diamond Upgrades     | 130,000        |                  |                  |                  |                  | 130,000           |
| COF004 Carolyn Best 2 LED Lighting             |                |                  |                  | 60,000           |                  | 60,000            |
| CRC017 LED Light Installation SCRC Hall        |                | 30,000           |                  |                  |                  | 30,000            |
| CSP001 Lighting of Port Perry Letters Old Mill | 20,000         |                  |                  |                  |                  | 20,000            |
| <b>Total Hydro Reserve</b>                     | <b>150,000</b> | <b>80,000</b>    | <b>-</b>         | <b>60,000</b>    | <b>-</b>         | <b>290,000</b>    |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Donation Reserve**

| Projects                                                               | 2025<br>Budget | 2026<br>Forecast | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| MUS005 Scugog Shores Museum and Village Administration Building Design |                |                  | 30,000           |                  |                  | 30,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Constr |                |                  |                  | 309,700          |                  | 309,700           |
| <b>Total Donation Reserve</b>                                          | -              | -                | <b>30,000</b>    | <b>309,700</b>   | -                | <b>339,700</b>    |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Building Reserve**

| Projects                                    | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|---------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| DFL001 New Vehicle for Building Inspections | 78,000         |                  |                  |                  |                  | 78,000            |
| <b>Total Building Reserve</b>               | <b>78,000</b>  | -                | -                | -                | -                | <b>78,000</b>     |



**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Debenture Revenue**

| Projects                           | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| FAD003 St 62 Renovations/Expansion |                |                  |                  |                  | 4,500,000        | 4,500,000         |
| <b>Total Debenture Revenue</b>     | -              | -                | -                | -                | <b>4,500,000</b> | <b>4,500,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Provincial Grant - OCIF**

| Projects                                         | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|--------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| PBR005 Replacement of Culvert 206 - Construction |                | 1,200,000        |                  |                  |                  | 1,200,000         |
| PBR006 Replacement of Culvert 207 - Construction |                | 700,000          |                  |                  |                  | 700,000           |
| <b>Total Grant - OCIF</b>                        | -              | <b>1,900,000</b> | -                | -                | -                | <b>1,900,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Contributions From Developers**

| <b>Projects</b>                            | <b>2026<br/>Budget</b> | <b>2027<br/>Forecast</b> | <b>2028<br/>Forecast</b> | <b>2029<br/>Forecast</b> | <b>2030<br/>Forecast</b> | <b>Total<br/>Forecast</b> |
|--------------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PST001 Georgian Woods SWM Pond Rehab       |                        | 800,000                  |                          |                          |                          | 800,000                   |
| <b>Total Contributions From Developers</b> | -                      | <b>800,000</b>           | -                        | -                        | -                        | <b>800,000</b>            |





**2026 Capital Budget : 2027 - 2030 Capital Forecast  
Grants**

| Projects                                                               | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| CAR001 Blackstock Arena Replacement Design                             |                | 735,000          |                  |                  |                  | 735,000           |
| COF002 Carolyn Best 3 LED Lighting                                     |                | 180,000          |                  |                  |                  | 180,000           |
| COF004 Carolyn Best 2 LED Lighting                                     |                |                  |                  | 180,000          |                  | 180,000           |
| COF006 Port Perry Skatepark Upgrade - Construction                     |                |                  |                  |                  | 150,000          | 150,000           |
| COF007 Upgrade to LED Fixtures - Port Perry Tennis Club                |                | 45,000           |                  |                  |                  | 45,000            |
| MUS006 Scugog Shores Museum and Village Administration Building Constr |                |                  |                  | 500,000          |                  | 500,000           |
| <b>Total Grants</b>                                                    | <b>-</b>       | <b>960,000</b>   | <b>-</b>         | <b>680,000</b>   | <b>150,000</b>   | <b>1,790,000</b>  |



**2026 Capital Budget : 2027 - 2030 Capital Forecast**  
**Contribution from Others**

| Projects                                                               | 2026<br>Budget | 2027<br>Forecast | 2028<br>Forecast | 2029<br>Forecast | 2030<br>Forecast | Total<br>Forecast |
|------------------------------------------------------------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
| COF003 Greenbank LED Ball Diamond Upgrades                             | 130,000        |                  |                  |                  |                  | 130,000           |
| CPK001 Playground Replacement - Cartwright Fields                      | 100,000        |                  |                  |                  |                  | 100,000           |
| FAD004 St 61 Natural Gas Generator                                     | 200,000        |                  |                  |                  |                  | 200,000           |
| MUS006 Scugog Shores Museum and Village Administration Building Constr |                |                  |                  | 1,690,300        |                  | 1,690,300         |
| PRM005 Implementation of Wayfinding Signs - Phase 2                    |                |                  | 15,000           |                  |                  | 15,000            |
| <b>Total Other Contributions</b>                                       | <b>430,000</b> | <b>-</b>         | <b>15,000</b>    | <b>1,690,300</b> | <b>-</b>         | <b>2,135,300</b>  |



**2026 Capital Budget; 2027 - 2030 Capital Forecast  
Continuity Schedule Estimation**

|                                      | Roads<br>& Other<br>Infrast. | MP<br>Reserve    | Vehicle &<br>Equipment<br>Reserve | Facility &<br>Building<br>Reserve | Major<br>Facilities<br>Reserve | DC<br>Reserve<br>Fund | Environ/<br>Solar<br>Reserve | Self-<br>Insurance<br>Loss | CCBF (FGT)<br>Reserve<br>Fund | Parks<br>Reserve<br>Fund | Hydro<br>Reserve | Donations<br>Reserve | Contributions<br>From Other<br>Sources* | Total             |
|--------------------------------------|------------------------------|------------------|-----------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|----------------------------|-------------------------------|--------------------------|------------------|----------------------|-----------------------------------------|-------------------|
| <b>Opening Balance Jan 1, 2026</b>   | <b>3,232,500</b>             | <b>1,236,400</b> | <b>782,500</b>                    | <b>641,300</b>                    | <b>1,031,000</b>               | <b>11,050,900</b>     | <b>136,400</b>               | <b>233,500</b>             | <b>1,730,400</b>              | <b>599,200</b>           | <b>2,085,400</b> | <b>339,700</b>       |                                         | <b>23,099,200</b> |
| Capital Projects                     | (6,788,000)                  | (550,500)        | (1,483,000)                       | (1,191,500)                       | (216,000)                      | (1,932,000)           | (10,000)                     | (20,000)                   | (150,000)                     | (50,000)                 | (150,000)        |                      | (508,000)                               | (13,049,000)      |
| Budget Allocation                    | 4,661,000                    | 188,700          | 675,500                           | 614,300                           | 26,800                         |                       |                              |                            |                               |                          |                  |                      |                                         | 6,166,300         |
| OLG Funding                          | 150,000                      | 96,500           | 485,000                           | 195,000                           | 47,100                         |                       |                              |                            |                               |                          |                  |                      |                                         | 973,600           |
| Grants                               |                              |                  |                                   |                                   |                                |                       | 50,000                       | 25,000                     |                               |                          |                  |                      |                                         | 75,000            |
| Canada Community-Building Fund (FGT) |                              |                  |                                   |                                   |                                |                       |                              |                            | 706,700                       |                          |                  |                      |                                         | 706,700           |
| Subdividers Contributions            |                              |                  |                                   |                                   |                                | 4,102,200             |                              |                            |                               |                          |                  |                      |                                         | 4,102,200         |
| Interest Revenue                     | 110,000                      |                  | 23,400                            | 9,300                             | 30,900                         | 331,500               |                              |                            | 52,000                        | 17,900                   | 62,500           |                      |                                         | 637,500           |
| <b>Total Revenues</b>                | <b>4,921,000</b>             | <b>285,200</b>   | <b>1,183,900</b>                  | <b>818,600</b>                    | <b>104,800</b>                 | <b>4,433,700</b>      | <b>50,000</b>                | <b>25,000</b>              | <b>758,700</b>                | <b>17,900</b>            | <b>62,500</b>    | <b>0</b>             | <b>-</b>                                | <b>12,661,300</b> |
|                                      |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| <b>Closing Balance, Dec 31, 2026</b> | <b>1,365,500</b>             | <b>971,100</b>   | <b>483,400</b>                    | <b>268,400</b>                    | <b>919,800</b>                 | <b>13,552,600</b>     | <b>176,400</b>               | <b>238,500</b>             | <b>2,339,100</b>              | <b>567,100</b>           | <b>1,997,900</b> | <b>339,700</b>       | <b>(508,000)</b>                        | <b>22,879,800</b> |
| <b>2027</b>                          |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| Capital Projects                     | (4,000,000)                  | (751,000)        | (1,653,000)                       | (926,000)                         | (490,000)                      | (2,370,000)           | (100,000)                    |                            | (840,000)                     | (120,000)                | (80,000)         |                      | (3,660,000)                             | (14,990,000)      |
| Budget Allocation                    | 4,701,600                    | 188,700          | 782,300                           | 720,900                           | 26,800                         |                       |                              |                            |                               |                          |                  |                      |                                         | -                 |
| OLG Funding                          |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         | 6,420,300         |
| Grants                               |                              |                  |                                   |                                   |                                |                       | 50,000                       | 25,000                     |                               |                          |                  |                      |                                         | 0                 |
| Federal Gas Tax                      |                              |                  |                                   |                                   |                                |                       |                              |                            | 735,000                       |                          |                  |                      |                                         | 75,000            |
| Subdividers Contributions            |                              |                  |                                   |                                   |                                | 3,073,000             |                              |                            |                               |                          |                  |                      |                                         | 735,000           |
| Interest Revenue                     | 37,600                       |                  | 13,300                            | 7,400                             | 25,300                         | 372,700               |                              |                            | 64,300                        | 15,600                   | 54,900           |                      |                                         | 3,073,000         |
| <b>Total Revenues</b>                | <b>4,739,200</b>             | <b>188,700</b>   | <b>795,600</b>                    | <b>728,300</b>                    | <b>52,100</b>                  | <b>3,445,700</b>      | <b>50,000</b>                | <b>25,000</b>              | <b>799,300</b>                | <b>15,600</b>            | <b>54,900</b>    | <b>0</b>             | <b>-</b>                                | <b>591,100</b>    |
|                                      |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| <b>Closing Balance, Dec 31, 2027</b> | <b>2,104,700</b>             | <b>408,800</b>   | <b>(374,000)</b>                  | <b>70,700</b>                     | <b>481,900</b>                 | <b>14,628,300</b>     | <b>126,400</b>               | <b>263,500</b>             | <b>2,298,400</b>              | <b>462,700</b>           | <b>1,972,800</b> | <b>339,700</b>       | <b>(4,168,000)</b>                      | <b>22,444,200</b> |
| <b>2028</b>                          |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| Capital Projects                     | (6,497,000)                  | (454,000)        | (1,588,000)                       | (877,000)                         |                                | (960,000)             | (80,000)                     |                            | (2,370,000)                   | (125,000)                |                  | (30,000)             | (15,000)                                | (12,996,000)      |
| Budget Allocation                    | 5,391,000                    | 188,700          | 897,200                           | 835,900                           | 26,800                         |                       |                              |                            |                               |                          |                  |                      |                                         | 7,339,600         |
| OLG Funding                          |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         | 0                 |
| Grants                               |                              |                  |                                   |                                   |                                |                       | 50,000                       | 25,000                     |                               |                          |                  |                      |                                         | 75,000            |
| Federal Gas Tax                      |                              |                  |                                   |                                   |                                |                       |                              |                            | 735,000                       |                          |                  |                      |                                         | 735,000           |
| Subdividers Contributions            |                              |                  |                                   |                                   |                                | 2,317,100             |                              |                            |                               |                          |                  |                      |                                         | 2,317,100         |
| Interest Revenue                     | 57,900                       |                  |                                   | 1,900                             | 13,300                         | 402,300               |                              |                            | 63,200                        | 12,700                   | 54,300           |                      |                                         | 605,600           |
| <b>Total Revenues</b>                | <b>5,448,900</b>             | <b>188,700</b>   | <b>897,200</b>                    | <b>837,800</b>                    | <b>40,100</b>                  | <b>2,719,400</b>      | <b>50,000</b>                | <b>25,000</b>              | <b>798,200</b>                | <b>12,700</b>            | <b>54,300</b>    | <b>0</b>             | <b>-</b>                                | <b>11,072,300</b> |
|                                      |                              |                  |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| <b>Closing Balance Dec 31, 2028</b>  | <b>1,056,600</b>             | <b>143,500</b>   | <b>(1,064,800)</b>                | <b>31,500</b>                     | <b>522,000</b>                 | <b>16,387,700</b>     | <b>96,400</b>                | <b>288,500</b>             | <b>726,600</b>                | <b>350,400</b>           | <b>2,027,100</b> | <b>309,700</b>       | <b>(4,183,000)</b>                      | <b>20,565,500</b> |

|                                       | Roads<br>& Other<br>Infrast. | MP<br>Reserve  | Vehicle &<br>Equipment<br>Reserve | Facility &<br>Building<br>Reserve | Major<br>Facilities<br>Reserve | DC<br>Reserve<br>Fund | Environ/<br>Solar<br>Reserve | Self-<br>Insurance<br>Loss | CCBF (FGT)<br>Reserve<br>Fund | Parks<br>Reserve<br>Fund | Hydro<br>Reserve | Donations<br>Reserve | Contributions<br>From Other<br>Sources* | Total             |
|---------------------------------------|------------------------------|----------------|-----------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|----------------------------|-------------------------------|--------------------------|------------------|----------------------|-----------------------------------------|-------------------|
| <b>2029</b>                           |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| Capital Projects                      | (6,167,000)                  | (185,000)      | (1,275,000)                       | (1,608,500)                       |                                | (2,360,000)           | (70,000)                     |                            | (200,000)                     |                          | (60,000)         | (309,700)            | (2,370,300)                             | (14,605,500)      |
| Budget Allocation                     | 6,874,700                    | 188,700        | 1,017,800                         | 956,500                           | 26,800                         |                       |                              |                            |                               |                          |                  |                      |                                         | 9,064,500         |
| OLG Funding                           |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         | 0                 |
| Grants                                |                              |                |                                   |                                   |                                |                       | 50,000                       | 25,000                     |                               |                          |                  |                      |                                         | 75,000            |
| Federal Gas Tax                       |                              |                |                                   |                                   |                                |                       |                              |                            | 735,000                       |                          |                  |                      |                                         | 735,000           |
| Subdividers Contributions             |                              |                |                                   |                                   |                                | 1,631,700             |                              |                            |                               |                          |                  |                      |                                         | 1,631,700         |
| Interest Revenue                      | 29,100                       |                |                                   |                                   | 14,400                         | 452,200               |                              |                            | 20,000                        | 9,600                    | 55,700           |                      |                                         | 581,000           |
| <b>Total Revenues</b>                 | <b>6,903,800</b>             | <b>188,700</b> | <b>1,017,800</b>                  | <b>956,500</b>                    | <b>41,200</b>                  | <b>2,083,900</b>      | <b>50,000</b>                | <b>25,000</b>              | <b>755,000</b>                | <b>9,600</b>             | <b>55,700</b>    | <b>0</b>             | <b>-</b>                                | <b>12,087,200</b> |
|                                       |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| <b>Closing Balance Dec 31, 2029</b>   | <b>1,793,400</b>             | <b>147,200</b> | <b>(1,322,000)</b>                | <b>(620,500)</b>                  | <b>563,200</b>                 | <b>16,111,600</b>     | <b>76,400</b>                | <b>313,500</b>             | <b>1,281,600</b>              | <b>360,000</b>           | <b>2,022,800</b> | <b>-</b>             | <b>(6,553,300)</b>                      | <b>20,727,200</b> |
| <b>2030</b>                           |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| Capital Projects                      | (2,844,000)                  | (230,000)      | (2,917,000)                       | (282,000)                         |                                | (680,000)             |                              |                            | (475,000)                     | (450,000)                |                  |                      | (4,650,000)                             | (12,528,000)      |
| Budget Allocation                     | 7,672,600                    | 188,700        | 1,144,500                         | 1,083,100                         | 26,800                         |                       |                              |                            |                               |                          |                  |                      |                                         | 10,115,700        |
| OLG Funding                           |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         | 0                 |
| Grants                                |                              |                |                                   |                                   |                                |                       | 50,000                       | 25,000                     |                               |                          |                  |                      |                                         | 75,000            |
| Federal Gas Tax                       |                              |                |                                   |                                   |                                |                       |                              |                            | 735,000                       |                          |                  |                      |                                         | 735,000           |
| Subdividers Contributions             |                              |                |                                   |                                   |                                | 587,400               |                              |                            |                               |                          |                  |                      |                                         | 587,400           |
| Interest Revenue                      | 49,300                       |                |                                   |                                   | 15,500                         | 443,800               |                              |                            | 35,200                        | 9,900                    | 55,600           |                      |                                         | 609,300           |
| <b>Total Revenues</b>                 | <b>7,721,900</b>             | <b>188,700</b> | <b>1,144,500</b>                  | <b>1,083,100</b>                  | <b>42,300</b>                  | <b>1,031,200</b>      | <b>50,000</b>                | <b>25,000</b>              | <b>770,200</b>                | <b>9,900</b>             | <b>55,600</b>    | <b>0</b>             | <b>-</b>                                | <b>12,122,400</b> |
|                                       |                              |                |                                   |                                   |                                |                       |                              |                            |                               |                          |                  |                      |                                         |                   |
| <b>Closing Balance - Dec 31, 2030</b> | <b>6,671,300</b>             | <b>105,900</b> | <b>(3,094,500)</b>                | <b>180,600</b>                    | <b>605,500</b>                 | <b>16,462,800</b>     | <b>126,400</b>               | <b>338,500</b>             | <b>1,576,800</b>              | <b>(80,100)</b>          | <b>2,078,400</b> | <b>-</b>             | <b>(11,203,300)</b>                     | <b>24,971,600</b> |

\*Contributions From Other Sources Include: Building Reserve, Debenture Revenue, Grant - OCIF, Other Grants, Contributions From Developers, and Other Contributions.



**2026 Capital Budget; 2027 - 2030 Capital Forecast  
Development Charge - Reserve Funds Continuity - Estimated**

|                                      | <b>General<br/>Government</b> | <b>Fire<br/>Services</b> | <b>Public<br/>Works</b> | <b>Library<br/>Services</b> | <b>Animal<br/>Services</b> | <b>Engineering<br/>Services</b> | <b>Parks &amp;<br/>Recreation</b> | <b>Total</b>      |
|--------------------------------------|-------------------------------|--------------------------|-------------------------|-----------------------------|----------------------------|---------------------------------|-----------------------------------|-------------------|
| <b>Opening Balance, Jan 1, 2026</b>  | <b>89,700</b>                 | <b>990,100</b>           | <b>674,600</b>          | <b>204,600</b>              | <b>36,700</b>              | <b>5,536,600</b>                | <b>3,518,600</b>                  | <b>11,050,900</b> |
| Capital Projects                     | (140,000)                     | -                        | (615,000)               | (40,000)                    | -                          | (1,137,000)                     | -                                 | (1,932,000)       |
| Subdividers Contributions            | 68,100                        | 212,300                  | 210,400                 | 112,700                     | 10,000                     | 2,231,700                       | 1,257,000                         | 4,102,200         |
| Interest Revenue                     | 2,700                         | 29,700                   | 20,200                  | 6,100                       | 1,100                      | 166,100                         | 105,600                           | 331,500           |
| <b>Closing Balance, Dec 31, 2026</b> | <b>20,500</b>                 | <b>1,232,100</b>         | <b>290,200</b>          | <b>283,400</b>              | <b>47,800</b>              | <b>6,797,400</b>                | <b>4,881,200</b>                  | <b>13,552,600</b> |
| <b>2027</b>                          |                               |                          |                         |                             |                            |                                 |                                   |                   |
| Capital Projects                     | -                             | (185,000)                | -                       | (40,000)                    | -                          | (1,250,000)                     | (895,000)                         | (2,370,000)       |
| Subdividers Contributions            | 47,500                        | 147,900                  | 146,500                 | 94,700                      | 8,400                      | 1,571,300                       | 1,056,700                         | 3,073,000         |
| Interest Revenue                     | 600                           | 33,900                   | 8,000                   | 7,800                       | 1,300                      | 186,900                         | 134,200                           | 372,700           |
| <b>Closing Balance, Dec 31, 2027</b> | <b>68,600</b>                 | <b>1,228,900</b>         | <b>444,700</b>          | <b>345,900</b>              | <b>57,500</b>              | <b>7,305,600</b>                | <b>5,177,100</b>                  | <b>14,628,300</b> |
| <b>2028</b>                          |                               |                          |                         |                             |                            |                                 |                                   |                   |
| Capital Projects                     | (160,000)                     | -                        | (125,000)               | (40,000)                    | -                          | (365,000)                       | (270,000)                         | (960,000)         |
| Subdividers Contributions            | 35,800                        | 111,500                  | 110,500                 | 71,400                      | 6,300                      | 1,184,800                       | 796,800                           | 2,317,100         |
| Interest Revenue                     | 1,900                         | 33,800                   | 12,200                  | 9,500                       | 1,600                      | 200,900                         | 142,400                           | 402,300           |
| <b>Closing Balance, Dec 31, 2028</b> | <b>(53,700)</b>               | <b>1,374,200</b>         | <b>442,400</b>          | <b>386,800</b>              | <b>65,400</b>              | <b>8,326,300</b>                | <b>5,846,300</b>                  | <b>16,387,700</b> |
| <b>2029</b>                          |                               |                          |                         |                             |                            |                                 |                                   |                   |
| Capital Projects                     | -                             | (900,000)                | -                       | (40,000)                    | -                          | (1,360,000)                     | (60,000)                          | (2,360,000)       |
| Subdividers Contributions            | 25,200                        | 78,500                   | 77,800                  | 50,300                      | 4,400                      | 834,400                         | 561,100                           | 1,631,700         |
| Interest Revenue                     | -                             | 37,800                   | 12,200                  | 10,600                      | 1,800                      | 229,000                         | 160,800                           | 452,200           |
| <b>Closing Balance, Dec 31, 2029</b> | <b>(28,500)</b>               | <b>590,500</b>           | <b>532,400</b>          | <b>407,700</b>              | <b>71,600</b>              | <b>8,029,700</b>                | <b>6,508,200</b>                  | <b>16,111,600</b> |
| <b>2030</b>                          |                               |                          |                         |                             |                            |                                 |                                   |                   |
| Capital Projects                     | -                             | (500,000)                | -                       | (40,000)                    | -                          | (100,000)                       | (40,000)                          | (680,000)         |
| Subdividers Contributions            | 9,000                         | 28,300                   | 28,000                  | 18,100                      | 1,600                      | 300,400                         | 202,000                           | 587,400           |
| Interest Revenue                     | -                             | 16,200                   | 14,600                  | 11,200                      | 2,000                      | 220,800                         | 179,000                           | 443,800           |
| <b>Closing Balance, Dec 31, 2030</b> | <b>(19,500)</b>               | <b>135,000</b>           | <b>575,000</b>          | <b>397,000</b>              | <b>75,200</b>              | <b>8,450,900</b>                | <b>6,849,200</b>                  | <b>16,462,800</b> |



# Office of the CAO & Human Resources



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | New Back-up Generator for Municipal Office |
| <b>Department</b>      | CFA FACAD                                  |
| <b>Project Manager</b> | Nicholas Dawkins, Chief Building Official  |
| <b>Start Year</b>      | 2029                                       |
| <b>Project Number</b>  | CFA001                                     |

**PROJECT DESCRIPTION AND RATIONALE**

The current generator has an approximate output of 75 amps which would run the elevator, one roof top unit, emergency lighting and alarm system, the fridge in the health department and one sump pump. The recommendation is to provide a generator large enough to run the entire building.

**Reference:**

Strategic Direction #1: Infrastructure: "Leverage and improve roads, transportation, facilities, equipment, and other assets."

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 150,000        |      |      |      | 150,000        |      |
| <b>Expenditures Total</b> | <b>150,000</b> |      |      |      | <b>150,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Facility Reserve Fund     | 150,000        |      |      |      | 150,000        |      |
| <b>Funding Total</b>      | <b>150,000</b> |      |      |      | <b>150,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                           |
|------------------------|-------------------------------------------|
| <b>Project Name</b>    | Municipal Office Interior Maintenance     |
| <b>Department</b>      | CFA FACAD                                 |
| <b>Project Manager</b> | Nicholas Dawkins, Chief Building Official |
| <b>Start Year</b>      | 2027                                      |
| <b>Project Number</b>  | CFA002                                    |

### PROJECT DESCRIPTION AND RATIONALE

The Municipal Office was built in 2004. Since then, there has been minimal to no maintenance or updates to the interior finishes.

Carpet Replacement and New Paint:

The original carpeting has significantly deteriorated due to daily wear and tear, high foot traffic, and age. Additionally, there are holes in the carpeting due to cable pulling through the floor to accommodate various cubicle workstation reconfigurations and movement in the past. The original paint on the walls show visible signs of fading, scuffing, and damage. As well, there are holes in some walls that require to be patched and sanded and repainted. The overall interior finishes no longer meets a professional standard.

Upgrading the paint and carpet will not only improve the overall appearance and cleanliness of the facility, but also contribute to a more welcoming and functional environment for both staff and visitors. It will enhance employee morale, support a healthier workspace by addressing allergens and dust accumulation in old carpeting, and reflect positively on the municipality's commitment to maintaining its assets and delivering quality service to the public.

**Reference:**

Strategic Direction #1: Infrastructure - "Leverage and improve roads, transportation, facilities, equipment and other assets.

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 57,000        |      | 57,000        |      |      |      |
| <b>Expenditures Total</b> | <b>57,000</b> |      | <b>57,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 57,000        |      | 57,000        |      |      |      |
| <b>Funding Total</b>      | <b>57,000</b> |      | <b>57,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                               |
|------------------------|-----------------------------------------------|
| <b>Project Name</b>    | Light Upgrade and Fire Separation Remediation |
| <b>Department</b>      | CFA FACAD                                     |
| <b>Project Manager</b> | Nicholas Dawkins, Chief Building Official     |
| <b>Start Year</b>      | 2026                                          |
| <b>Project Number</b>  | CFA003                                        |

## PROJECT DESCRIPTION AND RATIONALE

### Light Fixture Replacement:

The original lighting is a 348 volt system, which at the time of installation was the most efficient light on the market. Now, finding replacement parts is becoming very costly, and the safety of staff and contractors working with the system is a concern. Some of the fixtures have already been converted to LED's. Moving to LED 15 amp/120 volt lights will reduce operating costs and provide a safer environment. Additionally, the LED lights have a much longer life span, which results in fewer bulb and ballast replacements.

### Fire Separation Remediation:

The fire protection in the storage room is required to be in place to protect the structural elements of the building; it had been removed due to flooding in the basement and has not yet been replaced. An alternative solution is essential to eliminate future water damage while providing the fire protection required.

### Reference:

Strategic Direction #1: Infrastructure - "Leverage and improve roads, transportation, facilities, equipment and other assets.

## Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 20,000        | 20,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>20,000</b> | <b>20,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Insurance Reserve         | 10,000        | 10,000        |      |      |      |      |
| Environmental Reserve     | 10,000        | 10,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>20,000</b> | <b>20,000</b> |      |      |      |      |

An aerial photograph of a waterfront industrial area, overlaid with a semi-transparent blue filter. In the center, a large, multi-story brick building with a dark roof is visible. The words "PORT PERRY" are printed in white capital letters along the side of the building's roof. To the right of the building is a large, paved parking lot. In the background, a marina is filled with numerous small boats docked at piers. The surrounding area includes other industrial buildings, trees, and a road with a roundabout. The overall scene suggests a port or industrial facility.

# Corporate Services

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | End Point Lifecycle Replacement                       |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CIT001                                                |

**PROJECT DESCRIPTION AND RATIONALE**

**Overview:**

The Township maintains a structured computer lifecycle program to ensure staff have access to secure, reliable, and supported computing end point devices (computers, phones and tablets). The 2026 capital request supports the replacement of aging hardware that has reached end-of-life, ensuring continued compatibility with corporate systems, cybersecurity standards, and evolving software platforms.

If devices remain viable beyond their expected service life, unspent funds will be returned at year-end. All deployed assets are actively tracked and managed, with a focus on maximizing their useful life wherever feasible, provided performance and security are not compromised.

**Reference:**

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 35,500        | 35,500        |      |      |      |      |
| <b>Expenditures Total</b> | <b>35,500</b> | <b>35,500</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| MP Reserve                | 35,500        | 35,500        |      |      |      |      |
| <b>Funding Total</b>      | <b>35,500</b> | <b>35,500</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Facility Scheduling Software                          |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CIT002                                                |

**PROJECT DESCRIPTION AND RATIONALE**

**Overview:**

Implementation of facility bookings will expand the use of the Township's recreation software to provide the ability for staff and customers to book meeting rooms, ice pads, and program rooms online. Prior to procurement, staff will undertake a detailed assessment in order to define the scope and requirements to support online bookings and automation that would decrease the need for manual administration by staff. This will include a review to support optimization of existing work flows as well as leveraging technologies currently available to the Township.

**Reference:**

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| <b>Budget</b>             |               |             |             |               |             |             |
|---------------------------|---------------|-------------|-------------|---------------|-------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b>   | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |               |             |             |
| Capital Expenditure       | 60,000        |             |             | 60,000        |             |             |
| <b>Expenditures Total</b> | <b>60,000</b> |             |             | <b>60,000</b> |             |             |
| <b>Funding</b>            |               |             |             |               |             |             |
| MP Reserve                | 60,000        |             |             | 60,000        |             |             |
| <b>Funding Total</b>      | <b>60,000</b> |             |             | <b>60,000</b> |             |             |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Website / CMS Replacement                             |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CIT003                                                |

## PROJECT DESCRIPTION AND RATIONALE

**Overview:**

The Township's website, [www.scugog.ca](http://www.scugog.ca), was last updated in 2023. Best practice is to redevelop websites every five years to ensure modern design, accessibility compliance, mobile responsiveness, and alignment with evolving citizen needs for self-service. A redevelopment project will require approximately 6-8 months in order to complete, involving the design of a new layout, improved service delivery tools, and updated security features. A modern website can reduce reliance on staff by shifting routine inquiries and transactions online, decreasing the need for more costly manual intervention by staff.

**Reference:**

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| Budget                    |               |      |      |               |      |      |
|---------------------------|---------------|------|------|---------------|------|------|
|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 72,000        |      |      | 72,000        |      |      |
| <b>Expenditures Total</b> | <b>72,000</b> |      |      | <b>72,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| MP Reserve                | 72,000        |      |      | 72,000        |      |      |
| <b>Funding Total</b>      | <b>72,000</b> |      |      | <b>72,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | ERP Replacement                                       |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CIT004                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

The Township's current financial software (CentralSquare Diamond/MS Dynamics Great Plains), installed in 2012, has been supported through regular updates but will reach end-of-life in 2029 as Microsoft phases out client-hosted solutions. This means the Township must implement a replacement system within the next four years. As part of review prior to implementation staff will assess current work flows and functions (AP/AR, budget, payroll etc.) to determine the overall scope of the project. This staff led work will commence in 3/4Q of 2026.

In alignment with the IT Strategy's to move toward cloud-based platforms, a modern cloud solution will be the preferred direction. This may involve migrating to the current provider's cloud model or selecting a new vendor through an RFP process. A next-generation ERP will deliver improved integration with other Township systems, reduced reliance on manual processes (like transposing between solutions) - saving time, enhancing efficiency, and streamlining financial management across departments.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 380,000        |      | 380,000        |      |      |      |
| <b>Expenditures Total</b> | <b>380,000</b> |      | <b>380,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| MP Reserve                | 380,000        |      | 380,000        |      |      |      |
| <b>Funding Total</b>      | <b>380,000</b> |      | <b>380,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Corporate GIS Program Development                     |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CIT005                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with SSMIC-Acorn, these projects support the Township's transition to an autonomous GIS environment through data model refinement, workflow improvements, system integrations (Tablet Command, Citywide, CloudPermit), application development, and secure cloud hosting. Collectively, these initiatives improve data integrity, strengthen cross-departmental workflows, and enhance emergency response, asset management, and development planning. A modern GIS environment increases control and scalability while delivering more accurate information, streamlined services, and stronger community engagement.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 110,000        | 110,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>110,000</b> | <b>110,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| MP Reserve                | 110,000        | 110,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>110,000</b> | <b>110,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | 2026 Digital Infrastructure Renewal                   |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CIT006                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with the Township's managed service provider, these capital projects modernize the IT environment through upgrades to hybrid storage and backup systems, replacement of aging network hardware, and implementation of cloud-readiness tools such as identity management and enhanced security. Collectively, these initiatives strengthen cybersecurity, improve performance and resiliency, and prepare the Township for a controlled transition to cloud-based services. Replacing legacy hardware, expanding backup capacity, and modernizing security are essential to protecting core data, ensuring service reliability, and reducing exposure to data loss and cyber threats. Infrastructure renewal will be undertaken as an annual program, prioritizing critical replacements while advancing a gradual shift to cloud services to reduce reliance on onsite hardware.

A focus in 2026 will be to upgrade backup infrastructure with expanded retention and offsite replication, power and resiliency upgrades alongside enhanced cybersecurity tools, and endpoint protection.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 110,000        | 110,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>110,000</b> | <b>110,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| MP Reserve                | 110,000        | 110,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>110,000</b> | <b>110,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | 2027 Digital Infrastructure Renewal                   |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CIT007                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with the Township's managed service provider, these capital projects modernize the IT environment through upgrades to hybrid storage and backup systems, replacement of aging network hardware, and implementation of cloud-readiness tools such as identity management and enhanced security. Collectively, these initiatives strengthen cybersecurity, improve performance and resiliency, and prepare the Township for a controlled transition to cloud-based services. Replacing legacy hardware, expanding backup capacity, and modernizing security are essential to protecting core data, ensuring service reliability, and reducing exposure to data loss and cyber threats. Infrastructure renewal will be undertaken as an annual program, prioritizing critical replacements while advancing a gradual shift to cloud services to reduce reliance on onsite hardware.

A focus in 2027 will be to modernize storage infrastructure with a hybrid solution that expands capacity, boosts performance, and strengthens recovery options, while also improving connectivity across Township facilities.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 66,000        |      | 66,000        |      |      |      |
| <b>Expenditures Total</b> | <b>66,000</b> |      | <b>66,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| MP Reserve                | 66,000        |      | 66,000        |      |      |      |
| <b>Funding Total</b>      | <b>66,000</b> |      | <b>66,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | 2028 Digital Infrastructure Renewal                   |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CIT008                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with the Township's managed service provider, these capital projects modernize the IT environment through upgrades to hybrid storage and backup systems, replacement of aging network hardware, and implementation of cloud-readiness tools such as identity management and enhanced security. Collectively, these initiatives strengthen cybersecurity, improve performance and resiliency, and prepare the Township for a controlled transition to cloud-based services. Replacing legacy hardware, expanding backup capacity, and modernizing security are essential to protecting core data, ensuring service reliability, and reducing exposure to data loss and cyber threats. Infrastructure renewal will be undertaken as an annual program, prioritizing critical replacements while advancing a gradual shift to cloud services to reduce reliance on onsite hardware.

A focus in 2028 will be to upgrade core networking infrastructure, including firewalls, switches, and wireless systems, to improve speed, segmentation, and reliability.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 72,000        |      |      | 72,000        |      |      |
| <b>Expenditures Total</b> | <b>72,000</b> |      |      | <b>72,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| MP Reserve                | 72,000        |      |      | 72,000        |      |      |
| <b>Funding Total</b>      | <b>72,000</b> |      |      | <b>72,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | 2029 Digital Infrastructure Renewal                   |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | CIT009                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with the Township's managed service provider, these capital projects modernize the IT environment through upgrades to hybrid storage and backup systems, replacement of aging network hardware, and implementation of cloud-readiness tools such as identity management and enhanced security. Collectively, these initiatives strengthen cybersecurity, improve performance and resiliency, and prepare the Township for a controlled transition to cloud-based services. Replacing legacy hardware, expanding backup capacity, and modernizing security are essential to protecting core data, ensuring service reliability, and reducing exposure to data loss and cyber threats. Infrastructure renewal will be undertaken as an annual program, prioritizing critical replacements while advancing a gradual shift to cloud services to reduce reliance on onsite hardware.

A focus in 2029 will be to begin transitioning selected business applications to cloud platforms, reducing reliance on physical servers and enabling scalable growth.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| Budget                    |               |      |      |      |               |      |
|---------------------------|---------------|------|------|------|---------------|------|
|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 55,000        |      |      |      | 55,000        |      |
| <b>Expenditures Total</b> | <b>55,000</b> |      |      |      | <b>55,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| MP Reserve                | 55,000        |      |      |      | 55,000        |      |
| <b>Funding Total</b>      | <b>55,000</b> |      |      |      | <b>55,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | 2030 Digital Infrastructure Renewal                   |
| <b>Department</b>      | CIT Corporate IT                                      |
| <b>Project Manager</b> | Blair Labelle, Director of Corporate Services / Clerk |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | CIT010                                                |

## PROJECT DESCRIPTION AND RATIONALE

### Overview

In partnership with the Township's managed service provider, these capital projects modernize the IT environment through upgrades to hybrid storage and backup systems, replacement of aging network hardware, and implementation of cloud-readiness tools such as identity management and enhanced security. Collectively, these initiatives strengthen cybersecurity, improve performance and resiliency, and prepare the Township for a controlled transition to cloud-based services. Replacing legacy hardware, expanding backup capacity, and modernizing security are essential to protecting core data, ensuring service reliability, and reducing exposure to data loss and cyber threats. Infrastructure renewal will be undertaken as an annual program, prioritizing critical replacements while advancing a gradual shift to cloud services to reduce reliance on onsite hardware.

A focus in 2030 will be to broaden cloud adoption across core systems, optimize integrations with enterprise applications, and retire redundant onsite hardware to streamline operations.

### Reference:

Strategic Direction #2: Sustainability - "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 50,000        |      |      |      |      | 50,000        |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      |      |      | <b>50,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| MP Reserve                | 50,000        |      |      |      |      | 50,000        |
| <b>Funding Total</b>      | <b>50,000</b> |      |      |      |      | <b>50,000</b> |



# Communications & Strategic Projects

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                        |
|------------------------|--------------------------------------------------------|
| <b>Project Name</b>    | Lighting of Port Perry Letters Old Mill                |
| <b>Department</b>      | CSP Com & Strat Projects                               |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects |
| <b>Start Year</b>      | 2026                                                   |
| <b>Project Number</b>  | CSP001                                                 |

**PROJECT DESCRIPTION AND RATIONALE**

Investigate and install permanent lighting for the Old Mill to light up the letters, Port Perry, on both the east and west sides of the mill. Costs related to the project activity include an electrician's expertise (journeyperson), a company with a light and work from heights certification, purchase of lighting system, upgrades to the panel as needed, and installation costs.

**Reference:**

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 20,000        | 20,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>20,000</b> | <b>20,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Hydro Reseve Fund         | 20,000        | 20,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>20,000</b> | <b>20,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                        |
|------------------------|--------------------------------------------------------|
| <b>Project Name</b>    | Scugog Community Strategic Plan                        |
| <b>Department</b>      | CSP Com & Strat Projects                               |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects |
| <b>Start Year</b>      | 2027                                                   |
| <b>Project Number</b>  | CSP002                                                 |

## PROJECT DESCRIPTION AND RATIONALE

With the assistance of an experienced consultant to assist staff, the rationale of this project is to conduct a comprehensive and collaborative multi-generational community strategic planning exercise for the Township. Different than a short-term corporate strategic plan, the development of a Scugog Community Strategic Plan allows the Township to identify and assess opportunities and priorities within the community over a longer term (e.g., fifteen to twenty years) to ensure the future economic, social, and environmental sustainability and health of Scugog.

A Community Strategic Plan is a collaborative and inclusive community priorities planning tool that identifies the desired future for the community, including what it looks like, how it functions, and how to achieve this future vision. This Plan is also a tool to implement actions that will guide the Township in a sustainable direction over the long-term period of the Plan, and subsequently helps to develop short-term corporate strategic plans during the period of the Community Strategic Plan to achieve its intended outcomes. It will also help guide Council decision-making about what the future of Scugog will look like, and how that vision and those outcomes can be sustainably achieved.

Benefits to developing a Community Strategic Plan include: understanding community needs, values, and expectations (e.g., social, economic, and environmental); developing a renewed sense of purpose/future direction for the community and corporation; clarifying short, medium, long-term goals and objectives/outcomes; mitigating potential risk through proper financial and corporate planning; and enhancing communication between staff and the public.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 100,000        |      | 100,000        |      |      |      |
| <b>Expenditures Total</b> | <b>100,000</b> |      | <b>100,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| MP Reserve                | 100,000        |      | 100,000        |      |      |      |
| <b>Funding Total</b>      | <b>100,000</b> |      | <b>100,000</b> |      |      |      |



An aerial photograph of a large body of water, likely a lake or bay, with a marina filled with boats in the lower right. The shoreline is heavily forested with green trees. The entire image is covered with a semi-transparent blue gradient, making the colors appear muted and monochromatic. The word "Finance" is centered in the middle of the image in a white, serif font.

# Finance

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                              |
|------------------------|----------------------------------------------|
| <b>Project Name</b>    | 2029 DC Study Update                         |
| <b>Department</b>      | FIN Finance Admin                            |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2028                                         |
| <b>Project Number</b>  | FIN001                                       |

## PROJECT DESCRIPTION AND RATIONALE

In accordance with Provincial Legislation implemented with the passage of Bill 23, a Development Charges Background Study and Development Charge By-law must be completed, at minimum, every 10 years. Due to the increase in the planning period, the details of the study are subject to change of the the 10 year life of the by-law. Preparing an updated study at the mid point of the by-law's life will provide Council with a way to assess the continued effectiveness of the current by-law.

The Background Study is a lengthy process that involves input from various studies and continuous communication with the development community. The completion of the Development Charges background Study and updates to the By-law ensures capital projects required by growth are funded by new development to the fullest extent possible. The study and By-law supports the guiding principle of managing growth and corporate goal to support infrastructure development.

Major milestones of this project includes: engaging consulting services for the updating of the Development Charge Background Study, review and update of growth forecast; meeting with Development Industry; completion of the Background Study; review of the impact of any changes recommended in the study with staff; if the magnitude of the change is deemed significant after considering the phase in losses, public meeting with Council; Council consideration of By-law, new DC by-law becomes effective.

It is expected that Development Charges Background Study will be initiated by mid 2028.

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

Township of Scugog, Development Charge Background Study, 2024

### Budget

|                              | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|------------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>          |               |      |      |               |      |      |
| Capital Expenditure          | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b>    | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>               |               |      |      |               |      |      |
| Development Charges Reserves | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>         | <b>50,000</b> |      |      | <b>50,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                              |
|------------------------|----------------------------------------------|
| <b>Project Name</b>    | Long Range Financial Plan                    |
| <b>Department</b>      | FIN Finance Admin                            |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2027                                         |
| <b>Project Number</b>  | FIN002                                       |

## PROJECT DESCRIPTION AND RATIONALE

The Township's financial health is critical to the long-term sustainability of the Township. Having a Long Range Financial Plan that assesses the financial health of the Township in the context of its demographic and economic environment, municipal financial benchmarks, and current spending and revenues can be used to guide Council on fiscal best practices and all types of strategic decision making. It will also allow staff and senior management to articulate, in financial terms, the objectives that the Township should be striving to achieve and the strategies needed to pursue those objectives.

The Plan will analyze all tax supported capital and operating cost impacts so that financial sustainability of the Township can be examined over a longer time-frame than the annual budget cycle. It will also compare the Township's fiscal health to other municipalities, for setting and achieving long range financial targets, and for monitoring progress.

Major milestones of this project include: engaging consulting services for the development of the plan; review of existing long-term forecasts, Development Charges Background Study, Asset Management Plan, Strategic Plan, and other related documents; and Presentation of the Plan to Council.

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 75,000        |      | 75,000        |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      | <b>75,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| MP Reserve                | 75,000        |      | 75,000        |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> |      | <b>75,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                              |
|------------------------|----------------------------------------------|
| <b>Project Name</b>    | Compensation Review - 2028                   |
| <b>Department</b>      | FIN Finance Admin                            |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2028                                         |
| <b>Project Number</b>  | FIN003                                       |

**PROJECT DESCRIPTION AND RATIONALE**

The Township will conduct a compensation review of the union and non-union salary structure. Through the SDOR process, it was recommended that staff develop an Employee Investment Strategy to address attrition and retention. Many components will need to be considered when formulating this strategy such as compensation and salary administration, hybrid workplace policy, education and training options, mentoring, and leadership plans, etc.

Filling vacant positions has created challenges for several years in the recruitment of qualified staff in several operating areas within the Corporation. Competition in the municipal sector is increasing for skilled positions and individuals are declining employment opportunities at the Township to take positions elsewhere that offer higher remuneration and more flexible work arrangements.

The last compensation review was completed in 2024. Completing this compensation review every four years allows the Township to remain competitive in retaining staff.

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

| <b>Budget</b>             |               |             |             |               |             |             |
|---------------------------|---------------|-------------|-------------|---------------|-------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b>   | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |               |             |             |
| Capital Expenditure       | 50,000        |             |             | 50,000        |             |             |
| <b>Expenditures Total</b> | <b>50,000</b> |             |             | <b>50,000</b> |             |             |
| <b>Funding</b>            |               |             |             |               |             |             |
| MP Reserve                | 50,000        |             |             | 50,000        |             |             |
| <b>Funding Total</b>      | <b>50,000</b> |             |             | <b>50,000</b> |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                              |
|------------------------|----------------------------------------------|
| <b>Project Name</b>    | Asset Management Plan Update                 |
| <b>Department</b>      | FIN Finance Admin                            |
| <b>Project Manager</b> | Laura Barta, Director of Finance / Treasurer |
| <b>Start Year</b>      | 2029                                         |
| <b>Project Number</b>  | FIN004                                       |

## PROJECT DESCRIPTION AND RATIONALE

The Asset Management Plan (AMP) was developed to meet the requirements of Ontario Regulation 588/17 Asset Management Planning for Municipal Infrastructure (O Reg. 588/17). The 2025 Plan is compliant with the regulations of the time and reflects the asset values and conditions as of that date. It is important for good financial planning to ensure all documents are current and to that end, the AMP should be updated at least every five years.

This project will allow for the update of the plan utilizing the various studies and condition assessments prepared by various departments. This will ensure it reflects current replacement cost data and priorities based on conditions at the time of the update. While staff anticipate having the asset inventory and condition details up to date, the use of a consultant to complete the project that meets the Provincial requirements is anticipated.

It is expected that the AMP update will be initiated by mid 2029.

**Reference:**

Strategic Direction #2: Sustainability : "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| MP Reserve                | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>      | <b>50,000</b> |      |      |      | <b>50,000</b> |      |



# Fire & Emergency Services

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                  |
|------------------------|----------------------------------|
| <b>Project Name</b>    | St 62 Renovations Project Design |
| <b>Department</b>      | FAD Fire Admin                   |
| <b>Project Manager</b> | Mike Matthews, Fire Chief        |
| <b>Start Year</b>      | 2027                             |
| <b>Project Number</b>  | FAD001                           |

## PROJECT DESCRIPTION AND RATIONALE

Station 62 Caesarea Fire Hall was constructed in 1969. With changes to Health and Safety and size of trucks/equipment, the current needs have outgrown the station.

In order to meet the requirements of today, additional apparatus bay space, a firefighter PPE storage room, additional washrooms and storage space is required.

The purpose of this project is to engage a consultant to prepare a comprehensive renovation design which will be utilized for the fire station expansion.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 75,000        | 75,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> | <b>75,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| MP Reserve                | 75,000        | 75,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> | <b>75,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                            |
|------------------------|----------------------------|
| <b>Project Name</b>    | Portable Radio Replacement |
| <b>Department</b>      | FAD Fire Admin             |
| <b>Project Manager</b> | Mike Matthews, Fire Chief  |
| <b>Start Year</b>      | 2026                       |
| <b>Project Number</b>  | FAD002                     |

## PROJECT DESCRIPTION AND RATIONALE

This project will continue the replacement of intrinsically safe portable radios used by firefighters.

Fire and Emergency Services has in total 47 portable radios providing every firefighter arriving in a fire truck with the ability to send and receive information they need to do their jobs safely, particularly in environments which are immediately dangerous to life or health. All portable radios and batteries used in Fire Services are intrinsically safe, meaning they are incapable of generating heat or a spark sufficient to cause explosions or ignite flammable atmospheres.

A portable radio battery lifecycle is expected to be seven (7) to ten (10) years depending on usage, wear/tear and charging habits. In August 2020, the radio system manufacturer announced the discontinuation of intrinsically safe batteries for the portable radio styles used by the Fire Service. Staff were able to put into use 25 new intrinsically safe batteries leaving 22/47 portable radios with batteries nearing the end of their life cycle. To ensure firefighters have reliable portable radios, a portable radio replacement program must be introduced. Because non-intrinsically safe batteries are readily available, the departments portable radios will be repurposed within Township departments or sold.

Portable radio replacement will need to continue for several years.

**Reference:**

Strategic Direction #1: Infrastructure. "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community. "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 40,000        | 40,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Insurance Reserve         | 10,000        | 10,000        |      |      |      |      |
| Vehicle Reserve Fund      | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>40,000</b> | <b>40,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | St 62 Renovations/Expansion |
| <b>Department</b>      | FAD Fire Admin              |
| <b>Project Manager</b> | Mike Matthews, Fire Chief   |
| <b>Start Year</b>      | 2030                        |
| <b>Project Number</b>  | FAD003                      |

## PROJECT DESCRIPTION AND RATIONALE

The existing fire station no longer meets the operational and safety needs of our department or the community we serve. The building is outdated, undersized, and lacks the capacity to accommodate modern fire apparatus, equipment, and personnel.

Key challenges include:

- Lack of space: Current facilities cannot properly house today's larger fire trucks or provide adequate storage for protective gear and specialized equipment.
- Age of the building: Constructed decades ago, the station requires extensive maintenance and has structural limitations that prevent modernization.
- Updating services: The facility does not support current standards for emergency response, firefighter health and safety, or technology integration. Modern training, decontamination, and community engagement spaces are also absent.

A renovation will provide a safer, more efficient environment for firefighters, ensure faster and more effective emergency response, and strengthen the overall resilience of the community.

The renovation will be the outcome of the direction provided by 2027 Capital Project St 62 Renovations Project Design.

**Reference:**

Strategic Direction #1: Infrastructure. "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                              | Total            | 2026 | 2027 | 2028 | 2029 | 2030             |
|------------------------------|------------------|------|------|------|------|------------------|
| <b>Expenditures</b>          |                  |      |      |      |      |                  |
| Capital Expenditure          | 5,000,000        |      |      |      |      | 5,000,000        |
| <b>Expenditures Total</b>    | <b>5,000,000</b> |      |      |      |      | <b>5,000,000</b> |
| <b>Funding</b>               |                  |      |      |      |      |                  |
| Debenture Revenue            | 4,500,000        |      |      |      |      | 4,500,000        |
| Development Charges Reserves | 500,000          |      |      |      |      | 500,000          |
| <b>Funding Total</b>         | <b>5,000,000</b> |      |      |      |      | <b>5,000,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                             |
|------------------------|-----------------------------|
| <b>Project Name</b>    | St 61 Natural Gas Generator |
| <b>Department</b>      | FAD Fire Admin              |
| <b>Project Manager</b> | Mike Matthews, Fire Chief   |
| <b>Start Year</b>      | 2026                        |
| <b>Project Number</b>  | FAD004                      |

## PROJECT DESCRIPTION AND RATIONALE

Station 61 Port Perry is the primary Emergency Operations Centre for the municipality in addition to being Fire Headquarters. It is equipped with a diesel back up generator to ensure continuity of services during a power outage. The diesel generator was purchased in 2003 and has reached its end of service life.

The purpose of this project is to equip the station with a natural gas generator, thus ensuring a continuity of operations not dependent upon diesel power.

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 200,000        | 200,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>200,000</b> | <b>200,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Contributions from Others | 200,000        | 200,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>200,000</b> | <b>200,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                           |
|------------------------|---------------------------|
| <b>Project Name</b>    | St 62 Rescue Boat         |
| <b>Department</b>      | FFL Fire Fleet            |
| <b>Project Manager</b> | Mike Matthews, Fire Chief |
| <b>Start Year</b>      | 2027                      |
| <b>Project Number</b>  | FFL001                    |

### PROJECT DESCRIPTION AND RATIONALE

This project will replace the boat/motor and equipment combination that was removed from service at Caesarea Fire Station due to poor condition and inability to be repaired.

This combination will renew the department's capability to perform marine/water rescue services from a Small Commercial Vessel on Lake Scugog, Chalk Lake, Mud Lake and other bodies of water in Scugog.

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

#### Budget

|                              | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|------------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>          |                |      |                |      |      |      |
| Capital Expenditure          | 185,000        |      | 185,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>185,000</b> |      | <b>185,000</b> |      |      |      |
| <b>Funding</b>               |                |      |                |      |      |      |
| Development Charges Reserves | 185,000        |      | 185,000        |      |      |      |
| <b>Funding Total</b>         | <b>185,000</b> |      | <b>185,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Replacement of Fire SUV - #5417018, Car-64 |
| <b>Department</b>      | FFL Fire Fleet                             |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                  |
| <b>Start Year</b>      | 2028                                       |
| <b>Project Number</b>  | FFL002                                     |

### PROJECT DESCRIPTION AND RATIONALE

This project will replace Fire Vehicle (#5417018, 2018, Mid-Size SUV) presently in-service at the Port Perry Fire Station.

This vehicle will be used primarily as a support vehicle performing operations such as public education, fire inspections and by the maintenance division. The asset will have reach the end of its useful life due to its age and usage. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 78,000        |      |      | 78,000        |      |      |
| <b>Expenditures Total</b> | <b>78,000</b> |      |      | <b>78,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Vehicle Reserve Fund      | 78,000        |      |      | 78,000        |      |      |
| <b>Funding Total</b>      | <b>78,000</b> |      |      | <b>78,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Fire SUV - #5417018, Car-64  
**Department** FFL Fire Fleet  
**Project Manager** Mike Matthews, Fire Chief  
**Start Year** 2028  
**Project Number** FFL002

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                             |
|------------------------|---------------------------------------------|
| <b>Project Name</b>    | Replacement of Rescue Truck - #5410226, R61 |
| <b>Department</b>      | FFL Fire Fleet                              |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                   |
| <b>Start Year</b>      | 2030                                        |
| <b>Project Number</b>  | FFL003                                      |

### PROJECT DESCRIPTION AND RATIONALE

This project will replace the 2010 Fire Department Rescue Truck (#5410226, R61) presently in-service at the Port Perry Fire Station with the capability of transporting firefighters and equipment to fires, water and ice rescues, large-scale incidents, and rescue calls.

This replacement truck will enhance firefighter safety and replace two trucks with one truck.

This project will reduce annual operating costs by reducing the number of trucks.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

#### Budget

|                           | Total            | 2026 | 2027 | 2028 | 2029 | 2030             |
|---------------------------|------------------|------|------|------|------|------------------|
| <b>Expenditures</b>       |                  |      |      |      |      |                  |
| Capital Expenditure       | 1,275,000        |      |      |      |      | 1,275,000        |
| <b>Expenditures Total</b> | <b>1,275,000</b> |      |      |      |      | <b>1,275,000</b> |
| <b>Funding</b>            |                  |      |      |      |      |                  |
| Vehicle Reserve Fund      | 1,275,000        |      |      |      |      | 1,275,000        |
| <b>Funding Total</b>      | <b>1,275,000</b> |      |      |      |      | <b>1,275,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Rescue Truck - #5410226, R61  
**Department** FFL Fire Fleet  
**Project Manager** Mike Matthews, Fire Chief  
**Start Year** 2030  
**Project Number** FFL003

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                             |
|------------------------|---------------------------------------------|
| <b>Project Name</b>    | Replacement of Rescue Truck - #5406223, R62 |
| <b>Department</b>      | FFL Fire Fleet                              |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                   |
| <b>Start Year</b>      | 2026                                        |
| <b>Project Number</b>  | FFL004                                      |

## PROJECT DESCRIPTION AND RATIONALE

This project will replace the 2006 Fire Department Rescue Truck (#5406223, R62) presently in-service at the Caesarea Fire Station with a "G" class truck capable of transporting firefighters and equipments to fires, water and ice rescues, and large-scale incidents.

This project provides the department with a lighter style truck that will reduce annual operating costs. This replacement truck will enhance firefighter safety and provide greater opportunity for all firefighters to respond from this station.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 500,000        | 500,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>500,000</b> | <b>500,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Vehicle Reserve Fund      | 500,000        | 500,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>500,000</b> | <b>500,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Rescue Truck - #5406223, R62  
**Department** FFL Fire Fleet  
**Project Manager** Mike Matthews, Fire Chief  
**Start Year** 2026  
**Project Number** FFL004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Replacement of Fire SUV - #5417019, Car-61 |
| <b>Department</b>      | FFL Fire Fleet                             |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                  |
| <b>Start Year</b>      | 2026                                       |
| <b>Project Number</b>  | FFL005                                     |

### PROJECT DESCRIPTION AND RATIONALE

This project will replace Mid SUV Fire Vehicle (#5417019, Car-61) presently in-service at the Port Perry Fire Station.

This vehicle is used to perform all departmental operations, including emergency response. The asset will have reached the end of its useful life due to its age and usage. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 76,000        | 76,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>76,000</b> | <b>76,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Vehicle Reserve Fund      | 76,000        | 76,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>76,000</b> | <b>76,000</b> |      |      |      |      |

**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Replacement of Fire SUV - #5417019, Car-61 |
| <b>Department</b>      | FFL Fire Fleet                             |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                  |
| <b>Start Year</b>      | 2026                                       |
| <b>Project Number</b>  | FFL005                                     |

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Replacement of Pumper Fire Truck - #5408121, P64 |
| <b>Department</b>      | FFL Fire Fleet                                   |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                        |
| <b>Start Year</b>      | 2029                                             |
| <b>Project Number</b>  | FFL006                                           |

## PROJECT DESCRIPTION AND RATIONALE

This project will replace the 2008 Fire apparatus (#5408121, P64, Pumper Truck) presently in-service at the Port Perry Fire Station.

With the growth intensification of the building stock in Scugog, there is a need to have a vehicle that not only can supply water but is able to work at heights. The replacement vehicle for the current pumper truck will be a pumper/aerial. With the purchase of this vehicle, it will be able to meet the needs of the community and into the future as it continues to grow.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged"

Township of Scugog Asset Management Plan

Fire Master Plan, 2017 Recommendation #36

| Budget                       |                  |      |      |      |                  |      |
|------------------------------|------------------|------|------|------|------------------|------|
|                              | Total            | 2026 | 2027 | 2028 | 2029             | 2030 |
| <b>Expenditures</b>          |                  |      |      |      |                  |      |
| Capital Expenditure          | 2,100,000        |      |      |      | 2,100,000        |      |
| <b>Expenditures Total</b>    | <b>2,100,000</b> |      |      |      | <b>2,100,000</b> |      |
| <b>Funding</b>               |                  |      |      |      |                  |      |
| Vehicle Reserve Fund         | 1,200,000        |      |      |      | 1,200,000        |      |
| Development Charges Reserves | 900,000          |      |      |      | 900,000          |      |
| <b>Funding Total</b>         | <b>2,100,000</b> |      |      |      | <b>2,100,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Pumper Fire Truck - #5408121, P64  
**Department** FFL Fire Fleet  
**Project Manager** Mike Matthews, Fire Chief  
**Start Year** 2029  
**Project Number** FFL006

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                             |
|------------------------|---------------------------------------------|
| <b>Project Name</b>    | Replacement of Rescue Truck - #5406227, R64 |
| <b>Department</b>      | FFL Fire Fleet                              |
| <b>Project Manager</b> | Mike Matthews, Fire Chief                   |
| <b>Start Year</b>      | 2028                                        |
| <b>Project Number</b>  | FFL007                                      |

### PROJECT DESCRIPTION AND RATIONALE

This project will replace the 2006 Fire Department Rescue Truck (#5406227, R64) presently in-service at the Port Perry Fire Station with a "G" class truck capable of transporting firefighters and equipments to fires, water and ice rescues, and large-scale incidents.

This project provides the department with a lighter style truck that will reduce annual operating costs. This replacement truck will enhance firefighter safety and provide greater opportunity for all firefighters to respond from this station.

Fire Underwriters Survey (FUS) organization is to assess the performance ability and acceptability of older fire apparatus as a component of determining a municipalities fire insurance grading. Information obtained from FUS indicates that major fire apparatus should have a life expectancy of 20 years for service as a front line response vehicle in small communities and rural centres, and an additional 5 years as a reserve apparatus, representing a total life expectancy of 25-years.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

#### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 550,000        |      |      | 550,000        |      |      |
| <b>Expenditures Total</b> | <b>550,000</b> |      |      | <b>550,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Vehicle Reserve Fund      | 550,000        |      |      | 550,000        |      |      |
| <b>Funding Total</b>      | <b>550,000</b> |      |      | <b>550,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Rescue Truck - #5406227, R64  
**Department** FFL Fire Fleet  
**Project Manager** Mike Matthews, Fire Chief  
**Start Year** 2028  
**Project Number** FFL007

**Gallery**



An aerial photograph of a park and marina area, overlaid with a semi-transparent blue filter. The marina is filled with numerous boats docked at piers. The park features a playground with various equipment, a gazebo, a parking lot with several cars, and a baseball field. The background shows a large body of water and distant land.

# Public Works & Recreation Services

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Old Hydro Building Conversion Assessment              |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PAD001                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The Township currently relies on the Town of Whitby and several service providers to maintain its rolling stock. Staff believe there is an opportunity to re-purpose the old hydro building into two mechanic bays to service the Township's fleet of vehicles and equipment.

The Old Hydro building had its metal roof replaced in 2025 and is currently used to store Public Works and Recreation materials and equipment.

The intent of this capital project is to retain a consultant to determine what improvements are required to permit the building conversion to support vehicle and equipment maintenance.

**Reference:**

Strategic Direction #1: Infrastructure "Proactively manage facilities, equipment, and assets with investments made in the right vehicles, assets and equipment at the right time to ensure the continuation of municipal services."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 18,000        | 18,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>18,000</b> | <b>18,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 18,000        | 18,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>18,000</b> | <b>18,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Old Hydro Building Conversion Assessment  
**Department** PAD PW Admin  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PAD001

**Gallery**

*T:\Public Works and Infrastructure Services\Approved Projects\2024\Q2024-01 - Roof Replacement and Repairs 1647 Reach St\Photos\1000003052.jpg*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | State of the Infrastructure Study - 2026              |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PAD002                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2024. The work will involve surveying the condition the road network and providing recommendations for short and long term asset management of the Township of Scugog's road network.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2024 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 90,000        | 90,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>90,000</b> | <b>90,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Roads Reserve Fund        | 90,000        | 90,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>90,000</b> | <b>90,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Active Transportation Improvements - Design           |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PAD004                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include design and tender preparation for the various improvements to the pedestrian network listed below and as identified in the Township's Active Transportation Plan and through the annual sidewalk inspections.

- Beech Street - Sidewalk infill
- Jeffrey Street - Sidewalk grade change, replacement, and drainage improvement by hall and church
- Cragg Rd - New PXO at intersection to park
- Old Scugog Road - Sidewalk Extension from Alexander St to Van Camp St

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 70,000        |      |      | 70,000        |      |      |
| <b>Expenditures Total</b> | <b>70,000</b> |      |      | <b>70,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| CCBF Reserve Fund         | 70,000        |      |      | 70,000        |      |      |
| <b>Funding Total</b>      | <b>70,000</b> |      |      | <b>70,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Active Transportation Improvements - Construction     |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | PAD005                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include the construction for the various improvements to the pedestrian network listed below and as identified in the Township's Active Transportation Plan and through the annual sidewalk inspections.

- Beech Street - Sidewalk infill
- Jeffrey Street - Sidewalk grade change, replacement, and drainage improvement by hall and church
- Cragg Rd - New PXO at intersection to park
- Old Scugog Road - Sidewalk Extension from Alexander St to Van Camp St

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                              | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|------------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>          |                |      |      |      |      |                |
| Capital Expenditure          | 300,000        |      |      |      |      | 300,000        |
| <b>Expenditures Total</b>    | <b>300,000</b> |      |      |      |      | <b>300,000</b> |
| <b>Funding</b>               |                |      |      |      |      |                |
| CCBF Reserve Fund            | 200,000        |      |      |      |      | 200,000        |
| Development Charges Reserves | 100,000        |      |      |      |      | 100,000        |
| <b>Funding Total</b>         | <b>300,000</b> |      |      |      |      | <b>300,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Municipal Structure Inventory and Inspection - 2027   |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PAD006                                                |

## PROJECT DESCRIPTION AND RATIONALE

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation and is required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 20,000        |      | 20,000        |      |      |      |
| <b>Expenditures Total</b> | <b>20,000</b> |      | <b>20,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Roads Reserve Fund        | 20,000        |      | 20,000        |      |      |      |
| <b>Funding Total</b>      | <b>20,000</b> |      | <b>20,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | State of the Infrastructure Study - 2028              |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PAD009                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2024. The work will involve surveying the condition the road network and providing recommendations for short and long term asset management of the Township of Scugog's road network.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2024 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 92,000        |      |      | 92,000        |      |      |
| <b>Expenditures Total</b> | <b>92,000</b> |      |      | <b>92,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Roads Reserve Fund        | 92,000        |      |      | 92,000        |      |      |
| <b>Funding Total</b>      | <b>92,000</b> |      |      | <b>92,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Municipal Structure Inventory and Inspection - 2029   |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PAD010                                                |

## PROJECT DESCRIPTION AND RATIONALE

The replacement and rehabilitation of municipal bridges and culverts is a critical component of the Township's infrastructure maintenance program. The bridges and culverts to be replaced and/or reconstructed each year are prioritized based primarily on the Municipal Structure Inspection and Inventory. As well, the study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The update to the Municipal Structure Inspection and Inventory is legislated by the Ontario Ministry of Transportation and is required every two years to ensure the safety of the public. The work will involve surveying the condition of each structure and providing recommendations for short and long term asset management.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| Budget                    |               |      |      |      |               |      |
|---------------------------|---------------|------|------|------|---------------|------|
|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 22,000        |      |      |      | 22,000        |      |
| <b>Expenditures Total</b> | <b>22,000</b> |      |      |      | <b>22,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Roads Reserve Fund        | 22,000        |      |      |      | 22,000        |      |
| <b>Funding Total</b>      | <b>22,000</b> |      |      |      | <b>22,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | State of the Infrastructure Study 2030                |
| <b>Department</b>      | PAD PW Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | PAD011                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based primarily on the State of the Infrastructure Study. As well, the Study forms an important part of the Township's Asset Management Plan which is now a prerequisite for municipalities seeking funding assistance for capital projects by the Province of Ontario and Federal Government.

The last comprehensive update to the State of the Infrastructure Study was completed in 2024. The work will involve surveying the condition the road network and providing recommendations for short and long term asset management of the Township of Scugog's road network.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2024 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 94,000        |      |      |      |      | 94,000        |
| <b>Expenditures Total</b> | <b>94,000</b> |      |      |      |      | <b>94,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| Roads Reserve Fund        | 94,000        |      |      |      |      | 94,000        |
| <b>Funding Total</b>      | <b>94,000</b> |      |      |      |      | <b>94,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Boat Ramp Improvements (In Water)                     |
| <b>Department</b>      | PBL PW Boat Launch                                    |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PBL001                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The Port Perry boat ramp located on Old Rail Lane is a heavily utilized marine asset. This fee recovery based amenity is used between April through October annually.

The ramp extending into the water requires replacement to ensure boat trailers are able to transition boat access and egress safely.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #2: Sustainability "Manage Township properties by identifying and rationalizing the long-term needs of the Township."

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 40,000        |      |      | 40,000        |      |      |
| <b>Expenditures Total</b> | <b>40,000</b> |      |      | <b>40,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Roads Reserve Fund        | 40,000        |      |      | 40,000        |      |      |
| <b>Funding Total</b>      | <b>40,000</b> |      |      | <b>40,000</b> |      |      |

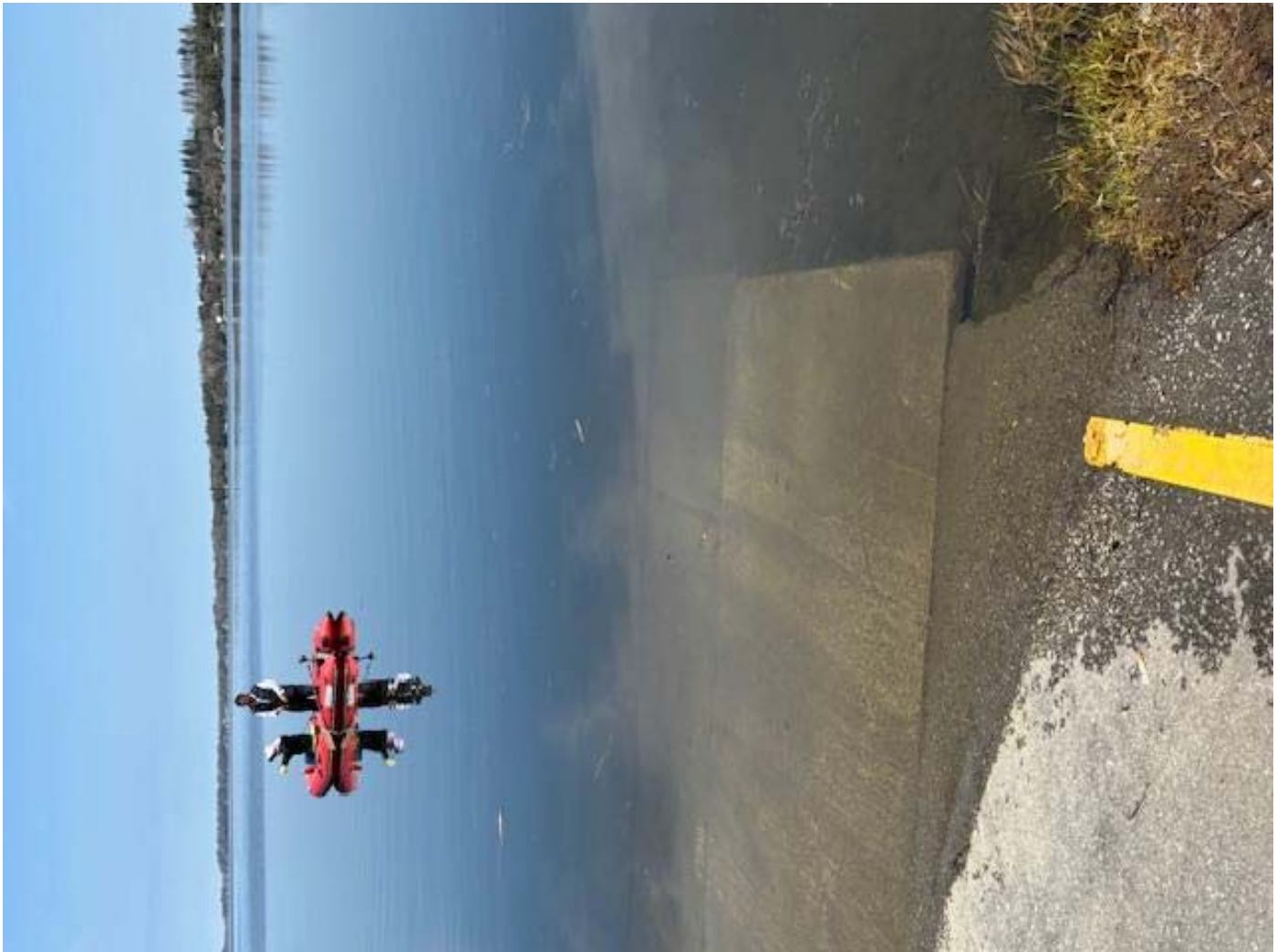


**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Boat Ramp Improvements (In Water)  
**Department**      PBL PW Boat Launch  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2028  
**Project Number**   PBL001

**Gallery**

*C:\Users\gtaylor\OneDrive - Township of Scugog\Documents\IMG\_0117.jpg*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Bridge No. 11 (Cadmus) Replacement                    |
| <b>Department</b>      | PBR PW Bridges & Culverts                             |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PBR004                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project involves replacement of Bridge No. 11 on Edgerton Road, located 200 metres west of Cartwright East Quarter Line in Cadmus. The bridge currently has a weight restriction based on a load capacity evaluation completed in 2021. It is expected that if nothing is done, the bridge will continue to deteriorate and will eventually be closed.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog 2023 Structure Inventory and Inspection

Edgerton Road Bridge Load Evaluation by Planmac Engineering Inc., July 2021

**Budget**

|                           | Total            | 2026             | 2027 | 2028 | 2029 | 2030 |
|---------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>       |                  |                  |      |      |      |      |
| Capital Expenditure       | 1,750,000        | 1,750,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>1,750,000</b> | <b>1,750,000</b> |      |      |      |      |
| <b>Funding</b>            |                  |                  |      |      |      |      |
| Roads Reserve Fund        | 1,750,000        | 1,750,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>1,750,000</b> | <b>1,750,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Bridge No. 11 (Cadmus) Replacement  
**Department** PBR PW Bridges & Culverts  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PBR004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Replacement of Culvert 206 - Construction             |
| <b>Department</b>      | PBR PW Bridges & Culverts                             |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PBR005                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the construction for the replacement of the culvert, regrading of the road, and installation of guiderails. Culvert No. 206 was installed in 1960 and is located on Old Simcoe Road 0.60 km North of Durward Road. The steel arch culvert is in poor to fair condition with cracking at bolt locations and noticeable evidence of structural distress. This structure is recommended for replacement as a high priority. If the structure is not replaced then continued deterioration will lead to weight restrictions and eventual closure of the structure. In addition, to minimize impacts to traffic, it is recommended that this culvert be replaced at the same time as Culvert No. 207.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2025 Structure Inventory and Inspection

**Budget**

|                           | Total            | 2026 | 2027             | 2028 | 2029 | 2030 |
|---------------------------|------------------|------|------------------|------|------|------|
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure       | 1,200,000        |      | 1,200,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,200,000</b> |      | <b>1,200,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| Provincial Grants         | 1,200,000        |      | 1,200,000        |      |      |      |
| <b>Funding Total</b>      | <b>1,200,000</b> |      | <b>1,200,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Culvert 206 - Construction  
**Department** PBR PW Bridges & Culverts  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PBR005

**Gallery**

PBR005.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Replacement of Culvert 207 - Construction             |
| <b>Department</b>      | PBR PW Bridges & Culverts                             |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PBR006                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the construction for the replacement of the culvert, regrading of the road, and installation of guiderails. Culvert No. 207 was installed in 1960 and is located on Old Simcoe Road 1.05 km North of Durward Road. The steel arch culvert is in poor condition with very wide cracking at bolt locations and noticeable evidence of structural distress. This structure is recommended for replacement as a high priority. If the structure is not replaced then continued deterioration will lead to weight restrictions and eventual closure of the structure. In addition, to minimize impacts to traffic, it is recommended that this culvert be replaced at the same time as Culvert No. 206.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2025 Structure Inventory and Inspection

**Budget**

|                           | Total            | 2026 | 2027             | 2028 | 2029 | 2030 |
|---------------------------|------------------|------|------------------|------|------|------|
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure       | 1,200,000        |      | 1,200,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,200,000</b> |      | <b>1,200,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| Provincial Grants         | 700,000          |      | 700,000          |      |      |      |
| Roads Reserve Fund        | 500,000          |      | 500,000          |      |      |      |
| <b>Funding Total</b>      | <b>1,200,000</b> |      | <b>1,200,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Culvert 207 - Construction  
**Department** PBR PW Bridges & Culverts  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PBR006

**Gallery**

PBR006.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Replacement of Culvert 204 - Design        |
| <b>Department</b>      | PBR PW Bridges & Culverts                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects |
| <b>Start Year</b>      | 2030                                       |
| <b>Project Number</b>  | PBR007                                     |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the design for the replacement of the culvert and installation of guiderails. Culvert No. 204 was installed in 1970 and is located on Scugog Line 6, 1.5 km west of hwy 7/12. The single span steel multi plate culvert has medium corrosion, efflorescence staining at the bolt locations and wearing of the galvanized coating in localized areas. The 2025 Structure Inventory and Inspection has identified the culvert in generally in good condition needing repairs within the next 5 years. This structure location has been identified as a priority based on needs to improve roadside safety.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2025 Structure Inventory and Inspection

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 100,000        |      |      |      |      | 100,000        |
| <b>Expenditures Total</b> | <b>100,000</b> |      |      |      |      | <b>100,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Roads Reserve Fund        | 100,000        |      |      |      |      | 100,000        |
| <b>Funding Total</b>      | <b>100,000</b> |      |      |      |      | <b>100,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Culvert 204 - Design  
**Department** PBR PW Bridges & Culverts  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2030  
**Project Number** PBR007

**Gallery**

*Culvert 204*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Scugog Line 2 Culvert Replacement - Construction |
| <b>Department</b>      | PBR PW Bridges & Culverts                        |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects       |
| <b>Start Year</b>      | 2028                                             |
| <b>Project Number</b>  | PBR011                                           |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work includes the construction for the replacement of the culvert, regrading of the road on the approaches on Scugog Line 2. The Scugog Line 2 open bottom box culvert, located approximately 1,100m West of Old Simcoe Road has serious structural distress, extensive severe spalling with exposed corroded rebar, and delaminations. The culvert has split into two section at the center. The separation between the two sections continue to expand. In 2024, temporary repairs were completed on this culvert to extend it's lifecycle and extend the timeframe for replacement.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

2024 Scugog Line 2 Structural Assessment Report - D.M. Wills Associates Limited

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 600,000        |      |      | 600,000        |      |      |
| <b>Expenditures Total</b> | <b>600,000</b> |      |      | <b>600,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Roads Reserve Fund        | 600,000        |      |      | 600,000        |      |      |
| <b>Funding Total</b>      | <b>600,000</b> |      |      | <b>600,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Scugog Line 2 Culvert Replacement - Construction  
**Department** PBR PW Bridges & Culverts  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2028  
**Project Number** PBR011

**Gallery**

PBR011.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement of Single Axle - #5015091  |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PFL001                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of single axle (#5015091, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 437,000        |      | 437,000        |      |      |      |
| <b>Expenditures Total</b> | <b>437,000</b> |      | <b>437,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Vehicle Reserve Fund      | 437,000        |      | 437,000        |      |      |      |
| <b>Funding Total</b>      | <b>437,000</b> |      | <b>437,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Single Axle - #5015091  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Replacement of Front-End Loader - #5010009 |
| <b>Department</b>      | PFL PW Fleet                               |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works     |
| <b>Start Year</b>      | 2026                                       |
| <b>Project Number</b>  | PFL002                                     |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of the front end loader (#5010009, 2010) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 392,000        | 392,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>392,000</b> | <b>392,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Vehicle Reserve Fund      | 392,000        | 392,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>392,000</b> | <b>392,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Front-End Loader - #5010009  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** PFL002

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\john deere loader.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Wood Chipper                       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | PFL003                                 |

### PROJECT DESCRIPTION AND RATIONALE

This project proposes the purchase of one new wood chipper for the Public Works Department. Currently, the Township shares a single wood chipper across three depots, renting additional units when required. However, as storm events become more frequent and severe, the demand for wood debris cleanup has grown, and rental units are becoming increasingly difficult to secure.

Acquiring additional chippers will provide Township staff with the necessary tools to respond more efficiently to major storm events, significantly improving the department's capacity for timely cleanup.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve transportation, infrastructure, facilities, and other assets."

#### Budget

|                              | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure          | 125,000        |      |      | 125,000        |      |      |
| <b>Expenditures Total</b>    | <b>125,000</b> |      |      | <b>125,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| Development Charges Reserves | 125,000        |      |      | 125,000        |      |      |
| <b>Funding Total</b>         | <b>125,000</b> |      |      | <b>125,000</b> |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast  
Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Wood Chipper                       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | PFL003                                 |

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\new chipper.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Half Ton Pickup - #5017099 |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PFL004                                 |

### PROJECT DESCRIPTION AND RATIONALE

Replace existing 2017 half ton pickup truck (5017099) for Public Works Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 79,000        |      | 79,000        |      |      |      |
| <b>Expenditures Total</b> | <b>79,000</b> |      | <b>79,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Vehicle Reserve Fund      | 79,000        |      | 79,000        |      |      |      |
| <b>Funding Total</b>      | <b>79,000</b> |      | <b>79,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Half Ton Pickup - #5017099  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                          |
|------------------------|------------------------------------------|
| <b>Project Name</b>    | Replacement Wheeled Excavator - #5007078 |
| <b>Department</b>      | PFL PW Fleet                             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2027                                     |
| <b>Project Number</b>  | PFL005                                   |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of the wheeled excavator (#5007078, 2007). The Excavator will need to be replaced for continued ditching, culvert installations and emergency winter services on Township roads. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 445,000        |      | 445,000        |      |      |      |
| <b>Expenditures Total</b> | <b>445,000</b> |      | <b>445,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Vehicle Reserve Fund      | 445,000        |      | 445,000        |      |      |      |
| <b>Funding Total</b>      | <b>445,000</b> |      | <b>445,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Wheeled Excavator - #5007078  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Half Ton Pickup - #5117100 |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PFL006                                 |

### PROJECT DESCRIPTION AND RATIONALE

Replace existing 2017 half ton pickup truck(5017099) for Public Works Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continue fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 79,000        |      | 79,000        |      |      |      |
| <b>Expenditures Total</b> | <b>79,000</b> |      | <b>79,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Vehicle Reserve Fund      | 79,000        |      | 79,000        |      |      |      |
| <b>Funding Total</b>      | <b>79,000</b> |      | <b>79,000</b> |      |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

**Project Name** Replacement Half Ton Pickup - #5117100  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL006

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Road Tractor for Public Works      |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PFL007                                 |

## PROJECT DESCRIPTION AND RATIONALE

This project recommends the purchase of a new road tractor for the Public Works Department. The equipment will be used to maintain the municipal road network by trimming and managing roadside vegetation, improving driver visibility, and reducing safety hazards associated with overgrown ditches and brush.

The need for this tractor has grown as roadside vegetation continues to expand more aggressively each season due to changing weather patterns and longer growing periods. Overgrown brush and tall grass can obstruct sightlines at intersections, conceal wildlife entering the roadway, obstruct road signs and interfere with roadside drainage systems. Regular mowing and brushing not only improve road safety but also help preserve the condition of ditches and culverts by preventing blockages. In addition to seasonal mowing and all year round brushing, the tractor will be equipped with plowing attachments during the winter months, serving as a backup unit to support parking lot snow removal and other winter maintenance needs.

Currently, the Township relies heavily on a single road tractor, making it challenging for staff to complete roadside mowing and brushing in an efficient and timely manner. To address peak demands, rental equipment has been used when available; however, rentals are increasingly difficult to secure during the growing season.

By investing in this new road tractor, the Township will enhance its ability to provide consistent roadside maintenance, improve operational efficiency, and reduce dependence on rentals. The equipment will ensure safer travel conditions for residents and road users while providing added flexibility for winter maintenance operations.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve transportation, infrastructure, facilities,

| Budget                       |                |                |      |      |      |      |
|------------------------------|----------------|----------------|------|------|------|------|
|                              | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure          | 490,000        | 490,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>490,000</b> | <b>490,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| Development Charges Reserves | 490,000        | 490,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>490,000</b> | <b>490,000</b> |      |      |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast  
Capital Projects**

**Project Name** New Road Tractor for Public Works  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** PFL007

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\road tractor.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement One Ton - #5117881         |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | PFL009                                 |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of One Ton Crew Cab (#5017881, 2017) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 120,000        |      |      | 120,000        |      |      |
| <b>Expenditures Total</b> | <b>120,000</b> |      |      | <b>120,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Vehicle Reserve Fund      | 120,000        |      |      | 120,000        |      |      |
| <b>Funding Total</b>      | <b>120,000</b> |      |      | <b>120,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement One Ton - #5117881  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2028  
**Project Number** PFL009

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5015093  |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PFL010                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of tandem axle (#5015093, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 467,000        |      | 467,000        |      |      |      |
| <b>Expenditures Total</b> | <b>467,000</b> |      | <b>467,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Vehicle Reserve Fund      | 467,000        |      | 467,000        |      |      |      |
| <b>Funding Total</b>      | <b>467,000</b> |      | <b>467,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5015093  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL010

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\tandem 93.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement of Road Tractor - #5016075 |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | PFL011                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of Road Tractor (#5016075, 2016) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 382,000        |      |      | 382,000        |      |      |
| <b>Expenditures Total</b> | <b>382,000</b> |      |      | <b>382,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Vehicle Reserve Fund      | 382,000        |      |      | 382,000        |      |      |
| <b>Funding Total</b>      | <b>382,000</b> |      |      | <b>382,000</b> |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast  
Capital Projects**

**Project Name** Replacement of Road Tractor - #5016075  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2028  
**Project Number** PFL011

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\tractor.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                |
|------------------------|------------------------------------------------|
| <b>Project Name</b>    | Replacement of One Ton Pickup Truck - #5015729 |
| <b>Department</b>      | PFL PW Fleet                                   |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works         |
| <b>Start Year</b>      | 2027                                           |
| <b>Project Number</b>  | PFL012                                         |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of One Ton Crew Cab (#5015729, 2015) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 120,000        |      | 120,000        |      |      |      |
| <b>Expenditures Total</b> | <b>120,000</b> |      | <b>120,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Vehicle Reserve Fund      | 120,000        |      | 120,000        |      |      |      |
| <b>Funding Total</b>      | <b>120,000</b> |      | <b>120,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of One Ton Pickup Truck - #5015729  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL012

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                          |
|------------------------|------------------------------------------|
| <b>Project Name</b>    | Replacement of One Ton Pickup - #5016094 |
| <b>Department</b>      | PFL PW Fleet                             |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works   |
| <b>Start Year</b>      | 2028                                     |
| <b>Project Number</b>  | PFL013                                   |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of One Ton Crew Cab (#5016094, 2016) will allow for continued road maintenance on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 123,000        |      |      | 123,000        |      |      |
| <b>Expenditures Total</b> | <b>123,000</b> |      |      | <b>123,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Vehicle Reserve Fund      | 123,000        |      |      | 123,000        |      |      |
| <b>Funding Total</b>      | <b>123,000</b> |      |      | <b>123,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of One Ton Pickup - #5016094  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2028  
**Project Number** PFL013

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement of Tandem Axle - #5015103  |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PFL014                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of tandem axle (#5015103, 2015) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 440,000        | 440,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>440,000</b> | <b>440,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Vehicle Reserve Fund      | 440,000        | 440,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>440,000</b> | <b>440,000</b> |      |      |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Tandem Axle - #5015103  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** PFL014

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Tandem Axle #5020949       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | PFL015                                 |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of tandem axle (#5020949, 2020) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 496,000        |      |      |      |      | 496,000        |
| <b>Expenditures Total</b> | <b>496,000</b> |      |      |      |      | <b>496,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Vehicle Reserve Fund      | 496,000        |      |      |      |      | 496,000        |
| <b>Funding Total</b>      | <b>496,000</b> |      |      |      |      | <b>496,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Tandem Axle #5020949  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** PFL015

**Gallery**

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Tandem Axle #5020950       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | PFL016                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of tandem axle (#5020950, 2020) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 496,000        |      |      |      |      | 496,000        |
| <b>Expenditures Total</b> | <b>496,000</b> |      |      |      |      | <b>496,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Vehicle Reserve Fund      | 496,000        |      |      |      |      | 496,000        |
| <b>Funding Total</b>      | <b>496,000</b> |      |      |      |      | <b>496,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Tandem Axle #5020950  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** PFL016

**Gallery**

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Hot Box Patcher #5018108   |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | PFL017                                 |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of Hot Box Patcher (#5018108, 2018) will allow for continued asphalt repairing services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 76,000        |      |      |      |      | 76,000        |
| <b>Expenditures Total</b> | <b>76,000</b> |      |      |      |      | <b>76,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| Vehicle Reserve Fund      | 76,000        |      |      |      |      | 76,000        |
| <b>Funding Total</b>      | <b>76,000</b> |      |      |      |      | <b>76,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Hot Box Patcher #5018108  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** PFL017

**Gallery**

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement of Single Axle - #5018127  |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | PFL018                                 |

### PROJECT DESCRIPTION AND RATIONALE

The replacement of single axle (#5018107, 2018) will allow for continued plowing and sanding services on Township roads. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 496,000        |      |      |      |      | 496,000        |
| <b>Expenditures Total</b> | <b>496,000</b> |      |      |      |      | <b>496,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Vehicle Reserve Fund      | 496,000        |      |      |      |      | 496,000        |
| <b>Funding Total</b>      | <b>496,000</b> |      |      |      |      | <b>496,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Single Axle - #5018127  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** PFL018

**Gallery**

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Wood Chipper                       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PFL020                                 |

## PROJECT DESCRIPTION AND RATIONALE

This project proposes the purchase of one new wood chipper for the Public Works Department. Currently, the Township shares a single wood chipper across three depots, renting additional units when required. However, as storm events become more frequent and severe, the demand for wood debris cleanup has grown, and rental units are becoming increasingly difficult to secure.

Acquiring additional chippers will provide Township staff with the necessary tools to respond more efficiently to major storm events, significantly improving the department's capacity for timely cleanup.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve transportation, infrastructure, facilities, and other assets."

### Budget

|                              | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure          | 125,000        | 125,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>125,000</b> | <b>125,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| Development Charges Reserves | 125,000        | 125,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>125,000</b> | <b>125,000</b> |      |      |      |      |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast  
Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Wood Chipper                       |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PFL020                                 |

**Gallery**

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Wood Chipper Replacement #5006105      |
| <b>Department</b>      | PFL PW Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PFL021                                 |

**PROJECT DESCRIPTION AND RATIONALE**

Replace existing 2006 Wood Chipper (506105) for Parks Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 125,000        |      | 125,000        |      |      |      |
| <b>Expenditures Total</b> | <b>125,000</b> |      | <b>125,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| CCBF Reserve Fund         | 125,000        |      | 125,000        |      |      |      |
| <b>Funding Total</b>      | <b>125,000</b> |      | <b>125,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Wood Chipper Replacement #5006105  
**Department** PFL PW Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2027  
**Project Number** PFL021

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\wood chipper.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Second Access Scugog Island - North Link              |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PHD001                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project involves the construction of the northern leg of the second access road to Scugog Island. In 2007, the Township completed a Schedule 'C' Class EA entitled, Proposed Second Access Road to Scugog Island. The study was undertaken to address concerns about emergency services accessing the island, high traffic levels and congestion and the potential for an accident blocking access to the island. The study recommends two connections, a southern connection from Highway 7A to Head Road and a northern connection from Ma Brown's Road to Pine Point Road. The expansion of the Great Blue Heron Casino and new development on the island have increased the need for this second access.

An update to the Class EA and the detailed design is currently underway.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Proposed Second Access Road to Scugog Island, Class Environmental Report, 2007

Township of Scugog, Development Charges Background Study, 2024.

### Budget

|                              | Total            | 2026 | 2027 | 2028 | 2029             | 2030 |
|------------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>          |                  |      |      |      |                  |      |
| Capital Expenditure          | 1,360,000        |      |      |      | 1,360,000        |      |
| <b>Expenditures Total</b>    | <b>1,360,000</b> |      |      |      | <b>1,360,000</b> |      |
| <b>Funding</b>               |                  |      |      |      |                  |      |
| Development Charges Reserves | 1,360,000        |      |      |      | 1,360,000        |      |
| <b>Funding Total</b>         | <b>1,360,000</b> |      |      |      | <b>1,360,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Second Access Scugog Island - North Link  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2029  
**Project Number** PHD001

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Queen Street Corridor Operation and Design Study      |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PHD002                                                |

## PROJECT DESCRIPTION AND RATIONALE

Designated as a Collector road in the Township Official Plan, Queen Street serves both as the “main street” of historic downtown Port Perry and its primary access route to and from the west. Given its central location, Queen Street provides a strategic connection in the Port Perry Urban Area road and cycling networks despite its relatively short length, somewhat narrow pavement width, unique geometry, and moderately challenging grades. The roadway also provides needed circulation to key employment and institutional uses in Scugog, including several schools. As a result, the roadway can sometimes experience less than desirable operating conditions in meeting the competing needs of different road users.

Completing a corridor study for Queen Street would enable the Township to further investigate and confirm the function of the roadway considering the myriad roles the street serves. In addition to revisiting street design, the study would update the traffic and parking analysis completed for the Paxton Street and School Area Transportation Review. The study will also include a review of the Queen Street/ Scugog Street/ Scugog Line 6 intersection. The atypical configuration of this intersection raises the potential for future operational and safety concerns especially as active transportation use in the area continues to grow

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Active Transportation and Transportation Master Plans - Recommendation 5.6 adopted in 2021

Township of Scugog, Development Charge Background Study, 2024.

### Budget

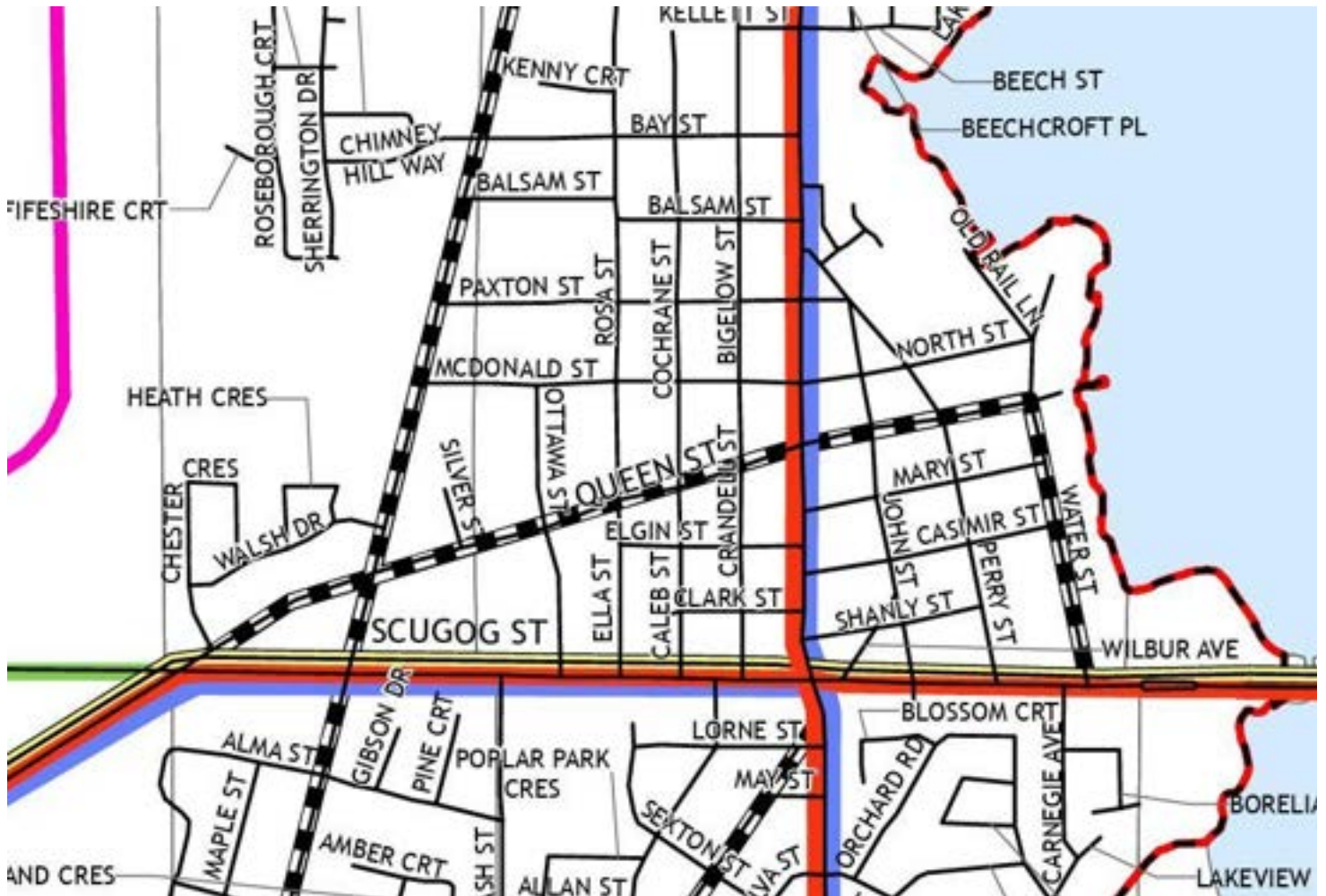
|                              | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|------------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>          |               |      |      |               |      |      |
| Capital Expenditure          | 80,000        |      |      | 80,000        |      |      |
| <b>Expenditures Total</b>    | <b>80,000</b> |      |      | <b>80,000</b> |      |      |
| <b>Funding</b>               |               |      |      |               |      |      |
| Roads Reserve Fund           | 40,000        |      |      | 40,000        |      |      |
| Development Charges Reserves | 40,000        |      |      | 40,000        |      |      |
| <b>Funding Total</b>         | <b>80,000</b> |      |      | <b>80,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Queen Street Corridor Operation and Design Study  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2028  
**Project Number** PHD002

**Gallery**

PHD002.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                      |
|------------------------|----------------------------------------------------------------------|
| <b>Project Name</b>    | Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - Design |
| <b>Department</b>      | PHD PW Hardtop                                                       |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation                |
| <b>Start Year</b>      | 2026                                                                 |
| <b>Project Number</b>  | PHD003                                                               |

**PROJECT DESCRIPTION AND RATIONALE**

The project will include detailed design for the reconstruction and partial urbanization of Cedar Grove Drive from Cedar Grove Drive to Pier Street. The scope of work will include storm sewers, ditching, culvert installation and replacement, curbs, and new asphalt.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |                |                |      |      |      |      |
|---------------------------|----------------|----------------|------|------|------|------|
|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 120,000        | 120,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>120,000</b> | <b>120,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Reserve Fund        | 120,000        | 120,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>120,000</b> | <b>120,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Cedar Grove Dr Reconstruction - Cedar Grove Dr to Summit Dr - Design  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD003

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                         |
|------------------------|---------------------------------------------------------|
| <b>Project Name</b>    | Pine Point Road Rehabilitation - Island Rd to 2 km East |
| <b>Department</b>      | PHD PW Hardtop                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation   |
| <b>Start Year</b>      | 2026                                                    |
| <b>Project Number</b>  | PHD005                                                  |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Pine Point Road between Island Road to 2 km East.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

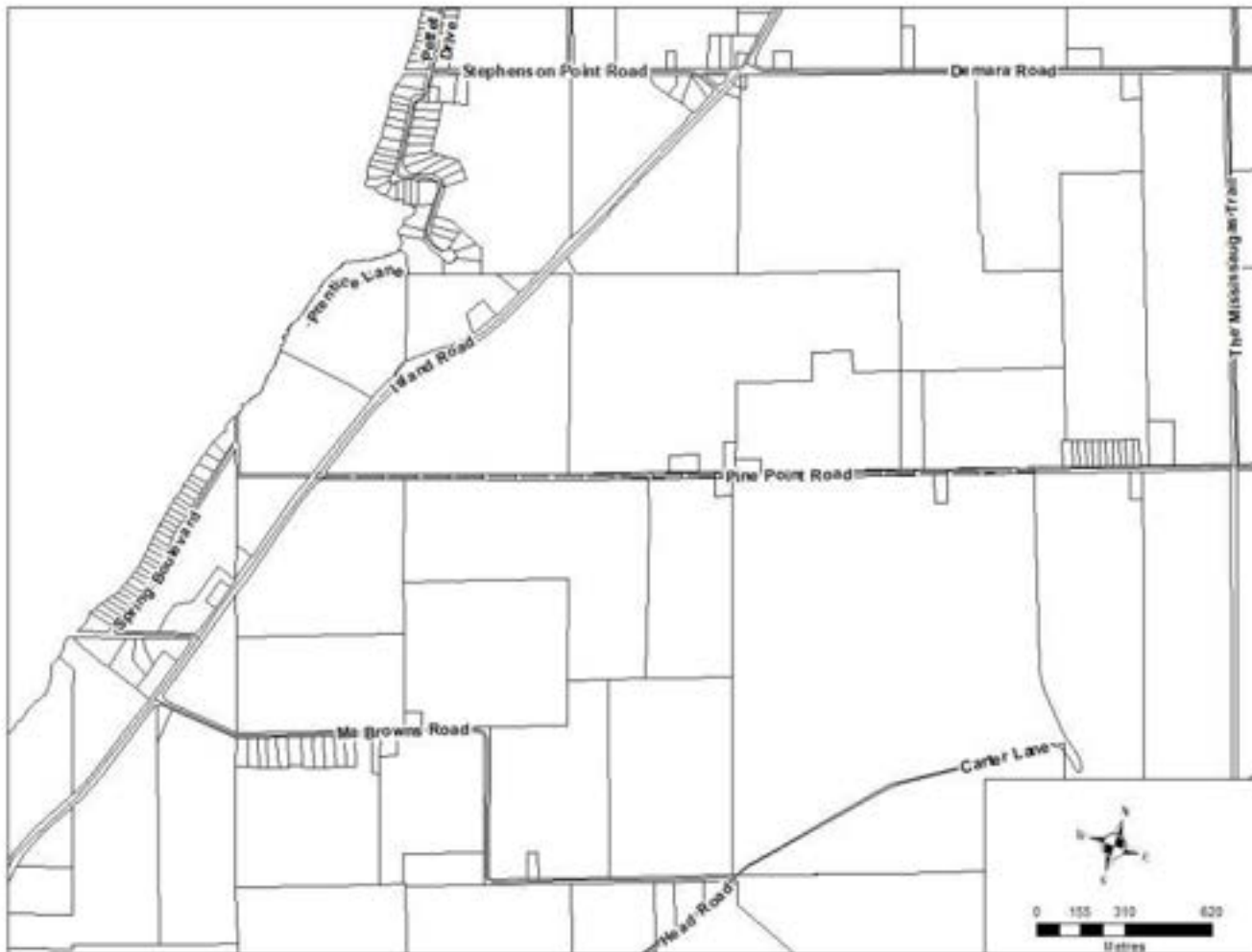
**Budget**

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 540,000        | 540,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>540,000</b> | <b>540,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Reserve Fund        | 540,000        | 540,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>540,000</b> | <b>540,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Pine Point Road Rehabilitation - Island Rd to 2 km East  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Old Simcoe Rd Rehabilitation - Queen St to Reach St   |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PHD006                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include the contract administration, inspection and rehabilitation of Old Simcoe Road between Queen Street and McDonald Street and between Paxton Street and Reach Street. The rehabilitation will include the grinding and removal of both layers of asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving. It will also include improvements to the intersection of Queen Street and Old Simcoe Road and Bay Street and Old Simcoe Road. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2024.

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                              | Total            | 2026             | 2027 | 2028 | 2029 | 2030 |
|------------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>          |                  |                  |      |      |      |      |
| Capital Expenditure          | 1,400,000        | 1,400,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>1,400,000</b> | <b>1,400,000</b> |      |      |      |      |
| <b>Funding</b>               |                  |                  |      |      |      |      |
| Roads Reserve Fund           | 700,000          | 700,000          |      |      |      |      |
| Development Charges Reserves | 700,000          | 700,000          |      |      |      |      |
| <b>Funding Total</b>         | <b>1,400,000</b> | <b>1,400,000</b> |      |      |      |      |

# Township of Scugog

## 2026 Capital Budget and 2027 to 2030 Capital Forecast

### Capital Projects

**Project Name** Old Simcoe Rd Rehabilitation - Queen St to Reach St  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD006

#### Gallery





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Old Simcoe Rd Recon - King to Jeffery - Construction  |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PHD007                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include the full reconstruction with urban upgrade of Old Simcoe Road between King Street and Jeffrey Street. This is the last section of Old Simcoe Road within the built town boundaries that still has a rural cross section. The project will include new storm sewers, new curb and gutter and repair/ replacement of the sidewalk on the east side. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Active Transportation network.

The current watermain was deemed deficient by the Region of Durham and will be upgraded. The project will also include the installation of a new sanitary sewer that will be funded by the Region based on the Regional legacy Area Servicing Policy. Adjacent properties will be able to connect to the sewer by paying the appropriate frontage and connection charges to the Region. Construction is expected in 2026 to align with the Region's funding.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets.

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charges Background Study, 2024.

Township of Scugog Active Transportation and Transportation Master Plan

| Budget                       |                  |      |                  |      |      |      |
|------------------------------|------------------|------|------------------|------|------|------|
|                              | Total            | 2026 | 2027             | 2028 | 2029 | 2030 |
| <b>Expenditures</b>          |                  |      |                  |      |      |      |
| Capital Expenditure          | 2,500,000        |      | 2,500,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>2,500,000</b> |      | <b>2,500,000</b> |      |      |      |
| <b>Funding</b>               |                  |      |                  |      |      |      |
| Roads Reserve Fund           | 1,250,000        |      | 1,250,000        |      |      |      |
| Development Charges Reserves | 1,250,000        |      | 1,250,000        |      |      |      |
| <b>Funding Total</b>         | <b>2,500,000</b> |      | <b>2,500,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Old Simcoe Rd Recon - King to Jeffery - Construction  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PHD007

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Cartwright E 1/4 Line - Hwy 7A to Edgerton            |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PHD009                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Cartwright East 1/4 Line between Highway 7A and Edgerton Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of the Infrastructure Study and Asset Management Plan for Roads

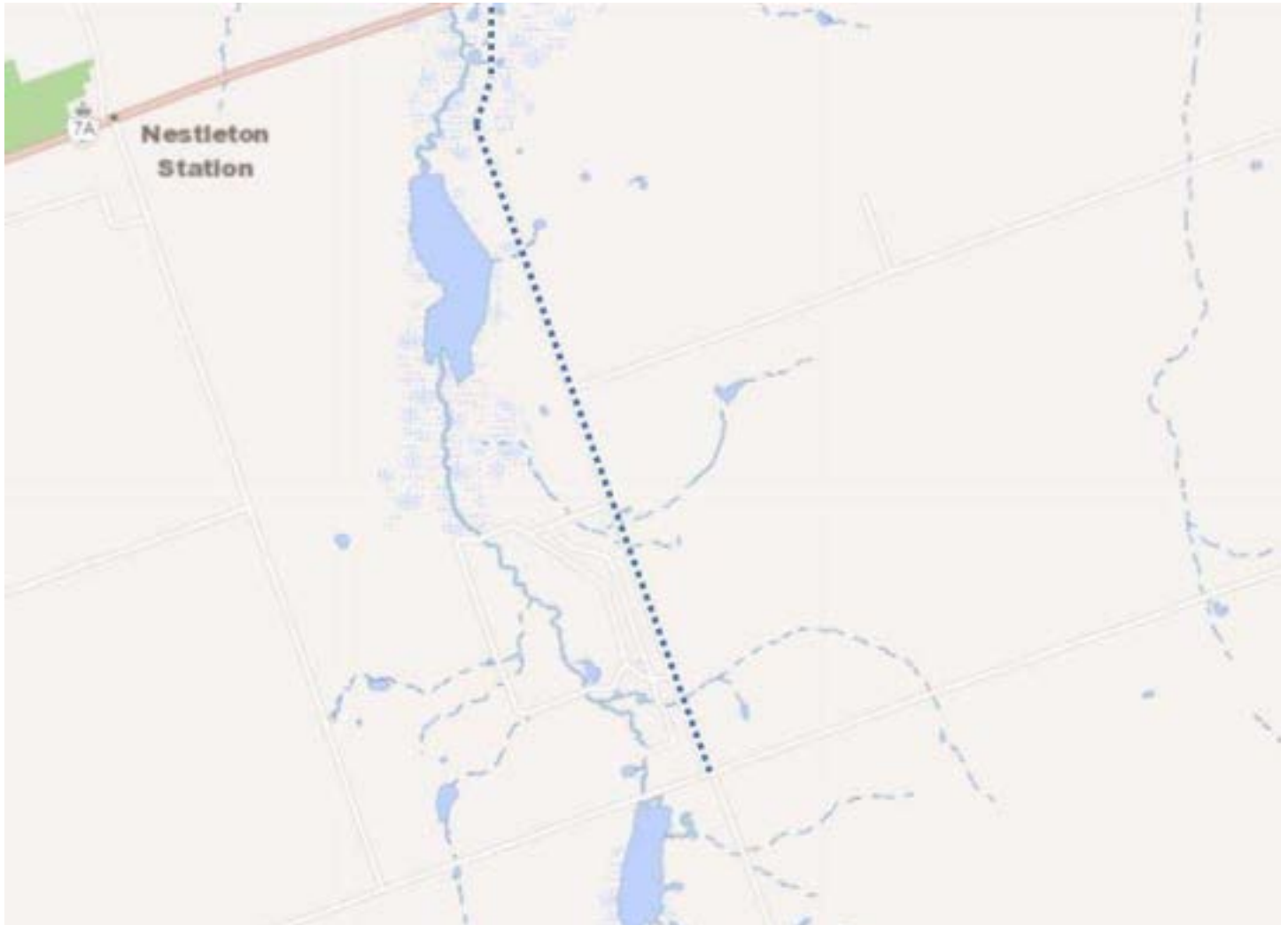
### Budget

|                           | Total            | 2026 | 2027 | 2028             | 2029 | 2030 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure       | 1,400,000        |      |      | 1,400,000        |      |      |
| <b>Expenditures Total</b> | <b>1,400,000</b> |      |      | <b>1,400,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Reserve Fund        | 200,000          |      |      | 200,000          |      |      |
| CCBF Reserve Fund         | 1,200,000        |      |      | 1,200,000        |      |      |
| <b>Funding Total</b>      | <b>1,400,000</b> |      |      | <b>1,400,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Cartwright E 1/4 Line - Hwy 7A to Edgerton  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2028  
**Project Number**   PHD009

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                               |
|------------------------|---------------------------------------------------------------|
| <b>Project Name</b>    | Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design |
| <b>Department</b>      | PHD PW Hardtop                                                |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation         |
| <b>Start Year</b>      | 2027                                                          |
| <b>Project Number</b>  | PHD010                                                        |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the detailed design for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Scugog Line 8 between Old Simcoe Road and Simcoe Street. The work also includes the conversion of 150m of gravel road west of Old Simcoe Road and 125 m on Old Simcoe north of Scugog Line 8 both to asphalt as they are within the urban boundary of Port Perry.

Scugog Line 8 between Old Simcoe Road and Simcoe Street was recently reclassified as an Arterial C road in the Township's Active Transportation and Transportation Master Plan and now forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

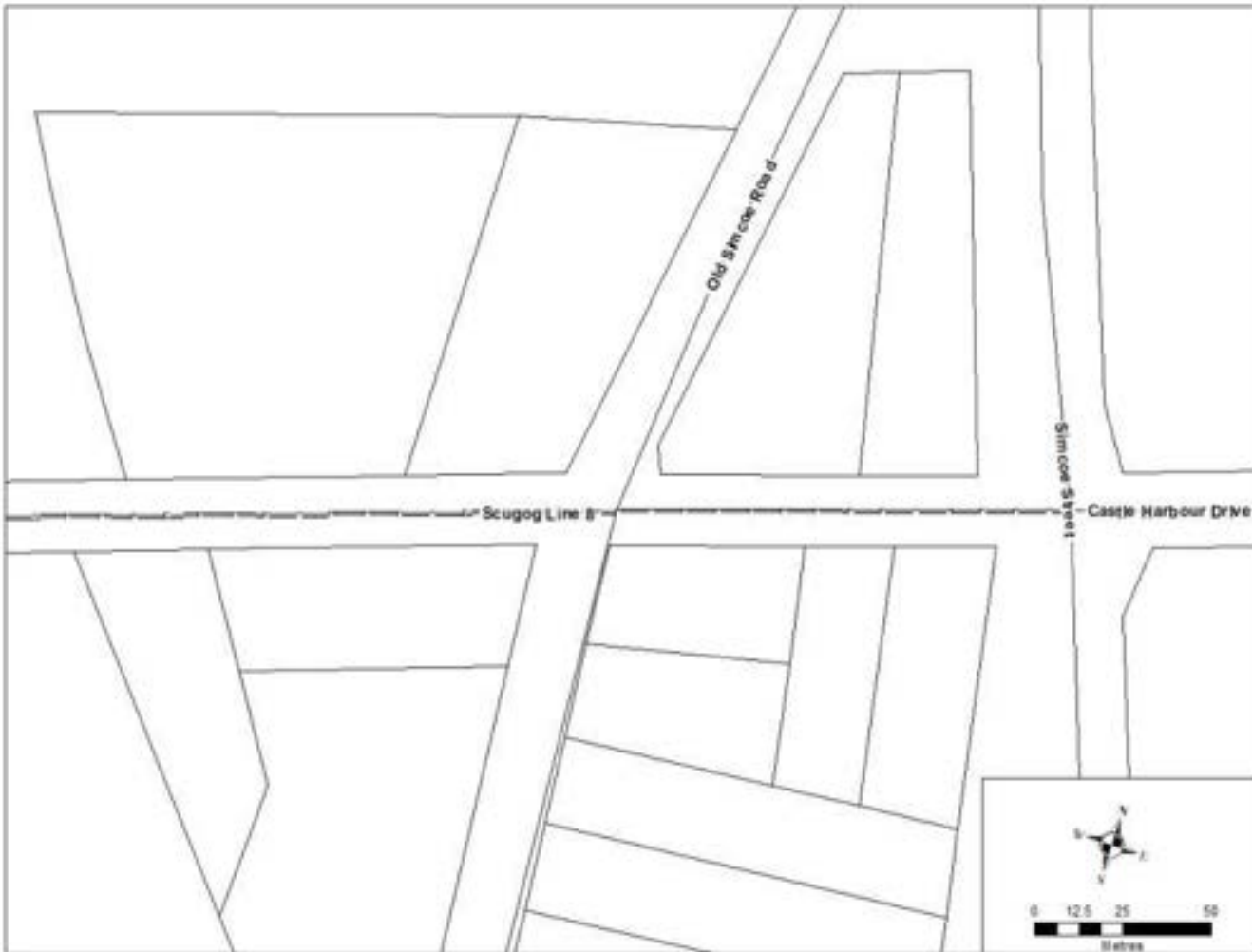
| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 80,000        |      | 80,000        |      |      |      |
| <b>Expenditures Total</b> | <b>80,000</b> |      | <b>80,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Roads Reserve Fund        | 80,000        |      | 80,000        |      |      |      |
| <b>Funding Total</b>      | <b>80,000</b> |      | <b>80,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Design  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PHD010

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                             |
|------------------------|-------------------------------------------------------------|
| <b>Project Name</b>    | Crandell St Reconstruction - Scugog St to Queen St - Design |
| <b>Department</b>      | PHD PW Hardtop                                              |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation       |
| <b>Start Year</b>      | 2026                                                        |
| <b>Project Number</b>  | PHD012                                                      |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project involves full reconstruction and urbanization of Crandell Street between Scugog Street and Queen Street. This project will include the addition of storm sewers, curb and gutters, sidewalks on the east side, and replacement of the existing culverts carrying the flow of Williams Creek below the road.

In 2014, a consultant was awarded a contract to provide design and tender documents for the reconstruction. This assignment also required the completion of a Class A+ Environmental Assessment (EA). This assignment will be finalized prior to construction and will include public consultation to satisfy the requirements of the EA.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

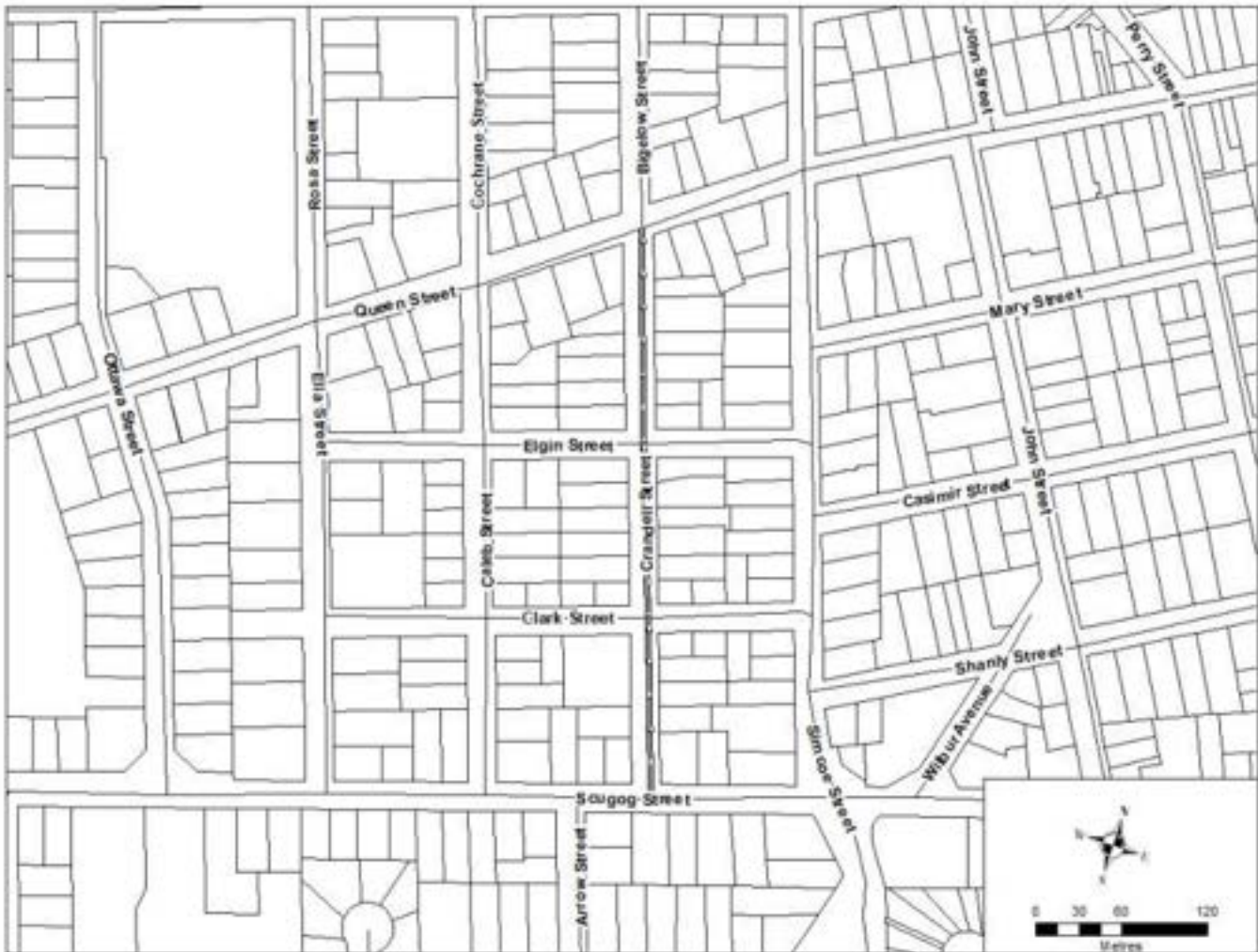
### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Reserve Fund        | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Crandell St Reconstruction - Scugog St to Queen St - Design  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD012

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                         |
|------------------------|---------------------------------------------------------|
| <b>Project Name</b>    | River St Rehabilitation - Nonquon Bridge N to Simcoe St |
| <b>Department</b>      | PHD PW Hardtop                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation   |
| <b>Start Year</b>      | 2027                                                    |
| <b>Project Number</b>  | PHD013                                                  |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work will include the rehabilitation of River Street between Simcoe Street and the Nonquon River Bridge. The rehabilitation will include the grinding of the top layer of asphalt, grinding and removal of the base layer of asphalt in select locations, curb repairs, catch basin and manhole resets, and asphalt repaving .

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| <b>Budget</b>             |                |             |                |             |             |             |
|---------------------------|----------------|-------------|----------------|-------------|-------------|-------------|
|                           | <b>Total</b>   | <b>2026</b> | <b>2027</b>    | <b>2028</b> | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |                |             |                |             |             |             |
| Capital Expenditure       | 565,000        |             | 565,000        |             |             |             |
| <b>Expenditures Total</b> | <b>565,000</b> |             | <b>565,000</b> |             |             |             |
| <b>Funding</b>            |                |             |                |             |             |             |
| CCBF Reserve Fund         | 565,000        |             | 565,000        |             |             |             |
| <b>Funding Total</b>      | <b>565,000</b> |             | <b>565,000</b> |             |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** River St Rehabilitation - Nonquon Bridge N to Simcoe St  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PHD013

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                           |
|------------------------|-----------------------------------------------------------|
| <b>Project Name</b>    | Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr |
| <b>Department</b>      | PHD PW Hardtop                                            |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation     |
| <b>Start Year</b>      | 2026                                                      |
| <b>Project Number</b>  | PHD016                                                    |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the rehabilitation of Old Simcoe Road from Reach Street to Edinborough Drive. Old Simcoe Road is one of Port Perry's Arterial roads and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog, Development Charge Background Study, 2024

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure          | 395,000        | 395,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>395,000</b> | <b>395,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| Roads Reserve Fund           | 158,000        | 158,000        |      |      |      |      |
| Development Charges Reserves | 237,000        | 237,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>395,000</b> | <b>395,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Old Simcoe Rd Rehabilitation - Reach St to Edinborough Dr  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD016

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Apple Valley Subdivision - Rehabilitation             |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PHD017                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include the rehabilitation of the roads within Apple Valley Subdivision in Port Perry including:

- Orchard Road
- Ridgeview Drive
- Blossom Court
- Applewood Crescent
- Lakeshore Drive
- Carnegie Street

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |                  |      |      |                  |      |      |
|---------------------------|------------------|------|------|------------------|------|------|
|                           | Total            | 2026 | 2027 | 2028             | 2029 | 2030 |
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure       | 2,250,000        |      |      | 2,250,000        |      |      |
| <b>Expenditures Total</b> | <b>2,250,000</b> |      |      | <b>2,250,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Reserve Fund        | 1,300,000        |      |      | 1,300,000        |      |      |
| CCBF Reserve Fund         | 950,000          |      |      | 950,000          |      |      |
| <b>Funding Total</b>      | <b>2,250,000</b> |      |      | <b>2,250,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Apple Valley Subdivision - Rehabilitation  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2028  
**Project Number** PHD017

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                             |
|------------------------|-------------------------------------------------------------|
| <b>Project Name</b>    | Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design |
| <b>Department</b>      | PHD PW Hardtop                                              |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation       |
| <b>Start Year</b>      | 2027                                                        |
| <b>Project Number</b>  | PHD019                                                      |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the detailed design of Stephenson Point Road between Island Road and Pettet Drive. It will include pulverizing, ditching, culvert replacement, addition of granular, grading and repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

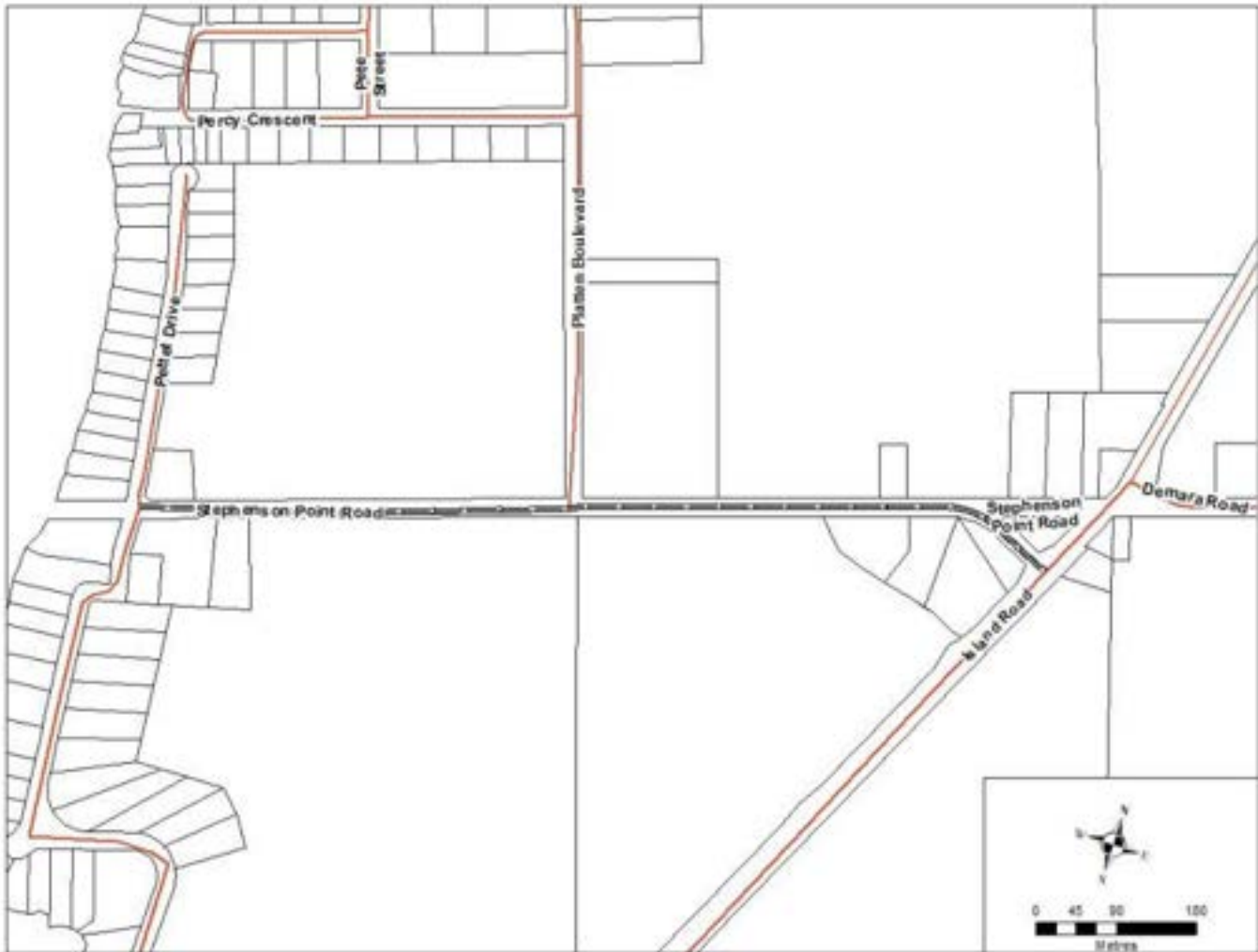
2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 85,000        |      | 85,000        |      |      |      |
| <b>Expenditures Total</b> | <b>85,000</b> |      | <b>85,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Roads Reserve Fund        | 85,000        |      | 85,000        |      |      |      |
| <b>Funding Total</b>      | <b>85,000</b> |      | <b>85,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Design  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2027  
**Project Number**    PHD019

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                               |
|------------------------|---------------------------------------------------------------|
| <b>Project Name</b>    | Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design |
| <b>Department</b>      | PHD PW Hardtop                                                |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation         |
| <b>Start Year</b>      | 2027                                                          |
| <b>Project Number</b>  | PHD020                                                        |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the detailed design for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Edgewood Crescent between Aldred Drive and Davidge Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 65,000        |      | 65,000        |      |      |      |
| <b>Expenditures Total</b> | <b>65,000</b> |      | <b>65,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Roads Reserve Fund        | 65,000        |      | 65,000        |      |      |      |
| <b>Funding Total</b>      | <b>65,000</b> |      | <b>65,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Edgewood Cr Rehabilitation - Aldred Dr to Davidge Dr - Design  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PHD020

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                 |
|------------------------|-----------------------------------------------------------------|
| <b>Project Name</b>    | Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design |
| <b>Department</b>      | PHD PW Hardtop                                                  |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation           |
| <b>Start Year</b>      | 2027                                                            |
| <b>Project Number</b>  | PHD021                                                          |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the detailed design for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Davidge Drive between Chandler Drive and Edgewood Crescent.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 55,000        |      | 55,000        |      |      |      |
| <b>Expenditures Total</b> | <b>55,000</b> |      | <b>55,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Roads Reserve Fund        | 55,000        |      | 55,000        |      |      |      |
| <b>Funding Total</b>      | <b>55,000</b> |      | <b>55,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Davidge Dr Rehabilitation - Chandler Dr to Edgewood Dr - Design  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2027  
**Project Number**   PHD021

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Marsh Hill Rd Rehabilitation - Utica to Epsom         |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PHD022                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Marsh Hill Road between 300m South of Goodwood Road to 300m South of Reach Street.

Marsh Hill Road is part of the Greenbelt Route and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                              | Total            | 2026             | 2027 | 2028 | 2029 | 2030 |
|------------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>          |                  |                  |      |      |      |      |
| Capital Expenditure          | 1,000,000        | 1,000,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |
| <b>Funding</b>               |                  |                  |      |      |      |      |
| Roads Reserve Fund           | 850,000          | 850,000          |      |      |      |      |
| Development Charges Reserves | 150,000          | 150,000          |      |      |      |      |
| <b>Funding Total</b>         | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Marsh Hill Rd Rehabilitation - Utica to Epsom  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PHD022

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Brunon Avenue Rehabilitation                          |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PHD023                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work is anticipated to include pulverizing, addition of granular, grading and hard surface treatment of Brunon Avenue for it's full length. Brunon Avenue is a boundary road shared with the City of Kawartha Lakes (CoKL). The Boundary Road Agreement states that maintenance of the road is completed by CoKL with funding being split 50/50 by both municipalities.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 165,000        |      | 165,000        |      |      |      |
| <b>Expenditures Total</b> | <b>165,000</b> |      | <b>165,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Roads Reserve Fund        | 165,000        |      | 165,000        |      |      |      |
| <b>Funding Total</b>      | <b>165,000</b> |      | <b>165,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Brunon Avenue Rehabilitation  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** PHD023

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Cartwright Fields Parking Lot Upgrades |
| <b>Department</b>      | PHD PW Hardtop                         |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PHD024                                 |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project includes upgrades to the existing gravel portion of the parking lot. Work includes the excavation and installation of gravel and regrading gravel surface as required.

The current parking lot is not sufficient for the number of community members visiting Cartwright Fields, who often park on sections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 90,000        | 90,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>90,000</b> | <b>90,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 90,000        | 90,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>90,000</b> | <b>90,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Cartwright Fields Parking Lot Upgrades  
**Department**      PHD PW Hardtop  
**Project Manager**   Robert Frasca, Manager of Public Works  
**Start Year**          2026  
**Project Number**   PHD024

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                             |
|------------------------|-------------------------------------------------------------|
| <b>Project Name</b>    | McDonald Street Rehab - Simcoe St to Rosa St - Construction |
| <b>Department</b>      | PHD PW Hardtop                                              |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation       |
| <b>Start Year</b>      | 2028                                                        |
| <b>Project Number</b>  | PHD026                                                      |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work will include the tender preparation, contract administration, inspection and rehabilitation of the McDonald Street between Simcoe Street and Rosa Street.

The rehabilitation will include the grinding and full depth removal of the asphalt, curb repairs, catch basin and manhole resets, and asphalt repaving.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

| <b>Budget</b>             |                |             |             |                |             |             |
|---------------------------|----------------|-------------|-------------|----------------|-------------|-------------|
|                           | <b>Total</b>   | <b>2026</b> | <b>2027</b> | <b>2028</b>    | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |                |             |             |                |             |             |
| Capital Expenditure       | 400,000        |             |             | 400,000        |             |             |
| <b>Expenditures Total</b> | <b>400,000</b> |             |             | <b>400,000</b> |             |             |
| <b>Funding</b>            |                |             |             |                |             |             |
| Roads Reserve Fund        | 400,000        |             |             | 400,000        |             |             |
| <b>Funding Total</b>      | <b>400,000</b> |             |             | <b>400,000</b> |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** McDonald Street Rehab - Simcoe St to Rosa St - Construction  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2028  
**Project Number** PHD026

**Gallery**

PHD026.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                 |
|------------------------|-------------------------------------------------|
| <b>Project Name</b>    | Surface Treated Road Lifecycle Extension - 2026 |
| <b>Department</b>      | PHD PW Hardtop                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects      |
| <b>Start Year</b>      | 2026                                            |
| <b>Project Number</b>  | PHD027                                          |

## PROJECT DESCRIPTION AND RATIONALE

The project involves activities to extend the lifecycle of surface treated roads such as single surface treatments and slurry seals. A typical surface treated road has an average lifecycle of 7 years. Lifecycle extension activities on surface treated roads extend the lifecycle of the road and prolong the need for costly rehabilitation projections.

Approximately 60% of the Townships surface treated roads can be maintained in good condition when the appropriate activities are performed at appropriate times. The length of surface treated roads requiring lifecycle extension activities is expected to grow as more surface treated roads are rehabilitated.

Roads selected each year for this project are based on the state of the infrastructure study and on the condition of the roads at the time of tendering. As part of this project for 2026, Spring Boulevard will receive a single surface treatment and slurry seal to support the draft approved subdivision named Embee Island (Spring Blvd.) which is located fronting onto Spring Boulevard.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                              | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure          | 680,000        | 680,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>680,000</b> | <b>680,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| Roads Reserve Fund           | 630,000        | 630,000        |      |      |      |      |
| Development Charges Reserves | 50,000         | 50,000         |      |      |      |      |
| <b>Funding Total</b>         | <b>680,000</b> | <b>680,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Surface Treated Road Lifecycle Extension - 2026  
**Department**      PHD PW Hardtop  
**Project Manager**    Dan Rosebrugh, Manager of Capital Projects  
**Start Year**          2026  
**Project Number**    PHD027

**Gallery**

*Image of a single surface treatment during construction*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Old Scugog Rd. - Shirley Rd to Church St. - Resurface |
| <b>Department</b>      | PHD PW Hardtop                                        |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects            |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PHD028                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include pulverizing, culvert replacements, addition of granular, grading and hard surface treatment and paving of Old Scugog Road between Shirley Road and 300m south of Church Street.

The resurfacing and reconstruction of municipal roads is critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by other, and eligibility for external grants.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

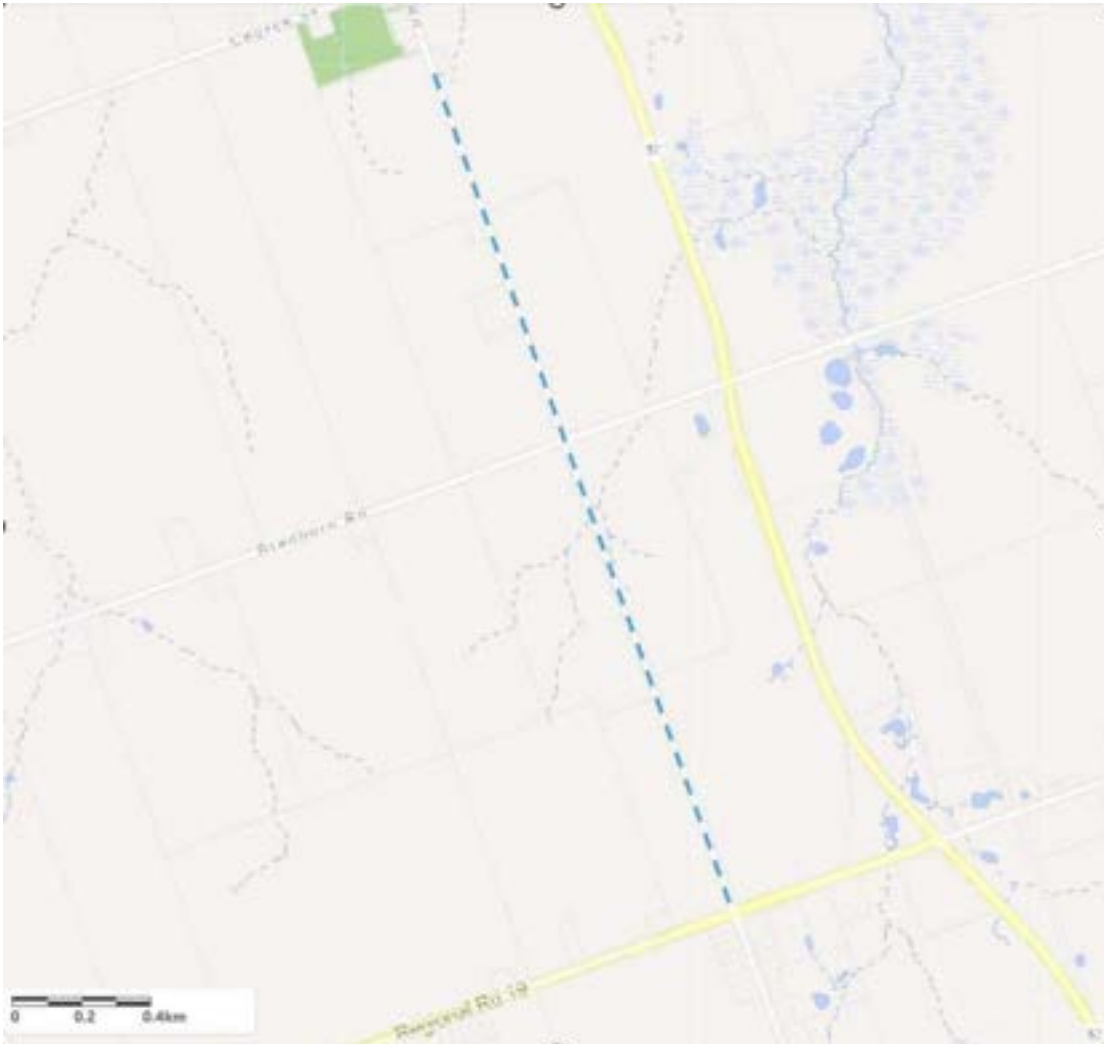
### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 800,000        | 800,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>800,000</b> | <b>800,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Roads Reserve Fund        | 800,000        | 800,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>800,000</b> | <b>800,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Old Scugog Rd. - Shirley Rd to Church St. - Resurface  
**Department**      PHD PW Hardtop  
**Project Manager**    Dan Rosebrugh, Manager of Capital Projects  
**Start Year**          2026  
**Project Number**    PHD028

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                      |
|------------------------|----------------------------------------------------------------------|
| <b>Project Name</b>    | Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction |
| <b>Department</b>      | PHD PW Hardtop                                                       |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation                |
| <b>Start Year</b>      | 2028                                                                 |
| <b>Project Number</b>  | PHD029                                                               |

## PROJECT DESCRIPTION AND RATIONALE

The project will include the tender preparation for the reconstruction and partial urbanization of Cedar Grove Drive from Cedar Grove Drive to Pier Street. The scope of work will include storm sewers, ditching, culvert installation and replacement, curbs, and new asphalt.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total            | 2026 | 2027 | 2028             | 2029 | 2030 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure       | 1,900,000        |      |      | 1,900,000        |      |      |
| <b>Expenditures Total</b> | <b>1,900,000</b> |      |      | <b>1,900,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Reserve Fund        | 1,900,000        |      |      | 1,900,000        |      |      |
| <b>Funding Total</b>      | <b>1,900,000</b> |      |      | <b>1,900,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Cedar Grove Dr Reconstr - Cedar Grove Dr to Summit Dr - Construction  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2028  
**Project Number** PHD029

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                          |
|------------------------|----------------------------------------------------------|
| <b>Project Name</b>    | Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction |
| <b>Department</b>      | PHD PW Hardtop                                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation    |
| <b>Start Year</b>      | 2028                                                     |
| <b>Project Number</b>  | PHD030                                                   |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will include pulverizing, ditching, granulars, grading and resurfacing of Old Simcoe Road from Simcoe Street to Scugog Line 2.

Old Simcoe Road is one of the Township's Arterial roads and forms part of the Township's Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                              | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure          | 650,000        |      |      | 650,000        |      |      |
| <b>Expenditures Total</b>    | <b>650,000</b> |      |      | <b>650,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| Roads Reserve Fund           | 325,000        |      |      | 325,000        |      |      |
| Development Charges Reserves | 325,000        |      |      | 325,000        |      |      |
| <b>Funding Total</b>         | <b>650,000</b> |      |      | <b>650,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Old Simcoe Rd Rehab - Simcoe St to Line 2 - Construction  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2028  
**Project Number**   PHD030

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                     |
|------------------------|---------------------------------------------------------------------|
| <b>Project Name</b>    | Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction |
| <b>Department</b>      | PHD PW Hardtop                                                      |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation               |
| <b>Start Year</b>      | 2029                                                                |
| <b>Project Number</b>  | PHD031                                                              |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Scugog Line 8 between Old Simcoe Road and Simcoe Street. The work also includes the conversion of 150m of gravel road west of Old Simcoe Road and 125 m on Old Simcoe north of Scugog Line 8 both to asphalt as they are within the urban boundary of Port Perry.

Scugog Line 8 between Old Simcoe Road and Simcoe Street was recently reclassified as an Arterial C road in the Township's Active Transportation and Transportation Master Plan and now forms part of the Active Transportation network.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

Township of Scugog Active Transportation and Transportation Master Plan

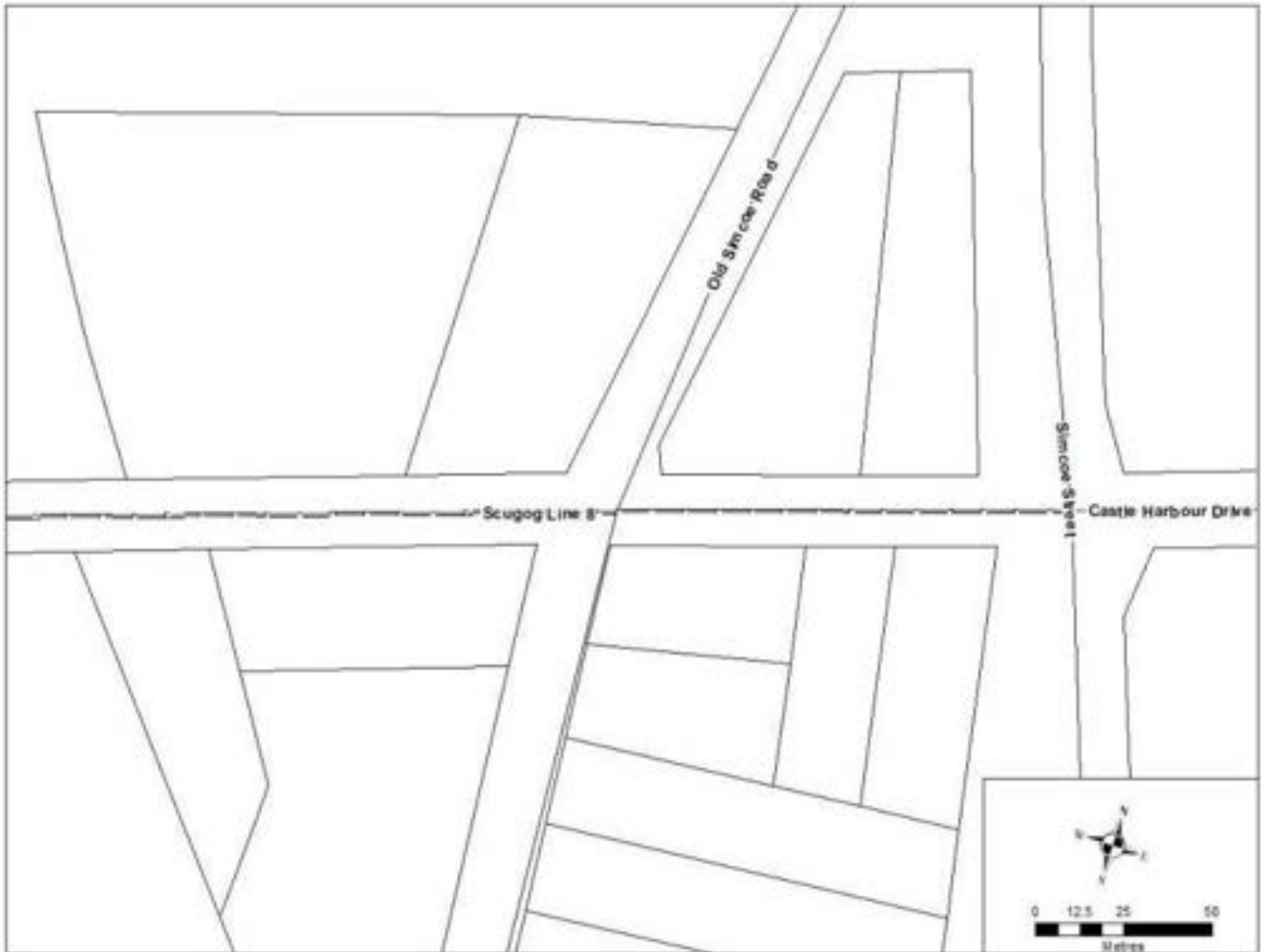
### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 600,000        |      |      |      | 600,000        |      |
| <b>Expenditures Total</b> | <b>600,000</b> |      |      |      | <b>600,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 600,000        |      |      |      | 600,000        |      |
| <b>Funding Total</b>      | <b>600,000</b> |      |      |      | <b>600,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Scugog Line 8 Rehab - 150m W of Old Simcoe to Simcoe - Construction  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2029  
**Project Number** PHD031

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                   |
|------------------------|-------------------------------------------------------------------|
| <b>Project Name</b>    | Crandell St Reconstruction - Scugog St to Queen St - Construction |
| <b>Department</b>      | PHD PW Hardtop                                                    |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation             |
| <b>Start Year</b>      | 2029                                                              |
| <b>Project Number</b>  | PHD032                                                            |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project involves full reconstruction and urbanization of Crandell Street between Scugog Street and Queen Street. This project will include the addition of storm sewers, curb and gutters, sidewalks on the east side, and replacement of the existing culverts carrying the flow of Williams Creek below the road.

In 2014, a consultant was awarded a contract to provide design and tender documents for the reconstruction. This assignment also required the completion of a Class A+ Environmental Assessment (EA). This assignment will be finalized prior to construction and will include public consultation to satisfy the requirements of the EA.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

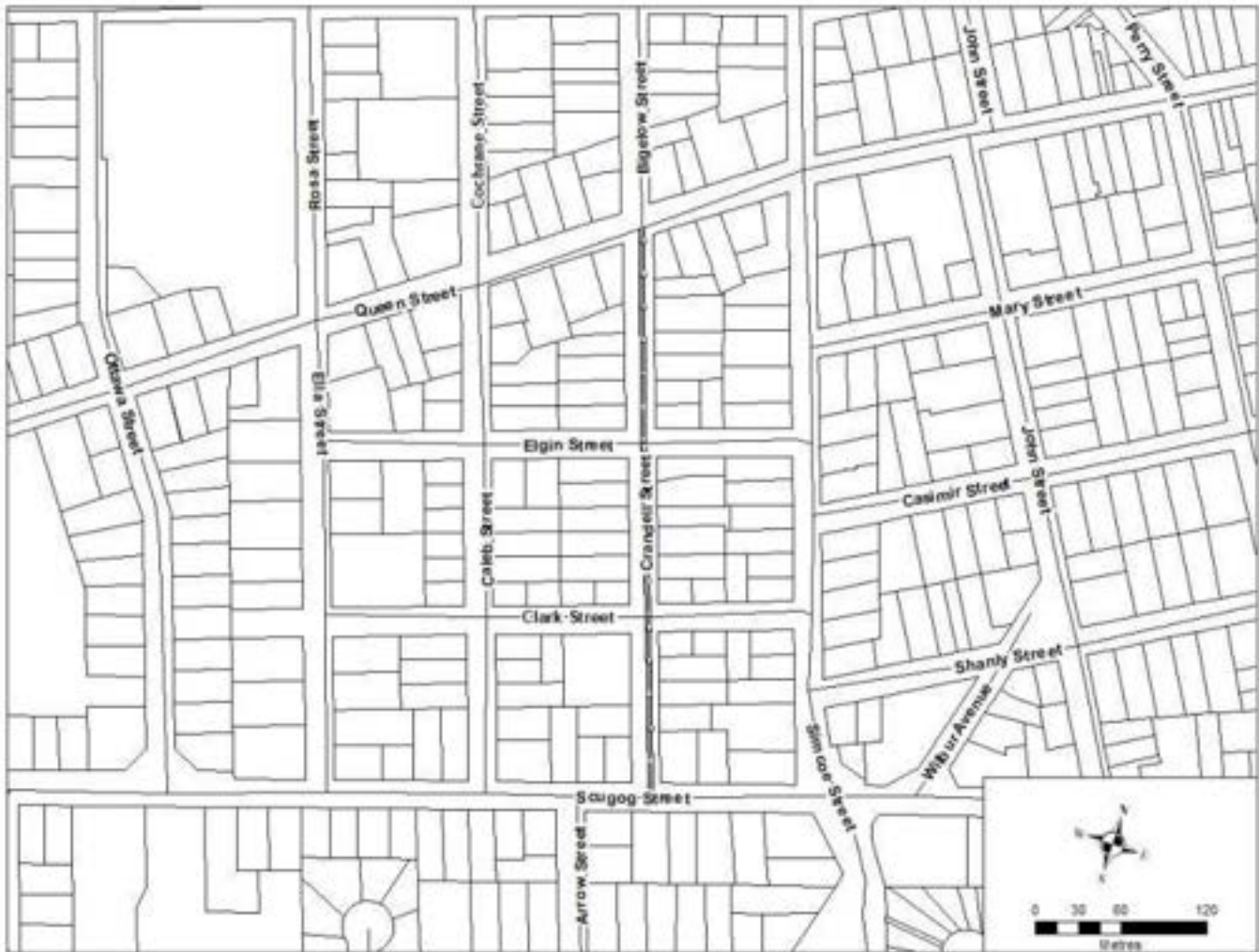
### Budget

|                           | Total            | 2026 | 2027 | 2028 | 2029             | 2030 |
|---------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure       | 2,000,000        |      |      |      | 2,000,000        |      |
| <b>Expenditures Total</b> | <b>2,000,000</b> |      |      |      | <b>2,000,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| Roads Reserve Fund        | 2,000,000        |      |      |      | 2,000,000        |      |
| <b>Funding Total</b>      | <b>2,000,000</b> |      |      |      | <b>2,000,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                   |
|------------------------|-------------------------------------------------------------------|
| <b>Project Name</b>    | Crandell St Reconstruction - Scugog St to Queen St - Construction |
| <b>Department</b>      | PHD PW Hardtop                                                    |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation             |
| <b>Start Year</b>      | 2029                                                              |
| <b>Project Number</b>  | PHD032                                                            |

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                   |
|------------------------|-------------------------------------------------------------------|
| <b>Project Name</b>    | Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction |
| <b>Department</b>      | PHD PW Hardtop                                                    |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation             |
| <b>Start Year</b>      | 2029                                                              |
| <b>Project Number</b>  | PHD033                                                            |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and asphalt paving of Stephenson Point Road between Island Road and Pettet Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

State of the Infrastructure Study

### Budget

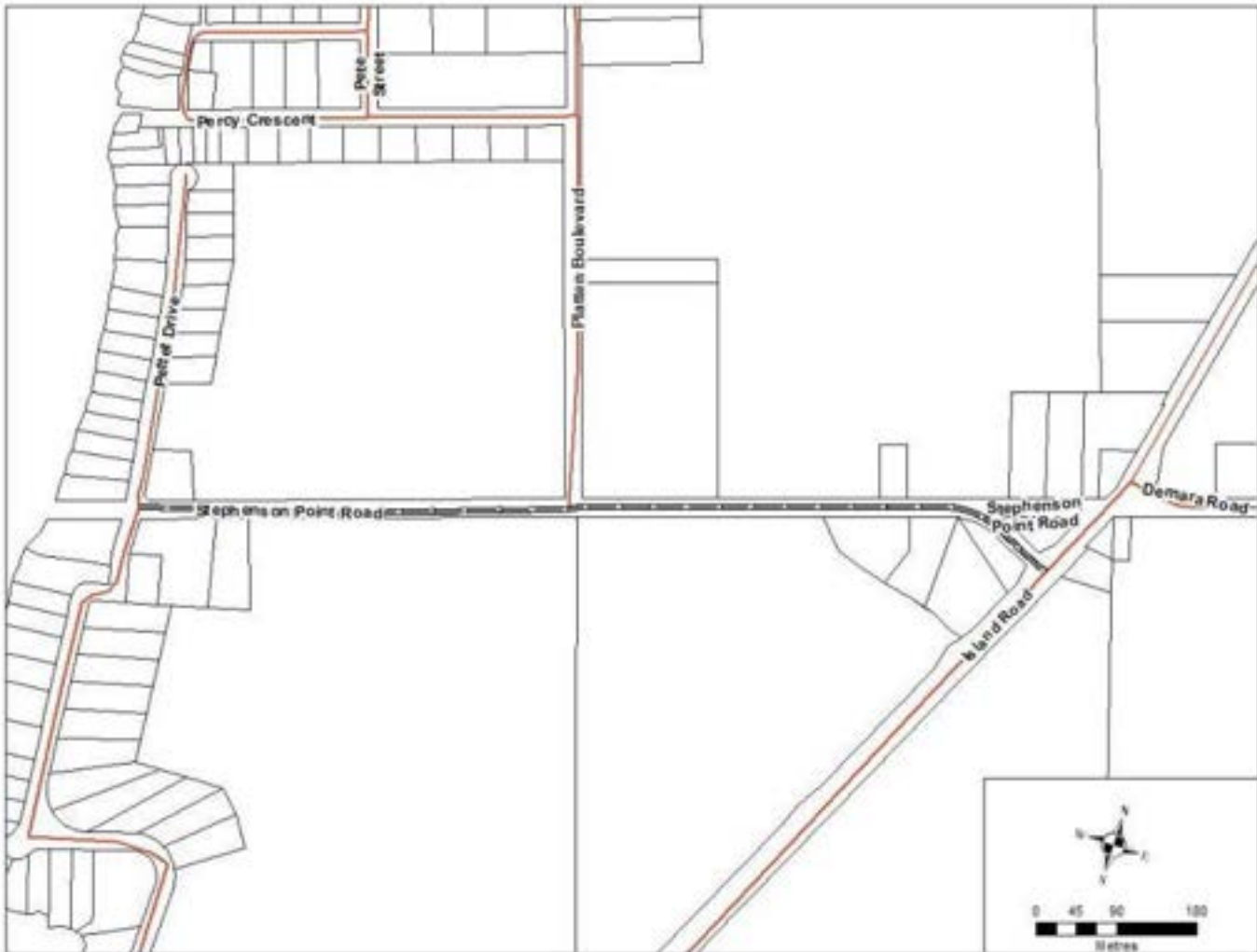
|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 680,000        |      |      |      | 680,000        |      |
| <b>Expenditures Total</b> | <b>680,000</b> |      |      |      | <b>680,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 680,000        |      |      |      | 680,000        |      |
| <b>Funding Total</b>      | <b>680,000</b> |      |      |      | <b>680,000</b> |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Stephenson Point Rd Rehab - Island Rd to Pettet Dr - Construction  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2029  
**Project Number**    PHD033

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                            |
|------------------------|------------------------------------------------------------|
| <b>Project Name</b>    | Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction |
| <b>Department</b>      | PHD PW Hardtop                                             |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation      |
| <b>Start Year</b>      | 2029                                                       |
| <b>Project Number</b>  | PHD034                                                     |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Edgewood Crescent between Aldred Drive and Davidge Drive.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

| Budget                    |                |      |      |      |                |      |
|---------------------------|----------------|------|------|------|----------------|------|
|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 650,000        |      |      |      | 650,000        |      |
| <b>Expenditures Total</b> | <b>650,000</b> |      |      |      | <b>650,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 650,000        |      |      |      | 650,000        |      |
| <b>Funding Total</b>      | <b>650,000</b> |      |      |      | <b>650,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Edgewood Cr Rehab - Aldred Dr to Davidge Dr - Construction  
**Department** PHD PW Hardtop  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2029  
**Project Number** PHD034

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                              |
|------------------------|--------------------------------------------------------------|
| <b>Project Name</b>    | Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction |
| <b>Department</b>      | PHD PW Hardtop                                               |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation        |
| <b>Start Year</b>      | 2029                                                         |
| <b>Project Number</b>  | PHD035                                                       |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include the tender preparation, and construction for pulverizing, ditching, culvert replacement, addition of granular, grading and repaving of Davidge Drive between Chandler Drive and Edgewood Crescent.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 490,000        |      |      |      | 490,000        |      |
| <b>Expenditures Total</b> | <b>490,000</b> |      |      |      | <b>490,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 490,000        |      |      |      | 490,000        |      |
| <b>Funding Total</b>      | <b>490,000</b> |      |      |      | <b>490,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Davidge Dr Rehab - Chandler Dr to Edgewood Dr - Construction  
**Department**      PHD PW Hardtop  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2029  
**Project Number**   PHD035

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                 |
|------------------------|-------------------------------------------------|
| <b>Project Name</b>    | Surface Treated Road Lifecycle Extension - 2027 |
| <b>Department</b>      | PHD PW Hardtop                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects      |
| <b>Start Year</b>      | 2027                                            |
| <b>Project Number</b>  | PHD036                                          |

## PROJECT DESCRIPTION AND RATIONALE

The project involves activities to extend the lifecycle of surface treated roads such as single surface treatments and slurry seals. A typical surface treated road has an average lifecycle of 7 years. Lifecycle extension activities on surface treated roads extend the lifecycle of the road and prolong the need for costly rehabilitation projections.

Approximately 60% of the Townships surface treated roads can be maintained in good condition when the appropriate activities are performed at appropriate times. The length of surface treated roads requiring lifecycle extension activities is expected to grow as more surface treated roads are rehabilitated.

Roads selected each year for this project are based on the state of the infrastructure study and on the condition of the roads at the time of tendering.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 780,000        |      | 780,000        |      |      |      |
| <b>Expenditures Total</b> | <b>780,000</b> |      | <b>780,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Roads Reserve Fund        | 780,000        |      | 780,000        |      |      |      |
| <b>Funding Total</b>      | <b>780,000</b> |      | <b>780,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Surface Treated Road Lifecycle Extension - 2027  
**Department** PHD PW Hardtop  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2027  
**Project Number** PHD036

**Gallery**

*Image of a single surface treatment during construction*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                 |
|------------------------|-------------------------------------------------|
| <b>Project Name</b>    | Surface Treated Road Lifecycle Extension - 2028 |
| <b>Department</b>      | PHD PW Hardtop                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects      |
| <b>Start Year</b>      | 2028                                            |
| <b>Project Number</b>  | PHD037                                          |

## PROJECT DESCRIPTION AND RATIONALE

The project involves activities to extend the lifecycle of surface treated roads such as single surface treatments and slurry seals. A typical surface treated road has an average lifecycle of 7 years. Lifecycle extension activities on surface treated roads extend the lifecycle of the road and prolong the need for costly rehabilitation projections.

Approximately 60% of the Townships surface treated roads can be maintained in good condition when the appropriate activities are performed at appropriate times. The length of surface treated roads requiring lifecycle extension activities is expected to grow as more surface treated roads are rehabilitated.

Roads selected each year for this project are based on the state of the infrastructure study and on the condition of the roads at the time of tendering.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 600,000        |      |      | 600,000        |      |      |
| <b>Expenditures Total</b> | <b>600,000</b> |      |      | <b>600,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Roads Reserve Fund        | 600,000        |      |      | 600,000        |      |      |
| <b>Funding Total</b>      | <b>600,000</b> |      |      | <b>600,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Surface Treated Road Lifecycle Extension - 2028  
**Department**      PHD PW Hardtop  
**Project Manager**    Dan Rosebrugh, Manager of Capital Projects  
**Start Year**          2028  
**Project Number**    PHD037

**Gallery**

*Image of a single surface treatment during construction*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                 |
|------------------------|-------------------------------------------------|
| <b>Project Name</b>    | Surface Treated Road Lifecycle Extension - 2029 |
| <b>Department</b>      | PHD PW Hardtop                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects      |
| <b>Start Year</b>      | 2029                                            |
| <b>Project Number</b>  | PHD038                                          |

## PROJECT DESCRIPTION AND RATIONALE

The project involves activities to extend the lifecycle of surface treated roads such as single surface treatments and slurry seals. A typical surface treated road has an average lifecycle of 7 years. Lifecycle extension activities on surface treated roads extend the lifecycle of the road and prolong the need for costly rehabilitation projections.

Approximately 60% of the Townships surface treated roads can be maintained in good condition when the appropriate activities are performed at appropriate times. The length of surface treated roads requiring lifecycle extension activities is expected to grow as more surface treated roads are rehabilitated.

Roads selected each year for this project are based on the state of the infrastructure study and on the condition of the roads at the time of tendering.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 550,000        |      |      |      | 550,000        |      |
| <b>Expenditures Total</b> | <b>550,000</b> |      |      |      | <b>550,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 550,000        |      |      |      | 550,000        |      |
| <b>Funding Total</b>      | <b>550,000</b> |      |      |      | <b>550,000</b> |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Surface Treated Road Lifecycle Extension - 2029  
**Department** PHD PW Hardtop  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2029  
**Project Number** PHD038

**Gallery**

*Image of a single surface treatment during construction*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                 |
|------------------------|-------------------------------------------------|
| <b>Project Name</b>    | Surface Treated Road Lifecycle Extension - 2030 |
| <b>Department</b>      | PHD PW Hardtop                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects      |
| <b>Start Year</b>      | 2030                                            |
| <b>Project Number</b>  | PHD039                                          |

## PROJECT DESCRIPTION AND RATIONALE

The project involves activities to extend the lifecycle of surface treated roads such as single surface treatments and slurry seals. A typical surface treated road has an average lifecycle of 7 years. Lifecycle extension activities on surface treated roads extend the lifecycle of the road and prolong the need for costly rehabilitation projections.

Approximately 60% of the Townships surface treated roads can be maintained in good condition when the appropriate activities are performed at appropriate times. The length of surface treated roads requiring lifecycle extension activities is expected to grow as more surface treated roads are rehabilitated.

Roads selected each year for this project are based on the state of the infrastructure study and on the condition of the roads at the time of tendering.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 900,000        |      |      |      |      | 900,000        |
| <b>Expenditures Total</b> | <b>900,000</b> |      |      |      |      | <b>900,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Roads Reserve Fund        | 900,000        |      |      |      |      | 900,000        |
| <b>Funding Total</b>      | <b>900,000</b> |      |      |      |      | <b>900,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Surface Treated Road Lifecycle Extension - 2030  
**Department**      PHD PW Hardtop  
**Project Manager**    Dan Rosebrugh, Manager of Capital Projects  
**Start Year**          2030  
**Project Number**    PHD039

**Gallery**

*Image of a single surface treatment during construction*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                          |
|------------------------|----------------------------------------------------------|
| <b>Project Name</b>    | Fralick's Beach Rd Rehabilitation - Hood Rd to North End |
| <b>Department</b>      | PHD PW Hardtop                                           |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects               |
| <b>Start Year</b>      | 2030                                                     |
| <b>Project Number</b>  | PHD040                                                   |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include pulverizing, ditching, addition of granular, grading and hard surface treatment of Fralick's Beach Road between Hood Dr and the North End Turnaround.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of the Infrastructure Study and Asset Management Plan for Roads

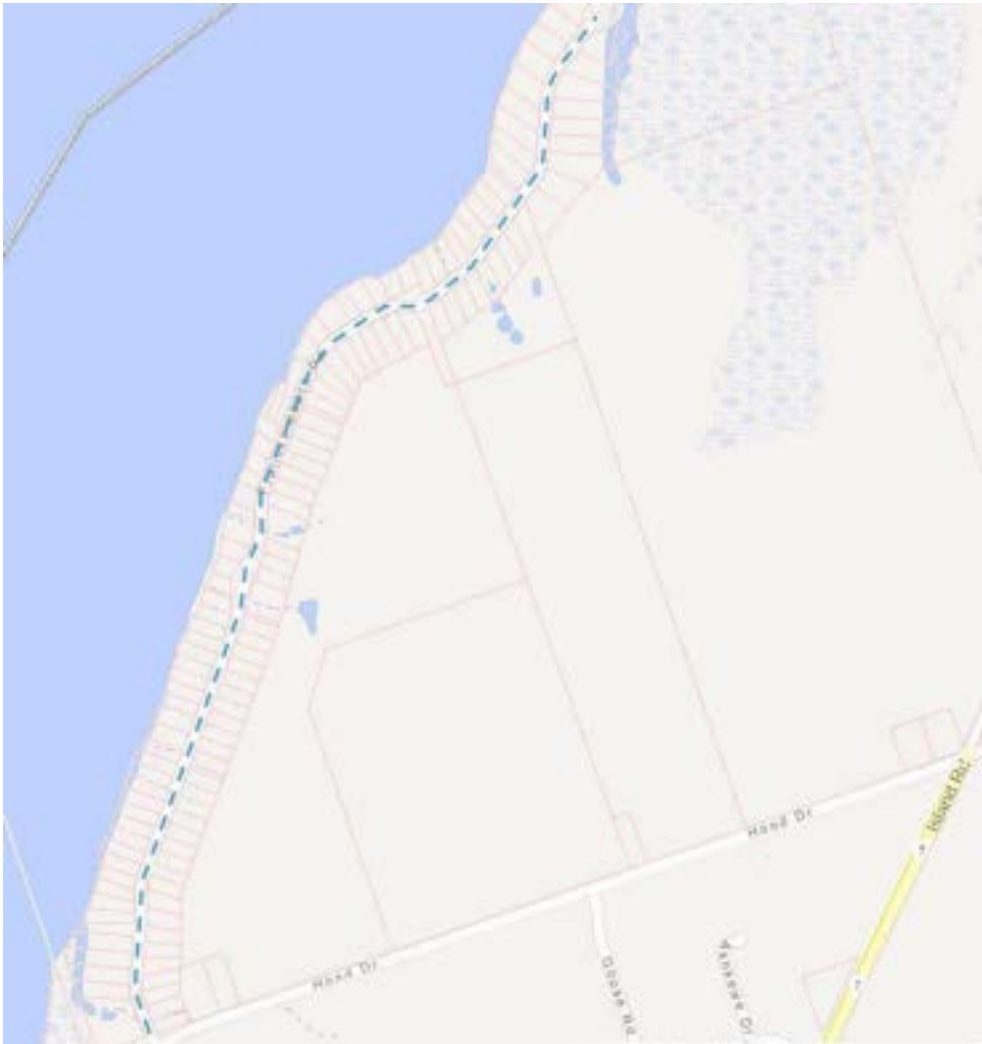
| <b>Budget</b>             |                |             |             |             |             |                |
|---------------------------|----------------|-------------|-------------|-------------|-------------|----------------|
|                           | <b>Total</b>   | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b>    |
| <b>Expenditures</b>       |                |             |             |             |             |                |
| Capital Expenditure       | 600,000        |             |             |             |             | 600,000        |
| <b>Expenditures Total</b> | <b>600,000</b> |             |             |             |             | <b>600,000</b> |
| <b>Funding</b>            |                |             |             |             |             |                |
| Roads Reserve Fund        | 600,000        |             |             |             |             | 600,000        |
| <b>Funding Total</b>      | <b>600,000</b> |             |             |             |             | <b>600,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Fralick's Beach Rd Rehabilitation - Hood Rd to North End  
**Department**      PHD PW Hardtop  
**Project Manager**    Dan Rosebrugh, Manager of Capital Projects  
**Start Year**          2030  
**Project Number**    PHD040

**Gallery**

PHD040.JPG



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                 |
|------------------------|-----------------------------------------------------------------|
| <b>Project Name</b>    | Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd - |
| <b>Department</b>      | PHD PW Hardtop                                                  |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects                      |
| <b>Start Year</b>      | 2029                                                            |
| <b>Project Number</b>  | PHD041                                                          |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the design, geotechnical investigations and tender preparation for construction to rehabilitate Pogue Road between Carnegie Beach Road and 1.6km East of Island Road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by others, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of Infrastructure Study and Asset Management Plan for Roads

### Budget

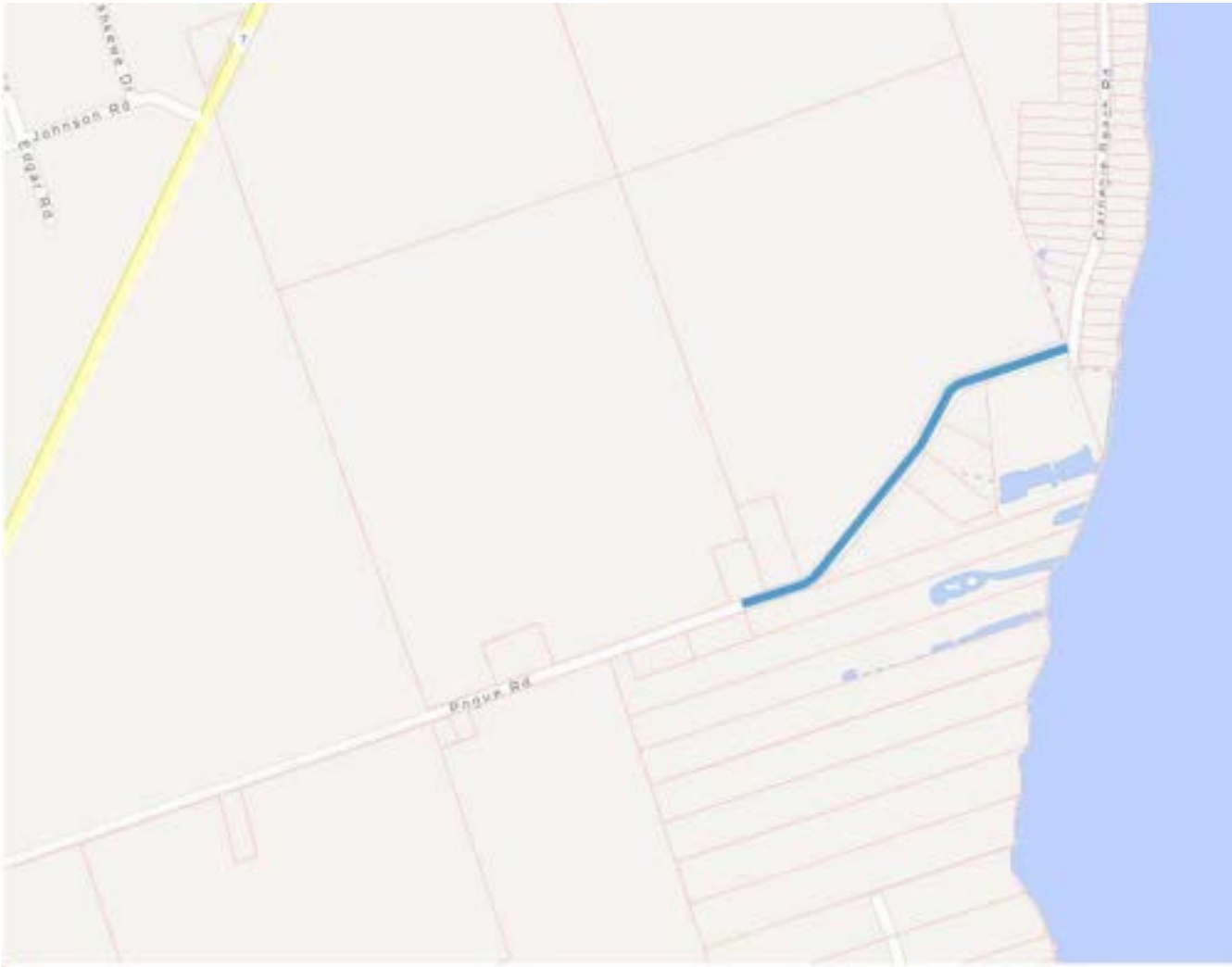
|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 75,000        |      |      |      | 75,000        |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      |      |      | <b>75,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Roads Reserve Fund        | 75,000        |      |      |      | 75,000        |      |
| <b>Funding Total</b>      | <b>75,000</b> |      |      |      | <b>75,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Pogue Rd Rehab - Carnegie Beach Rd to 1.6km East of Island Rd -  
**Department** PHD PW Hardtop  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2029  
**Project Number** PHD041

**Gallery**

*Location Map -Pogue Road - Carnegie Beach Road to 1.6km East of Island Road*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                            |
|------------------------|------------------------------------------------------------|
| <b>Project Name</b>    | Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design |
| <b>Department</b>      | PHD PW Hardtop                                             |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects                 |
| <b>Start Year</b>      | 2029                                                       |
| <b>Project Number</b>  | PHD042                                                     |

**PROJECT DESCRIPTION AND RATIONALE**

This project will include the detailed design for the reconstruction and urbanization of Balsam Street from Rosa Street to Simcoe Street. The scope of work will include design for storm sewers, curbs and new asphalt.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by other, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of the Infrastructure Study and Asset Management Plan for Roads

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 100,000        |      |      |      | 100,000        |      |
| <b>Expenditures Total</b> | <b>100,000</b> |      |      |      | <b>100,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Roads Reserve Fund        | 100,000        |      |      |      | 100,000        |      |
| <b>Funding Total</b>      | <b>100,000</b> |      |      |      | <b>100,000</b> |      |



# Township of Scugog

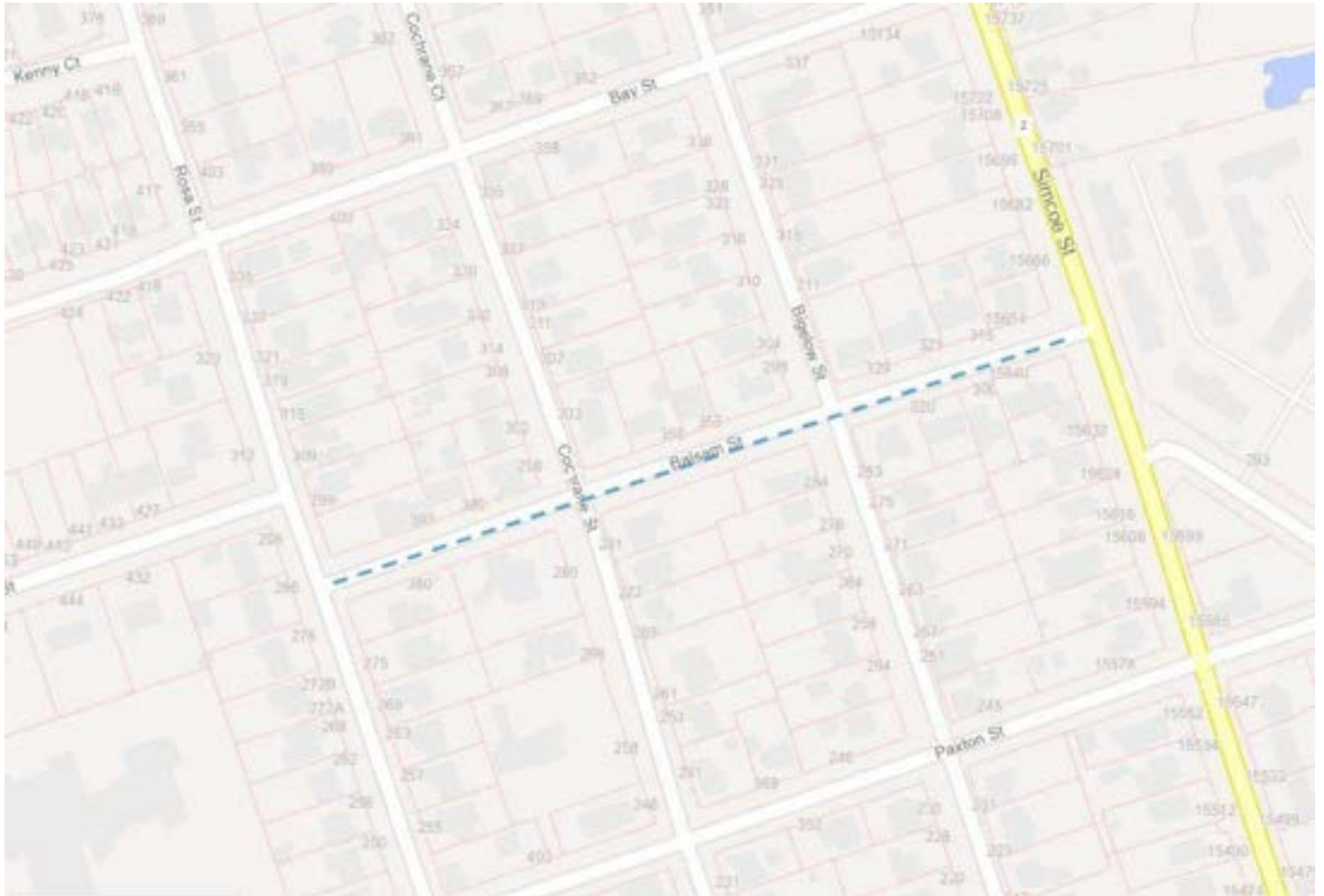
## 2026 Capital Budget and 2027 to 2030 Capital Forecast

### Capital Projects

**Project Name** Balsam Street Rd Rehab - Rosa St to Simcoe Street - Design  
**Department** PHD PW Hardtop  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2029  
**Project Number** PHD042

#### Gallery

*Balsam Street - Rosa St to Simcoe St*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                           |
|------------------------|-----------------------------------------------------------|
| <b>Project Name</b>    | Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design |
| <b>Department</b>      | PHD PW Hardtop                                            |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects                |
| <b>Start Year</b>      | 2030                                                      |
| <b>Project Number</b>  | PHD043                                                    |

**PROJECT DESCRIPTION AND RATIONALE**

This project will include the detailed design for the reconstruction of Carnegie Beach Road from Pogue Road to Charles Street. The scope of work will include investigations, design and tender preparation to reconstruct this section of road.

The resurfacing and reconstruction of municipal roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced and/or reconstructed each year are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes, synergies with works by other, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2024 State of the Infrastructure Study and Asset Management Plan for Roads

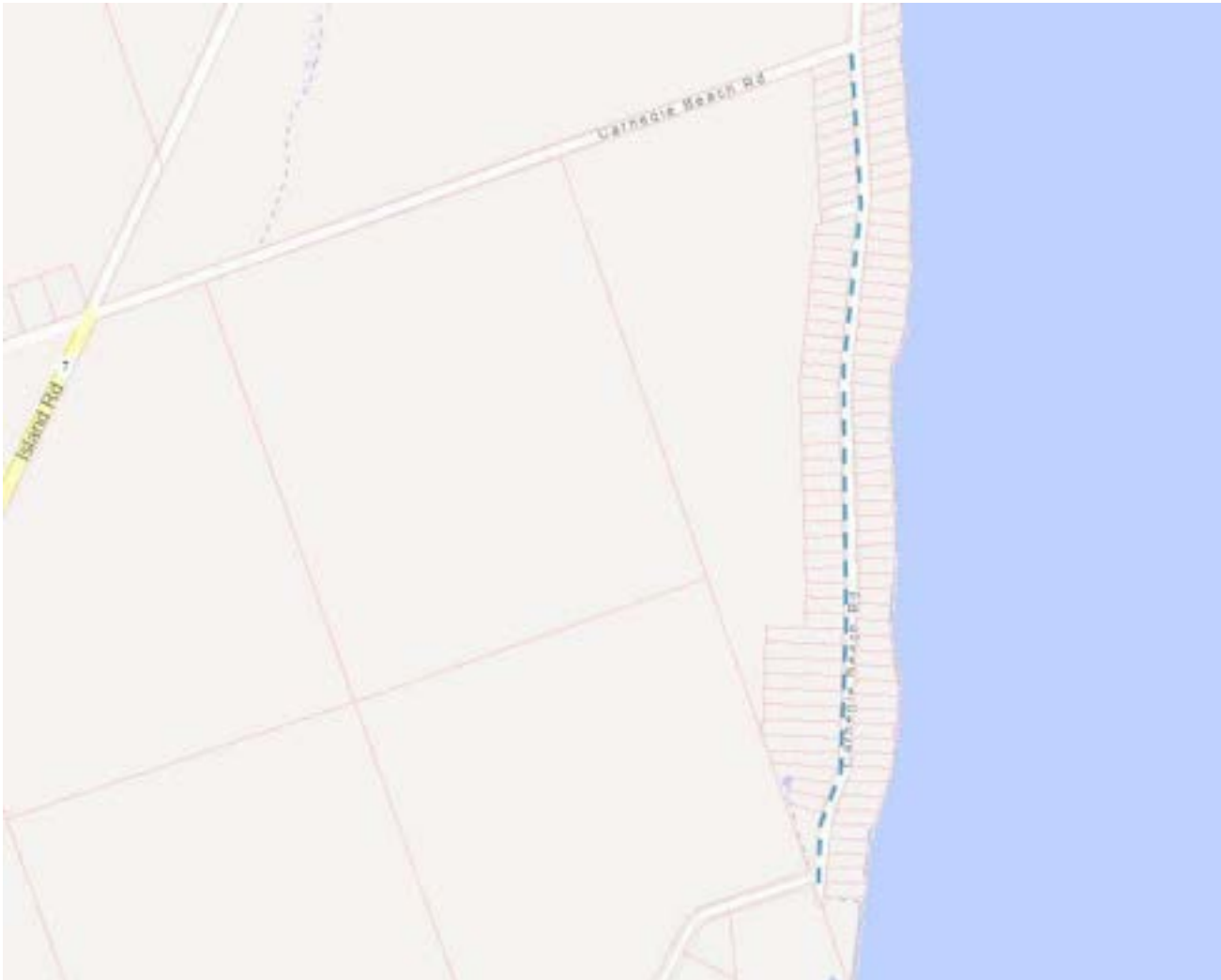
| Budget                    |                |      |      |      |      |                |
|---------------------------|----------------|------|------|------|------|----------------|
|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 150,000        |      |      |      |      | 150,000        |
| <b>Expenditures Total</b> | <b>150,000</b> |      |      |      |      | <b>150,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Roads Reserve Fund        | 150,000        |      |      |      |      | 150,000        |
| <b>Funding Total</b>      | <b>150,000</b> |      |      |      |      | <b>150,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Carnegie Beach Rd Rehab - Charles St to Pogue Rd - Design  
**Department** PHD PW Hardtop  
**Project Manager** Dan Rosebrugh, Manager of Capital Projects  
**Start Year** 2030  
**Project Number** PHD043

**Gallery**

*Carenieg Beach Road - Pogue Rd to Charles St*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2027        |
| <b>Department</b>      | PLS PW Loosetop                        |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2027                                   |
| <b>Project Number</b>  | PLS001                                 |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2026.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |                  |      |                  |      |      |      |
|---------------------------|------------------|------|------------------|------|------|------|
|                           | Total            | 2026 | 2027             | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                  |      |                  |      |      |      |
| Capital Expenditure       | 1,000,000        |      | 1,000,000        |      |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      | <b>1,000,000</b> |      |      |      |
| <b>Funding</b>            |                  |      |                  |      |      |      |
| Roads Reserve Fund        | 1,000,000        |      | 1,000,000        |      |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      | <b>1,000,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2028        |
| <b>Department</b>      | PLS PW Loosetop                        |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | PLS002                                 |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2026.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

### Budget

|                           | Total            | 2026 | 2027 | 2028             | 2029 | 2030 |
|---------------------------|------------------|------|------|------------------|------|------|
| <b>Expenditures</b>       |                  |      |      |                  |      |      |
| Capital Expenditure       | 1,000,000        |      |      | 1,000,000        |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      | <b>1,000,000</b> |      |      |
| <b>Funding</b>            |                  |      |      |                  |      |      |
| Roads Reserve Fund        | 1,000,000        |      |      | 1,000,000        |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      | <b>1,000,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2026        |
| <b>Department</b>      | PLS PW Loosetop                        |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | PLS004                                 |

### PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2024.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

#### Budget

|                           | Total            | 2026             | 2027 | 2028 | 2029 | 2030 |
|---------------------------|------------------|------------------|------|------|------|------|
| <b>Expenditures</b>       |                  |                  |      |      |      |      |
| Capital Expenditure       | 1,000,000        | 1,000,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |
| <b>Funding</b>            |                  |                  |      |      |      |      |
| Roads Reserve Fund        | 1,000,000        | 1,000,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>1,000,000</b> | <b>1,000,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Gravel Roads Resurfacing - 2029        |
| <b>Department</b>      | PLS PW Loosetop                        |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2029                                   |
| <b>Project Number</b>  | PLS005                                 |

### PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2029.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

| Budget                    |                  |      |      |      |                  |      |
|---------------------------|------------------|------|------|------|------------------|------|
|                           | Total            | 2026 | 2027 | 2028 | 2029             | 2030 |
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure       | 1,000,000        |      |      |      | 1,000,000        |      |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      |      | <b>1,000,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| Roads Reserve Fund        | 1,000,000        |      |      |      | 1,000,000        |      |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      |      | <b>1,000,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Gravel Roads Resurface - 2030          |
| <b>Department</b>      | PLS PW Loosetop                        |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2029                                   |
| <b>Project Number</b>  | PLS006                                 |

### PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include the addition of a new granular surface to existing gravel roads. Roads will be determined from an updated State Of The Infrastructure report scheduled for 2030.

The resurfacing of municipal gravel roads is a critical component of the Township's infrastructure maintenance program. The roads to be resurfaced are prioritized based on the State of the Infrastructure Study and other criteria such as maintenance costs, traffic volumes and synergies with works by others.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

2022 State of the Infrastructure Study and Asset Management Plan for Roads

#### Budget

|                           | Total            | 2026 | 2027 | 2028 | 2029 | 2030             |
|---------------------------|------------------|------|------|------|------|------------------|
| <b>Expenditures</b>       |                  |      |      |      |      |                  |
| Capital Expenditure       | 1,000,000        |      |      |      |      | 1,000,000        |
| <b>Expenditures Total</b> | <b>1,000,000</b> |      |      |      |      | <b>1,000,000</b> |
| <b>Funding</b>            |                  |      |      |      |      |                  |
| Roads Reserve Fund        | 1,000,000        |      |      |      |      | 1,000,000        |
| <b>Funding Total</b>      | <b>1,000,000</b> |      |      |      |      | <b>1,000,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Excess Soil Temporary Storage Yard                    |
| <b>Department</b>      | PRM PW Roadside Maintenance                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PRM001                                                |

## PROJECT DESCRIPTION AND RATIONALE

Ontario Regulation 406/19: On-Site and Excess Soil Management outlines the requirements for the reuse and disposal of excess soil from project areas. Currently most excess soil from Township construction projects is temporarily stored at our two public works depots until all testing is done and the soil is hauled to a reuse or disposal site. This takes approximately one year to complete. As we have very limited space, there has been significantly less road maintenance, especially ditching, since the regulation came into force. The lack of temporary storage space has also delayed capital projects, as significant testing has to be done before construction can begin. And it has increased construction costs due to uncertainty about the reuse or disposal site.

The recommended solution that most municipalities are doing is the creation of a Class 2 Soil Management Site where soil from projects can be temporarily stored, tested and then transported to reuse or disposal sites based on the quality of the soil. The site would be restricted to soil generated from Township owned property and be fully controlled by the Township. As the Township does not own a suitable site, land would need to be purchased. The optimal size of the site would be 30 to 50 acres. Site preparation would include a Phase 1/2 Environmental Site Assessment, construction of a visual barrier such as a berm and/or vegetation and installing fencing and gates to prevent illegal dumping.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 450,000        |      |      | 450,000        |      |      |
| <b>Expenditures Total</b> | <b>450,000</b> |      |      | <b>450,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Facility Reserve Fund     | 450,000        |      |      | 450,000        |      |      |
| <b>Funding Total</b>      | <b>450,000</b> |      |      | <b>450,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Bike Route Signage - Design                           |
| <b>Department</b>      | PRM PW Roadside Maintenance                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PRM002                                                |

## PROJECT DESCRIPTION AND RATIONALE

The Township of Scugog's Active Transportation and Transportation Master Plan identified the need to install pavement markings and bike route signage on cycling routes identified in the plan.

In June 2021, Council endorsed the plan recommendations, including the works outlined above.

The scope of work for this project will involve retaining a consultant to determine sign and pavement marking requirements and preparing the tender.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| CCBF Reserve Fund         | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>      | <b>50,000</b> |      |      |      | <b>50,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Bike Route Signage - Implementation                   |
| <b>Department</b>      | PRM PW Roadside Maintenance                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | PRM003                                                |

## PROJECT DESCRIPTION AND RATIONALE

The Township of Scugog's Active Transportation and Transportation Master Plan identified the need to install pavement markings and bike route signage on cycling routes identified in the plan.

In June 2021, Council endorsed the plans recommendations including the works outlined above.

The scope of work for this project will involve retaining contractors to install the necessary signage and paint the required pavement markings.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 125,000        |      |      |      |      | 125,000        |
| <b>Expenditures Total</b> | <b>125,000</b> |      |      |      |      | <b>125,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| CCBF Reserve Fund         | 125,000        |      |      |      |      | 125,000        |
| <b>Funding Total</b>      | <b>125,000</b> |      |      |      |      | <b>125,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Gateway Digital Sign                                  |
| <b>Department</b>      | PRM PW Roadside Maintenance                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | PRM004                                                |

## PROJECT DESCRIPTION AND RATIONALE

In 2021, Council approved the Tourism Wayfinding Plan. One of the key recommendations of the plan is a Signature Digital Gateway sign to be located on Highway 7A, east of Water Street.

This signature, gateway sign communicates a community welcome and invitation to visitors as they approach the largest, economic district within the Township, Port Perry. Using digital sign technology provides the versatility to promote events, offer information and broadcast safety notices to visitors in an environmentally and inclusive channel. Information is planned to include:

- Township run public events/festivals (Canada Day, Dog Days of Summer, Canoe the Nonquon, etc.)
- Fee for use to Chamber, BIA and other third parties that would like to promote local events (Santa Claus Parade, Candlelight walk, Fishing Derbies or Tourist events etc.)
- Township recreation/program registration information
- Facility and/or Road Closures
- Service Interruption
- Emergency Management messaging

**Reference:**

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

Strategic Direction #3: Economic Development & Tourism "Create, grow and retain employment opportunities and promote tourism."

| Budget                    |                |      |      |      |      |                |
|---------------------------|----------------|------|------|------|------|----------------|
|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 100,000        |      |      |      |      | 100,000        |
| <b>Expenditures Total</b> | <b>100,000</b> |      |      |      |      | <b>100,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| MP Reserve                | 100,000        |      |      |      |      | 100,000        |
| <b>Funding Total</b>      | <b>100,000</b> |      |      |      |      | <b>100,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Implementation of Wayfinding Signs - Phase 2          |
| <b>Department</b>      | PRM PW Roadside Maintenance                           |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PRM005                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work involves Phase 2 of the implementation of the Tourism Wayfinding Strategy; Downtown directional signage major. The Tourism Wayfinding Strategy has been identified as one of the key action items in the Council adopted 2018 Scugog Community Tourism Plan. The Township is partnering with Central Counties Tourism to facilitate sessions with our Wayfinding Working Group to complete an analysis of the current signage and traffic patterns and to consider key trip motivators, such as attractions, shopping districts, cultural and natural assets and agri-culinary offerings.

The transient visitor will typically only stop to fulfill a specific need. Common needs include: fuel, food, bathroom break, gifts. They travel on major thoroughfares. They will be motivated to leave the main routes if they believe their needs will be met.

**Objectives:**

- Provide wayfinding signage to increase the number of visitors to key attractions and tourism businesses in the Township;
- Boost the local economy by providing signage to increase spending
- Enhance the overall image of Scugog as a destination;
- Enhance the overall awareness of the destination; and
- Create a sense of community and connectivity throughout the destination

Central Counties has a partnership fund that supports 1) design, 2) fabrication and 3) installation of wayfinding signage at a rate of 2 to 1.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract and retain employment opportunities and promote tourism."

| Budget                    |               |      |      |               |      |      |
|---------------------------|---------------|------|------|---------------|------|------|
|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 45,000        |      |      | 45,000        |      |      |
| <b>Expenditures Total</b> | <b>45,000</b> |      |      | <b>45,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Contributions from Others | 15,000        |      |      | 15,000        |      |      |
| MP Reserve                | 30,000        |      |      | 30,000        |      |      |
| <b>Funding Total</b>      | <b>45,000</b> |      |      | <b>45,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2026                        |
| <b>Department</b>      | PSD PW Sidewalks                                      |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PSD002                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| CCBF Reserve Fund         | 150,000        | 150,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2027                        |
| <b>Department</b>      | PSD PW Sidewalks                                      |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PSD003                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 150,000        |      | 150,000        |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> |      | <b>150,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| CCBF Reserve Fund         | 150,000        |      | 150,000        |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> |      | <b>150,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2028                        |
| <b>Department</b>      | PSD PW Sidewalks                                      |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PSD004                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 150,000        |      |      | 150,000        |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> |      |      | <b>150,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| CCBF Reserve Fund         | 150,000        |      |      | 150,000        |      |      |
| <b>Funding Total</b>      | <b>150,000</b> |      |      | <b>150,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2029                        |
| <b>Department</b>      | PSD PW Sidewalks                                      |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PSD005                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|---------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 150,000        |      |      |      | 150,000        |      |
| <b>Expenditures Total</b> | <b>150,000</b> |      |      |      | <b>150,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| CCBF Reserve Fund         | 150,000        |      |      |      | 150,000        |      |
| <b>Funding Total</b>      | <b>150,000</b> |      |      |      | <b>150,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                            |
|------------------------|--------------------------------------------|
| <b>Project Name</b>    | Sidewalk Reconstruction - 2030             |
| <b>Department</b>      | PSD PW Sidewalks                           |
| <b>Project Manager</b> | Dan Rosebrugh, Manager of Capital Projects |
| <b>Start Year</b>      | 2030                                       |
| <b>Project Number</b>  | PSD006                                     |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work for this project will include replacement of existing sidewalks to same or better standards. Locations will be based on the result of annual sidewalk inspections.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

Township of Scugog Active Transportation and Transportation Master Plan

| Budget                    |                |      |      |      |      |                |
|---------------------------|----------------|------|------|------|------|----------------|
|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 150,000        |      |      |      |      | 150,000        |
| <b>Expenditures Total</b> | <b>150,000</b> |      |      |      |      | <b>150,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| CCBF Reserve Fund         | 150,000        |      |      |      |      | 150,000        |
| <b>Funding Total</b>      | <b>150,000</b> |      |      |      |      | <b>150,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Georgian Woods SWM Pond Rehab                         |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PST001                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work will involve the cleanout and rehabilitation of the Georgian Woods stormwater management pond. The pond was originally constructed in 2000 and is bounded by Mikelen Drive to the north, Brae Valley Drive to the east and Brae Valley Court to the south. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the forebays for the pond are full of sediment and phragmites. The forebays are no longer providing any sediment capture for the pond and should be cleaned out. In addition, the outlet water from the facility is laden with sediment and the clearstone around the quality outlet should be removed and replaced.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #4: Natural Environment " Protect, enhance, and restore the natural environment."

2021 Stormwater Management Pond Inventory and Condition Assessment

| Budget                        |                |      |                |      |      |      |
|-------------------------------|----------------|------|----------------|------|------|------|
|                               | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>           |                |      |                |      |      |      |
| Capital Expenditure           | 800,000        |      | 800,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>800,000</b> |      | <b>800,000</b> |      |      |      |
| <b>Funding</b>                |                |      |                |      |      |      |
| Contributions from Developers | 800,000        |      | 800,000        |      |      |      |
| <b>Funding Total</b>          | <b>800,000</b> |      | <b>800,000</b> |      |      |      |

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Georgian Woods SWM Pond Rehab                         |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | PST001                                                |

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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Honey Harbour South SWM Pond Design                   |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PST002                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Honey Harbour Estates, south stormwater management pond. The pond was originally constructed in 1994 and is located between Cawkers Cove Road and Lake Scugog. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years and was last cleaned in 2002. In addition, two outlet channels need to be flushed and the outlet pipe is crushed and requires replacement.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #4: Natural Environment " Protect, enhance, and restore the natural environment."

2021 Stormwater Management Pond Inventory and Condition Assessment

| Budget                    |               |      |      |               |      |      |
|---------------------------|---------------|------|------|---------------|------|------|
|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 80,000        |      |      | 80,000        |      |      |
| <b>Expenditures Total</b> | <b>80,000</b> |      |      | <b>80,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Environmental Reserve     | 80,000        |      |      | 80,000        |      |      |
| <b>Funding Total</b>      | <b>80,000</b> |      |      | <b>80,000</b> |      |      |

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Honey Harbour South SWM Pond Design                   |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | PST002                                                |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Honey Harbour South SWM Pond Rehab                    |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PST003                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work will involve the cleanout and rehabilitation of the Honey Harbour Estates, south stormwater management pond. The pond was originally constructed in 1994 and is located between Cawkers Cove Road and Lake Scugog. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years and was last cleaned in 2002. In addition, two outlet channels need to be flushed and the outlet pipe is crushed and requires replacement.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #4: Natural Environment " Protect, enhance, and restore the natural environment."

2021 Stormwater Management Pond Inventory and Condition Assessment

| <b>Budget</b>             |                |             |             |             |                |             |
|---------------------------|----------------|-------------|-------------|-------------|----------------|-------------|
|                           | <b>Total</b>   | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b>    | <b>2030</b> |
| <b>Expenditures</b>       |                |             |             |             |                |             |
| Capital Expenditure       | 700,000        |             |             |             | 700,000        |             |
| <b>Expenditures Total</b> | <b>700,000</b> |             |             |             | <b>700,000</b> |             |
| <b>Funding</b>            |                |             |             |             |                |             |
| Facility Reserve Fund     | 700,000        |             |             |             | 700,000        |             |
| <b>Funding Total</b>      | <b>700,000</b> |             |             |             | <b>700,000</b> |             |

# Township of Scugog 2026 Capital Budget and 2027 to 2030 Capital Forecast Capital Projects

**Project Name** Honey Harbour South SWM Pond Rehab  
**Department** PST PW Storm  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2029  
**Project Number** PST003

## Gallery





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Baagwating SWM Pond Design                            |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PST004                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Baagwating Park stormwater management pond. The pond was originally constructed in 2003 and is located at the northeast corner of Water Street and Curts Street and outlets to Lake Scugog. The pond was cleaned out in 2007 and partially cleaned out again in 2013. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, the pond is recommended for cleaning every 11 years. As well, vegetation needs to be cleared and repairs made to the headwall.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #4: Natural Environment " Protect, enhance, and restore the natural environment."

2021 Stormwater Management Pond Inventory and Condition Assessment

| Budget                        |                |                |      |      |      |      |
|-------------------------------|----------------|----------------|------|------|------|------|
|                               | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>           |                |                |      |      |      |      |
| Capital Expenditure           | 216,000        | 216,000        |      |      |      |      |
| <b>Expenditures Total</b>     | <b>216,000</b> | <b>216,000</b> |      |      |      |      |
| <b>Funding</b>                |                |                |      |      |      |      |
| Major Facilities Reserve Fund | 216,000        | 216,000        |      |      |      |      |
| <b>Funding Total</b>          | <b>216,000</b> | <b>216,000</b> |      |      |      |      |

# Township of Scugog

## 2026 Capital Budget and 2027 to 2030 Capital Forecast

## Capital Projects

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Baagwating SWM Pond Design                            |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | PST004                                                |

## Gallery



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Baagwating SWM Pond Design  
**Department** PST PW Storm  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** PST004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Smart Centres SWM Pond Design                         |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PST005                                                |

### PROJECT DESCRIPTION AND RATIONALE

The scope of work will involve the survey, design and tender documents for the cleanout and rehabilitation of the Smart Centre stormwater management pond. The pond was originally constructed in 2009 and is located south of Highway 7A, south of the new Taylor Ford dealership. Based on the Stormwater Management Pond Inventory and Condition Assessment completed in 2021, it is recommended that this pond be cleaned out every 8 years. As well, the inlet grate requires repair.

Stormwater Management (SWM) Facilities are design to mitigate impacts of urban development by providing flooding and erosion control (water quantity control) as well as water quality enhancement (water quality control). The maintenance and rehabilitation of SWM facilities is a critical component of the Township of Scugog's Asset Management Plan. A regular maintenance and capital works program for SWM facilities will improve the effectiveness of the facilities and extend the overall life expectancy of the facilities.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Strategic Direction #4: Natural Environment " Protect, enhance, and restore the natural environment."

2021 Stormwater Management Pond Inventory and Condition Assessment

| Budget                    |               |      |      |      |               |      |
|---------------------------|---------------|------|------|------|---------------|------|
|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 70,000        |      |      |      | 70,000        |      |
| <b>Expenditures Total</b> | <b>70,000</b> |      |      |      | <b>70,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Environmental Reserve     | 70,000        |      |      |      | 70,000        |      |
| <b>Funding Total</b>      | <b>70,000</b> |      |      |      | <b>70,000</b> |      |

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Smart Centres SWM Pond Design                         |
| <b>Department</b>      | PST PW Storm                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2029                                                  |
| <b>Project Number</b>  | PST005                                                |

[illegible]

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Blackstock Arena Replacement Design                   |
| <b>Department</b>      | CAR CS Blackstock Arena                               |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CAR001                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes design and construction for the replacement of the single pad arena at the Blackstock Recreation Complex (BRC). The Parks, Recreation and Culture Strategic Master Plan was updated in 2018 and identifies the highest priority as the replacement of the single pad of ice at the Blackstock Recreation Complex (BRC). The Blackstock arena is both undersized and in poor condition. The estimated cost to maintain the arena in its current functional state (as an undersized, older arena) is approximately \$5 million. The arena will reach a critical point in the next few years which will result in the closure of the facility. The master plan also recommended the development of additional facilities as part of the BRC including ancillary meeting room space and a double gymnasium which is a demonstrated need in the Township which will be considered for future phases of construction.

Planning for the replacement of the arena began in August 2019 with public consultation, identifying servicing requirements and a preliminary design. The project will only proceed if the Township is successful in receiving a major grant. Funding is proposed through grant, DC funding, major facility reserve and fundraising.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

Township of Scugog, Development Charges Background Study, 2024.

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                               | Total            | 2026 | 2027             | 2028 | 2029 | 2030 |
|-------------------------------|------------------|------|------------------|------|------|------|
| <b>Expenditures</b>           |                  |      |                  |      |      |      |
| Capital Expenditure           | 1,400,000        |      | 1,400,000        |      |      |      |
| <b>Expenditures Total</b>     | <b>1,400,000</b> |      | <b>1,400,000</b> |      |      |      |
| <b>Funding</b>                |                  |      |                  |      |      |      |
| Federal Grants                | 735,000          |      | 735,000          |      |      |      |
| Development Charges Reserves  | 175,000          |      | 175,000          |      |      |      |
| Major Facilities Reserve Fund | 490,000          |      | 490,000          |      |      |      |
| <b>Funding Total</b>          | <b>1,400,000</b> |      | <b>1,400,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Blackstock Arena Replacement Design  
**Department**      CAR CS Blackstock Arena  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2027  
**Project Number**   CAR001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Blackstock Community Hall Repairs - 2026              |
| <b>Department</b>      | CAR CS Blackstock Arena                               |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CAR002                                                |

## PROJECT DESCRIPTION AND RATIONALE

A Building Condition Assessment was completed for the Blackstock Recreation Complex in 2023. The report identified several 1 to 2 year and 3 to 5 year needs for the facility that are recommended to be completed in 2026. Some of the work to be completed includes: repairing plaster underneath the hall floor; performing detailed analysis of main floor supporting structure; repairing concrete slab cracks with suitable parging; and replacing older panels. It is important that the works be completed in a timely manner to ensure the ongoing use of the facility and avoid increased repair costs in the future.

The repair and replacement of building components is a critical component of the Township's infrastructure maintenance program. The work required each year is prioritized based on the Building Condition Assessments and other criteria such as maintenance costs, synergies with other projects, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

2023 Blackstock Recreation Complex, Building Condition Assessment

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 45,000        | 45,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>45,000</b> | <b>45,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 45,000        | 45,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>45,000</b> | <b>45,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Blackstock Community Hall Repairs - 2026  
**Department**      CAR CS Blackstock Arena  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2026  
**Project Number**   CAR002

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Blackstock Community Hall Repairs - 2028              |
| <b>Department</b>      | CAR CS Blackstock Arena                               |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CAR004                                                |

**PROJECT DESCRIPTION AND RATIONALE**

A Building Condition Assessment was completed for the Blackstock Recreation Complex in 2023. The report identified several 1 to 2 year and 3 to 5 year needs for the facility that are recommended to be completed in 2028. The scope of these repairs include: replacing aging and corroded sections of sanitary drain piping; uncover and inspect sump pumps for condition and operation; repairing ceiling damage; and updating manual pull fire stations. It is important that the works be completed in a timely manner to ensure the ongoing use of the facility and avoid increased repair costs in the future.

The repair and replacement of building components is a critical component of the Township's infrastructure maintenance program. The work required each year is prioritized based on the Building Condition Assessments and other criteria such as maintenance costs, synergies with other projects, eligibility for external grants, etc.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

2023 Blackstock Recreation Complex, Building Condition Assessment

| <b>Budget</b>             |               |             |             |               |             |             |
|---------------------------|---------------|-------------|-------------|---------------|-------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b>   | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |               |             |             |
| Capital Expenditure       | 55,000        |             |             | 55,000        |             |             |
| <b>Expenditures Total</b> | <b>55,000</b> |             |             | <b>55,000</b> |             |             |
| <b>Funding</b>            |               |             |             |               |             |             |
| Facility Reserve Fund     | 55,000        |             |             | 55,000        |             |             |
| <b>Funding Total</b>      | <b>55,000</b> |             |             | <b>55,000</b> |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Blackstock Community Hall Repairs - 2028  
**Department**      CAR CS Blackstock Arena  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2028  
**Project Number**   CAR004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Ice Resurfacer - #5216012  |
| <b>Department</b>      | CFL CS Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2028                                   |
| <b>Project Number</b>  | CFL001                                 |

## PROJECT DESCRIPTION AND RATIONALE

This project is for the replacement of the 2016 Olympia ice re-surfacer (#5216012). The current ice resurfacer is at end of its useful life and will need to be replaced in order to continue service. The ice-resurfacer is used as a back-up at the SCRC.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|---------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 180,000        |      |      | 180,000        |      |      |
| <b>Expenditures Total</b> | <b>180,000</b> |      |      | <b>180,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Vehicle Reserve Fund      | 180,000        |      |      | 180,000        |      |      |
| <b>Funding Total</b>      | <b>180,000</b> |      |      | <b>180,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Ice Resurfacer - #5216012  
**Department** CFL CS Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2028  
**Project Number** CFL001

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\Ice Resurfacer.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                           |
|------------------------|-------------------------------------------|
| <b>Project Name</b>    | Replacement of Half Ton Pickup - #5116095 |
| <b>Department</b>      | CFL CS Fleet                              |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works    |
| <b>Start Year</b>      | 2028                                      |
| <b>Project Number</b>  | CFL002                                    |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of the existing 2016 Half Ton Pickup will allow Parks staff to continue their departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 77,000        |      |      | 77,000        |      |      |
| <b>Expenditures Total</b> | <b>77,000</b> |      |      | <b>77,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Vehicle Reserve Fund      | 77,000        |      |      | 77,000        |      |      |
| <b>Funding Total</b>      | <b>77,000</b> |      |      | <b>77,000</b> |      |      |

**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

**Project Name** Replacement of Half Ton Pickup - #5116095  
**Department** CFL CS Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2028  
**Project Number** CFL002

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Utility Vehicle - #5115016 |
| <b>Department</b>      | CFL CS Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | CFL005                                 |

## PROJECT DESCRIPTION AND RATIONALE

The replacement of a compact utility vehicle (#5115016), will allow for continued parks maintenance in the Township parks. The compact utility vehicle is used daily from May through October. The existing compact utility vehicle will have reached the end of its useful life. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 27,000        | 27,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>27,000</b> | <b>27,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Vehicle Reserve Fund      | 27,000        | 27,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>27,000</b> | <b>27,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Utility Vehicle - #5115016  
**Department** CFL CS Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** CFL005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Tractor Plow - #5114036    |
| <b>Department</b>      | CFL CS Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2029                                   |
| <b>Project Number</b>  | CFL006                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of tractor and plow combination (#5114036) will allow for continued plowing and sanding of sidewalks. The tractor plow combination is used daily from November to March for snow clearing and is used for watering hanging baskets from May to October. This tractor and plow has reached the end of its useful life due to its daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 75,000        |      |      |      | 75,000        |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      |      |      | <b>75,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Vehicle Reserve Fund      | 75,000        |      |      |      | 75,000        |      |
| <b>Funding Total</b>      | <b>75,000</b> |      |      |      | <b>75,000</b> |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Tractor Plow - #5114036  
**Department** CFL CS Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2029  
**Project Number** CFL006

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Mower - #5118038           |
| <b>Department</b>      | CFL CS Fleet                           |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | CFL008                                 |

### PROJECT DESCRIPTION AND RATIONALE

The replacement of a zero turn mower (#5118038) will allow for continued turf management in the Township parks. The zero turn mower is used daily from May through October. The existing zero turn mower has reached the end of its useful life, due to its daily use and has had significant hydraulic failures. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

#### Budget

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 26,000        |      | 26,000        |      |      |      |
| <b>Expenditures Total</b> | <b>26,000</b> |      | <b>26,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Vehicle Reserve Fund      | 26,000        |      | 26,000        |      |      |      |
| <b>Funding Total</b>      | <b>26,000</b> |      | <b>26,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Mower - #5118038  
**Department** CFL CS Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** CFL008

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Replacement Tandem Trailer - #5117001             |
| <b>Department</b>      | CFL CS Fleet                                      |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | CFL009                                            |

**PROJECT DESCRIPTION AND RATIONALE**

This 24' tandem trailer replaces the 2017 trailer and will be used for floating the parks skidsteer to locations outside of the urban area. The skidsteer is a piece of equipment used for a wide variety of tasks, including landscaping and ground maintenance.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Township of Scugog Asset Management Plan

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 18,000        | 18,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>18,000</b> | <b>18,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Vehicle Reserve Fund      | 18,000        | 18,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>18,000</b> | <b>18,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement Tandem Trailer - #5117001  
**Department** CFL CS Fleet  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** CFL009

**Gallery**

*C:\Users\lfrasca\Pictures\Camera Roll\Parks Trailer.jpg*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Community Hall Projects - 2026                    |
| <b>Department</b>      | CHL CS Community Halls                            |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | CHL002                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Annual Community Hall Board Capital Requests:

| Hall               | Description              | Cost            |
|--------------------|--------------------------|-----------------|
| Greenbank Hall     | Paint Exterior of Hall   | \$3,000         |
| Scugog Island Hall | Replace Stairs           | \$3,000         |
| Prince Albert Hall | Tables and Chairs        | \$4,000         |
| Nestleton Hall     | Kitchen Hood Safety Rail | \$500           |
| Nestleton Hall     | Refinish Stage           | \$2,000         |
| Caesarea Hall      | Refinish Floors          | \$6,000         |
|                    | <b>Total</b>             | <b>\$18,500</b> |

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 18,500        | 18,500        |      |      |      |      |
| <b>Expenditures Total</b> | <b>18,500</b> | <b>18,500</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 18,500        | 18,500        |      |      |      |      |
| <b>Funding Total</b>      | <b>18,500</b> | <b>18,500</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2026  
**Department**      CHL CS Community Halls  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2026  
**Project Number**    CHL002

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Community Hall Projects - 2027                    |
| <b>Department</b>      | CHL CS Community Halls                            |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CHL003                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Annual Community Hall Board Capital Requests:

| Hall               | Description                     | Cost            |
|--------------------|---------------------------------|-----------------|
| Greenbank Hall     | Sound & Light Storage Equipment | \$3,000         |
| Caesarea Hall      | Renovate Washrooms              | \$6,000         |
| Seagrave Hall      | New Windows                     | \$1,000         |
| Seagrave Hall      | New Roll up Doors               | \$2,500         |
| Prince Albert Hall | Sump Pump Replacement           | \$3,000         |
| Nestleton Hall     | Interior upgrades to Hall       | \$5,000         |
|                    |                                 | \$1,500*        |
|                    | <b>Total</b>                    | <b>\$22,000</b> |

\*Other projects not currently defined = \$1,500

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 22,000        |      | 22,000        |      |      |      |
| <b>Expenditures Total</b> | <b>22,000</b> |      | <b>22,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 22,000        |      | 22,000        |      |      |      |
| <b>Funding Total</b>      | <b>22,000</b> |      | <b>22,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2027  
**Department**      CHL CS Community Halls  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2027  
**Project Number**    CHL003

|                |
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| <b>Gallery</b> |
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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Community Hall Projects - 2028                    |
| <b>Department</b>      | CHL CS Community Halls                            |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2028                                              |
| <b>Project Number</b>  | CHL004                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Annual Community Hall Board Capital Requests:

| Hall               | Description           | Cost            |
|--------------------|-----------------------|-----------------|
| Greenbank Hall     | Restain Hall Exterior | \$3,000         |
| Seagrave Hall      | New Windows           | \$2,000         |
| Prince Albert Hall | Exterior Painting     | \$10,000        |
| Caesarea Hall      | Replace Countertops   | \$6,000         |
|                    |                       | \$1,000*        |
|                    | <b>Total</b>          | <b>\$22,000</b> |

\*Other Projects not currently defined \$1,000

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 22,000        |      |      | 22,000        |      |      |
| <b>Expenditures Total</b> | <b>22,000</b> |      |      | <b>22,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Facility Reserve Fund     | 22,000        |      |      | 22,000        |      |      |
| <b>Funding Total</b>      | <b>22,000</b> |      |      | <b>22,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2028  
**Department**      CHL CS Community Halls  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2028  
**Project Number**    CHL004

|         |
|---------|
| Gallery |
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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Community Hall Projects - 2029                    |
| <b>Department</b>      | CHL CS Community Halls                            |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | CHL005                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Annual Community Hall Board capital requests:

| Hall               | Description                 | Cost            |
|--------------------|-----------------------------|-----------------|
| Greenbank Hall     | Paint Hall & Pavilion Roof  | \$2,500         |
| Prince Albert Hall | Downstairs Renovation       | \$15,000        |
| Caesarea Hall      | Build Storage / Coat Closet | \$6,000         |
|                    |                             |                 |
|                    | Total                       | <b>\$23,500</b> |

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 23,500        |      |      |      | 23,500        |      |
| <b>Expenditures Total</b> | <b>23,500</b> |      |      |      | <b>23,500</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Facility Reserve Fund     | 23,500        |      |      |      | 23,500        |      |
| <b>Funding Total</b>      | <b>23,500</b> |      |      |      | <b>23,500</b> |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2029  
**Department**      CHL CS Community Halls  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2029  
**Project Number**    CHL005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Community Hall Projects - 2030                    |
| <b>Department</b>      | CHL CS Community Halls                            |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2030                                              |
| <b>Project Number</b>  | CHL006                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Annual Community Hall Board capital requests:

| Hall               | Description         | Cost            |
|--------------------|---------------------|-----------------|
| Greenbank Hall     | Paint Ianson Courts | \$2,500         |
| Prince Albert Hall | *Undetermined       |                 |
| Caesarea Hall      | Outdoor Event Sign  | \$5,000         |
| Nestleton Hall     | New Interior Doors  | \$10,000        |
|                    |                     |                 |
|                    | Total               | <b>\$22,000</b> |

\*Other Projects not currently defined \$4,500

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog Asset Management Plan

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 22,000        |      |      |      |      | 22,000        |
| <b>Expenditures Total</b> | <b>22,000</b> |      |      |      |      | <b>22,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| Facility Reserve Fund     | 22,000        |      |      |      |      | 22,000        |
| <b>Funding Total</b>      | <b>22,000</b> |      |      |      |      | <b>22,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Community Hall Projects - 2030  
**Department**      CHL CS Community Halls  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2030  
**Project Number**    CHL006

|         |
|---------|
| Gallery |
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**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Port Perry Skatepark Upgrade Design               |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | COF001                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The Port Perry Skatepark was constructed in 2001 with five (5) features. During the consultation process for the 2018 Parks, Recreation, and Culture Master Plan, the Port Perry Skatepark was identified as insufficient for users. The Master Plan recommended that a design process be undertaken for upgrades and replacement with a concrete structure at the Port Perry Skatepark.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>      | <b>30,000</b> |      | <b>30,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Port Perry Skatepark Upgrade Design  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** COF001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Carolyn Best 3 LED Lighting                       |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | COF002                                            |

## PROJECT DESCRIPTION AND RATIONALE

This project is for the installation of LED lights for the ball diamond at Carolyn Best #3. Adding lights at this ball diamond will allow for night use for an additional 250 available diamond rentals. The project will only proceed if the grant application is successful.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                              | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|------------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>          |                |      |                |      |      |      |
| Capital Expenditure          | 280,000        |      | 280,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>280,000</b> |      | <b>280,000</b> |      |      |      |
| <b>Funding</b>               |                |      |                |      |      |      |
| Provincial Grants            | 180,000        |      | 180,000        |      |      |      |
| Hydro Reseve Fund            | 50,000         |      | 50,000         |      |      |      |
| Development Charges Reserves | 50,000         |      | 50,000         |      |      |      |
| <b>Funding Total</b>         | <b>280,000</b> |      | <b>280,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Carolyn Best 3 LED Lighting  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** COF002

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Greenbank LED Ball Diamond Upgrades               |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | COF003                                            |

## PROJECT DESCRIPTION AND RATIONALE

This project is for the replacement and upgrading of the lighting for the ball diamond at Ianson Park with LED lighting. The lights were replaced several years ago and will be challenging to find replacement bulbs in the future. The project is proposed to be funding jointly by the Township (50%), Greenbank Hall and Park Board (50%). The project will only proceed if the grant application is successful and/or the Board has secured their share of funding. The funding amount includes the cost of an engineer stamped lighting drawing required for the Request for Proposal document.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 260,000        | 260,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>260,000</b> | <b>260,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Contributions from Others | 130,000        | 130,000        |      |      |      |      |
| Hydro Reserve Fund        | 130,000        | 130,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>260,000</b> | <b>260,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Greenbank LED Ball Diamond Upgrades  
**Department**      COF CS Outdoor Facilities  
**Project Manager**   Shawna Cornish, Manager of Recreation and Culture  
**Start Year**          2026  
**Project Number**   COF003

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Carolyn Best 2 LED Lighting                       |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | COF004                                            |

## PROJECT DESCRIPTION AND RATIONALE

This project is for the installation of LED lights for the ball diamond at Carolyn Best #2. Adding lights at this ball diamond will allow for night use for an additional 250 available diamond rentals. The additional lit diamond would see all three diamonds at Carolyn Best fields complete and centralize most diamond play to this complex. The project will only proceed if the grant application is successful.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                              | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
|------------------------------|----------------|------|------|------|----------------|------|
| <b>Expenditures</b>          |                |      |      |      |                |      |
| Capital Expenditure          | 300,000        |      |      |      | 300,000        |      |
| <b>Expenditures Total</b>    | <b>300,000</b> |      |      |      | <b>300,000</b> |      |
| <b>Funding</b>               |                |      |      |      |                |      |
| Provincial Grants            | 180,000        |      |      |      | 180,000        |      |
| Hydro Reseve Fund            | 60,000         |      |      |      | 60,000         |      |
| Development Charges Reserves | 60,000         |      |      |      | 60,000         |      |
| <b>Funding Total</b>         | <b>300,000</b> |      |      |      | <b>300,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Carolyn Best 2 LED Lighting  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2029  
**Project Number** COF004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Boardwalk Replacement                             |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | COF005                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The boardwalk is a well used boardwalk that runs from Simcoe Street through the Rotary Environmental Park along the waterfront to the boat launch. Over the years there have been some repairs completed to the boardwalk by staff. This project would be for engineered drawings for the piles and replacement of sections of the boardwalk.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism ."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 75,000        | 75,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> | <b>75,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 75,000        | 75,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> | <b>75,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Boardwalk Replacement  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** COF005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Port Perry Skatepark Upgrade - Construction       |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2030                                              |
| <b>Project Number</b>  | COF006                                            |

## PROJECT DESCRIPTION AND RATIONALE

The Port Perry Skatepark was constructed in 2001 with five (5) features. During the consultation process for the 2018 Parks, Recreation, and Culture Master Plan, the Port Perry Skatepark was identified as insufficient for users. The Master Plan recommended that a design process be undertaken for upgrades and replacement with a concrete structure at the Port Perry Skatepark. This is the construction phase of this project.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 600,000        |      |      |      |      | 600,000        |
| <b>Expenditures Total</b> | <b>600,000</b> |      |      |      |      | <b>600,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Provincial Grants         | 150,000        |      |      |      |      | 150,000        |
| Parks Reserve Fund        | 450,000        |      |      |      |      | 450,000        |
| <b>Funding Total</b>      | <b>600,000</b> |      |      |      |      | <b>600,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Port Perry Skatepark Upgrade - Construction  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2030  
**Project Number** COF006

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Upgrade to LED Fixtures - Port Perry Tennis Club  |
| <b>Department</b>      | COF CS Outdoor Facilities                         |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | COF007                                            |

**PROJECT DESCRIPTION AND RATIONALE**

This project is for the upgrade of the 20 floodlights installed in 2010 to LED lighting at the Port Perry Tennis Club.

The project will only proceed if the grant application is successful.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

**Budget**

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 45,000        |      | 45,000        |      |      |      |
| <b>Expenditures Total</b> | <b>45,000</b> |      | <b>45,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Provincial Grants         | 45,000        |      | 45,000        |      |      |      |
| <b>Funding Total</b>      | <b>45,000</b> |      | <b>45,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Upgrade to LED Fixtures - Port Perry Tennis Club  
**Department** COF CS Outdoor Facilities  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** COF007

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Queen Street Pier Envi Assessment                     |
| <b>Department</b>      | COM CS Admin                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | COM001                                                |

## PROJECT DESCRIPTION AND RATIONALE

In 2021, sink holes appeared on the Queen Street Pier and the pier was closed until repairs were able to be completed. As part of the repair process, a structural review was completed and indicates that the pier is near the end of its useful life and planning should begin for the replacement of the pier or an alternative to allow for boat access to the waterfront. The first step would be to complete a Class Environmental Assessment for the pier that includes a Cultural Heritage Evaluation, geotechnical investigation, agency consultation and evaluation options for the replacement of the pier. The Environmental Assessment will also include the concrete sea wall that extends south from the pier.

The Queen Street Pier is located at the east end of Queen Street in Port Perry. The pier extends eastwards into Lake Scugog and is believed to have been constructed in the early 1900s. The pier was originally owned by the Federal government and, according to Parks Canada, was transferred to the Corporation of the Village of Port Perry in 1940. The substructure of the pier is believed to be timber cribs filled with rocks that support a concrete deck, which has been paved over in a mix of interlocking pavers and asphalt.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Port Perry Waterfront Action Plan

Queen Street Pier Condition Assessment, April 2021

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 100,000        |      | 100,000        |      |      |      |
| <b>Expenditures Total</b> | <b>100,000</b> |      | <b>100,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Environmental Reserve     | 100,000        |      | 100,000        |      |      |      |
| <b>Funding Total</b>      | <b>100,000</b> |      | <b>100,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Queen Street Pier Envi Assessment  
**Department** COM CS Admin  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** COM001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Parks, Recreation and Culture Master Plan Update  |
| <b>Department</b>      | COM CS Admin                                      |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | COM002                                            |

## PROJECT DESCRIPTION AND RATIONALE

A Parks, Recreation and Culture Master Plan is a municipal guiding document that provides a long-term vision, as well as goals and objectives for the provision of facilities and services relating to parks, recreation and culture over the next decade. The previous Master Plan was completed in 2018.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #2: Sustainability "Improve sustainability through financial management, innovative funding, efficient and effective delivery of services."

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote tourism."

### Budget

|                              | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|------------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>          |               |      |               |      |      |      |
| Capital Expenditure          | 80,000        |      | 80,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>80,000</b> |      | <b>80,000</b> |      |      |      |
| <b>Funding</b>               |               |      |               |      |      |      |
| MP Reserve                   | 40,000        |      | 40,000        |      |      |      |
| Development Charges Reserves | 40,000        |      | 40,000        |      |      |      |
| <b>Funding Total</b>         | <b>80,000</b> |      | <b>80,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Playground Replacement - Cartwright Fields            |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CPK001                                                |

## PROJECT DESCRIPTION AND RATIONALE

The project will add new playground apparatus and if needed will replace the existing playground equipment installed in 2004 in Cartwright Fields located on Highway 7A in Nestleton. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 2-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 150,000        | 150,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>150,000</b> | <b>150,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Contributions from Others | 100,000        | 100,000        |      |      |      |      |
| Parks Reserve Fund        | 50,000         | 50,000         |      |      |      |      |
| <b>Funding Total</b>      | <b>150,000</b> | <b>150,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Playground Replacement - Cartwright Fields  
**Department**      CPK CS Parks  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2026  
**Project Number**   CPK001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Playground Replacement - Ianson Park                  |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CPK002                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The new playground apparatus will replace the existing playground equipment installed in 2002 in Ianson Park located in Greenbank. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 2-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction # 1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                    |                |      |      |                |      |      |
|---------------------------|----------------|------|------|----------------|------|------|
|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 125,000        |      |      | 125,000        |      |      |
| <b>Expenditures Total</b> | <b>125,000</b> |      |      | <b>125,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Parks Reserve Fund        | 125,000        |      |      | 125,000        |      |      |
| <b>Funding Total</b>      | <b>125,000</b> |      |      | <b>125,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Playground Replacement - Ianson Park  
**Department**      CPK CS Parks  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2028  
**Project Number**   CPK002

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Scugog Island Park - Design                           |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CPK004                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the design of a new park on Scugog Island. The park elements will be based on the recommendations in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2027 and construction in 2028. The location of the park is to be determined and funding is dependant on the 2024 Development Charges Study.

**Reference:**

Strategic Direction #1:Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                       |               |      |               |      |      |      |
|------------------------------|---------------|------|---------------|------|------|------|
|                              | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>          |               |      |               |      |      |      |
| Capital Expenditure          | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>               |               |      |               |      |      |      |
| Development Charges Reserves | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>         | <b>30,000</b> |      | <b>30,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Scugog Island Park - Construction                     |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2028                                                  |
| <b>Project Number</b>  | CPK005                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the construction of a new park on Scugog Island. The park elements will be based on the recommendations in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Design is planned for 2027 and construction in 2028. The location of the park is to be determined and funding is dependant on the 2024 Development Charges Study.

**Reference:**

Strategic Direction #1:Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

**Budget**

|                              | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure          | 270,000        |      |      | 270,000        |      |      |
| <b>Expenditures Total</b>    | <b>270,000</b> |      |      | <b>270,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| Development Charges Reserves | 270,000        |      |      | 270,000        |      |      |
| <b>Funding Total</b>         | <b>270,000</b> |      |      | <b>270,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Township Park Signs Replacement                   |
| <b>Department</b>      | CPK CS Parks                                      |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CPK006                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The Township of Scugog has 19 parks within the Township and signage at each park varies as updates to designs have occurred over years or signs are missing. Signage is important at parks to clearly let our residents and visitors know which park they are occupying for emergency situations, any park amenities available and to describe any rules or regulations for the use of the park.

This project would have all parks, skateparks, and ball diamonds signage be consistent with an updated design for more use of accessible fonts and icons.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism ."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 75,000        |      | 75,000        |      |      |      |
| <b>Expenditures Total</b> | <b>75,000</b> |      | <b>75,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 75,000        |      | 75,000        |      |      |      |
| <b>Funding Total</b>      | <b>75,000</b> |      | <b>75,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Township Park Signs Replacement  
**Department** CPK CS Parks  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CPK006

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Playground Replacement - Putsey Park                  |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CPK007                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The new playground apparatus will replace the existing playground equipment installed in 2007 in Putsey Park located at the northeast corner of Cedar Grove Drive and Marina Drive in Caesarea. The existing playground equipment has evidence of delamination of plastic from the steel and corrosion. The replacement playground apparatus will be for ages 2-12 years old and consist of multiple slides and climbers.

The Township has a current inventory of 16 playgrounds and it is recommended that one playground is replaced each year.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 120,000        |      | 120,000        |      |      |      |
| <b>Expenditures Total</b> | <b>120,000</b> |      | <b>120,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Parks Reserve Fund        | 120,000        |      | 120,000        |      |      |      |
| <b>Funding Total</b>      | <b>120,000</b> |      | <b>120,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Playground Replacement - Putsey Park  
**Department**      CPK CS Parks  
**Project Manager**   Grant Taylor, Director of Public Works and Recreation  
**Start Year**          2027  
**Project Number**    CPK007

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Heron Hills Park - Construction                       |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CPK008                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes the construction of a new park within the Delpark Homes Heron Hills subdivision on the former Jeffrey Farm land. The park will be located at the northeast corner of the development and will connect to Herbert A. Bruce park and to a green space along the creek to the south. The total area will be approximately 0.99 ha (2.5 ac). The park elements will be based on the recommendations in the Parks, Recreation and Culture Strategic Master Plan and public consultation. Construction is planned for 2027 but timing may change depending on the progress of the subdivision construction. A concept plan for the park has been prepared by Delpark as shown on the next page.

In addition, the DC Study includes the construction of a new spray pad. A second spray pad has been requested by many residents and would be funded from DC funds. It is proposed to construct the spray pad at the new Heron Hills Park as it is designated as a Community Park and is one of the largest parks in the urban area.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog, Development Charges Background Study, 2024

| Budget                       |                |      |                |      |      |      |
|------------------------------|----------------|------|----------------|------|------|------|
|                              | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>          |                |      |                |      |      |      |
| Capital Expenditure          | 600,000        |      | 600,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>600,000</b> |      | <b>600,000</b> |      |      |      |
| <b>Funding</b>               |                |      |                |      |      |      |
| Development Charges Reserves | 600,000        |      | 600,000        |      |      |      |
| <b>Funding Total</b>         | <b>600,000</b> |      | <b>600,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Heron Hills Park - Construction  
**Department** CPK CS Parks  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** CPK008

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | Castle Harbour Waterfront Trail - Design              |
| <b>Department</b>      | CPK CS Parks                                          |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2030                                                  |
| <b>Project Number</b>  | CPK013                                                |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work includes the design of a section of the waterfront trail within the Castle Harbour subdivision. The trail would be located between the proposed new development by Lalu Peninsula Inc. and Island View Court. The total greenspace available is 5.3 ha (13 acres).

A draft concept plan for a park at this location was prepared in 2013, however, sufficient funding was not available at that time to proceed with the construction. It is planned to reduce the scope of the project to meet funding availability and the preliminary concept is to include a trail system, naturalized areas, waterfront viewing/resting areas. A public consultation will be conducted during the design process and other elements may be considered. Design is planned for 2030 and construction will be planned for a subsequent year, but timing may change depending on when the adjacent subdivision proceeds.

### Reference

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog, Development Charges Background Study, 2024

### Budget

|                              | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|------------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>          |               |      |      |      |      |               |
| Capital Expenditure          | 40,000        |      |      |      |      | 40,000        |
| <b>Expenditures Total</b>    | <b>40,000</b> |      |      |      |      | <b>40,000</b> |
| <b>Funding</b>               |               |      |      |      |      |               |
| Development Charges Reserves | 40,000        |      |      |      |      | 40,000        |
| <b>Funding Total</b>         | <b>40,000</b> |      |      |      |      | <b>40,000</b> |

## Capital Projects

**Project Number**    CPK013

## Gallery



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Replacement of Tiles at Birdseye Pool             |
| <b>Department</b>      | CPL CS Pools                                      |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CPL002                                            |

**PROJECT DESCRIPTION AND RATIONALE**

This project would see the replacement of the original tiles at Birdseye Pool. Over the years some tiles fall off and are replaced by a contractor. Staff have been advised that the current tiles are discontinued and due to the age of the tiles should be replaced.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 40,000        |      | 40,000        |      |      |      |
| <b>Expenditures Total</b> | <b>40,000</b> |      | <b>40,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 40,000        |      | 40,000        |      |      |      |
| <b>Funding Total</b>      | <b>40,000</b> |      | <b>40,000</b> |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Tiles at Birdseye Pool  
**Department** CPL CS Pools  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CPL002

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Swimming Pool Condition Report                    |
| <b>Department</b>      | CPL CS Pools                                      |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | CPL003                                            |

## PROJECT DESCRIPTION AND RATIONALE

The scope of work includes a Swimming Pool Condition Report for Birdseye Pool. The pool was constructed in 2002 and has seen only minor repairs performed in 24 years. The assessment will include visual reviews of structural building systems, mechanical and pool watering and treatment systems.

The report will be used to inform the Township's Asset Management Plan to understand the physical condition of the facility and anticipated maintenance for the future.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|---------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 10,000        | 10,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>10,000</b> | <b>10,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 10,000        | 10,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>10,000</b> | <b>10,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Swimming Pool Condition Report  
**Department** CPL CS Pools  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** CPL003

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Low Emissivity Ceiling at SCRC                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CRC001                                            |

## PROJECT DESCRIPTION AND RATIONALE

Low emissivity ceiling's primary function is to block radiant energy emitted from the ceiling structure. Low E ceilings create a vapour barrier and thermal break, reducing condensation on the underside of the roof structure, preventing the ceiling from dripping onto the ice surface. This in turn has the effect of reducing the heat load on the ice, thus reducing run time on the refrigeration system.

The Low E Ceiling was installed on both pad at the SCRC 15+ years ago and is beginning to show signs of deterioration at certain locations. A full replacement would cost over \$80,000 and this project is for the replacement of 8 pieces on pad 1 of SCRC.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 17,000        |      | 17,000        |      |      |      |
| <b>Expenditures Total</b> | <b>17,000</b> |      | <b>17,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 17,000        |      | 17,000        |      |      |      |
| <b>Funding Total</b>      | <b>17,000</b> |      | <b>17,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Low Emissivity Ceiling at SCRC  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CRC001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Compressor #3 Replacement                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2028                                              |
| <b>Project Number</b>  | CRC002                                            |

## PROJECT DESCRIPTION AND RATIONALE

The refrigeration plant at the SCRC is comprised of 4 compressors. All compressors are original compressors installed in 2003 and nearing their useful life. The compressor runs, often continuously, to pull the vaporised ammonia from the chiller, in turn lowering the pressure in the chiller. The replacement of the compressor is required to maintain the efficient operation of the refrigeration plant

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

| Budget                    |                |      |      |                |      |      |
|---------------------------|----------------|------|------|----------------|------|------|
|                           | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |      |                |      |      |
| Capital Expenditure       | 115,000        |      |      | 115,000        |      |      |
| <b>Expenditures Total</b> | <b>115,000</b> |      |      | <b>115,000</b> |      |      |
| <b>Funding</b>            |                |      |      |                |      |      |
| Facility Reserve Fund     | 115,000        |      |      | 115,000        |      |      |
| <b>Funding Total</b>      | <b>115,000</b> |      |      | <b>115,000</b> |      |      |

**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Compressor #3 Replacement                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2028                                              |
| <b>Project Number</b>  | CRC002                                            |

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Lobby Flooring and Furnishings               |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | CRC004                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The rubber flooring in the Pad 1 lobby of the Scugog Arena is past its useful life and has seen significant wear and tear over 20 years. The area that requires replacement is only on Pad 1 near the concession booth. The lobby furnishings (table and chairs) were purchased over 20 years ago and in need of replacement.

**Reference:**

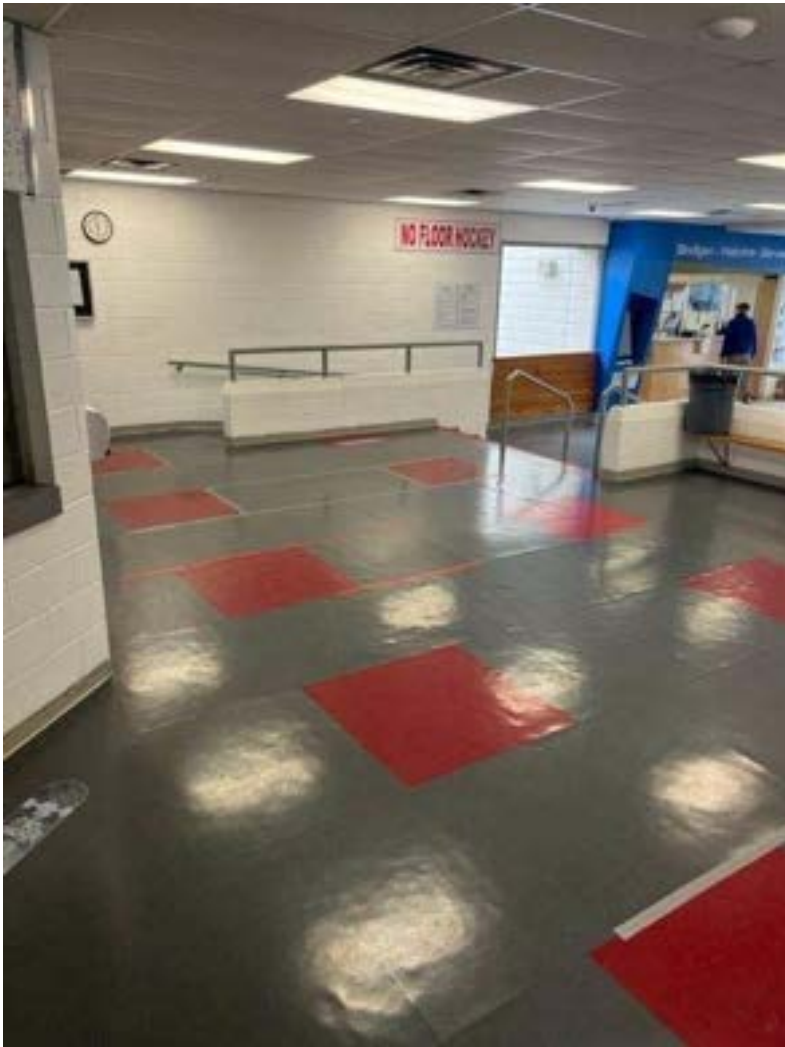
Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 50,000        | 50,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>50,000</b> | <b>50,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 50,000        | 50,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>50,000</b> | <b>50,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Lobby Flooring and Furnishings  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** CRC004

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Hall Washroom Renovations                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2028                                              |
| <b>Project Number</b>  | CRC005                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The washrooms in the SCRC Hall are the original partitions, flooring and fixtures which are nearing 30 years old. The hall floor replacement was completed in 2022. The same vinyl flooring would be used in the washrooms as was used in the hall, with updated partitions as the original have been well used over the years. The toilets and sinks will also be replaced.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

| <b>Budget</b>             |               |             |             |               |             |             |
|---------------------------|---------------|-------------|-------------|---------------|-------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b>   | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |               |             |             |
| Capital Expenditure       | 70,000        |             |             | 70,000        |             |             |
| <b>Expenditures Total</b> | <b>70,000</b> |             |             | <b>70,000</b> |             |             |
| <b>Funding</b>            |               |             |             |               |             |             |
| Facility Reserve Fund     | 70,000        |             |             | 70,000        |             |             |
| <b>Funding Total</b>      | <b>70,000</b> |             |             | <b>70,000</b> |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Hall Washroom Renovations  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2028  
**Project Number** CRC005

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Compressor #2 Replacement                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CRC006                                            |

## PROJECT DESCRIPTION AND RATIONALE

The refrigeration plant at the SCRC is comprised of 4 compressors. All compressors are original compressors installed in 2003 and nearing their useful life. The compressor runs, often continuously, to pull the vaporised ammonia from the chiller, in turn lowering the pressure in the chiller. The replacement of the compressor is required to maintain the efficient operation of the refrigeration plant.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| Budget                    |                |      |                |      |      |      |
|---------------------------|----------------|------|----------------|------|------|------|
|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 110,000        |      | 110,000        |      |      |      |
| <b>Expenditures Total</b> | <b>110,000</b> |      | <b>110,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Facility Reserve Fund     | 110,000        |      | 110,000        |      |      |      |
| <b>Funding Total</b>      | <b>110,000</b> |      | <b>110,000</b> |      |      |      |

**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

**Project Name** SCRC Compressor #2 Replacement  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CRC006

Gallery





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Surge Drum Replacement                       |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2028                                              |
| <b>Project Number</b>  | CRC008                                            |

## PROJECT DESCRIPTION AND RATIONALE

The surge drum in the refrigeration plant at the SCRC is the original drum installed in 2003. A surge drum performs an important function by separating the liquid out of the gas and returning it to the chiller which allows the gas to pass to the compressor through the suction line and return the liquid to the chiller for re-circulation.

**Reference:**

Strategic Direction #1 - Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

### Budget

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 80,000        |      |      | 80,000        |      |      |
| <b>Expenditures Total</b> | <b>80,000</b> |      |      | <b>80,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Facility Reserve Fund     | 80,000        |      |      | 80,000        |      |      |
| <b>Funding Total</b>      | <b>80,000</b> |      |      | <b>80,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Surge Drum Replacement  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2028  
**Project Number** CRC008

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Refrigeration Plant Electrical Panel SCRC         |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2026                                              |
| <b>Project Number</b>  | CRC011                                            |

## PROJECT DESCRIPTION AND RATIONALE

The electrical panel in the refrigeration plant at the SCRC is the original panel from 2003 when Pad 2 was constructed and past its useful life of 15 years. The Township's refrigeration plant contractor CIMCO provides a capital replacement assessment of all equipment and identifies the electrical panel as a medium risk to the plant if not replaced. The electrical panel is an essential component to the operation of the refrigeration plant and if not replaced could pose a business risk to ice rentals with poor ice quality, cancellation of programming and unbudgeted emergency repairs.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 70,000        | 70,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>70,000</b> | <b>70,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| Facility Reserve Fund     | 70,000        | 70,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>70,000</b> | <b>70,000</b> |      |      |      |      |

**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast**

**Capital Projects**

**Project Name** Refrigeration Plant Electrical Panel SCRC  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2026  
**Project Number** CRC011

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Main Office Expansion Design                 |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | CRC012                                            |

## PROJECT DESCRIPTION AND RATIONALE

In 2014 the SCRC main office was renovated to provide a barrier-free environment and renew the interior aesthetic to the facility. Since 2014, the office area is used by an additional new permanent full time Associate, the Foreman has been moved to a three foot wide area and all the permanent full time Arena Attendants require access to a computer. The Manager's office is currently in a meeting room that could be used for rentals.

An expansion to the main office would create space for the Foreman and the Manager to have access to staff and the public. The expansion would also provide a second egress for staff to vacate the area safely if there was a danger identified at the front desk or front entrance.

This project would be the design phase of the work.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

SCRC Emergency Plan

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 25,000        |      |      |      | 25,000        |      |
| <b>Expenditures Total</b> | <b>25,000</b> |      |      |      | <b>25,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Facility Reserve Fund     | 25,000        |      |      |      | 25,000        |      |
| <b>Funding Total</b>      | <b>25,000</b> |      |      |      | <b>25,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Main Office Expansion Design  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2029  
**Project Number** CRC012

**Gallery**





**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | SCRC Parking Lot Reconconstruction Phase 1            |
| <b>Department</b>      | CRC CS Rec Centre                                     |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2026                                                  |
| <b>Project Number</b>  | CRC014                                                |

**PROJECT DESCRIPTION AND RATIONALE**

The Scugog Community Recreation Centre parking lot rehabilitation project will proceed with phase 1. This project will provide upgrades to the parking lot and follow the Township of Scugog Asset Management Plan.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|---------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>       |                |                |      |      |      |      |
| Capital Expenditure       | 815,000        | 815,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>815,000</b> | <b>815,000</b> |      |      |      |      |
| <b>Funding</b>            |                |                |      |      |      |      |
| Facility Reserve Fund     | 815,000        | 815,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>815,000</b> | <b>815,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Parking Lot Reconconstruction Phase 1  
**Department** CRC CS Rec Centre  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2026  
**Project Number** CRC014

**Gallery**

*T:\Public Works and Infrastructure Services\Budget\2026 Capital Budget\Images for New Projects\SCRC Phase 1.png*



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | LED Light Installation SCRC Hall                  |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CRC017                                            |

**PROJECT DESCRIPTION AND RATIONALE**

The lights in the SCRC Hall are the original lights installed in 1995. This project proposed that all 214 ballasts in the hall be replaced to allow LED lights installed. The use of LED lights would reduce utility costs and maintenance costs at the facility.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve transportation, facilities, equipment and other assets."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Hydro Reseve Fund         | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>      | <b>30,000</b> |      | <b>30,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** LED Light Installation SCRC Hall  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CRC017

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Leak Detector Refrigeration Plant            |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | CRC020                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Ammonia is dangerous to life and it is critical for ammonia gas detectors to be used to maintain the safety of staff and the public. This project would see the replacement of the 2015 installed leak detector which have a life cycle of 15 years.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve transportation, facilities, equipment and other assets."

| <b>Budget</b>             |               |             |             |             |               |             |
|---------------------------|---------------|-------------|-------------|-------------|---------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b>   | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |             |               |             |
| Capital Expenditure       | 10,000        |             |             |             | 10,000        |             |
| <b>Expenditures Total</b> | <b>10,000</b> |             |             |             | <b>10,000</b> |             |
| <b>Funding</b>            |               |             |             |             |               |             |
| Facility Reserve Fund     | 10,000        |             |             |             | 10,000        |             |
| <b>Funding Total</b>      | <b>10,000</b> |             |             |             | <b>10,000</b> |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | SCRC Compressor #4 Replacement                    |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | CRC021                                            |

## PROJECT DESCRIPTION AND RATIONALE

The refrigeration plant at the SCRC is comprised of 4 compressors. All compressors are original compressors installed in 2003 and nearing their useful life. The compressor runs, often continuously, to pull the vaporised ammonia from the chiller, in turn lowering the pressure in the chiller. The replacement of the compressor is required to maintain the efficient operation of the refrigeration plant.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

| Budget                    |                |      |      |      |                |      |
|---------------------------|----------------|------|------|------|----------------|------|
|                           | Total          | 2026 | 2027 | 2028 | 2029           | 2030 |
| <b>Expenditures</b>       |                |      |      |      |                |      |
| Capital Expenditure       | 120,000        |      |      |      | 120,000        |      |
| <b>Expenditures Total</b> | <b>120,000</b> |      |      |      | <b>120,000</b> |      |
| <b>Funding</b>            |                |      |      |      |                |      |
| Facility Reserve Fund     | 120,000        |      |      |      | 120,000        |      |
| <b>Funding Total</b>      | <b>120,000</b> |      |      |      | <b>120,000</b> |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Compressor #4 Replacement  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2029  
**Project Number** CRC021

Gallery



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Replacement of Dividing Wall SCRC Community Hall  |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2029                                              |
| <b>Project Number</b>  | CRC022                                            |

**PROJECT DESCRIPTION AND RATIONALE**

This project would see the replacement of the original dividing wall at the SCRC Community Hall. The wall is over 25 years old and the mechanics of the tracking for each wall panel is nearing its useful life. The replacement of the wall would be automatic wall panels instead of manually moving the panels in place.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 80,000        |      |      |      | 80,000        |      |
| <b>Expenditures Total</b> | <b>80,000</b> |      |      |      | <b>80,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| Facility Reserve Fund     | 80,000        |      |      |      | 80,000        |      |
| <b>Funding Total</b>      | <b>80,000</b> |      |      |      | <b>80,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement of Dividing Wall SCRC Community Hall  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2029  
**Project Number** CRC022

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | Spin Bike Replacement                             |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2027                                              |
| <b>Project Number</b>  | CRC023                                            |

## PROJECT DESCRIPTION AND RATIONALE

In 2019 10 spin bikes were purchased to enhance our community partnership which offers a spin and core program. The program has been very successful over the years and has expanded to strength training and bootcamp, running up to 4 times a week.

Continuing to offer fitness programming will offer many benefits to residents in the community such as:

- Improving cardiovascular for a a healthy heart
- Adaptive and inclusive for all needs
- Bringing the community together to be a part of a team
- Overall providing a program to promote healthy living

**Reference:**

Strategic Direction #5: Community Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 10,000        |      | 10,000        |      |      |      |
| <b>Expenditures Total</b> | <b>10,000</b> |      | <b>10,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| MP Reserve                | 10,000        |      | 10,000        |      |      |      |
| <b>Funding Total</b>      | <b>10,000</b> |      | <b>10,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Spin Bike Replacement  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2027  
**Project Number** CRC023

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | MUA#2 Replacement SCRC                            |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2030                                              |
| <b>Project Number</b>  | CRC025                                            |

**PROJECT DESCRIPTION AND RATIONALE**

This unit provides heating, cooling and fresh air ventilation. Ongoing replacement of HVAC units to improve energy and operational efficiency in heating and air conditioning units for the Scugog Community Recreation Centre. This unit is a 2015 unit and is due for replacement.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total          | 2026 | 2027 | 2028 | 2029 | 2030           |
|---------------------------|----------------|------|------|------|------|----------------|
| <b>Expenditures</b>       |                |      |      |      |      |                |
| Capital Expenditure       | 200,000        |      |      |      |      | 200,000        |
| <b>Expenditures Total</b> | <b>200,000</b> |      |      |      |      | <b>200,000</b> |
| <b>Funding</b>            |                |      |      |      |      |                |
| Facility Reserve Fund     | 200,000        |      |      |      |      | 200,000        |
| <b>Funding Total</b>      | <b>200,000</b> |      |      |      |      | <b>200,000</b> |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** MUA#2 Replacement SCRC  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2030  
**Project Number** CRC025

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                   |
|------------------------|---------------------------------------------------|
| <b>Project Name</b>    | RTU#5 Replacement SCRC                            |
| <b>Department</b>      | CRC CS Rec Centre                                 |
| <b>Project Manager</b> | Shawna Cornish, Manager of Recreation and Culture |
| <b>Start Year</b>      | 2030                                              |
| <b>Project Number</b>  | CRC026                                            |

**PROJECT DESCRIPTION AND RATIONALE**

Ongoing replacement of HVAC units to improve energy and operational efficiency in heating and air conditioning units for the Scugog Community Recreation Centre. This unit is a 2009 unit and is due for replacement.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Township of Scugog Asset Management Plan

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 60,000        |      |      |      |      | 60,000        |
| <b>Expenditures Total</b> | <b>60,000</b> |      |      |      |      | <b>60,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| Facility Reserve Fund     | 60,000        |      |      |      |      | 60,000        |
| <b>Funding Total</b>      | <b>60,000</b> |      |      |      |      | <b>60,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** RTU#5 Replacement SCRC  
**Department** CRC CS Rec Centre  
**Project Manager** Shawna Cornish, Manager of Recreation and Culture  
**Start Year** 2030  
**Project Number** CRC026

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                       |
|------------------------|-------------------------------------------------------|
| <b>Project Name</b>    | SCRC Parking Lot Reconstruction Phase 2               |
| <b>Department</b>      | CRC CS Rec Centre                                     |
| <b>Project Manager</b> | Grant Taylor, Director of Public Works and Recreation |
| <b>Start Year</b>      | 2027                                                  |
| <b>Project Number</b>  | CRC027                                                |

## PROJECT DESCRIPTION AND RATIONALE

The continuation of the Scugog Community Recreation Centre parking lot rehabilitation project with phase 2. This project will provide upgrades to the parking lot and follow the Township of Scugog Asset Management Plan.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism."

Township of Scugog Asset Management Plan

### Budget

|                           | Total          | 2026 | 2027           | 2028 | 2029 | 2030 |
|---------------------------|----------------|------|----------------|------|------|------|
| <b>Expenditures</b>       |                |      |                |      |      |      |
| Capital Expenditure       | 525,000        |      | 525,000        |      |      |      |
| <b>Expenditures Total</b> | <b>525,000</b> |      | <b>525,000</b> |      |      |      |
| <b>Funding</b>            |                |      |                |      |      |      |
| Facility Reserve Fund     | 525,000        |      | 525,000        |      |      |      |
| <b>Funding Total</b>      | <b>525,000</b> |      | <b>525,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** SCRC Parking Lot Reconstruction Phase 2  
**Department** CRC CS Rec Centre  
**Project Manager** Grant Taylor, Director of Public Works and Recreation  
**Start Year** 2027  
**Project Number** CRC027

**Gallery**

CRC027.JPG



An aerial photograph of a town, likely Port Perry, with a large wooden building in the center. The building has "PORT PERRY" written on its side. The town is surrounded by trees and a river is visible in the foreground. The image is overlaid with a blue tint.

# Development Services



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Downtown CIP - 2026                              |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2026                                             |
| <b>Project Number</b>  | DAD001                                           |

## PROJECT DESCRIPTION AND RATIONALE

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants, and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract, and retain employment opportunities and promote tourism."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 50,000        | 50,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>50,000</b> | <b>50,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| MP Reserve                | 50,000        | 50,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>50,000</b> | <b>50,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Downtown CIP - 2027                              |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2027                                             |
| <b>Project Number</b>  | DAD002                                           |

**PROJECT DESCRIPTION AND RATIONALE**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants, and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry will be will include amounts committed for the existing Heritage Conservation District Grant Program, which will now be rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract, and retain employment opportunities and promote tourism."

| <b>Budget</b>             |               |             |               |             |             |             |
|---------------------------|---------------|-------------|---------------|-------------|-------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b>   | <b>2028</b> | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>       |               |             |               |             |             |             |
| Capital Expenditure       | 50,000        |             | 50,000        |             |             |             |
| <b>Expenditures Total</b> | <b>50,000</b> |             | <b>50,000</b> |             |             |             |
| <b>Funding</b>            |               |             |               |             |             |             |
| MP Reserve                | 50,000        |             | 50,000        |             |             |             |
| <b>Funding Total</b>      | <b>50,000</b> |             | <b>50,000</b> |             |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Downtown CIP - 2028                              |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2028                                             |
| <b>Project Number</b>  | DAD003                                           |

**PROJECT DESCRIPTION AND RATIONALE**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants, and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry include an amount committed for the previous Heritage Conservation District Grant Program, which has been rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract, and retain employment opportunities and promote tourism."

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| MP Reserve                | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>      | <b>50,000</b> |      |      | <b>50,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Downtown CIP - 2029                              |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2029                                             |
| <b>Project Number</b>  | DAD004                                           |

**PROJECT DESCRIPTION AND RATIONALE**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants, and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry include an amount committed for the previous Heritage Conservation District Grant Program, which has been rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract, and retain employment opportunities and promote tourism."

**Budget**

|                           | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|---------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>       |               |      |      |      |               |      |
| Capital Expenditure       | 50,000        |      |      |      | 50,000        |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      |      | <b>50,000</b> |      |
| <b>Funding</b>            |               |      |      |      |               |      |
| MP Reserve                | 50,000        |      |      |      | 50,000        |      |
| <b>Funding Total</b>      | <b>50,000</b> |      |      |      | <b>50,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Downtown CIP - 2030                              |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2030                                             |
| <b>Project Number</b>  | DAD005                                           |

**PROJECT DESCRIPTION AND RATIONALE**

A Community Improvement Plan (CIP) for Downtown Port Perry is to promote the continued investment in the Downtown. Downtown Port Perry is a historic downtown, tourist destination with beautiful streets and a great waterfront and vibrant commercial district. The key objective of this CIP is to preserve and enhance these characteristics by guiding and supporting future development and redevelopment within the Downtown through the establishment of programs, grants, and financial incentives to stimulate community revitalization. The CIP will help to support municipal revitalization objectives outlined in the Port Perry Downtown Development Strategy, Downtown Port Perry Heritage Conservation District Plan and the Scugog Official Plan and Zoning By-law 14-14.

The CIP program for downtown Port Perry include an amount committed for the previous Heritage Conservation District Grant Program, which has been rolled into this CIP, as well as other programs for accessibility upgrades, environmental retrofits, among others.

**Reference:**

Strategic Direction #3: Economic Development & Tourism "Create, attract, and retain employment opportunities and promote tourism."

| Budget                    |               |      |      |      |      |               |
|---------------------------|---------------|------|------|------|------|---------------|
|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 50,000        |      |      |      |      | 50,000        |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      |      |      | <b>50,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| MP Reserve                | 50,000        |      |      |      |      | 50,000        |
| <b>Funding Total</b>      | <b>50,000</b> |      |      |      |      | <b>50,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Comprehensive Zoning By-law Review               |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2028                                             |
| <b>Project Number</b>  | DAD006                                           |

**PROJECT DESCRIPTION AND RATIONALE**

The purpose of Zoning By-law 14-14, as amended, is to implement the policies of the Township of Scugog Official Plan. The Planning Act requires municipalities to update their comprehensive zoning by-laws within three years of the approval and/or update of an official plan. Consequently, a review of Zoning By-law 14-14, as amended, will be required following the review of the Scugog Official Plan in the year 2026.

**Reference :**

Strategic Direction #4: Natural Environment "Protect, enhance and restore our natural environment."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

Township of Scugog, Development Charge Background Study, 2024

**Budget**

|                              | Total          | 2026 | 2027 | 2028           | 2029 | 2030 |
|------------------------------|----------------|------|------|----------------|------|------|
| <b>Expenditures</b>          |                |      |      |                |      |      |
| Capital Expenditure          | 200,000        |      |      | 200,000        |      |      |
| <b>Expenditures Total</b>    | <b>200,000</b> |      |      | <b>200,000</b> |      |      |
| <b>Funding</b>               |                |      |      |                |      |      |
| MP Reserve                   | 90,000         |      |      | 90,000         |      |      |
| Development Charges Reserves | 110,000        |      |      | 110,000        |      |      |
| <b>Funding Total</b>         | <b>200,000</b> |      |      | <b>200,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Designated Heritage Grant Program - 2026         |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2026                                             |
| <b>Project Number</b>  | DAD007                                           |

## PROJECT DESCRIPTION AND RATIONALE

Bill 23 requires a municipality to either designate listed properties on a municipal heritage register by December 31, 2026, or remove the properties from the register. Should a listed property be removed, it is not permitted to be re-listed for a five-year period. In addition, municipalities will not be permitted to issue a notice to designate a property unless the property was already listed on the heritage register at the time a Planning Act application was submitted.

To entice land owners to pursue designation, staff recommend that a Designated Heritage Property Grant be established. This program will provide land owners of designated heritage properties located beyond the Downtown Port Perry Community Improvement Plan boundary with a 50% matching grant of up to \$10,000 for the purposes of repairing and maintaining the heritage features listed in the heritage value statement. Staff recommend that \$30,000 be allocated for this program on an annual basis. This program will provide financial support to land owners in recognition of the added costs associated with maintaining designated properties to the standard, conditions, and character of a heritage property. This program, however, will not provide support for day-to-day expenses, such as insurance, routine maintenance or other operating costs that may be higher than the average home as a result of a heritage designation.

**Reference:**

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote through tourism."

Strategic Direction #5: Complete Community "Strengthen our community to be inclusive, healthy, safe, connected and engaged."

| Budget                    |               |               |      |      |      |      |
|---------------------------|---------------|---------------|------|------|------|------|
|                           | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |               |      |      |      |      |
| Capital Expenditure       | 30,000        | 30,000        |      |      |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> | <b>30,000</b> |      |      |      |      |
| <b>Funding</b>            |               |               |      |      |      |      |
| MP Reserve                | 30,000        | 30,000        |      |      |      |      |
| <b>Funding Total</b>      | <b>30,000</b> | <b>30,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Designated Heritage Grant Program - 2027         |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2027                                             |
| <b>Project Number</b>  | DAD008                                           |

## PROJECT DESCRIPTION AND RATIONALE

Bill 23 requires a municipality to either designate listed properties on a municipal heritage register by December 31, 2026, or remove the properties from the register. Should a listed property be removed, it is not permitted to be re-listed for a five-year period. In addition, municipalities will not be permitted to issue a notice to designate a property unless the property was already listed on the heritage register at the time a Planning Act application was submitted.

To entice land owners to pursue designation, staff recommend that a Designated Heritage Property Grant be established. This program will provide land owners of designated heritage properties located beyond the Downtown Port Perry Community Improvement Plan boundary with a 50% matching grant of up to \$10,000 for the purposes of repairing and maintaining the heritage features listed in the heritage value statement. Staff recommend that \$30,000 be allocated for this program on an annual basis. This program will provide financial support to land owners in recognition of the added costs associated with maintaining designated properties to the standard, conditions, and character of a heritage property. This program, however, will not provide support for day-to-day expenses, such as insurance, routine maintenance or other operating costs that may be higher than the average home as a result of a heritage designation.

**Reference:**

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote through tourism."

Strategic Direction #5: Complete Community "Strengthen our community to be inclusive, healthy, safe, connected and engaged."

| Budget                    |               |      |               |      |      |      |
|---------------------------|---------------|------|---------------|------|------|------|
|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 30,000        |      | 30,000        |      |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> |      | <b>30,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| MP Reserve                | 30,000        |      | 30,000        |      |      |      |
| <b>Funding Total</b>      | <b>30,000</b> |      | <b>30,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Designated Heritage Grant Program - 2028         |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2028                                             |
| <b>Project Number</b>  | DAD009                                           |

## PROJECT DESCRIPTION AND RATIONALE

Bill 23 requires a municipality to either designate listed properties on a municipal heritage register by December 31, 2026, or remove the properties from the register. Should a listed property be removed, it is not permitted to be re-listed for a five-year period. In addition, municipalities will not be permitted to issue a notice to designate a property unless the property was already listed on the heritage register at the time a Planning Act application was submitted.

To entice land owners to pursue designation, staff recommend that a Designated Heritage Property Grant be established. This program will provide land owners of designated heritage properties located beyond the Downtown Port Perry Community Improvement Plan boundary with a 50% matching grant of up to \$10,000 for the purposes of repairing and maintaining the heritage features listed in the heritage value statement. Staff recommend that \$30,000 be allocated for this program on an annual basis. This program will provide financial support to land owners in recognition of the added costs associated with maintaining designated properties to the standard, conditions, and character of a heritage property. This program, however, will not provide support for day-to-day expenses, such as insurance, routine maintenance or other operating costs that may be higher than the average home as a result of a heritage designation.

**Reference:**

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote through tourism."

Strategic Direction #5: Complete Community "Strengthen our community to be inclusive, healthy, safe, connected and engaged."

| Budget                    |               |      |      |               |      |      |
|---------------------------|---------------|------|------|---------------|------|------|
|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 30,000        |      |      | 30,000        |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> |      |      | <b>30,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| MP Reserve                | 30,000        |      |      | 30,000        |      |      |
| <b>Funding Total</b>      | <b>30,000</b> |      |      | <b>30,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Designated Heritage Grant Program - 2029         |
| <b>Department</b>      | DAD Development Admin                            |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2029                                             |
| <b>Project Number</b>  | DAD010                                           |

**PROJECT DESCRIPTION AND RATIONALE**

Bill 23 requires a municipality to either designate listed properties on a municipal heritage register by December 31, 2026, or remove the properties from the register. Should a listed property be removed, it is not permitted to be re-listed for a five-year period. In addition, municipalities will not be permitted to issue a notice to designate a property unless the property was already listed on the heritage register at the time a Planning Act application was submitted.

To entice land owners to pursue designation, staff recommend that a Designated Heritage Property Grant be established. This program will provide land owners of designated heritage properties located beyond the Downtown Port Perry Community Improvement Plan boundary with a 50% matching grant of up to \$10,000 for the purposes of repairing and maintaining the heritage features listed in the heritage value statement. Staff recommend that \$30,000 be allocated for this program on an annual basis. This program will provide financial support to land owners in recognition of the added costs associated with maintaining designated properties to the standard, conditions, and character of a heritage property. This program, however, will not provide support for day-to-day expenses, such as insurance, routine maintenance or other operating costs that may be higher than the average home as a result of a heritage designation.

**Reference:**

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote through tourism."

Strategic Direction #5: Complete Community "Strengthen our community to be inclusive, healthy, safe, connected and engaged."

| <b>Budget</b>             |               |             |             |             |               |             |
|---------------------------|---------------|-------------|-------------|-------------|---------------|-------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b>   | <b>2030</b> |
| <b>Expenditures</b>       |               |             |             |             |               |             |
| Capital Expenditure       | 30,000        |             |             |             | 30,000        |             |
| <b>Expenditures Total</b> | <b>30,000</b> |             |             |             | <b>30,000</b> |             |
| <b>Funding</b>            |               |             |             |             |               |             |
| MP Reserve                | 30,000        |             |             |             | 30,000        |             |
| <b>Funding Total</b>      | <b>30,000</b> |             |             |             | <b>30,000</b> |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                          |
|------------------------|------------------------------------------|
| <b>Project Name</b>    | Designated Heritage Grant Program – 2030 |
| <b>Department</b>      | DAD Development Admin                    |
| <b>Project Manager</b> | Valerie Hendry, Manager of Planning      |
| <b>Start Year</b>      | 2030                                     |
| <b>Project Number</b>  | DAD011                                   |

## PROJECT DESCRIPTION AND RATIONALE

Bill 23 requires a municipality to either designate listed properties on a municipal heritage register by December 31, 2026, or remove the properties from the register. Should a listed property be removed, it is not permitted to be re-listed for a five-year period. In addition, municipalities will not be permitted to issue a notice to designate a property unless the property was already listed on the heritage register at the time a Planning Act application was submitted.

To entice land owners to pursue designation, staff recommend that a Designated Heritage Property Grant be established. This program will provide land owners of designated heritage properties located beyond the Downtown Port Perry Community Improvement Plan boundary with a 50% matching grant of up to \$10,000 for the purposes of repairing and maintaining the heritage features listed in the heritage value statement. Staff recommend that \$30,000 be allocated for this program on an annual basis. This program will provide financial support to land owners in recognition of the added costs associated with maintaining designated properties to the standard, conditions, and character of a heritage property. This program, however, will not provide support for day-to-day expenses, such as insurance, routine maintenance or other operating costs that may be higher than the average home as a result of a heritage designation.

### Reference:

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote through tourism."

Strategic Direction #5: Complete Community "Strengthen our community to be inclusive, healthy, safe, connected and engaged."

### Budget

|                           | Total         | 2026 | 2027 | 2028 | 2029 | 2030          |
|---------------------------|---------------|------|------|------|------|---------------|
| <b>Expenditures</b>       |               |      |      |      |      |               |
| Capital Expenditure       | 30,000        |      |      |      |      | 30,000        |
| <b>Expenditures Total</b> | <b>30,000</b> |      |      |      |      | <b>30,000</b> |
| <b>Funding</b>            |               |      |      |      |      |               |
| MP Reserve                | 30,000        |      |      |      |      | 30,000        |
| <b>Funding Total</b>      | <b>30,000</b> |      |      |      |      | <b>30,000</b> |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | New Vehicle for Building Inspections   |
| <b>Department</b>      | DFL Development Fleet                  |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2026                                   |
| <b>Project Number</b>  | DFL001                                 |

## PROJECT DESCRIPTION AND RATIONALE

This project is for a new vehicle for staff in the Building Department. An additional vehicle will allow Township Building Inspectors to attend regularly scheduled and urgent inspections, grade reviews, enforcement inspections, meetings, and mandatory training to maintain BCIN (Building Code Identification Number) qualifications. This vehicle will be shared within the Department to ensure efficiency and minimize the usage of personal vehicles.

The use of a Township vehicle will result in cost savings over the life of the vehicle (approx. 7 years) vs. paying for mileage for the use of personal vehicles. Utilizing a Township vehicle with appropriate identification to job sites projects a professional image.

**Reference:**

Strategic Direction #1 - Infrastructure - Leverage and improve transportation, infrastructure, facilities, and other assets."

Strategic Direction #2 - Sustainability - Improve sustainability through financial management, innovative funding, and efficient and effective delivery of services. "

### Budget

|                              | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>          |               |               |      |      |      |      |
| Capital Expenditure          | 78,000        | 78,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>78,000</b> | <b>78,000</b> |      |      |      |      |
| <b>Funding</b>               |               |               |      |      |      |      |
| Building Permit Reserve Fund | 78,000        | 78,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>78,000</b> | <b>78,000</b> |      |      |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** New Vehicle for Building Inspections  
**Department** DFL Development Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2026  
**Project Number** DFL001

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\building vehicle.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement mid size SUV (5320884)     |
| <b>Department</b>      | DFL Development Fleet                  |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | DFL002                                 |

### PROJECT DESCRIPTION AND RATIONALE

Replace existing 2020 mid size SUV (5320884) for Building Inspection Staff use to perform departmental operations. The asset has reached the end of its useful life due to daily use. Replacement will ensure the municipality does not incur excessive maintenance costs. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

#### Budget

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 78,000        |      |      | 78,000        |      |      |
| <b>Expenditures Total</b> | <b>78,000</b> |      |      | <b>78,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Vehicle Reserve Fund      | 78,000        |      |      | 78,000        |      |      |
| <b>Funding Total</b>      | <b>78,000</b> |      |      | <b>78,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Replacement mid size SUV (5320884)  
**Department** DFL Development Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** DFL002

**Gallery**

C:\Users\rfrasca\Pictures\Camera Roll\building vehicle.jpg



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                        |
|------------------------|----------------------------------------|
| <b>Project Name</b>    | Replacement Mid Size SUV (5318883)     |
| <b>Department</b>      | DFL Development Fleet                  |
| <b>Project Manager</b> | Robert Frasca, Manager of Public Works |
| <b>Start Year</b>      | 2030                                   |
| <b>Project Number</b>  | DFL003                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The replacement of Mid Size SUV (#5318883, 2018) will allow for continued By-law enforcement and services within the Township. The asset will have reached the end of its useful life due to the daily use. Applying the fleet replacement schedule and continued fleet management will prevent excessive maintenance costs and improve efficiency.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, infrastructure, facilities, equipment and other assets."

Township of Scugog Asset Management Plan

| <b>Budget</b>             |               |             |             |             |             |               |
|---------------------------|---------------|-------------|-------------|-------------|-------------|---------------|
|                           | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b>   |
| <b>Expenditures</b>       |               |             |             |             |             |               |
| Capital Expenditure       | 78,000        |             |             |             |             | 78,000        |
| <b>Expenditures Total</b> | <b>78,000</b> |             |             |             |             | <b>78,000</b> |
| <b>Funding</b>            |               |             |             |             |             |               |
| Vehicle Reserve Fund      | 78,000        |             |             |             |             | 78,000        |
| <b>Funding Total</b>      | <b>78,000</b> |             |             |             |             | <b>78,000</b> |



**Township of Scugog  
2026 Capital Budget and 2027 to 2030 Capital Forecast  
Capital Projects**

**Project Name** Replacement Mid Size SUV (5318883)  
**Department** DFL Development Fleet  
**Project Manager** Robert Frasca, Manager of Public Works  
**Start Year** 2030  
**Project Number** DFL003

**Gallery**

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# Township of Scugog

## 2026 Capital Budget and 2027 to 2030 Capital Forecast

### Capital Projects

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Official Plan Review                             |
| <b>Department</b>      | DPL Development Planning                         |
| <b>Project Manager</b> | Meaghan Craven, Director of Development Services |
| <b>Start Year</b>      | 2026                                             |
| <b>Project Number</b>  | DPL003                                           |

### PROJECT DESCRIPTION AND RATIONALE

The Scugog Official Plan serves as the basis for managing growth and change in the Township to the year 2031. This Plan was prepared in 2009 to implement the Durham Regional Official Plan, the Oak Ridges Moraine Conservation Plan, Greenbelt Plan, A Place to Grow: Growth Plan for the Greater Golden Horseshoe and the Provincial Policy Statement.

A review of the Scugog Official Plan will be initiated in early 2026 . This next review focuses on updating key areas to plan for more housing and jobs, while also updating the existing Official Plan to align with recent changes made by the Province. On January 01, 2025, land use planning authority was removed from the Region of Durham. Through this change, Scugog has inherited [Envision Durham\(External link\)](#) and will be incorporating its relevant policies through the Official Plan Review. At the conclusion of the Scugog Official Plan update, the Regional Official Plan will be repealed.

#### Reference:

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged

### Budget

|                              | Total          | 2026           | 2027 | 2028 | 2029 | 2030 |
|------------------------------|----------------|----------------|------|------|------|------|
| <b>Expenditures</b>          |                |                |      |      |      |      |
| Capital Expenditure          | 280,000        | 280,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>280,000</b> | <b>280,000</b> |      |      |      |      |
| <b>Funding</b>               |                |                |      |      |      |      |
| MP Reserve                   | 140,000        | 140,000        |      |      |      |      |
| Development Charges Reserves | 140,000        | 140,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>280,000</b> | <b>280,000</b> |      |      |      |      |



A photograph of the Scugog Shores Museum, a brick building with a bell tower, set against a blue sky and green trees. A wooden fence is in the foreground. The word "Museum" is overlaid in white text.

# Museum

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                        |
|------------------------|--------------------------------------------------------|
| <b>Project Name</b>    | Museum Emporium Renovation                             |
| <b>Department</b>      | MUS Museum                                             |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects |
| <b>Start Year</b>      | 2027                                                   |
| <b>Project Number</b>  | MUS001                                                 |

**PROJECT DESCRIPTION AND RATIONALE**

The interior renovation of the main schoolhouse exhibit room involves the creation of a new exhibit space that has not been changed for 40 years. It will allow for the installation of the First Nations exhibit that was on display at the heritage centre and give a fresh new look to museum

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2018

**Budget**

|                           | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
|---------------------------|---------------|------|---------------|------|------|------|
| <b>Expenditures</b>       |               |      |               |      |      |      |
| Capital Expenditure       | 50,000        |      | 50,000        |      |      |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      | <b>50,000</b> |      |      |      |
| <b>Funding</b>            |               |      |               |      |      |      |
| Facility Reserve Fund     | 50,000        |      | 50,000        |      |      |      |
| <b>Funding Total</b>      | <b>50,000</b> |      | <b>50,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Museum Emporium Renovation  
**Department**      MUS Museum  
**Project Manager**      Lori Bowers, Director of Comms. and Strategic Projects  
**Start Year**      2027  
**Project Number**      MUS001

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                        |
|------------------------|--------------------------------------------------------|
| <b>Project Name</b>    | Harness Shop Renovation                                |
| <b>Department</b>      | MUS Museum                                             |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects |
| <b>Start Year</b>      | 2028                                                   |
| <b>Project Number</b>  | MUS003                                                 |

**PROJECT DESCRIPTION AND RATIONALE**

This project involves raising the Harness Shop and placing it on a proper foundation. The roof and exterior boards should be replaced. The Harness Shop was constructed on site and was made to look like one of the harness shops that could be found in Durham Region during the 19th century. Inside, the front portion of this building represents a harness shop while the back half is a cobbler shop.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract and retain employment opportunities and promote tourism."

Township of Scugog 2018 Parks, Recreation, and Culture Strategic Master Plan

Scugog Shores Museum Strategic Plan, 2023

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 50,000        |      |      | 50,000        |      |      |
| <b>Expenditures Total</b> | <b>50,000</b> |      |      | <b>50,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Facility Reserve Fund     | 50,000        |      |      | 50,000        |      |      |
| <b>Funding Total</b>      | <b>50,000</b> |      |      | <b>50,000</b> |      |      |



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name**      Harness Shop Renovation  
**Department**      MUS Museum  
**Project Manager**    Lori Bowers, Director of Comms. and Strategic Projects  
**Start Year**          2028  
**Project Number**    MUS003

**Gallery**



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                 |
|------------------------|-----------------------------------------------------------------|
| <b>Project Name</b>    | Scugog Shores Museum and Village Administration Building Design |
| <b>Department</b>      | MUS Museum                                                      |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects          |
| <b>Start Year</b>      | 2028                                                            |
| <b>Project Number</b>  | MUS005                                                          |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes construction of a new administration building at the Scugog Shores Museum and Village. The administration building was identified by the Museum Board 20 years ago prior to the Township taking over responsibility for the Museum. The new building would provide artifact space, archives space, program space and rental opportunities.

A generous bequest was provided by the Clark Family and a committee was formed to decide on how to use the funds. The committee would prefer to move ahead with a substantial project that would commemorate the Clark's and their generosity.

Planning for the construction of the administration building would begin with a preliminary design. The project will only proceed if the Township is successful in receiving a major grant. Funding of the new construction is proposed through grants, the bequest and fundraising.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #3: Economic Development and Tourism "Create, attract, and retain employment opportunities and promote tourism."

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 30,000        |      |      | 30,000        |      |      |
| <b>Expenditures Total</b> | <b>30,000</b> |      |      | <b>30,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Donation Reserve          | 30,000        |      |      | 30,000        |      |      |
| <b>Funding Total</b>      | <b>30,000</b> |      |      | <b>30,000</b> |      |      |



# Township of Scugog

## 2026 Capital Budget and 2027 to 2030 Capital Forecast

### Capital Projects

**Project Name** Scugog Shores Museum and Village Administration Building Design  
**Department** MUS Museum  
**Project Manager** Lori Bowers, Director of Comms. and Strategic Projects  
**Start Year** 2028  
**Project Number** MUS005

#### Gallery



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                                       |
|------------------------|-----------------------------------------------------------------------|
| <b>Project Name</b>    | Scugog Shores Museum and Village Administration Building Construction |
| <b>Department</b>      | MUS Museum                                                            |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects                |
| <b>Start Year</b>      | 2029                                                                  |
| <b>Project Number</b>  | MUS006                                                                |

### PROJECT DESCRIPTION AND RATIONALE

The scope of work includes construction for a new administration building at the Scugog Shores Museum and Village. The administration building was first identified by the Museum Board 20 years ago prior to the Township taking over responsibility for the Museum and more recently in the 2023 Strategic Plan Final Report for the Scugog Shores Museum and Village where it was recommended to construct a purpose-built new structure that offers visitor amenities as well as staff offices. The new building would provide artifact space, archives space, program space and rental opportunities.

A generous bequest was provided by the Clark's and a committee was formed to decide on how to use the funds. The committee would prefer to move ahead with a substantial project that would commemorate the Clark's and their generosity.

The project will only proceed if the Township is successful in receiving a major grant and funds through a fundraising campaign.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Scugog Shores Museum and Village Strategic Plan

#### Budget

|                           | Total            | 2026 | 2027 | 2028 | 2029             | 2030 |
|---------------------------|------------------|------|------|------|------------------|------|
| <b>Expenditures</b>       |                  |      |      |      |                  |      |
| Capital Expenditure       | 3,000,000        |      |      |      | 3,000,000        |      |
| <b>Expenditures Total</b> | <b>3,000,000</b> |      |      |      | <b>3,000,000</b> |      |
| <b>Funding</b>            |                  |      |      |      |                  |      |
| Federal Grants            | 500,000          |      |      |      | 500,000          |      |
| Contributions from Others | 1,690,300        |      |      |      | 1,690,300        |      |
| Donation Reserve          | 309,700          |      |      |      | 309,700          |      |
| Facility Reserve Fund     | 500,000          |      |      |      | 500,000          |      |
| <b>Funding Total</b>      | <b>3,000,000</b> |      |      |      | <b>3,000,000</b> |      |

# Township of Scugog

## 2026 Capital Budget and 2027 to 2030 Capital Forecast

### Capital Projects

**Project Name** Scugog Shores Museum and Village Administration Building Construction  
**Department** MUS Museum  
**Project Manager** Lori Bowers, Director of Comms. and Strategic Projects  
**Start Year** 2029  
**Project Number** MUS006

#### Gallery



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                               |
|------------------------|---------------------------------------------------------------|
| <b>Project Name</b>    | Building Condition Assessments - Scugog Shores Museum Village |
| <b>Department</b>      | MUS Museum                                                    |
| <b>Project Manager</b> | Lori Bowers, Director of Comms. and Strategic Projects        |
| <b>Start Year</b>      | 2028                                                          |
| <b>Project Number</b>  | MUS007                                                        |

**PROJECT DESCRIPTION AND RATIONALE**

The scope of work includes Building Condition Assessment (BCA) for ten historical buildings at the Scugog Shores Museum and Village. The assessments will include visual reviews of the major architectural and structural building systems components of the roof, foundation issues and building structures.

The studies will be used to inform the Township's Asset Management Plan to understand the physical condition of the facility and anticipated maintenance for the future.

**Reference:**

Strategic Direction #1: Infrastructure "Leverage and improve roads, transportation, facilities, equipment, and other assets."

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

**Budget**

|                           | Total         | 2026 | 2027 | 2028          | 2029 | 2030 |
|---------------------------|---------------|------|------|---------------|------|------|
| <b>Expenditures</b>       |               |      |      |               |      |      |
| Capital Expenditure       | 35,000        |      |      | 35,000        |      |      |
| <b>Expenditures Total</b> | <b>35,000</b> |      |      | <b>35,000</b> |      |      |
| <b>Funding</b>            |               |      |      |               |      |      |
| Facility Reserve Fund     | 35,000        |      |      | 35,000        |      |      |
| <b>Funding Total</b>      | <b>35,000</b> |      |      | <b>35,000</b> |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

**Project Name** Building Condition Assessments - Scugog Shores Museum Village  
**Department** MUS Museum  
**Project Manager** Lori Bowers, Director of Comms. and Strategic Projects  
**Start Year** 2028  
**Project Number** MUS007

**Gallery**





# Library Services



**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Library Collection Materials - 2026              |
| <b>Department</b>      | LIB Library                                      |
| <b>Project Manager</b> | Sarah White, CEO, Scugog Memorial Public Library |
| <b>Start Year</b>      | 2026                                             |
| <b>Project Number</b>  | LIB001                                           |

**PROJECT DESCRIPTION AND RATIONALE**

Funds will be utilized to revitalize collections, focusing specifically on materials for children and teens, with approximately 10% of these funds dedicated to improving the adult collections, including large print materials.

The materials component of the operating budget has not appreciably increased in more than a decade and these collections have been identified as the highest priority for replacement and expansion.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

**Budget**

|                              | Total         | 2026          | 2027 | 2028 | 2029 | 2030 |
|------------------------------|---------------|---------------|------|------|------|------|
| <b>Expenditures</b>          |               |               |      |      |      |      |
| Capital Expenditure          | 40,000        | 40,000        |      |      |      |      |
| <b>Expenditures Total</b>    | <b>40,000</b> | <b>40,000</b> |      |      |      |      |
| <b>Funding</b>               |               |               |      |      |      |      |
| Development Charges Reserves | 40,000        | 40,000        |      |      |      |      |
| <b>Funding Total</b>         | <b>40,000</b> | <b>40,000</b> |      |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Library Collection Materials - 2027              |
| <b>Department</b>      | LIB Library                                      |
| <b>Project Manager</b> | Sarah White, CEO, Scugog Memorial Public Library |
| <b>Start Year</b>      | 2027                                             |
| <b>Project Number</b>  | LIB002                                           |

## PROJECT DESCRIPTION AND RATIONALE

Funds will be utilized to increase access to new materials in all collection areas and to replace worn and outdated materials, based on the priority collections identified in our annual collection reviews.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| Budget                       |               |      |               |      |      |      |
|------------------------------|---------------|------|---------------|------|------|------|
|                              | Total         | 2026 | 2027          | 2028 | 2029 | 2030 |
| <b>Expenditures</b>          |               |      |               |      |      |      |
| Capital Expenditure          | 40,000        |      | 40,000        |      |      |      |
| <b>Expenditures Total</b>    | <b>40,000</b> |      | <b>40,000</b> |      |      |      |
| <b>Funding</b>               |               |      |               |      |      |      |
| Development Charges Reserves | 40,000        |      | 40,000        |      |      |      |
| <b>Funding Total</b>         | <b>40,000</b> |      | <b>40,000</b> |      |      |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Library Collection Materials - 2028              |
| <b>Department</b>      | LIB Library                                      |
| <b>Project Manager</b> | Sarah White, CEO, Scugog Memorial Public Library |
| <b>Start Year</b>      | 2028                                             |
| <b>Project Number</b>  | LIB003                                           |

**PROJECT DESCRIPTION AND RATIONALE**

Funds will be utilized to increase access to new materials in all collection areas and to replace worn and outdated materials, based on the priority collections identified in our annual collection reviews.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| <b>Budget</b>                |               |             |             |               |             |             |
|------------------------------|---------------|-------------|-------------|---------------|-------------|-------------|
|                              | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b>   | <b>2029</b> | <b>2030</b> |
| <b>Expenditures</b>          |               |             |             |               |             |             |
| Capital Expenditure          | 40,000        |             |             | 40,000        |             |             |
| <b>Expenditures Total</b>    | <b>40,000</b> |             |             | <b>40,000</b> |             |             |
| <b>Funding</b>               |               |             |             |               |             |             |
| Development Charges Reserves | 40,000        |             |             | 40,000        |             |             |
| <b>Funding Total</b>         | <b>40,000</b> |             |             | <b>40,000</b> |             |             |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Library Collection Materials - 2029              |
| <b>Department</b>      | LIB Library                                      |
| <b>Project Manager</b> | Sarah White, CEO, Scugog Memorial Public Library |
| <b>Start Year</b>      | 2029                                             |
| <b>Project Number</b>  | LIB004                                           |

## PROJECT DESCRIPTION AND RATIONALE

Funds will be utilized to increase access to new materials in all collection areas and to replace worn and outdated materials, based on the priority collections identified in our annual collection reviews.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

### Budget

|                              | Total         | 2026 | 2027 | 2028 | 2029          | 2030 |
|------------------------------|---------------|------|------|------|---------------|------|
| <b>Expenditures</b>          |               |      |      |      |               |      |
| Capital Expenditure          | 40,000        |      |      |      | 40,000        |      |
| <b>Expenditures Total</b>    | <b>40,000</b> |      |      |      | <b>40,000</b> |      |
| <b>Funding</b>               |               |      |      |      |               |      |
| Development Charges Reserves | 40,000        |      |      |      | 40,000        |      |
| <b>Funding Total</b>         | <b>40,000</b> |      |      |      | <b>40,000</b> |      |

**Township of Scugog**  
**2026 Capital Budget and 2027 to 2030 Capital Forecast**  
**Capital Projects**

|                        |                                                  |
|------------------------|--------------------------------------------------|
| <b>Project Name</b>    | Library Collection Materials - 2030              |
| <b>Department</b>      | LIB Library                                      |
| <b>Project Manager</b> | Sarah White, CEO, Scugog Memorial Public Library |
| <b>Start Year</b>      | 2030                                             |
| <b>Project Number</b>  | LIB005                                           |

**PROJECT DESCRIPTION AND RATIONALE**

Funds will be utilized to increase access to new materials in all collection areas and to replace worn and outdated materials, based on the priority collections identified in our annual collection reviews.

**Reference:**

Strategic Direction #5: Complete Community "Strengthen our communities to be inclusive, healthy, safe, connected and engaged."

| <b>Budget</b>                |               |             |             |             |             |               |
|------------------------------|---------------|-------------|-------------|-------------|-------------|---------------|
|                              | <b>Total</b>  | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>2029</b> | <b>2030</b>   |
| <b>Expenditures</b>          |               |             |             |             |             |               |
| Capital Expenditure          | 40,000        |             |             |             |             | 40,000        |
| <b>Expenditures Total</b>    | <b>40,000</b> |             |             |             |             | <b>40,000</b> |
| <b>Funding</b>               |               |             |             |             |             |               |
| Development Charges Reserves | 40,000        |             |             |             |             | 40,000        |
| <b>Funding Total</b>         | <b>40,000</b> |             |             |             |             | <b>40,000</b> |



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2026 Operating  
Budget



An aerial photograph of a large, multi-story brick building, likely a school or institutional structure, featuring a prominent clock tower on the left side. The building has a complex roof with multiple gables and dormers. The foreground shows a paved area with a flagpole and some landscaping. The entire image is covered with a semi-transparent blue overlay.

# Operating Budget Summary

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
ALL DEPARTMENTS INCLUDING LIBRARY**

|                                  | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|----------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b>    | 20,877,097                               | 28,703,700             | 30,542,600             | 1,838,900                        |
| <b>Revenues / Recoveries</b>     | (7,027,185)                              | (7,827,000)            | (8,507,600)            | (680,600)                        |
| <b>PIL's &amp; Supplementary</b> | (461,514)                                | (325,000)              | (340,000)              | (15,000)                         |
| <b>Tax Revenue</b>               | (20,551,686)                             | (20,551,700)           | (20,847,600)           | (295,900)                        |
| <b>Net Operating Budget</b>      |                                          | -                      | <b>847,400</b>         | <b>847,400</b>                   |

**Budget Summary**

**Tax and Related Revenues**

|                                             |           |           |
|---------------------------------------------|-----------|-----------|
| Increase in the estimated assessment growth | (295,900) |           |
| Increase in the payment in lieu assessment  | (15,000)  |           |
|                                             |           | (310,900) |

**Staffing Costs**

|                                            |          |         |
|--------------------------------------------|----------|---------|
| Full time salary / wage rate increase      | 380,400  |         |
| New positions                              | 205,200  |         |
| Part time wage rate decrease               | (14,900) |         |
| Statutory payroll costs / benefit premiums | 314,100  |         |
|                                            |          | 884,800 |

**Transfers to Reserves**

|                                                       |         |         |
|-------------------------------------------------------|---------|---------|
| 3% Roads Levy Reserve                                 | 616,500 |         |
| 0.5% levy directed to Building and Facilities Reserve | 102,800 |         |
| 0.5% levy directed to Vehicle & Equipment Reserve     | 102,700 |         |
|                                                       |         | 822,000 |

**Other Department Expenses and Revenues**

|                                       |           |           |
|---------------------------------------|-----------|-----------|
| Mayor and Council                     | (500)     |           |
| CAO and HR                            | (155,800) |           |
| Corporate Services                    | (3,100)   |           |
| Communications and Strategic Projects | 240,900   |           |
| Finance                               | (205,600) |           |
| Fire and Emergency Services           | 49,300    |           |
| Public Works and Recreation           | (337,800) |           |
| Development Services                  | (151,700) |           |
| Museum                                | -         |           |
| Transfer to Library                   | 15,800    |           |
|                                       |           | (548,500) |

|                                              |                       |
|----------------------------------------------|-----------------------|
| <b>Net Increase in 2026 Operating Budget</b> | <b><u>847,400</u></b> |
|----------------------------------------------|-----------------------|

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
BY DEPARTMENT**

|                                     | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|-------------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Mayor & Council                     | 385,900                    | 405,000                   | 19,100                           | 4.9%        | 19,100                       |                            |                                |                             |                | 405,000                   |
| Office of the CAO                   | 959,600                    | 795,100                   | (164,500)                        | (17.1%)     | (328,700)                    | 1,500                      | 162,700                        |                             |                | 795,100                   |
| Corporate Services                  | 1,422,400                  | 1,462,700                 | 40,300                           | 2.8%        | 5,500                        | 14,600                     | 2,000                          |                             | 18,200         | 1,462,700                 |
| Communications & Strategic Projects | 18,900                     | 404,900                   | 386,000                          | 2,042.3%    | 35,400                       | 66,200                     | 284,400                        |                             |                | 404,900                   |
| Finance                             | 17,000                     | 10,900                    | (6,100)                          | (35.9%)     | (102,400)                    | 96,300                     |                                |                             |                | 10,900                    |
| Fire & Emergency Services           | 2,224,000                  | 2,368,200                 | 144,200                          | 6.5%        | 141,400                      | 2,900                      |                                |                             |                | 2,368,200                 |
| Public Works & Recreation           | 13,610,700                 | 14,408,900                | 798,200                          | 5.9%        | 1,051,100                    | 8,000                      | (284,900)                      |                             | 24,000         | 14,408,900                |
| Development Services                | 1,316,500                  | 1,241,200                 | (75,300)                         | (5.7%)      | 78,900                       | 10,000                     | (164,200)                      |                             |                | 1,241,200                 |
| Museum                              | 89,600                     | 90,200                    | 600                              | 0.7%        | 600                          |                            |                                |                             |                | 90,200                    |
| Library                             | 832,100                    | 847,900                   | 15,800                           | 1.9%        | 15,800                       |                            |                                |                             |                | 847,900                   |
| <b>Total Township of Scugog</b>     | <b>20,876,700</b>          | <b>22,035,000</b>         | <b>1,158,300</b>                 | <b>5.5%</b> | <b>916,700</b>               | <b>199,500</b>             |                                |                             | <b>42,200</b>  | <b>22,035,000</b>         |

|                                      |                   |
|--------------------------------------|-------------------|
| PIL's and Supplementary              | (340,000)         |
| <b>Total to be raised from Taxes</b> | <b>21,695,000</b> |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**BY CATEGORY**

|                                          | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other  | 2026<br>Budget<br>Request |
|------------------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| <b>Payroll</b>                           | <b>12,302,200</b>          | <b>13,187,200</b>         | <b>885,000</b>                   | <b>7.2%</b> | <b>679,800</b>               | <b>205,200</b>             |                                |                             |                 | <b>13,187,200</b>         |
| Materials, Supplies and Services         | 6,762,400                  | 6,585,200                 | (177,200)                        | (2.6%)      | (98,800)                     | (102,400)                  |                                |                             | 24,000          | 6,585,200                 |
| Contracted Services                      | 1,113,500                  | 1,393,400                 | 279,900                          | 25.1%       | 139,900                      | 140,000                    |                                |                             |                 | 1,393,400                 |
| Interest, Rent and Financial Expenses    | 504,400                    | 517,200                   | 12,800                           | 2.5%        | 12,800                       |                            |                                |                             |                 | 517,200                   |
| Transfers to Other entities              | 877,100                    | 892,900                   | 15,800                           | 1.8%        | 15,800                       |                            |                                |                             |                 | 892,900                   |
| Other Expenses                           | 443,400                    | 493,700                   | 50,300                           | 11.3%       | (7,100)                      | (89,100)                   |                                |                             | 146,500         | 493,700                   |
| Transfers to Reserve                     | 6,700,700                  | 7,473,000                 | 772,300                          | 11.5%       | 802,300                      |                            |                                |                             | (30,000)        | 7,473,000                 |
| <b>Total Expenditures (less Payroll)</b> | <b>16,401,500</b>          | <b>17,355,400</b>         | <b>953,900</b>                   | <b>5.8%</b> | <b>864,900</b>               | <b>(51,500)</b>            |                                |                             | <b>140,500</b>  | <b>17,355,400</b>         |
| <b>Total Expenditures</b>                | <b>28,703,700</b>          | <b>30,542,600</b>         | <b>1,838,900</b>                 | <b>6.4%</b> | <b>1,544,700</b>             | <b>153,700</b>             |                                |                             | <b>140,500</b>  | <b>30,542,600</b>         |
| Revenues                                 | (2,119,200)                | (2,171,700)               | (52,500)                         | 2.5%        | (101,000)                    | 45,000                     | 5,000                          |                             | (1,500)         | (2,171,700)               |
| Grants / Government Transfers            | (1,489,200)                | (1,661,300)               | (172,100)                        | 11.6%       | (118,900)                    | (53,200)                   |                                |                             |                 | (1,661,300)               |
| User charges, licenses and fines         | (3,620,000)                | (3,843,900)               | (223,900)                        | 6.2%        | (272,900)                    | 54,000                     | (5,000)                        |                             |                 | (3,843,900)               |
| Transfers from Reserve                   | (598,600)                  | (830,700)                 | (232,100)                        | 38.8%       | (135,300)                    |                            |                                |                             | (96,800)        | (830,700)                 |
| <b>Total Revenues</b>                    | <b>(7,827,000)</b>         | <b>(8,507,600)</b>        | <b>(680,600)</b>                 | <b>8.7%</b> | <b>(628,100)</b>             | <b>45,800</b>              |                                |                             | <b>(98,300)</b> | <b>(8,507,600)</b>        |
| <b>Grand Total</b>                       | <b>20,876,700</b>          | <b>22,035,000</b>         | <b>1,158,300</b>                 | <b>5.5%</b> | <b>916,600</b>               | <b>199,500</b>             |                                |                             | <b>42,200</b>   | <b>22,035,000</b>         |

|                                      |                   |
|--------------------------------------|-------------------|
| <b>PIL's and Supplementary</b>       | <b>(340,000)</b>  |
| <b>Total to be raised from Taxes</b> | <b>21,695,000</b> |

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
BY CATEGORY**

|                                                    | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change   | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 9,556,100                  | 10,066,600                | 510,500                          | 5.3%          | 365,700                      | 144,800                    |                                |                             |                | 10,066,600                |
| Benefits                                           | 2,746,100                  | 3,120,600                 | 374,500                          | 13.6%         | 314,100                      | 60,400                     |                                |                             |                | 3,120,600                 |
| <b>Total Payroll</b>                               | <b>12,302,200</b>          | <b>13,187,200</b>         | <b>885,000</b>                   | <b>7.2%</b>   | <b>679,800</b>               | <b>205,200</b>             |                                |                             |                | <b>13,187,200</b>         |
| Materials, Supplies and Services                   |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 435,800                    | 423,800                   | (12,000)                         | (2.8%)        | (15,000)                     | 2,000                      |                                |                             | 1,000          | 423,800                   |
| Professional Fees                                  | 808,100                    | 748,500                   | (59,600)                         | (7.4%)        | (76,500)                     | 16,700                     | (3,300)                        |                             | 3,500          | 748,500                   |
| Repairs and Maintenance                            | 3,412,900                  | 3,364,100                 | (48,800)                         | (1.4%)        | (58,300)                     | 2,500                      |                                |                             | 7,000          | 3,364,100                 |
| Information Technology                             | 852,000                    | 774,100                   | (77,900)                         | (9.1%)        | 33,000                       | (125,400)                  | 2,000                          |                             | 12,500         | 774,100                   |
| Building Maintenance                               | 15,300                     | 15,300                    |                                  | 0.0%          |                              |                            |                                |                             |                | 15,300                    |
| Vehicles                                           | 480,100                    | 489,200                   | 9,100                            | 1.9%          | 7,800                        |                            | 1,300                          |                             |                | 489,200                   |
| Utilities                                          | 758,200                    | 770,200                   | 12,000                           | 1.6%          | 10,200                       | 1,800                      |                                |                             |                | 770,200                   |
| <b>Total Materials, Supplies and Services</b>      | <b>6,762,400</b>           | <b>6,585,200</b>          | <b>(177,200)</b>                 | <b>(2.6%)</b> | <b>(98,800)</b>              | <b>(102,400)</b>           |                                |                             | <b>24,000</b>  | <b>6,585,200</b>          |
| Contracted Services                                |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Contracted Services                                | 326,300                    | 483,300                   | 157,000                          | 48.1%         | 17,000                       | 140,000                    |                                |                             |                | 483,300                   |
| Contracted Maint                                   | 300,900                    | 408,200                   | 107,300                          | 35.7%         | 107,300                      |                            |                                |                             |                | 408,200                   |
| Contracted Instructor                              | 95,200                     | 95,200                    |                                  | 0.0%          |                              |                            |                                |                             |                | 95,200                    |
| Contract Animal shared costs                       | 298,700                    | 311,700                   | 13,000                           | 4.4%          | 13,000                       |                            |                                |                             |                | 311,700                   |
| Waste Disposal                                     | 19,900                     | 21,900                    | 2,000                            | 10.1%         | 2,000                        |                            |                                |                             |                | 21,900                    |
| Security                                           | 7,100                      | 7,700                     | 600                              | 8.5%          | 600                          |                            |                                |                             |                | 7,700                     |
| Caretaking                                         | 45,400                     | 45,400                    |                                  | 0.0%          |                              |                            |                                |                             |                | 45,400                    |
| Environmental Reporting                            | 20,000                     | 20,000                    |                                  | 0.0%          |                              |                            |                                |                             |                | 20,000                    |
| <b>Total Contracted Services</b>                   | <b>1,113,500</b>           | <b>1,393,400</b>          | <b>279,900</b>                   | <b>25.1%</b>  | <b>139,900</b>               | <b>140,000</b>             |                                |                             |                | <b>1,393,400</b>          |
| Interest, Rent and Financial Expenses              |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Interest                                           | 45,700                     | 46,000                    | 300                              | 0.7%          | 300                          |                            |                                |                             |                | 46,000                    |
| Financial Expenses                                 | 57,800                     | 60,800                    | 3,000                            | 5.2%          | 3,000                        |                            |                                |                             |                | 60,800                    |
| Rent                                               | 28,900                     | 29,500                    | 600                              | 2.1%          | 600                          |                            |                                |                             |                | 29,500                    |
| Insurance                                          | 372,000                    | 380,900                   | 8,900                            | 2.4%          | 8,900                        |                            |                                |                             |                | 380,900                   |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>504,400</b>             | <b>517,200</b>            | <b>12,800</b>                    | <b>2.5%</b>   | <b>12,800</b>                |                            |                                |                             |                | <b>517,200</b>            |
| Transfers to Other entities                        |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Grants to Others - Internal                        | 856,700                    | 872,500                   | 15,800                           | 1.8%          | 15,800                       |                            |                                |                             |                | 872,500                   |
| Grants to Others - External                        | 20,400                     | 20,400                    |                                  | 0.0%          |                              |                            |                                |                             |                | 20,400                    |
| <b>Total Transfers to Other entities</b>           | <b>877,100</b>             | <b>892,900</b>            | <b>15,800</b>                    | <b>1.8%</b>   | <b>15,800</b>                |                            |                                |                             |                | <b>892,900</b>            |
| Other Expenses                                     |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 205,400                    | 255,100                   | 49,700                           | 24.2%         | (7,700)                      | (89,100)                   |                                |                             | 146,500        | 255,100                   |
| Expense Greenbank Airways                          |                            |                           |                                  | 0.0%          |                              |                            |                                |                             |                |                           |
| Expense Emergency Planning                         | 3,000                      | 3,000                     |                                  | 0.0%          |                              |                            |                                |                             |                | 3,000                     |
| Expense Programming                                | 1,800                      | 1,800                     |                                  | 0.0%          |                              |                            |                                |                             |                | 1,800                     |
| Expense Exhibit                                    | 7,000                      | 7,000                     |                                  | 0.0%          |                              |                            |                                |                             |                | 7,000                     |
| Expense Archives/Conserv                           | 3,000                      | 3,000                     |                                  | 0.0%          |                              |                            |                                |                             |                | 3,000                     |
| Minutes of Settlement                              | 85,000                     | 85,000                    |                                  | 0.0%          |                              |                            |                                |                             |                | 85,000                    |
| Debenture Principal                                | 138,200                    | 138,800                   | 600                              | 0.4%          | 600                          |                            |                                |                             |                | 138,800                   |
| Requisitons-Levy                                   |                            |                           |                                  | 0.0%          |                              |                            |                                |                             |                |                           |
| <b>Total Other Expenses</b>                        | <b>443,400</b>             | <b>493,700</b>            | <b>50,300</b>                    | <b>11.3%</b>  | <b>(7,100)</b>               | <b>(89,100)</b>            |                                |                             | <b>146,500</b> | <b>493,700</b>            |

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
BY CATEGORY**

|                                          | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Transfers to Reserve                     |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Trf to MP Reserve                        | 1,408,400                  | 1,388,700                 | (19,700)                         | (1.4%)      | (19,700)                     |                            |                                |                             |                | 1,388,700                 |
| Trf to ENV Reserve                       | 50,000                     | 50,000                    |                                  | 0.0%        |                              |                            |                                |                             |                | 50,000                    |
| Trf to ELE Reserve                       | 30,000                     |                           | (30,000)                         | 0.0%        |                              |                            |                                |                             | (30,000)       |                           |
| Trf to RDS R/F                           | 4,044,500                  | 4,661,000                 | 616,500                          | 15.2%       | 616,500                      |                            |                                |                             |                | 4,661,000                 |
| Trf to FAC R/F                           | 511,500                    | 614,300                   | 102,800                          | 20.1%       | 102,800                      |                            |                                |                             |                | 614,300                   |
| Trf to VEH R/F                           | 572,800                    | 675,500                   | 102,700                          | 17.9%       | 102,700                      |                            |                                |                             |                | 675,500                   |
| Trf to MFAC R/F                          | 83,500                     | 83,500                    |                                  | 0.0%        |                              |                            |                                |                             |                | 83,500                    |
| <b>Total Transfers to Reserve</b>        | 6,700,700                  | 7,473,000                 | 772,300                          | 11.5%       | 802,300                      |                            |                                |                             | (30,000)       | 7,473,000                 |
| <b>Total Expenditures (less Payroll)</b> | <b>16,401,500</b>          | <b>17,355,400</b>         | <b>953,900</b>                   | <b>5.8%</b> | <b>864,900</b>               | <b>(51,500)</b>            |                                |                             | <b>140,500</b> | <b>17,355,400</b>         |
| <b>Total Expenditures</b>                | <b>28,703,700</b>          | <b>30,542,600</b>         | <b>1,838,900</b>                 | <b>6.4%</b> | <b>1,544,700</b>             | <b>153,700</b>             |                                |                             | <b>140,500</b> | <b>30,542,600</b>         |
| Revenues                                 |                            |                           |                                  | 0.0%        |                              |                            |                                |                             |                |                           |
| OLG Revenue                              | (1,100,000)                | (1,100,000)               |                                  | 0.0%        |                              |                            |                                |                             |                | (1,100,000)               |
| Bank/Investment Interest                 | (550,000)                  | (600,000)                 | (50,000)                         | 9.1%        | (50,000)                     |                            |                                |                             |                | (600,000)                 |
| Donations                                | (9,900)                    | (9,900)                   |                                  | 0.0%        |                              |                            |                                |                             |                | (9,900)                   |
| Sponsorship                              | (57,600)                   | (10,600)                  | 47,000                           | (81.6%)     | 2,000                        | 45,000                     |                                |                             |                | (10,600)                  |
| Misc Revenue                             | (47,600)                   | (21,600)                  | 26,000                           | (54.6%)     | 21,000                       |                            | 5,000                          |                             |                | (21,600)                  |
| Services For Others                      | (1,000)                    | (1,000)                   |                                  | 0.0%        |                              |                            |                                |                             |                | (1,000)                   |
| HST Rebate Payroll                       |                            | (5,000)                   | (5,000)                          |             | (5,000)                      |                            |                                |                             |                | (5,000)                   |
| Employee Events Revenue                  |                            |                           |                                  | 0.0%        |                              |                            |                                |                             |                |                           |
| Revenue General                          | (43,100)                   | (44,600)                  | (1,500)                          | 3.5%        |                              |                            |                                |                             | (1,500)        | (44,600)                  |
| Surcharge                                |                            |                           |                                  | 0.0%        |                              |                            |                                |                             |                |                           |
| Contr fr Others                          | (4,000)                    |                           | 4,000                            | 0.0%        | 4,000                        |                            |                                |                             |                |                           |
| Cost Recovery                            |                            | (19,000)                  | (19,000)                         |             | (19,000)                     |                            |                                |                             |                | (19,000)                  |
| Cost Recovery Capital Projects           | (261,000)                  | (290,000)                 | (29,000)                         | 11.1%       | (29,000)                     |                            |                                |                             |                | (290,000)                 |
| Tangible Capital Assets                  | (45,000)                   | (70,000)                  | (25,000)                         | 55.6%       | (25,000)                     |                            |                                |                             |                | (70,000)                  |
| <b>Total Revenues</b>                    | <b>(2,119,200)</b>         | <b>(2,171,700)</b>        | <b>(52,500)</b>                  | <b>2.5%</b> | <b>(101,000)</b>             | <b>45,000</b>              | <b>5,000</b>                   |                             | <b>(1,500)</b> | <b>(2,171,700)</b>        |



**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
BY CATEGORY**

|                                               | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change  | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other  | 2026<br>Budget<br>Request |
|-----------------------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Grants / Government Transfers                 |                            |                           |                                  |              |                              |                            |                                |                             |                 |                           |
| Canada Grants                                 | (58,300)                   | (57,300)                  | 1,000                            | (1.7%)       | 1,000                        |                            |                                |                             |                 | (57,300)                  |
| Ontario Grants                                | (1,422,500)                | (1,595,600)               | (173,100)                        | 12.2%        | (119,900)                    | (53,200)                   |                                |                             |                 | (1,595,600)               |
| Municipal and Other Grants                    | (8,400)                    | (8,400)                   |                                  | 0.0%         |                              |                            |                                |                             |                 | (8,400)                   |
| <b>Total Grants / Government Transfers</b>    | <b>(1,489,200)</b>         | <b>(1,661,300)</b>        | <b>(172,100)</b>                 | <b>11.6%</b> | <b>(118,900)</b>             | <b>(53,200)</b>            |                                |                             |                 | <b>(1,661,300)</b>        |
| User charges, licenses and fines              |                            |                           |                                  |              |                              |                            |                                |                             |                 |                           |
| User Charges                                  | (954,100)                  | (883,900)                 | 70,200                           | (7.4%)       | 21,200                       | 54,000                     | (5,000)                        |                             |                 | (883,900)                 |
| Licenses & permits                            | (1,045,900)                | (1,023,600)               | 22,300                           | (2.1%)       | 22,300                       |                            |                                |                             |                 | (1,023,600)               |
| Fines & penalties                             | (732,300)                  | (998,300)                 | (266,000)                        | 36.3%        | (266,000)                    |                            |                                |                             |                 | (998,300)                 |
| Rent                                          | (887,700)                  | (938,100)                 | (50,400)                         | 5.7%         | (50,400)                     |                            |                                |                             |                 | (938,100)                 |
| <b>Total User charges, licenses and fines</b> | <b>(3,620,000)</b>         | <b>(3,843,900)</b>        | <b>(223,900)</b>                 | <b>6.2%</b>  | <b>(272,900)</b>             | <b>54,000</b>              | <b>(5,000)</b>                 |                             |                 | <b>(3,843,900)</b>        |
| Transfers from Reserve                        |                            |                           |                                  |              |                              |                            |                                |                             |                 |                           |
| Trf fr MP Res                                 | (271,000)                  | (403,000)                 | (132,000)                        | 48.7%        | (132,000)                    |                            |                                |                             |                 | (403,000)                 |
| Trf fr ELE Res                                |                            | (96,800)                  | (96,800)                         |              |                              |                            |                                |                             | (96,800)        | (96,800)                  |
| Trf fr BLDG R/F                               | (327,600)                  | (330,900)                 | (3,300)                          | 1.0%         | (3,300)                      |                            |                                |                             |                 | (330,900)                 |
| <b>Total Transfers from Reserve</b>           | <b>(598,600)</b>           | <b>(830,700)</b>          | <b>(232,100)</b>                 | <b>38.8%</b> | <b>(135,300)</b>             |                            |                                |                             | <b>(96,800)</b> | <b>(830,700)</b>          |
| <b>Total Revenues</b>                         | <b>(7,827,000)</b>         | <b>(8,507,600)</b>        | <b>(680,600)</b>                 | <b>8.7%</b>  | <b>(628,100)</b>             | <b>45,800</b>              |                                |                             | <b>(98,300)</b> | <b>(8,507,600)</b>        |
| <b>Grand Total</b>                            | <b>20,876,700</b>          | <b>22,035,000</b>         | <b>1,158,300</b>                 | <b>5.5%</b>  | <b>916,600</b>               | <b>199,500</b>             |                                |                             | <b>42,200</b>   | <b>22,035,000</b>         |

|                                      |                   |
|--------------------------------------|-------------------|
| <b>PIL's and Supplementary</b>       | <b>(340,000)</b>  |
| <b>Total to be raised from Taxes</b> | <b>21,695,000</b> |



# Mayor & Council

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
MAYOR & COUNCIL**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 274,821                                  | 485,900                | 405,000                | (80,900)                         |
| <b>Revenues / Recoveries</b>  | (40,908)                                 | (100,000)              |                        | 100,000                          |
| <b>Net Operating Budget</b>   | <b>233,913</b>                           | <b>385,900</b>         | <b>405,000</b>         | <b>19,100</b>                    |

**Budget Summary**

**Staffing Costs**

|                                            |               |        |
|--------------------------------------------|---------------|--------|
| Full time salary / wage rate increase      | 5,100         |        |
| Statutory payroll costs / benefit premiums | <u>14,500</u> | 19,600 |

**Other Expenditures / Revenues**

|                              |  |       |
|------------------------------|--|-------|
| Decrease in travel & mileage |  | (500) |
|------------------------------|--|-------|

|                                                                  |                      |  |
|------------------------------------------------------------------|----------------------|--|
| <b>Net Increase in Mayor &amp; Council 2026 Operating Budget</b> | <b><u>19,100</u></b> |  |
|------------------------------------------------------------------|----------------------|--|

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - MAYOR & COUNCIL**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 198,959                         | 254,000                    | 259,100                   | 5,100                            | 2.0%           | 5,100                        |                            |                                |                             |                | 259,100                   |
| Benefits                                           | 34,079                          | 91,400                     | 105,900                   | 14,500                           | 15.9%          | 14,500                       |                            |                                |                             |                | 105,900                   |
| <b>Total Payroll</b>                               | <b>233,038</b>                  | <b>345,400</b>             | <b>365,000</b>            | <b>19,600</b>                    | <b>5.7%</b>    | <b>19,600</b>                |                            |                                |                             |                | <b>365,000</b>            |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Professional Fees                                  | 16,333                          | 22,200                     | 22,200                    |                                  |                |                              |                            |                                |                             |                | 22,200                    |
| Information Technology                             | 562                             | 5,000                      | 5,000                     |                                  |                |                              |                            |                                |                             |                | 5,000                     |
| Vehicles                                           | 904                             | 2,500                      | 2,000                     | (500)                            | (20.0%)        | (500)                        |                            |                                |                             |                | 2,000                     |
| <b>Total Materials, Supplies and Services</b>      | <b>17,799</b>                   | <b>29,700</b>              | <b>29,200</b>             | <b>(500)</b>                     | <b>(1.7%)</b>  | <b>(500)</b>                 |                            |                                |                             |                | <b>29,200</b>             |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Insurance                                          | 1,181                           | 1,300                      | 1,300                     |                                  |                |                              |                            |                                |                             |                | 1,300                     |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>1,181</b>                    | <b>1,300</b>               | <b>1,300</b>              |                                  |                |                              |                            |                                |                             |                | <b>1,300</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 22,803                          | 109,500                    | 9,500                     | (100,000)                        | (91.3%)        |                              | (100,000)                  |                                |                             |                | 9,500                     |
| <b>Total Other Expenses</b>                        | <b>22,803</b>                   | <b>109,500</b>             | <b>9,500</b>              | <b>(100,000)</b>                 | <b>(91.3%)</b> |                              | <b>(100,000)</b>           |                                |                             |                | <b>9,500</b>              |
| <b>Total Expenditures (less Payroll)</b>           | <b>41,783</b>                   | <b>140,500</b>             | <b>40,000</b>             | <b>(100,500)</b>                 | <b>(71.5%)</b> | <b>(500)</b>                 | <b>(100,000)</b>           |                                |                             |                | <b>40,000</b>             |
| <b>Total Expenditures</b>                          | <b>274,821</b>                  | <b>485,900</b>             | <b>405,000</b>            | <b>(80,900)</b>                  | <b>(16.6%)</b> | <b>19,100</b>                | <b>(100,000)</b>           |                                |                             |                | <b>405,000</b>            |
| Revenues                                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Donations                                          | (6,000)                         |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Sponsorship                                        | (8,500)                         | (45,000)                   |                           | 45,000                           |                |                              | 45,000                     |                                |                             |                |                           |
| <b>Total Revenues</b>                              | <b>(14,500)</b>                 | <b>(45,000)</b>            |                           | <b>45,000</b>                    |                |                              | <b>45,000</b>              |                                |                             |                |                           |
| User charges, licenses and fines                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User Charges                                       | (26,408)                        | (55,000)                   |                           | 55,000                           |                |                              | 55,000                     |                                |                             |                |                           |
| <b>Total User charges, licenses and fines</b>      | <b>(26,408)</b>                 | <b>(55,000)</b>            |                           | <b>55,000</b>                    |                |                              | <b>55,000</b>              |                                |                             |                |                           |
| <b>Total Revenues</b>                              | <b>(40,908)</b>                 | <b>(100,000)</b>           |                           | <b>100,000</b>                   |                |                              | <b>100,000</b>             |                                |                             |                |                           |
| <b>Grand Total</b>                                 | <b>233,913</b>                  | <b>385,900</b>             | <b>405,000</b>            | <b>19,100</b>                    | <b>4.9%</b>    | <b>19,100</b>                |                            |                                |                             |                | <b>405,000</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - MAYOR & COUNCIL**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Mayor &amp; Council</b>               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>MAYOR &amp; COUNCIL</b>               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 233,038                         | 345,400                    | 365,000                   | 19,600                           | 5.7%           | 19,600                       |                            |                                |                             |                | 365,000                   |
| Materials, Supplies and Services         | 17,799                          | 29,700                     | 29,200                    | (500)                            | (1.7%)         | (500)                        |                            |                                |                             |                | 29,200                    |
| Interest, Rent and Financial Expenses    | 1,181                           | 1,300                      | 1,300                     |                                  |                |                              |                            |                                |                             |                | 1,300                     |
| Other Expenses                           | 699                             | 8,000                      | 8,000                     |                                  |                |                              |                            |                                |                             |                | 8,000                     |
| <b>Total Expenditures (less Payroll)</b> | <b>19,679</b>                   | <b>39,000</b>              | <b>38,500</b>             | <b>(500)</b>                     | <b>(1.3%)</b>  | <b>(500)</b>                 |                            |                                |                             |                | <b>38,500</b>             |
| <b>Total Expenditures</b>                | <b>252,717</b>                  | <b>384,400</b>             | <b>403,500</b>            | <b>19,100</b>                    | <b>5.0%</b>    | <b>19,100</b>                |                            |                                |                             |                | <b>403,500</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total MAYOR &amp; COUNCIL</b>         | <b>252,717</b>                  | <b>384,400</b>             | <b>403,500</b>            | <b>19,100</b>                    | <b>5.0%</b>    | <b>19,100</b>                |                            |                                |                             |                | <b>403,500</b>            |
| <b>SPECIAL EVENTS</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Other Expenses                           | 22,104                          | 101,500                    | 1,500                     | (100,000)                        | (98.5%)        |                              | (100,000)                  |                                |                             |                | 1,500                     |
| <b>Total Expenditures (less Payroll)</b> | <b>22,104</b>                   | <b>101,500</b>             | <b>1,500</b>              | <b>(100,000)</b>                 | <b>(98.5%)</b> |                              | <b>(100,000)</b>           |                                |                             |                | <b>1,500</b>              |
| <b>Total Expenditures</b>                | <b>22,104</b>                   | <b>101,500</b>             | <b>1,500</b>              | <b>(100,000)</b>                 | <b>(98.5%)</b> |                              | <b>(100,000)</b>           |                                |                             |                | <b>1,500</b>              |
| Revenues                                 | (14,500)                        | (45,000)                   |                           | 45,000                           |                |                              | 45,000                     |                                |                             |                | 0                         |
| User charges, licenses and fines         | (26,408)                        | (55,000)                   |                           | 55,000                           |                |                              | 55,000                     |                                |                             |                | 0                         |
| <b>Total Revenues</b>                    | <b>(40,908)</b>                 | <b>(100,000)</b>           |                           | <b>100,000</b>                   |                |                              | <b>100,000</b>             |                                |                             |                | <b>0</b>                  |
| <b>Total SPECIAL EVENTS</b>              | <b>(18,804)</b>                 | <b>1,500</b>               | <b>1,500</b>              |                                  |                |                              |                            |                                |                             |                | <b>1,500</b>              |
| <b>Total Mayor &amp; Council</b>         | <b>233,913</b>                  | <b>385,900</b>             | <b>405,000</b>            | <b>19,100</b>                    | <b>4.9%</b>    | <b>19,100</b>                |                            |                                |                             |                | <b>405,000</b>            |

An aerial photograph of a suburban neighborhood, showing a mix of residential houses, green lawns, and mature trees. In the background, a large body of water, likely a lake, stretches across the horizon under a clear sky. The entire image is overlaid with a semi-transparent blue filter.

# Office of the CAO & Human Resources



**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
OFFICE OF THE CAO & HUMAN RESOURCES**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 978,292                                  | 1,169,600              | 1,217,100              | 47,500                           |
| <b>Revenues / Recoveries</b>  | (150,983)                                | (210,000)              | (422,000)              | (212,000)                        |
| <b>Net Operating Budget</b>   | <b>827,309</b>                           | <b>959,600</b>         | <b>795,100</b>         | <b>(164,500)</b>                 |

**Budget Summary**

**Staffing Costs**

|                                                        |               |         |
|--------------------------------------------------------|---------------|---------|
| Full time salary / wage rate increase and progressions | (24,700)      |         |
| Statutory payroll costs / benefit premiums             | <u>16,000</u> | (8,700) |

**Budget Neutral**

|                                                                       |                |         |
|-----------------------------------------------------------------------|----------------|---------|
| Transfer of legal fees from Public Works                              | 30,000         |         |
| Transfer of consulting fees from Development Services                 | 5,000          |         |
| Transfer of facilities administration costs from Development Services | <u>127,700</u> | 162,700 |

**Other Expenditures / Revenues**

|                                                                  |                  |           |
|------------------------------------------------------------------|------------------|-----------|
| Increase in contracted services for the employee assistance plan | 1,600            |           |
| Increase in conference & seminar registration                    | 1,500            |           |
| Increase in training                                             | 1,000            |           |
| Increase in revenue from staff cost recovery                     | (19,000)         |           |
| Increase in municipal office (facility) expenses                 | 9,100            |           |
| Net Increase in transfer from MP reserve for staffing            | <u>(312,700)</u> | (318,500) |

|                                                                         |                         |
|-------------------------------------------------------------------------|-------------------------|
| <b>Net Increase in Office of the CAO &amp; HR 2026 Operating Budget</b> | <b><u>(164,500)</u></b> |
|-------------------------------------------------------------------------|-------------------------|

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 499,753                         | 642,200                    | 617,500                   | (24,700)                         | (3.8%)         | (24,700)                     |                            |                                |                             |                | 617,500                   |
| Benefits                                           | 102,533                         | 161,300                    | 177,300                   | 16,000                           | 9.9%           | 16,000                       |                            |                                |                             |                | 177,300                   |
| <b>Total Payroll</b>                               | <b>602,286</b>                  | <b>803,500</b>             | <b>794,800</b>            | <b>(8,700)</b>                   | <b>(1.1%)</b>  | <b>(8,700)</b>               |                            |                                |                             |                | <b>794,800</b>            |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 4,479                           | 19,500                     | 19,500                    |                                  |                |                              |                            |                                |                             |                | 19,500                    |
| Professional Fees                                  | 51,234                          | 125,900                    | 163,400                   | 37,500                           | 29.8%          | 1,000                        | 1,500                      | 35,000                         |                             |                | 163,400                   |
| Repairs and Maintenance                            | 48,107                          |                            | 42,000                    | 42,000                           |                | 1,800                        |                            | 40,200                         |                             |                | 42,000                    |
| Vehicles                                           | 749                             | 900                        | 900                       |                                  |                |                              |                            |                                |                             |                | 900                       |
| Utilities                                          | 36,298                          |                            | 53,300                    | 53,300                           |                | 4,000                        |                            | 49,300                         |                             |                | 53,300                    |
| <b>Total Materials, Supplies and Services</b>      | <b>140,867</b>                  | <b>146,300</b>             | <b>279,100</b>            | <b>132,800</b>                   | <b>90.8%</b>   | <b>6,800</b>                 | <b>1,500</b>               | <b>124,500</b>                 |                             |                | <b>279,100</b>            |
| Contracted Services                                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Contracted Services                                | 3,382                           | 5,500                      | 7,100                     | 1,600                            | 29.1%          | 1,600                        |                            |                                |                             |                | 7,100                     |
| Caretaking                                         | 15,867                          |                            | 31,000                    | 31,000                           |                |                              |                            | 31,000                         |                             |                | 31,000                    |
| <b>Total Contracted Services</b>                   | <b>19,249</b>                   | <b>5,500</b>               | <b>38,100</b>             | <b>32,600</b>                    | <b>592.7%</b>  | <b>1,600</b>                 |                            | <b>31,000</b>                  |                             |                | <b>38,100</b>             |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Insurance                                          | 7,372                           |                            | 10,500                    | 10,500                           |                | 3,300                        |                            | 7,200                          |                             |                | 10,500                    |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>7,372</b>                    |                            | <b>10,500</b>             | <b>10,500</b>                    |                | <b>3,300</b>                 |                            | <b>7,200</b>                   |                             |                | <b>10,500</b>             |
| Transfers to Other entities                        |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Grants to Others - External                        | 3,383                           | 9,900                      | 9,900                     |                                  |                |                              |                            |                                |                             |                | 9,900                     |
| <b>Total Transfers to Other entities</b>           | <b>3,383</b>                    | <b>9,900</b>               | <b>9,900</b>              |                                  |                |                              |                            |                                |                             |                | <b>9,900</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 1,935                           | 1,200                      | 1,200                     |                                  |                |                              |                            |                                |                             |                | 1,200                     |
| <b>Total Other Expenses</b>                        | <b>1,935</b>                    | <b>1,200</b>               | <b>1,200</b>              |                                  |                |                              |                            |                                |                             |                | <b>1,200</b>              |
| Transfers to Reserve                               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Trf to MP Reserve                                  | 119,700                         | 119,700                    |                           | (119,700)                        |                | (119,700)                    |                            |                                |                             |                |                           |
| Trf to MFAC R/F                                    | 83,500                          | 83,500                     | 83,500                    |                                  |                |                              |                            |                                |                             |                | 83,500                    |
| <b>Total Transfers to Reserve</b>                  | <b>203,200</b>                  | <b>203,200</b>             | <b>83,500</b>             | <b>(119,700)</b>                 | <b>(58.9%)</b> | <b>(119,700)</b>             |                            |                                |                             |                | <b>83,500</b>             |
| <b>Total Expenditures (less Payroll)</b>           | <b>376,006</b>                  | <b>366,100</b>             | <b>422,300</b>            | <b>56,200</b>                    | <b>15.4%</b>   | <b>(108,000)</b>             | <b>1,500</b>               | <b>162,700</b>                 |                             |                | <b>422,300</b>            |
| <b>Total Expenditures</b>                          | <b>978,292</b>                  | <b>1,169,600</b>           | <b>1,217,100</b>          | <b>47,500</b>                    | <b>4.1%</b>    | <b>(116,700)</b>             | <b>1,500</b>               | <b>162,700</b>                 |                             |                | <b>1,217,100</b>          |
| Revenues                                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Employee Events Revenue                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Cost Recovery                                      | (2,310)                         |                            | (19,000)                  | (19,000)                         |                | (19,000)                     |                            |                                |                             |                | (19,000)                  |
| <b>Total Revenues</b>                              | <b>(2,310)</b>                  |                            | <b>(19,000)</b>           | <b>(19,000)</b>                  |                | <b>(19,000)</b>              |                            |                                |                             |                | <b>(19,000)</b>           |
| Grants / Government Transfers                      |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Ontario Grants                                     | (148,673)                       |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Grants / Government Transfers</b>         | <b>(148,673)</b>                |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Transfers from Reserve                             |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Trf fr MP Res                                      |                                 | (210,000)                  | (403,000)                 | (193,000)                        | 91.9%          | (193,000)                    |                            |                                |                             |                | (403,000)                 |
| <b>Total Transfers from Reserve</b>                |                                 | <b>(210,000)</b>           | <b>(403,000)</b>          | <b>(193,000)</b>                 | <b>91.9%</b>   | <b>(193,000)</b>             |                            |                                |                             |                | <b>(403,000)</b>          |
| <b>Total Revenues</b>                              | <b>(150,983)</b>                | <b>(210,000)</b>           | <b>(422,000)</b>          | <b>(212,000)</b>                 | <b>101.0%</b>  | <b>(212,000)</b>             |                            |                                |                             |                | <b>(422,000)</b>          |
| <b>Grand Total</b>                                 | <b>827,309</b>                  | <b>959,600</b>             | <b>795,100</b>            | <b>(164,500)</b>                 | <b>(17.1%)</b> | <b>(328,700)</b>             | <b>1,500</b>               | <b>162,700</b>                 |                             |                | <b>795,100</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Office of the CAO and Human Resources</b>       |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>OFFICE OF THE CAO</b>                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                            | 602,286                         | 803,500                    | 794,800                   | (8,700)                          | (1.1%)         | (8,700)                      |                            |                                |                             |                | 794,800                   |
| Materials, Supplies and Services                   | 56,462                          | 146,300                    | 183,800                   | 37,500                           | 25.6%          | 1,000                        | 1,500                      | 35,000                         |                             |                | 183,800                   |
| Contracted Services                                | 3,382                           | 5,500                      | 7,100                     | 1,600                            | 29.1%          | 1,600                        |                            |                                |                             |                | 7,100                     |
| Transfers to Other entities                        | 3,383                           | 9,900                      | 9,900                     |                                  |                |                              |                            |                                |                             |                | 9,900                     |
| Other Expenses                                     | 1,935                           | 1,200                      | 1,200                     |                                  |                |                              |                            |                                |                             |                | 1,200                     |
| Transfers to Reserve                               | 203,200                         | 203,200                    | 83,500                    | (119,700)                        | (58.9%)        | (119,700)                    |                            |                                |                             |                | 83,500                    |
| <b>Total Expenditures (less Payroll)</b>           | <b>268,362</b>                  | <b>366,100</b>             | <b>285,500</b>            | <b>(80,600)</b>                  | <b>(22.0%)</b> | <b>(117,100)</b>             | <b>1,500</b>               | <b>35,000</b>                  |                             |                | <b>285,500</b>            |
| <b>Total Expenditures</b>                          | <b>870,648</b>                  | <b>1,169,600</b>           | <b>1,080,300</b>          | <b>(89,300)</b>                  | <b>(7.6%)</b>  | <b>(125,800)</b>             | <b>1,500</b>               | <b>35,000</b>                  |                             |                | <b>1,080,300</b>          |
| Transfers from Reserve                             |                                 | (210,000)                  | (403,000)                 | (193,000)                        |                | (193,000)                    |                            |                                |                             |                | (403,000)                 |
| <b>Total Revenues</b>                              |                                 | <b>(210,000)</b>           | <b>(403,000)</b>          | <b>(193,000)</b>                 |                | <b>(193,000)</b>             |                            |                                |                             |                | <b>(403,000)</b>          |
| <b>Total Office of the CAO</b>                     | <b>870,648</b>                  | <b>959,600</b>             | <b>677,300</b>            | <b>(282,300)</b>                 | <b>(29.4%)</b> | <b>(318,800)</b>             | <b>1,500</b>               | <b>35,000</b>                  |                             |                | <b>677,300</b>            |
| <b>SPECIAL EVENTS</b>                              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b>           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures</b>                          |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Revenues                                           | (148,673)                       |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Revenues</b>                              | <b>(148,673)</b>                |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total SPECIAL EVENTS</b>                        | <b>(148,673)</b>                |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>HUMAN RESOURCES</b>                             |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b>           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures</b>                          |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Revenues                                           | (2,310)                         |                            | (19,000)                  | (19,000)                         |                | (19,000)                     |                            |                                |                             |                | (19,000)                  |
| <b>Total Revenues</b>                              | <b>(2,310)</b>                  |                            | <b>(19,000)</b>           | <b>(19,000)</b>                  |                | <b>(19,000)</b>              |                            |                                |                             |                | <b>(19,000)</b>           |
| <b>Total HUMAN RESOURCES</b>                       | <b>(2,310)</b>                  |                            | <b>(19,000)</b>           | <b>(19,000)</b>                  |                | <b>(19,000)</b>              |                            |                                |                             |                | <b>(19,000)</b>           |
| <b>FACILITIES ADMIN</b>                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services                   | 84,405                          |                            | 95,300                    | 95,300                           |                | 5,800                        |                            | 89,500                         |                             |                | 95,300                    |
| Contracted Services                                | 15,867                          |                            | 31,000                    | 31,000                           |                |                              |                            | 31,000                         |                             |                | 31,000                    |
| Interest, Rent and Financial Expenses              | 7,372                           |                            | 10,500                    | 10,500                           |                | 3,300                        |                            | 7,200                          |                             |                | 10,500                    |
| <b>Total Expenditures (less Payroll)</b>           | <b>107,644</b>                  |                            | <b>136,800</b>            | <b>136,800</b>                   |                | <b>9,100</b>                 |                            | <b>127,700</b>                 |                             |                | <b>136,800</b>            |
| <b>Total Expenditures</b>                          | <b>107,644</b>                  |                            | <b>136,800</b>            | <b>136,800</b>                   |                | <b>9,100</b>                 |                            | <b>127,700</b>                 |                             |                | <b>136,800</b>            |
| <b>Total Revenues</b>                              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total FACILITIES ADMIN</b>                      | <b>107,644</b>                  |                            | <b>136,800</b>            | <b>136,800</b>                   |                | <b>9,100</b>                 |                            | <b>127,700</b>                 |                             |                | <b>136,800</b>            |
| <b>Total Office of the CAO and Human Resources</b> | <b>827,309</b>                  | <b>959,600</b>             | <b>795,100</b>            | <b>(164,500)</b>                 | <b>(17.1%)</b> | <b>(328,700)</b>             | <b>1,500</b>               | <b>162,700</b>                 |                             |                | <b>795,100</b>            |

An aerial photograph of a large, multi-story industrial building with a dark roof and light-colored walls. The building is surrounded by parking lots, trees, and other industrial structures. A blue overlay is applied to the entire image. The text "Corporate Services" is centered in white.

# Corporate Services

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
CORPORATE SERVICES**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 1,366,220                                | 2,049,000              | 2,206,900              | 157,900                          |
| <b>Revenues / Recoveries</b>  | (407,919)                                | (626,600)              | (744,200)              | (117,600)                        |
| <b>Net Operating Budget</b>   | <b>958,301</b>                           | <b>1,422,400</b>       | <b>1,462,700</b>       | <b>40,300</b>                    |

**Budget Summary**

**Staffing Costs**

|                                                        |        |        |
|--------------------------------------------------------|--------|--------|
| Full time salary / wage rate increase and progressions | 21,100 |        |
| Part time wage rate increase                           | 200    |        |
| Statutory payroll costs / benefit premiums             | 22,100 |        |
|                                                        |        | 43,400 |

**Budget Neutral Expenditures / Revenues**

|                                                                                   |  |       |
|-----------------------------------------------------------------------------------|--|-------|
| Transfer of licensing costs from Communications and Strategic Projects Department |  | 2,000 |
|-----------------------------------------------------------------------------------|--|-------|

**Information Technology**

|                                    |          |        |
|------------------------------------|----------|--------|
| Net decrease in software licences  | (74,000) |        |
| Decrease in computer supplies      | (6,800)  |        |
| Increase in printer services       | 5,000    |        |
| Decrease in phone supplies         | (6,000)  |        |
| Increase in connectivity services  | 1,900    |        |
| Decrease in conferences & seminars | (5,200)  |        |
| Increase in training expenses      | 1,400    |        |
| Increase in security               | 600      |        |
| Increase in contracted services    | 140,000  |        |
|                                    |          | 56,900 |

**Other Expenditures / Revenues**

|                                                       |           |          |
|-------------------------------------------------------|-----------|----------|
| Decrease in legal fees                                | (5,000)   |          |
| Decrease in consulting fees                           | (40,000)  |          |
| Decrease in licenses for marriage ceremonies          | (10,000)  |          |
| Increase in insurance                                 | 2,000     |          |
| Increase in property revenue                          | (25,100)  |          |
| Decrease in user charges from marriage ceremonies     | 9,700     |          |
| Decrease in transfer from MP reserve for consulting   | 41,000    |          |
| Net increase in election expenses                     | 145,000   |          |
| Net increase in transfer from election reserve        | (126,800) |          |
| Decrease in Committees                                | (12,500)  |          |
| Increase in Ontario Municipal Partnership Fund (OMPF) | (44,900)  |          |
| Increase in miscellaneous expenditures and revenues   | 4,600     |          |
|                                                       |           | (62,000) |

**Net Increase in Corporate Services 2026 Operating Budget**

**40,300**

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - CORPORATE SERVICES**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other  | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Salaries & Wages                                   | 454,685                         | 679,600                    | 701,100                   | 21,500                           | 3.2%           | 21,500                       |                            |                                |                             |                 | 701,100                   |
| Benefits                                           | 139,480                         | 218,500                    | 240,700                   | 22,200                           | 10.2%          | 22,200                       |                            |                                |                             |                 | 240,700                   |
| <b>Total Payroll</b>                               | <b>594,165</b>                  | <b>898,100</b>             | <b>941,800</b>            | <b>43,700</b>                    | <b>4.9%</b>    | <b>43,700</b>                |                            |                                |                             |                 | <b>941,800</b>            |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Materials and Supplies                             | 35,388                          | 61,600                     | 49,100                    | (12,500)                         | (20.3%)        | (12,500)                     |                            |                                |                             |                 | 49,100                    |
| Professional Fees                                  | 25,215                          | 98,000                     | 45,800                    | (52,200)                         | (53.3%)        | (52,200)                     |                            |                                |                             |                 | 45,800                    |
| Information Technology                             | 324,609                         | 558,800                    | 470,900                   | (87,900)                         | (15.7%)        | 35,500                       | (125,400)                  | 2,000                          |                             |                 | 470,900                   |
| Vehicles                                           | 1,766                           | 3,100                      | 10,900                    | 7,800                            | 251.6%         | 7,800                        |                            |                                |                             |                 | 10,900                    |
| <b>Total Materials, Supplies and Services</b>      | <b>386,978</b>                  | <b>721,500</b>             | <b>576,700</b>            | <b>(144,800)</b>                 | <b>(20.1%)</b> | <b>(21,400)</b>              | <b>(125,400)</b>           | <b>2,000</b>                   |                             |                 | <b>576,700</b>            |
| Contracted Services                                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Contracted Services                                | 4,986                           | 15,100                     | 155,000                   | 139,900                          | 926.5%         | (100)                        | 140,000                    |                                |                             |                 | 155,000                   |
| Contracted Maint                                   | 3,130                           | 6,200                      | 7,500                     | 1,300                            | 21.0%          | 1,300                        |                            |                                |                             |                 | 7,500                     |
| Security                                           | 7,673                           | 7,100                      | 7,700                     | 600                              | 8.5%           | 600                          |                            |                                |                             |                 | 7,700                     |
| <b>Total Contracted Services</b>                   | <b>15,789</b>                   | <b>28,400</b>              | <b>170,200</b>            | <b>141,800</b>                   | <b>499.3%</b>  | <b>1,800</b>                 | <b>140,000</b>             |                                |                             |                 | <b>170,200</b>            |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Interest                                           | 9,357                           | 12,100                     | 12,400                    | 300                              | 2.5%           | 300                          |                            |                                |                             |                 | 12,400                    |
| Rent                                               | 13,097                          | 19,400                     | 19,800                    | 400                              | 2.1%           | 400                          |                            |                                |                             |                 | 19,800                    |
| Insurance                                          | 98,750                          | 100,000                    | 102,000                   | 2,000                            | 2.0%           | 2,000                        |                            |                                |                             |                 | 102,000                   |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>121,204</b>                  | <b>131,500</b>             | <b>134,200</b>            | <b>2,700</b>                     | <b>2.1%</b>    | <b>2,700</b>                 |                            |                                |                             |                 | <b>134,200</b>            |
| Transfers to Other entities                        |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Grants to Others - External                        | 4,000                           | 8,000                      | 8,000                     |                                  |                |                              |                            |                                |                             |                 | 8,000                     |
| <b>Total Transfers to Other entities</b>           | <b>4,000</b>                    | <b>8,000</b>               | <b>8,000</b>              |                                  |                |                              |                            |                                |                             |                 | <b>8,000</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Expenses General                                   | 1,959                           | 12,800                     | 156,700                   | 143,900                          | 1,124.2%       | (2,600)                      |                            |                                |                             | 146,500         | 156,700                   |
| Debenture Principal                                | 23,425                          | 30,000                     | 30,600                    | 600                              | 2.0%           | 600                          |                            |                                |                             |                 | 30,600                    |
| <b>Total Other Expenses</b>                        | <b>25,384</b>                   | <b>42,800</b>              | <b>187,300</b>            | <b>144,500</b>                   | <b>337.6%</b>  | <b>(2,000)</b>               |                            |                                |                             | <b>146,500</b>  | <b>187,300</b>            |
| Transfers to Reserve                               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Trf to MP Reserve                                  | 188,700                         | 188,700                    | 188,700                   |                                  |                |                              |                            |                                |                             |                 | 188,700                   |
| Trf to ELE Reserve                                 | 30,000                          | 30,000                     |                           | (30,000)                         |                |                              |                            |                                |                             | (30,000)        |                           |
| <b>Total Transfers to Reserve</b>                  | <b>218,700</b>                  | <b>218,700</b>             | <b>188,700</b>            | <b>(30,000)</b>                  | <b>(13.7%)</b> |                              |                            |                                |                             | <b>(30,000)</b> | <b>188,700</b>            |
| <b>Total Expenditures (less Payroll)</b>           | <b>772,055</b>                  | <b>1,150,900</b>           | <b>1,265,100</b>          | <b>114,200</b>                   | <b>9.9%</b>    | <b>(18,900)</b>              | <b>14,600</b>              | <b>2,000</b>                   |                             | <b>116,500</b>  | <b>1,265,100</b>          |
| <b>Total Expenditures</b>                          | <b>1,366,220</b>                | <b>2,049,000</b>           | <b>2,206,900</b>          | <b>157,900</b>                   | <b>7.7%</b>    | <b>24,800</b>                | <b>14,600</b>              | <b>2,000</b>                   |                             | <b>116,500</b>  | <b>2,206,900</b>          |



**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - CORPORATE SERVICES**

|                                               | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other  | 2026<br>Budget<br>Request |
|-----------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| Revenues                                      |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Misc Revenue                                  | (5,568)                         | (7,000)                    | (7,100)                   | (100)                            | 1.4%           | (100)                        |                            |                                |                             |                 | (7,100)                   |
| Revenue General                               | (1,000)                         |                            | (1,500)                   | (1,500)                          |                |                              |                            |                                |                             | (1,500)         | (1,500)                   |
| Tangible Capital Assets                       | (12,374)                        | (45,000)                   | (70,000)                  | (25,000)                         | 55.6%          | (25,000)                     |                            |                                |                             |                 | (70,000)                  |
| <b>Total Revenues</b>                         | <b>(18,942)</b>                 | <b>(52,000)</b>            | <b>(78,600)</b>           | <b>(26,600)</b>                  | <b>51.2%</b>   | <b>(25,100)</b>              |                            |                                |                             | <b>(1,500)</b>  | <b>(78,600)</b>           |
| Grants / Government Transfers                 |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Canada Grants                                 | (2,408)                         | (2,200)                    | (2,200)                   |                                  |                |                              |                            |                                |                             |                 | (2,200)                   |
| Ontario Grants                                | (372,384)                       | (496,500)                  | (541,400)                 | (44,900)                         | 9.0%           | (44,900)                     |                            |                                |                             |                 | (541,400)                 |
| <b>Total Grants / Government Transfers</b>    | <b>(374,792)</b>                | <b>(498,700)</b>           | <b>(543,600)</b>          | <b>(44,900)</b>                  |                | <b>(44,900)</b>              |                            |                                |                             |                 | <b>(543,600)</b>          |
| User charges, licenses and fines              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| User Charges                                  | (831)                           | (800)                      | (900)                     | (100)                            | 12.5%          | (100)                        |                            |                                |                             |                 | (900)                     |
| Licenses & permits                            | (13,354)                        | (34,100)                   | (24,300)                  | 9,800                            | (28.7%)        | 9,800                        |                            |                                |                             |                 | (24,300)                  |
| <b>Total User charges, licenses and fines</b> | <b>(14,185)</b>                 | <b>(34,900)</b>            | <b>(25,200)</b>           | <b>9,700</b>                     | <b>(27.8%)</b> | <b>9,700</b>                 |                            |                                |                             |                 | <b>(25,200)</b>           |
| Transfers from Reserve                        |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                 |                           |
| Trf fr MP Res                                 |                                 | (41,000)                   |                           | 41,000                           |                | 41,000                       |                            |                                |                             |                 |                           |
| Trf fr ELE Res                                |                                 |                            | (96,800)                  | (96,800)                         |                |                              |                            |                                |                             | (96,800)        | (96,800)                  |
| <b>Total Transfers from Reserve</b>           |                                 | <b>(41,000)</b>            | <b>(96,800)</b>           | <b>(55,800)</b>                  | <b>136.1%</b>  | <b>41,000</b>                |                            |                                |                             | <b>(96,800)</b> | <b>(96,800)</b>           |
| <b>Total Revenues</b>                         | <b>(407,919)</b>                | <b>(626,600)</b>           | <b>(744,200)</b>          | <b>(117,600)</b>                 | <b>18.8%</b>   | <b>(19,300)</b>              |                            |                                |                             | <b>(98,300)</b> | <b>(744,200)</b>          |
| <b>Grand Total</b>                            | <b>958,301</b>                  | <b>1,422,400</b>           | <b>1,462,700</b>          | <b>40,300</b>                    | <b>2.8%</b>    | <b>5,500</b>                 | <b>14,600</b>              | <b>2,000</b>                   |                             | <b>18,200</b>   | <b>1,462,700</b>          |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - CORPORATE SERVICES**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change   | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other  | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|-----------------|---------------------------|
| <b>Corporate Services</b>                |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                 |                           |
| <b>CORPORATE SERVICES</b>                |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                 |                           |
| Payroll                                  | 418,985                         | 610,700                    | 631,500                   | 20,800                           | 3.4%          | 33,200                       |                            | (12,400)                       |                             |                 | 631,500                   |
| Materials, Supplies and Services         | 51,167                          | 139,800                    | 89,700                    | (50,100)                         | (35.8%)       | (50,600)                     |                            | 500                            |                             |                 | 89,700                    |
| Contracted Services                      | 8,116                           | 21,300                     | 22,500                    | 1,200                            | 5.6%          | 1,200                        |                            |                                |                             |                 | 22,500                    |
| Interest, Rent and Financial Expenses    | 121,204                         | 131,500                    | 134,200                   | 2,700                            | 2.1%          | 2,700                        |                            |                                |                             |                 | 134,200                   |
| Other Expenses                           | 25,384                          | 40,100                     | 38,100                    | (2,000)                          | (5.0%)        | (2,000)                      |                            |                                |                             |                 | 38,100                    |
| Transfers to Reserve                     | 188,700                         | 188,700                    | 188,700                   |                                  |               |                              |                            |                                |                             |                 | 188,700                   |
| <b>Total Expenditures (less Payroll)</b> | <b>394,571</b>                  | <b>521,400</b>             | <b>473,200</b>            | <b>(48,200)</b>                  | <b>(9.2%)</b> | <b>(48,700)</b>              |                            | <b>500</b>                     |                             |                 | <b>473,200</b>            |
| <b>Total Expenditures</b>                | <b>813,556</b>                  | <b>1,132,100</b>           | <b>1,104,700</b>          | <b>(27,400)</b>                  | <b>(2.4%)</b> | <b>(15,500)</b>              |                            | <b>(11,900)</b>                |                             |                 | <b>1,104,700</b>          |
| Revenues                                 | (17,942)                        | (52,000)                   | (77,100)                  | (25,100)                         | 48.3%         | (25,100)                     |                            |                                |                             |                 | (77,100)                  |
| Grants / Government Transfers            | (374,792)                       | (498,700)                  | (543,600)                 | (44,900)                         | 9.0%          | (44,900)                     |                            |                                |                             |                 | (543,600)                 |
| User charges, licenses and fines         | (14,185)                        | (34,900)                   | (25,200)                  | 9,700                            | (27.8%)       | 9,700                        |                            |                                |                             |                 | (25,200)                  |
| Transfers from Reserve                   |                                 | (41,000)                   |                           | 41,000                           |               | 41,000                       |                            |                                |                             |                 | 0                         |
| <b>Total Revenues</b>                    | <b>(406,919)</b>                | <b>(626,600)</b>           | <b>(645,900)</b>          | <b>(19,300)</b>                  | <b>3.1%</b>   | <b>(19,300)</b>              |                            |                                |                             |                 | <b>(645,900)</b>          |
| <b>Total CORPORATE SERVICES</b>          | <b>406,637</b>                  | <b>505,500</b>             | <b>458,800</b>            | <b>(46,700)</b>                  | <b>(9.2%)</b> | <b>(34,800)</b>              |                            | <b>(11,900)</b>                |                             |                 | <b>458,800</b>            |
| <b>SPECIAL EVENTS</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                 |                           |
| Other Expenses                           |                                 | 2,700                      | 149,200                   | 146,500                          | 5,425.9%      |                              |                            |                                |                             | 146,500         | 149,200                   |
| Transfers to Reserve                     | 30,000                          | 30,000                     |                           | (30,000)                         |               |                              |                            |                                |                             | (30,000)        | 0                         |
| <b>Total Expenditures (less Payroll)</b> | <b>30,000</b>                   | <b>32,700</b>              | <b>149,200</b>            | <b>116,500</b>                   | <b>356.3%</b> |                              |                            |                                |                             | <b>116,500</b>  | <b>149,200</b>            |
| <b>Total Expenditures</b>                | <b>30,000</b>                   | <b>32,700</b>              | <b>149,200</b>            | <b>116,500</b>                   | <b>356.3%</b> |                              |                            |                                |                             | <b>116,500</b>  | <b>149,200</b>            |
| Revenues                                 | (1,000)                         |                            | (1,500)                   | (1,500)                          |               |                              |                            |                                |                             | (1,500)         | (1,500)                   |
| Transfers from Reserve                   |                                 |                            | (96,800)                  | (96,800)                         |               |                              |                            |                                |                             | (96,800)        | (96,800)                  |
| <b>Total Revenues</b>                    | <b>(1,000)</b>                  |                            | <b>(98,300)</b>           | <b>(98,300)</b>                  |               |                              |                            |                                |                             | <b>(98,300)</b> | <b>(98,300)</b>           |
| <b>Total SPECIAL EVENTS</b>              | <b>29,000</b>                   | <b>32,700</b>              | <b>50,900</b>             | <b>18,200</b>                    | <b>55.7%</b>  |                              |                            |                                |                             | <b>18,200</b>   | <b>50,900</b>             |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - CORPORATE SERVICES**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>INFORMATION TECHNOLOGY</b>            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 175,180                         | 287,400                    | 310,300                   | 22,900                           | 8.0%           | 10,500                       |                            | 12,400                         |                             |                | 310,300                   |
| Materials, Supplies and Services         | 325,092                         | 555,200                    | 473,000                   | (82,200)                         | (14.8%)        | 41,700                       | (125,400)                  | 1,500                          |                             |                | 473,000                   |
| Contracted Services                      | 7,673                           | 7,100                      | 147,700                   | 140,600                          | 1,980.3%       | 600                          | 140,000                    |                                |                             |                | 147,700                   |
| <b>Total Expenditures (less Payroll)</b> | <b>332,765</b>                  | <b>562,300</b>             | <b>620,700</b>            | <b>58,400</b>                    | <b>10.4%</b>   | <b>42,300</b>                | <b>14,600</b>              | <b>1,500</b>                   |                             |                | <b>620,700</b>            |
| <b>Total Expenditures</b>                | <b>507,945</b>                  | <b>849,700</b>             | <b>931,000</b>            | <b>81,300</b>                    | <b>9.6%</b>    | <b>52,800</b>                | <b>14,600</b>              | <b>13,900</b>                  |                             |                | <b>931,000</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total INFORMATION TECHNOLOGY</b>      | <b>507,945</b>                  | <b>849,700</b>             | <b>931,000</b>            | <b>81,300</b>                    | <b>9.6%</b>    | <b>52,800</b>                | <b>14,600</b>              | <b>13,900</b>                  |                             |                | <b>931,000</b>            |
| <b>COMMITTEES</b>                        |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 10,719                          | 26,500                     | 14,000                    | (12,500)                         | (47.2%)        | (12,500)                     |                            |                                |                             |                | 14,000                    |
| Transfers to Other entities              | 4,000                           | 8,000                      | 8,000                     |                                  |                |                              |                            |                                |                             |                | 8,000                     |
| <b>Total Expenditures (less Payroll)</b> | <b>14,719</b>                   | <b>34,500</b>              | <b>22,000</b>             | <b>(12,500)</b>                  | <b>(36.2%)</b> | <b>(12,500)</b>              |                            |                                |                             |                | <b>22,000</b>             |
| <b>Total Expenditures</b>                | <b>14,719</b>                   | <b>34,500</b>              | <b>22,000</b>             | <b>(12,500)</b>                  | <b>(36.2%)</b> | <b>(12,500)</b>              |                            |                                |                             |                | <b>22,000</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  | <b>0.0%</b>    |                              |                            |                                |                             |                |                           |
| <b>Total COMMITTEES</b>                  | <b>14,719</b>                   | <b>34,500</b>              | <b>22,000</b>             | <b>(12,500)</b>                  | <b>(36.2%)</b> | <b>(12,500)</b>              |                            |                                |                             |                | <b>22,000</b>             |
| <b>Total Corporate Services</b>          | <b>958,301</b>                  | <b>1,422,400</b>           | <b>1,462,700</b>          | <b>40,300</b>                    | <b>2.8%</b>    | <b>5,500</b>                 | <b>14,600</b>              | <b>2,000</b>                   |                             | <b>18,200</b>  | <b>1,462,700</b>          |



# Communications & Strategic Projects

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
COMMUNICATIONS AND STRATEGIC PROJECTS**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 15,802                                   | 23,400                 | 474,600                | 451,200                          |
| <b>Revenues / Recoveries</b>  | (31,374)                                 | (4,500)                | (69,700)               | (65,200)                         |
| <b>Net Operating Budget</b>   | <b>(15,572)</b>                          | <b>18,900</b>          | <b>404,900</b>         | <b>386,000</b>                   |

**Budget Summary**

**Staffing Costs**

|                                                        |        |         |
|--------------------------------------------------------|--------|---------|
| Full time salary / wage rate increase and progressions | 26,500 |         |
| Economic Development Position (6 months)               | 53,200 |         |
| Part time Grant Writer position (11 months)            | 57,700 |         |
| Statutory payroll costs / benefit premiums             | 7,700  |         |
|                                                        | <hr/>  | 145,100 |

**Budget Neutral Expenditures / Revenues**

|                                                         |         |         |
|---------------------------------------------------------|---------|---------|
| Transfer of salaries and benefits from Recreation       | 279,200 |         |
| Transfer of staff training expenses from Recreation     | 1,200   |         |
| Transfer of licensing costs to Corporate Services       | (2,000) |         |
| Transfer of promotional items from Development Services | 8,000   |         |
| Transfer of Old Mill expenses from Development Services | (2,000) |         |
|                                                         | <hr/>   | 284,400 |

**Other Expenditures / Revenues**

|                                                             |          |          |
|-------------------------------------------------------------|----------|----------|
| Increase in travel & mileage                                | 500      |          |
| Increase in expenses for Cartwright High School             | 7,200    |          |
| Increase in grant funding for economic development position | (53,200) |          |
| Increase in advertising expenses                            | 2,000    |          |
|                                                             | <hr/>    | (43,500) |

**Net Increase in Communications and Strategic Projects 2026 Operating Budget** **386,000**

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNICATIONS & STRATEGIC PROJECTS**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change     | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   |                                 |                            | 319,200                   | 319,200                          |                 | 26,500                       | 76,800                     | 215,900                        |                             |                | 319,200                   |
| Benefits                                           |                                 |                            | 105,100                   | 105,100                          |                 | 7,700                        | 34,100                     | 63,300                         |                             |                | 105,100                   |
| <b>Total Payroll</b>                               |                                 |                            | <b>424,300</b>            | <b>424,300</b>                   |                 | <b>34,200</b>                | <b>110,900</b>             | <b>279,200</b>                 |                             |                | <b>424,300</b>            |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             |                                 |                            | 8,000                     | 8,000                            |                 |                              |                            | 8,000                          |                             |                | 8,000                     |
| Professional Fees                                  | 5,669                           | 22,900                     | 24,100                    | 1,200                            | 5.2%            | 700                          | 1,300                      | (800)                          |                             |                | 24,100                    |
| Vehicles                                           | 120                             |                            | 500                       | 500                              |                 | 500                          |                            |                                |                             |                | 500                       |
| Utilities                                          | 186                             |                            | 2,600                     | 2,600                            |                 |                              |                            | 2,600                          |                             |                | 2,600                     |
| <b>Total Materials, Supplies and Services</b>      | <b>5,975</b>                    | <b>22,900</b>              | <b>35,200</b>             | <b>12,300</b>                    | <b>53.7%</b>    | <b>1,200</b>                 | <b>1,300</b>               | <b>9,800</b>                   |                             |                | <b>35,200</b>             |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Insurance                                          | 4,066                           |                            | 4,300                     | 4,300                            |                 |                              |                            | 4,300                          |                             |                | 4,300                     |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>4,066</b>                    |                            | <b>4,300</b>              | <b>4,300</b>                     |                 |                              |                            | <b>4,300</b>                   |                             |                | <b>4,300</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 5,761                           | 500                        | 10,800                    | 10,300                           | 2,060.0%        |                              | 7,200                      | 3,100                          |                             |                | 10,800                    |
| <b>Total Other Expenses</b>                        | <b>5,761</b>                    | <b>500</b>                 | <b>10,800</b>             | <b>10,300</b>                    | <b>2,060.0%</b> |                              | <b>7,200</b>               | <b>3,100</b>                   |                             |                | <b>10,800</b>             |
| <b>Total Expenditures (less Payroll)</b>           | <b>15,802</b>                   | <b>23,400</b>              | <b>50,300</b>             | <b>26,900</b>                    | <b>115.0%</b>   | <b>1,200</b>                 | <b>8,500</b>               | <b>17,200</b>                  |                             |                | <b>50,300</b>             |
| <b>Total Expenditures</b>                          | <b>15,802</b>                   | <b>23,400</b>              | <b>474,600</b>            | <b>451,200</b>                   | <b>1,928.2%</b> | <b>35,400</b>                | <b>119,400</b>             | <b>296,400</b>                 |                             |                | <b>474,600</b>            |
| Grants / Government Transfers                      |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Ontario Grants                                     |                                 |                            | (53,200)                  | (53,200)                         |                 |                              | (53,200)                   |                                |                             |                | (53,200)                  |
| <b>Total Grants / Government Transfers</b>         |                                 |                            | <b>(53,200)</b>           | <b>(53,200)</b>                  |                 |                              | <b>(53,200)</b>            |                                |                             |                | <b>(53,200)</b>           |
| User charges, licenses and fines                   |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Licenses & permits                                 | (21,374)                        | (4,500)                    | (4,500)                   |                                  |                 |                              |                            |                                |                             |                | (4,500)                   |
| Rent                                               | (10,000)                        |                            | (12,000)                  | (12,000)                         |                 |                              |                            | (12,000)                       |                             |                | (12,000)                  |
| <b>Total User charges, licenses and fines</b>      | <b>(31,374)</b>                 | <b>(4,500)</b>             | <b>(16,500)</b>           | <b>(12,000)</b>                  | <b>266.7%</b>   |                              |                            | <b>(12,000)</b>                |                             |                | <b>(16,500)</b>           |
| <b>Total Revenues</b>                              | <b>(31,374)</b>                 | <b>(4,500)</b>             | <b>(69,700)</b>           | <b>(65,200)</b>                  | <b>1,448.9%</b> |                              | <b>(53,200)</b>            | <b>(12,000)</b>                |                             |                | <b>(69,700)</b>           |
| <b>Grand Total</b>                                 | <b>(15,572)</b>                 | <b>18,900</b>              | <b>404,900</b>            | <b>386,000</b>                   | <b>2,042.3%</b> | <b>35,400</b>                | <b>66,200</b>              | <b>284,400</b>                 |                             |                | <b>404,900</b>            |



**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - COMMUNICATIONS & STRATEGIC PROJECTS**

|                                                     | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change     | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|-----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Communcations &amp; Strategic Projects</b>       |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| <b>ADMINISTRATION</b>                               |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Payroll                                             |                                 |                            | 424,300                   | 424,300                          |                 | 34,200                       | 110,900                    | 279,200                        |                             |                | 424,300                   |
| Materials, Supplies and Services                    | 306                             |                            | 12,300                    | 12,300                           |                 | 500                          |                            | 11,800                         |                             |                | 12,300                    |
| Interest, Rent and Financial Expenses               | 4,066                           |                            | 4,300                     | 4,300                            |                 |                              |                            | 4,300                          |                             |                | 4,300                     |
| Other Expenses                                      | 5,382                           |                            | 10,300                    | 10,300                           |                 |                              | 7,200                      | 3,100                          |                             |                | 10,300                    |
| <b>Total Expenditures (less Payroll)</b>            | <b>9,754</b>                    |                            | <b>26,900</b>             | <b>26,900</b>                    |                 | <b>500</b>                   | <b>7,200</b>               | <b>19,200</b>                  |                             |                | <b>26,900</b>             |
| <b>Total Expenditures</b>                           | <b>9,754</b>                    |                            | <b>451,200</b>            | <b>451,200</b>                   |                 | <b>34,700</b>                | <b>118,100</b>             | <b>298,400</b>                 |                             |                | <b>451,200</b>            |
| Grants / Government Transfers                       | 0                               |                            | (53,200)                  | (53,200)                         |                 |                              | (53,200)                   |                                |                             |                | (53,200)                  |
| User charges, licenses and fines                    | (10,000)                        |                            | (12,000)                  | (12,000)                         |                 |                              |                            | (12,000)                       |                             |                | (12,000)                  |
| <b>Total Revenues</b>                               | <b>(10,000)</b>                 |                            | <b>(65,200)</b>           | <b>(65,200)</b>                  |                 |                              | <b>(53,200)</b>            | <b>(12,000)</b>                |                             |                | <b>(65,200)</b>           |
| <b>Total ADMINISTRATION</b>                         | <b>(246)</b>                    |                            | <b>386,000</b>            | <b>386,000</b>                   |                 | <b>34,700</b>                | <b>64,900</b>              | <b>286,400</b>                 |                             |                | <b>386,000</b>            |
| <b>COMMUNICATIONS</b>                               |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services                    | 5,669                           | 22,900                     | 22,900                    |                                  |                 | 700                          | 1,300                      | (2,000)                        |                             |                | 22,900                    |
| Other Expenses                                      | 379                             | 500                        | 500                       |                                  |                 |                              |                            |                                |                             |                | 500                       |
| <b>Total Expenditures (less Payroll)</b>            | <b>6,048</b>                    | <b>23,400</b>              | <b>23,400</b>             |                                  |                 | <b>700</b>                   | <b>1,300</b>               | <b>(2,000)</b>                 |                             |                | <b>23,400</b>             |
| <b>Total Expenditures</b>                           | <b>6,048</b>                    | <b>23,400</b>              | <b>23,400</b>             |                                  |                 | <b>700</b>                   | <b>1,300</b>               | <b>(2,000)</b>                 |                             |                | <b>23,400</b>             |
| User charges, licenses and fines                    | (21,374)                        | (4,500)                    | (4,500)                   |                                  |                 |                              |                            |                                |                             |                | (4,500)                   |
| <b>Total Revenues</b>                               | <b>(21,374)</b>                 | <b>(4,500)</b>             | <b>(4,500)</b>            |                                  |                 |                              |                            |                                |                             |                | <b>(4,500)</b>            |
| <b>Total COMMUNICATIONS</b>                         | <b>(15,326)</b>                 | <b>18,900</b>              | <b>18,900</b>             |                                  |                 | <b>700</b>                   | <b>1,300</b>               | <b>(2,000)</b>                 |                             |                | <b>18,900</b>             |
| <b>Total Communcations &amp; Strategic Projects</b> | <b>(15,572)</b>                 | <b>18,900</b>              | <b>404,900</b>            | <b>386,000</b>                   | <b>2,042.3%</b> | <b>35,400</b>                | <b>66,200</b>              | <b>284,400</b>                 |                             |                | <b>404,900</b>            |

An aerial photograph of a large body of water, likely a lake, with a dense forest in the foreground. The image is overlaid with a semi-transparent blue filter. The word "Finance" is written in a white, serif font across the middle of the image.

# Finance

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
FINANCE**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 1,667,474                                | 2,455,300              | 2,755,200              | 299,900                          |
| <b>Revenues / Recoveries</b>  | (2,175,153)                              | (2,438,300)            | (2,744,300)            | (306,000)                        |
| <b>Net Operating Budget</b>   | <b>(507,679)</b>                         | <b>17,000</b>          | <b>10,900</b>          | <b>(6,100)</b>                   |

**Budget Summary**

**Staffing Costs**

|                                                        |        |         |
|--------------------------------------------------------|--------|---------|
| Full time salary / wage rate increase and progressions | 73,200 |         |
| Asset Manager Coordinator Position (10 months)         | 94,300 |         |
| Statutory payroll costs / benefit premiums             | 32,000 |         |
|                                                        |        | 199,500 |

**Other Expenditures / Revenues**

|                                                                         |           |           |
|-------------------------------------------------------------------------|-----------|-----------|
| Decrease in consulting fees for Asset Retirement Obligations regulation | (6,300)   |           |
| Decrease in office supplies                                             | (1,500)   |           |
| Increase in postage and shipping based on prior year actuals            | 2,500     |           |
| Increase in meeting expenses for public budget open houses              | 2,000     |           |
| Increase in bank & other service charges based on actuals               | 3,000     |           |
| Increase in accounts receivable interest based on actuals               | (6,000)   |           |
| Increase in interest and penalty on property taxes                      | (250,000) |           |
| Increase in bank / investment interest                                  | (50,000)  |           |
| Increase in transfer to MP for financial software                       | 100,000   |           |
| Miscellaneous expenditures and revenues                                 | 700       |           |
|                                                                         |           | (205,600) |

**Net Increase in Finance 2026 Operating Budget** **(6,100)**

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - FINANCE**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 570,187                         | 777,200                    | 918,400                   | 141,200                          | 18.2%          | 73,200                       | 68,000                     |                                |                             |                | 918,400                   |
| Benefits                                           | 172,356                         | 268,500                    | 326,800                   | 58,300                           | 21.7%          | 32,000                       | 26,300                     |                                |                             |                | 326,800                   |
| <b>Total Payroll</b>                               | <b>742,543</b>                  | <b>1,045,700</b>           | <b>1,245,200</b>          | <b>199,500</b>                   | <b>19.1%</b>   | <b>105,200</b>               | <b>94,300</b>              |                                |                             |                | <b>1,245,200</b>          |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 40,819                          | 49,000                     | 50,000                    | 1,000                            | 2.0%           | 1,000                        |                            |                                |                             |                | 50,000                    |
| Professional Fees                                  | 64,523                          | 118,300                    | 115,000                   | (3,300)                          | (2.8%)         | (5,300)                      | 2,000                      |                                |                             |                | 115,000                   |
| Vehicles                                           | 387                             | 1,000                      | 1,000                     |                                  |                |                              |                            |                                |                             |                | 1,000                     |
| <b>Total Materials, Supplies and Services</b>      | <b>105,729</b>                  | <b>168,300</b>             | <b>166,000</b>            | <b>(2,300)</b>                   | <b>(1.4%)</b>  | <b>(4,300)</b>               | <b>2,000</b>               |                                |                             |                | <b>166,000</b>            |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Financial Expenses                                 | 41,456                          | 54,800                     | 57,800                    | 3,000                            | 5.5%           | 3,000                        |                            |                                |                             |                | 57,800                    |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>41,456</b>                   | <b>54,800</b>              | <b>57,800</b>             | <b>3,000</b>                     | <b>5.5%</b>    | <b>3,000</b>                 |                            |                                |                             |                | <b>57,800</b>             |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 627                             | 1,500                      | 1,200                     | (300)                            | (20.0%)        | (300)                        |                            |                                |                             |                | 1,200                     |
| Minutes of Settlement                              | (52,071)                        | 85,000                     | 85,000                    |                                  |                |                              |                            |                                |                             |                | 85,000                    |
| <b>Total Other Expenses</b>                        | <b>(51,444)</b>                 | <b>86,500</b>              | <b>86,200</b>             | <b>(300)</b>                     | <b>(0.3%)</b>  | <b>(300)</b>                 |                            |                                |                             |                | <b>86,200</b>             |
| Transfers to Reserve                               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Trf to MP Reserve                                  | 829,190                         | 1,100,000                  | 1,200,000                 | 100,000                          | 9.1%           | 100,000                      |                            |                                |                             |                | 1,200,000                 |
| <b>Total Transfers to Reserve</b>                  | <b>829,190</b>                  | <b>1,100,000</b>           | <b>1,200,000</b>          | <b>100,000</b>                   | <b>9.1%</b>    | <b>100,000</b>               |                            |                                |                             |                | <b>1,200,000</b>          |
| <b>Total Expenditures (less Payroll)</b>           | <b>924,931</b>                  | <b>1,409,600</b>           | <b>1,510,000</b>          | <b>100,400</b>                   | <b>7.1%</b>    | <b>98,400</b>                | <b>2,000</b>               |                                |                             |                | <b>1,510,000</b>          |
| <b>Total Expenditures</b>                          | <b>1,667,474</b>                | <b>2,455,300</b>           | <b>2,755,200</b>          | <b>299,900</b>                   | <b>12.2%</b>   | <b>203,600</b>               | <b>96,300</b>              |                                |                             |                | <b>2,755,200</b>          |
| Revenues                                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| OLG Revenue                                        | (829,190)                       | (1,100,000)                | (1,100,000)               |                                  |                |                              |                            |                                |                             |                | (1,100,000)               |
| Bank/Investment Interest                           | (391,261)                       | (550,000)                  | (600,000)                 | (50,000)                         | 9.1%           | (50,000)                     |                            |                                |                             |                | (600,000)                 |
| Misc Revenue                                       | (206)                           | (1,500)                    | (1,500)                   |                                  |                |                              |                            |                                |                             |                | (1,500)                   |
| Revenue General                                    | (6,908)                         | (13,100)                   | (13,100)                  |                                  |                |                              |                            |                                |                             |                | (13,100)                  |
| <b>Total Revenues</b>                              | <b>(1,227,565)</b>              | <b>(1,664,600)</b>         | <b>(1,714,600)</b>        | <b>(50,000)</b>                  | <b>3.0%</b>    | <b>(50,000)</b>              |                            |                                |                             |                | <b>(1,714,600)</b>        |
| User charges, licenses and fines                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User Charges                                       | (91,440)                        | (113,400)                  | (113,400)                 |                                  |                |                              |                            |                                |                             |                | (113,400)                 |
| Fines & penalties                                  | (856,148)                       | (660,300)                  | (916,300)                 | (256,000)                        | 38.8%          | (256,000)                    |                            |                                |                             |                | (916,300)                 |
| <b>Total User charges, licenses and fines</b>      | <b>(947,588)</b>                | <b>(773,700)</b>           | <b>(1,029,700)</b>        | <b>(256,000)</b>                 | <b>33.1%</b>   | <b>(256,000)</b>             |                            |                                |                             |                | <b>(1,029,700)</b>        |
| <b>Total Revenues</b>                              | <b>(2,175,153)</b>              | <b>(2,438,300)</b>         | <b>(2,744,300)</b>        | <b>(306,000)</b>                 | <b>12.5%</b>   | <b>(306,000)</b>             |                            |                                |                             |                | <b>(2,744,300)</b>        |
| <b>Grand Total</b>                                 | <b>(507,679)</b>                | <b>17,000</b>              | <b>10,900</b>             | <b>(6,100)</b>                   | <b>(35.9%)</b> | <b>(102,400)</b>             | <b>96,300</b>              |                                |                             |                | <b>10,900</b>             |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - FINANCE**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Finance Department</b>                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>FINANCE</b>                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 742,543                         | 1,045,700                  | 1,245,200                 | 199,500                          | 19.1%          | 105,200                      | 94,300                     |                                |                             |                | 1,245,200                 |
| Materials, Supplies and Services         | 105,729                         | 168,300                    | 166,000                   | (2,300)                          | (1.4%)         | (4,300)                      | 2,000                      |                                |                             |                | 166,000                   |
| Contracted Services                      |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Interest, Rent and Financial Expenses    | 41,456                          | 54,800                     | 57,800                    | 3,000                            | 5.5%           | 3,000                        |                            |                                |                             |                | 57,800                    |
| Other Expenses                           | (51,444)                        | 86,500                     | 86,200                    | (300)                            | (0.3%)         | (300)                        |                            |                                |                             |                | 86,200                    |
| Transfers to Reserve                     | 829,190                         | 1,100,000                  | 1,200,000                 | 100,000                          | 9.1%           | 100,000                      |                            |                                |                             |                | 1,200,000                 |
| <b>Total Expenditures (less Payroll)</b> | <b>924,931</b>                  | <b>1,409,600</b>           | <b>1,510,000</b>          | <b>100,400</b>                   | <b>7.1%</b>    | <b>98,400</b>                | <b>2,000</b>               |                                |                             |                | <b>1,510,000</b>          |
| <b>Total Expenditures</b>                | <b>1,667,474</b>                | <b>2,455,300</b>           | <b>2,755,200</b>          | <b>299,900</b>                   | <b>12.2%</b>   | <b>203,600</b>               | <b>96,300</b>              |                                |                             |                | <b>2,755,200</b>          |
| Revenues                                 | (1,227,565)                     | (1,664,600)                | (1,714,600)               | (50,000)                         | 3.0%           | (50,000)                     |                            |                                |                             |                | (1,714,600)               |
| User charges, licenses and fines         | (947,588)                       | (773,700)                  | (1,029,700)               | (256,000)                        | 33.1%          | (256,000)                    |                            |                                |                             |                | (1,029,700)               |
| <b>Total Revenues</b>                    | <b>(2,175,153)</b>              | <b>(2,438,300)</b>         | <b>(2,744,300)</b>        | <b>(306,000)</b>                 | <b>12.5%</b>   | <b>(306,000)</b>             |                            |                                |                             |                | <b>(2,744,300)</b>        |
| <b>Total FINANCE</b>                     | <b>(507,679)</b>                | <b>17,000</b>              | <b>10,900</b>             | <b>(6,100)</b>                   | <b>(35.9%)</b> | <b>(102,400)</b>             | <b>96,300</b>              |                                |                             |                | <b>10,900</b>             |
| <b>Total Finance Department</b>          | <b>(507,679)</b>                | <b>17,000</b>              | <b>10,900</b>             | <b>(6,100)</b>                   | <b>(35.9%)</b> | <b>(102,400)</b>             | <b>96,300</b>              |                                |                             |                | <b>10,900</b>             |



# Fire & Emergency Services



**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
FIRE & EMERGENCY SERVICES**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 1,452,556                                | 2,381,600              | 2,513,200              | 131,600                          |
| <b>Revenues / Recoveries</b>  | (178,243)                                | (157,600)              | (145,000)              | 12,600                           |
| <b>Net Operating Budget</b>   | <b>1,274,313</b>                         | <b>2,224,000</b>       | <b>2,368,200</b>       | <b>144,200</b>                   |

**Budget Summary**

**Staffing Costs**

|                                                        |               |  |
|--------------------------------------------------------|---------------|--|
| Full time salary / wage rate increase and progressions | 78,200        |  |
| Part time salary / wage rate decrease                  | (20,000)      |  |
| Statutory payroll costs / benefit premiums             | 31,200        |  |
| Increase in volunteer weekend standby                  | 5,500         |  |
|                                                        | <u>94,900</u> |  |

**Other Expenditures / Revenues**

|                                                                           |                |        |
|---------------------------------------------------------------------------|----------------|--------|
| Increase in contracted maintenance for generator testing and pest control | 4,000          |        |
| Increase in insurance                                                     | 3,000          |        |
| Increase in medical and consumable equipment                              | 2,000          |        |
| Increase in health and safety for professional services                   | 2,500          |        |
| Increase in conferences & seminars                                        | 3,900          |        |
| Increase in PPE/bunker gear                                               | 5,000          |        |
| Increase in fleet repairs & maintenance                                   | 15,000         |        |
| Increase in inspection revenue                                            | (2,000)        |        |
| Increase in burn permit revenue                                           | (2,000)        |        |
| Decrease in MTO recovery revenue                                          | 21,100         |        |
| Miscellaneous expenditures and revenues                                   | <u>(3,200)</u> |        |
|                                                                           |                | 49,300 |

**Net Increase in Fire & Emergency Services 2026 Operating Budget** 144,200

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - FIRE & EMERGENCY SERVICES**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 882,690                         | 1,446,700                  | 1,510,300                 | 63,600                           | 4.4%           | 63,700                       |                            |                                |                             |                | 1,510,300                 |
| Benefits                                           | 172,650                         | 294,800                    | 326,000                   | 31,200                           | 10.6%          | 31,200                       |                            |                                |                             |                | 326,000                   |
| <b>Total Payroll</b>                               | <b>1,055,340</b>                | <b>1,741,500</b>           | <b>1,836,300</b>          | <b>94,800</b>                    | <b>5.4%</b>    | <b>94,900</b>                |                            |                                |                             |                | <b>1,836,300</b>          |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 76,272                          | 128,000                    | 135,500                   | 7,500                            | 5.9%           | 5,500                        | 2,000                      |                                |                             |                | 135,500                   |
| Professional Fees                                  | 25,083                          | 55,300                     | 62,600                    | 7,300                            | 13.2%          | 5,400                        | 1,900                      |                                |                             |                | 62,600                    |
| Repairs and Maintenance                            | 105,087                         | 98,000                     | 113,000                   | 15,000                           | 15.3%          | 15,000                       |                            |                                |                             |                | 113,000                   |
| Information Technology                             | 17,042                          | 97,000                     | 97,000                    |                                  |                |                              |                            |                                |                             |                | 97,000                    |
| Vehicles                                           | 3,689                           | 41,000                     | 41,000                    |                                  |                |                              |                            |                                |                             |                | 41,000                    |
| Utilities                                          | 17,984                          | 29,000                     | 29,000                    |                                  |                |                              |                            |                                |                             |                | 29,000                    |
| <b>Total Materials, Supplies and Services</b>      | <b>245,157</b>                  | <b>448,300</b>             | <b>478,100</b>            | <b>29,800</b>                    | <b>6.6%</b>    | <b>25,900</b>                | <b>3,900</b>               |                                |                             |                | <b>478,100</b>            |
| Contracted Services                                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Contracted Services                                | 37,939                          | 43,000                     | 43,000                    |                                  |                |                              |                            |                                |                             |                | 43,000                    |
| Contracted Maint                                   | 76,735                          | 103,000                    | 107,000                   | 4,000                            | 3.9%           | 4,000                        |                            |                                |                             |                | 107,000                   |
| Caretaking                                         | 2,911                           | 2,800                      | 2,800                     |                                  |                |                              |                            |                                |                             |                | 2,800                     |
| <b>Total Contracted Services</b>                   | <b>117,585</b>                  | <b>148,800</b>             | <b>152,800</b>            | <b>4,000</b>                     | <b>2.7%</b>    | <b>4,000</b>                 |                            |                                |                             |                | <b>152,800</b>            |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Financial Expenses                                 | 2,648                           | 3,000                      | 3,000                     |                                  |                |                              |                            |                                |                             |                | 3,000                     |
| Insurance                                          | 30,455                          | 35,000                     | 38,000                    | 3,000                            | 8.6%           | 3,000                        |                            |                                |                             |                | 38,000                    |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>33,103</b>                   | <b>38,000</b>              | <b>41,000</b>             | <b>3,000</b>                     | <b>7.9%</b>    | <b>3,000</b>                 |                            |                                |                             |                | <b>41,000</b>             |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 760                             | 2,000                      | 2,000                     |                                  |                |                              |                            |                                |                             |                | 2,000                     |
| Expense Emergency Planning                         | 611                             | 3,000                      | 3,000                     |                                  |                |                              |                            |                                |                             |                | 3,000                     |
| <b>Total Other Expenses</b>                        | <b>1,371</b>                    | <b>5,000</b>               | <b>5,000</b>              |                                  |                |                              |                            |                                |                             |                | <b>5,000</b>              |
| <b>Total Expenditures (less Payroll)</b>           | <b>397,216</b>                  | <b>640,100</b>             | <b>676,900</b>            | <b>36,800</b>                    | <b>5.7%</b>    | <b>32,900</b>                | <b>3,900</b>               |                                |                             |                | <b>676,900</b>            |
| <b>Total Expenditures</b>                          | <b>1,452,556</b>                | <b>2,381,600</b>           | <b>2,513,200</b>          | <b>131,600</b>                   | <b>5.5%</b>    | <b>127,800</b>               | <b>3,900</b>               |                                |                             |                | <b>2,513,200</b>          |
| Revenues                                           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Misc Revenue                                       | (17,621)                        | (26,100)                   |                           | 26,100                           |                | 21,100                       |                            | 5,000                          |                             |                |                           |
| HST Rebate Payroll                                 |                                 |                            | (5,000)                   | (5,000)                          |                | (5,000)                      |                            |                                |                             |                | (5,000)                   |
| <b>Total Revenues</b>                              | <b>(17,621)</b>                 | <b>(26,100)</b>            | <b>(5,000)</b>            | <b>21,100</b>                    | <b>(80.8%)</b> | <b>16,100</b>                |                            | <b>5,000</b>                   |                             |                | <b>(5,000)</b>            |
| Grants / Government Transfers                      |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Ontario Grants                                     | (41,152)                        |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Grants / Government Transfers</b>         | <b>(41,152)</b>                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User charges, licenses and fines                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User Charges                                       | (12,387)                        | (29,000)                   | (36,000)                  | (7,000)                          | 24.1%          | (1,000)                      | (1,000)                    | (5,000)                        |                             |                | (36,000)                  |
| Licenses & permits                                 | (82,684)                        | (80,000)                   | (82,000)                  | (2,000)                          | 2.5%           | (2,000)                      |                            |                                |                             |                | (82,000)                  |
| Fines & penalties                                  | (24,399)                        | (22,000)                   | (22,000)                  |                                  |                |                              |                            |                                |                             |                | (22,000)                  |
| Rent                                               |                                 | (500)                      |                           | 500                              |                | 500                          |                            |                                |                             |                |                           |
| <b>Total User charges, licenses and fines</b>      | <b>(119,470)</b>                | <b>(131,500)</b>           | <b>(140,000)</b>          | <b>(8,500)</b>                   | <b>6.5%</b>    | <b>(2,500)</b>               | <b>(1,000)</b>             | <b>(5,000)</b>                 |                             |                | <b>(140,000)</b>          |
| <b>Total Revenues</b>                              | <b>(178,243)</b>                | <b>(157,600)</b>           | <b>(145,000)</b>          | <b>12,600</b>                    | <b>(8.0%)</b>  | <b>13,600</b>                | <b>(1,000)</b>             |                                |                             |                | <b>(145,000)</b>          |
| <b>Grand Total</b>                                 | <b>1,274,313</b>                | <b>2,224,000</b>           | <b>2,368,200</b>          | <b>144,200</b>                   | <b>6.5%</b>    | <b>141,400</b>               | <b>2,900</b>               |                                |                             |                | <b>2,368,200</b>          |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - FIRE & EMERGENCY SERVICES**

|                                            | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|--------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Fire &amp; Emergency Services</b>       |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>FIRE DEPARTMENT ADMIN</b>               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                    | 611,544                         | 977,900                    | 1,067,200                 | 89,300                           | 9.1%           | 89,400                       |                            |                                |                             |                | 1,067,200                 |
| Materials, Supplies and Services           | 163,109                         | 383,300                    | 358,100                   | (25,200)                         | (6.6%)         | 10,900                       | 3,900                      | (40,000)                       |                             |                | 358,100                   |
| Contracted Services                        | 117,585                         | 148,800                    | 152,800                   | 4,000                            | 2.7%           | 4,000                        |                            | 0                              |                             |                | 152,800                   |
| Interest, Rent and Financial Expenses      | 33,103                          | 38,000                     | 41,000                    | 3,000                            | 7.9%           | 3,000                        |                            |                                |                             |                | 41,000                    |
| Other Expenses                             | 1,371                           | 5,000                      | 5,000                     |                                  |                |                              |                            |                                |                             |                | 5,000                     |
| Total Expenditures (less Payroll)          | 315,168                         | 575,100                    | 556,900                   | (18,200)                         | (3.2%)         | 17,900                       | 3,900                      | (40,000)                       |                             |                | 556,900                   |
| <b>Total Expenditures</b>                  | <b>926,712</b>                  | <b>1,553,000</b>           | <b>1,624,100</b>          | <b>71,100</b>                    | <b>4.6%</b>    | <b>107,300</b>               | <b>3,900</b>               | <b>(40,000)</b>                |                             |                | <b>1,624,100</b>          |
| Revenues                                   | (17,621)                        | (26,100)                   |                           | 26,100                           |                | 21,100                       |                            | 5,000                          |                             |                | 0                         |
| Grants / Government Transfers              | (41,152)                        |                            |                           |                                  |                |                              |                            |                                |                             |                | 0                         |
| User charges, licenses and fines           | (119,470)                       | (131,500)                  | (140,000)                 | (8,500)                          | 6.5%           | (2,500)                      | (1,000)                    | (5,000)                        |                             |                | (140,000)                 |
| <b>Total Revenues</b>                      | <b>(178,243)</b>                | <b>(157,600)</b>           | <b>(140,000)</b>          | <b>17,600</b>                    | <b>(11.2%)</b> | <b>18,600</b>                | <b>(1,000)</b>             | <b>-</b>                       |                             |                | <b>(140,000)</b>          |
| <b>Total FIRE DEPARTMENT ADMIN</b>         | <b>748,469</b>                  | <b>1,395,400</b>           | <b>1,484,100</b>          | <b>88,700</b>                    | <b>6.4%</b>    | <b>125,900</b>               | <b>2,900</b>               | <b>(40,000)</b>                |                             |                | <b>1,484,100</b>          |
| <b>FIRE DEPARTMENT VOLUNTEER</b>           |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                    | 443,796                         | 763,600                    | 769,100                   | 5,500                            | 0.7%           | 5,500                        |                            |                                |                             |                | 769,100                   |
| <b>Total Expenditures (less Payroll)</b>   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures</b>                  | <b>443,796</b>                  | <b>763,600</b>             | <b>769,100</b>            | <b>5,500</b>                     | <b>0.7%</b>    | <b>5,500</b>                 |                            |                                |                             |                | <b>769,100</b>            |
| Revenues                                   |                                 |                            | (5,000)                   | (5,000)                          |                | (5,000)                      |                            |                                |                             |                | (5,000)                   |
| <b>Total Revenues</b>                      |                                 |                            | <b>(5,000)</b>            | <b>(5,000)</b>                   |                | <b>(5,000)</b>               |                            |                                |                             |                | <b>(5,000)</b>            |
| <b>Total FIRE DEPARTMENT VOLUNTEER</b>     | <b>443,796</b>                  | <b>763,600</b>             | <b>764,100</b>            | <b>500</b>                       | <b>0.07%</b>   | <b>500</b>                   |                            |                                |                             |                | <b>764,100</b>            |
| <b>FIRE DEPARTMENT FLEET</b>               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services           | 82,048                          | 65,000                     | 120,000                   | 55,000                           | 84.6%          | 15,000                       |                            | 40,000                         |                             |                | 120,000                   |
| <b>Total Expenditures (less Payroll)</b>   | <b>82,048</b>                   | <b>65,000</b>              | <b>120,000</b>            | <b>55,000</b>                    | <b>84.6%</b>   | <b>15,000</b>                |                            | <b>40,000</b>                  |                             |                | <b>120,000</b>            |
| <b>Total Expenditures</b>                  | <b>82,048</b>                   | <b>65,000</b>              | <b>120,000</b>            | <b>55,000</b>                    | <b>84.6%</b>   | <b>15,000</b>                |                            | <b>40,000</b>                  |                             |                | <b>120,000</b>            |
| <b>Total Revenues</b>                      |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total FIRE DEPARTMENT FLEET</b>         | <b>82,048</b>                   | <b>65,000</b>              | <b>120,000</b>            | <b>55,000</b>                    | <b>84.6%</b>   | <b>15,000</b>                |                            | <b>40,000</b>                  |                             |                | <b>120,000</b>            |
| <b>Total Fire &amp; Emergency Services</b> | <b>1,274,313</b>                | <b>2,224,000</b>           | <b>2,368,200</b>          | <b>144,200</b>                   | <b>6.5%</b>    | <b>141,400</b>               | <b>2,900</b>               |                                |                             |                | <b>2,368,200</b>          |

An aerial photograph of a park and marina area, overlaid with a semi-transparent blue filter. The image shows a large body of water with a marina full of boats in the upper half. In the lower half, there is a park with a gazebo, a playground with various equipment, and a baseball field. A parking lot with several cars is visible on the left side of the park.

# Public Works & Recreation

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
PUBLIC WORKS AND RECREATION**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 12,840,125                               | 16,476,000             | 17,373,900             | 897,900                          |
| <b>Revenues / Recoveries</b>  | (2,993,011)                              | (2,865,300)            | (2,965,000)            | (99,700)                         |
| <b>Net Operating Budget</b>   | <b>9,847,114</b>                         | <b>13,610,700</b>      | <b>14,408,900</b>      | <b>798,200</b>                   |

**Budget Summary**

**Staffing Costs**

|                                                        |         |         |
|--------------------------------------------------------|---------|---------|
| Full time salary / wage rate increase and progressions | 177,900 |         |
| Part time wage rate decrease                           | (3,600) |         |
| Statutory payroll costs / benefit premiums             | 139,700 |         |
|                                                        |         | 314,000 |

**Budget Neutral**

|                                                                              |           |           |
|------------------------------------------------------------------------------|-----------|-----------|
| Transfer of salaries and benefits to Communications and Strategic Projects   | (279,200) |           |
| Transfer of legal fees to CAO Department                                     | (30,000)  |           |
| Transfer of site alteration revenue to Development Services                  | 25,500    |           |
| Transfer of staff training expenses to Communications and Strategic Projects | (1,200)   |           |
|                                                                              |           | (284,900) |

**Other Expenditures / Revenues**

**Capital Transfers**

|                                                       |         |         |
|-------------------------------------------------------|---------|---------|
| 3% Roads Levy Reserve                                 | 616,500 |         |
| 0.5% levy directed to Building and Facilities Reserve | 102,800 |         |
| 0.5% levy directed to Vehicle & Equipment Reserve     | 102,700 |         |
|                                                       |         | 822,000 |

**Roads and Related Expenditures Increase/(Decrease)**

|                                                                             |          |          |
|-----------------------------------------------------------------------------|----------|----------|
| Decrease in legal fees                                                      | (8,000)  |          |
| Decrease in telecommunications                                              | (3,000)  |          |
| Increase in repairs & maintenance for Whitby Agreement                      | 7,000    |          |
| Increase in licenses for driver abstracts and weather forecast subscription | 12,500   |          |
| Decrease in conference & seminars                                           | (2,400)  |          |
| Decrease in clothing expense                                                | (2,600)  |          |
| Decrease in pit & quarry grant based on prior year actuals                  | 5,000    |          |
| Increase in Pitch in Week supplies                                          | 700      |          |
| Increase in contracted maintenance for asphalt padding                      | 100,000  |          |
| Decrease in patching supplies                                               | (98,300) |          |
| Increase in dust layer expenses                                             | 10,900   |          |
| Increase in contracted services for downtown garbage pickup                 | 12,000   |          |
| Increase in contracted mowing                                               | 3,000    |          |
| Decrease in boat launch repairs                                             | (2,000)  |          |
| Increase in weed harvesting contracted services                             | 2,800    |          |
| Increase in cost recovery of staff time for capital projects                | (29,000) |          |
| Increase in Ontario Municipal Partnership Fund (OMPF)                       | (80,000) |          |
|                                                                             |          | (71,400) |

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
PUBLIC WORKS AND RECREATION**

**Recreation and Parks Related Expenditures Increase/(Decrease)**

|                                                                                  |          |                       |
|----------------------------------------------------------------------------------|----------|-----------------------|
| Increase in special events for SCRC 50th celebration                             | 3,700    |                       |
| Decrease in Canada Day grant based on prior year actuals                         | 1,000    |                       |
| Increase in utilities - water for Palmer Park washrooms                          | 1,800    |                       |
| Increase in cleaning supplies for Palmer Park washrooms                          | 1,000    |                       |
| Increase in repairs & maintenance for Palmer Park washrooms                      | 2,500    |                       |
| Decrease in Parks repairs & maintenance for supplies based on prior year actuals | (2,000)  |                       |
| Increase in Parks staff training for chainsaw courses                            | 3,500    |                       |
| Decrease in Lakefront Skate Market sponsorship revenue                           | 2,000    |                       |
| Decrease in ball diamond user fees based on prior year actuals                   | 5,000    |                       |
| Increase in SCRC hydro based on prior year actuals                               | 15,000   |                       |
| Decrease in SCRC water utility                                                   | (5,000)  |                       |
| Increase in SCRC repairs & maintenance                                           | 3,000    |                       |
| Increase in SCRC waste disposal based on prior year actuals                      | 2,000    |                       |
| Decrease in SCRC repairs & maintenance - equipment                               | (1,000)  |                       |
| Decrease in SCRC general expenses for energy conservation consultants            | (4,800)  |                       |
| Increase in SCRC revenue based on actuals (admissions, and ice bad rentals)      | (49,700) |                       |
| Increase in Blackstock Arena hydro based on prior year actuals                   | 8,000    |                       |
| Increase in Blackstock Arena ice pad rental revenue                              | (2,200)  |                       |
| Increase in halls repairs & maintenance                                          | 1,000    |                       |
| Increase in conferences & seminars for recreation staff                          | 4,500    |                       |
| Decrease in recreation program fees (revenue) based on historical actuals        | 20,000   |                       |
| Increase in pool repairs & maintenance for hot water tanks                       | 3,000    |                       |
| Increase in daycamp supplies & materials                                         | 2,000    |                       |
| Increase in miscellaneous expenditures and revenues                              | 4,200    |                       |
|                                                                                  |          | 18,500                |
| <b>Net Increase in Public Works and Recreation 2026 Operating Budget</b>         |          | <b><u>798,200</u></b> |



**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS & RECREATION**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change   | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 3,364,205                       | 4,304,100                  | 4,262,600                 | (41,500)                         | (1.0%)        | 174,300                      |                            | (215,900)                      |                             |                | 4,262,600                 |
| Benefits                                           | 843,061                         | 1,257,500                  | 1,333,800                 | 76,300                           | 6.1%          | 139,700                      |                            | (63,300)                       |                             |                | 1,333,800                 |
| <b>Total Payroll</b>                               | <b>4,207,266</b>                | <b>5,561,600</b>           | <b>5,596,400</b>          | <b>34,800</b>                    | <b>0.6%</b>   | <b>314,000</b>               |                            | <b>(279,200)</b>               |                             |                | <b>5,596,400</b>          |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 92,197                          | 154,000                    | 146,000                   | (8,000)                          | (5.2%)        | (9,000)                      |                            |                                |                             | 1,000          | 146,000                   |
| Professional Fees                                  | 33,406                          | 144,700                    | 111,000                   | (33,700)                         | (23.3%)       | (6,000)                      |                            | (31,200)                       |                             | 3,500          | 111,000                   |
| Repairs and Maintenance                            | 1,879,815                       | 3,256,900                  | 3,191,300                 | (65,600)                         | (2.0%)        | (75,100)                     | 2,500                      |                                |                             | 7,000          | 3,191,300                 |
| Information Technology                             | 68,193                          | 109,300                    | 119,300                   | 10,000                           | 9.1%          | (2,500)                      |                            |                                |                             | 12,500         | 119,300                   |
| Building Maintenance                               | 10,068                          | 15,300                     | 15,300                    |                                  |               |                              |                            |                                |                             |                | 15,300                    |
| Vehicles                                           | 335,792                         | 415,000                    | 415,000                   |                                  |               |                              |                            |                                |                             |                | 415,000                   |
| Utilities                                          | 333,824                         | 656,000                    | 675,800                   | 19,800                           | 3.0%          | 18,000                       | 1,800                      |                                |                             |                | 675,800                   |
| <b>Total Materials, Supplies and Services</b>      | <b>2,753,295</b>                | <b>4,751,200</b>           | <b>4,673,700</b>          | <b>(77,500)</b>                  | <b>(1.6%)</b> | <b>(74,600)</b>              | <b>4,300</b>               | <b>(31,200)</b>                |                             | <b>24,000</b>  | <b>4,673,700</b>          |
| Contracted Services                                |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Contracted Services                                | 139,568                         | 247,700                    | 263,200                   | 15,500                           | 6.3%          | 15,500                       |                            |                                |                             |                | 263,200                   |
| Contracted Maint                                   | 89,574                          | 191,700                    | 293,700                   | 102,000                          | 53.2%         | 102,000                      |                            |                                |                             |                | 293,700                   |
| Contracted Instructor                              | 73,556                          | 95,200                     | 95,200                    |                                  |               |                              |                            |                                |                             |                | 95,200                    |
| Waste Disposal                                     | 13,845                          | 19,900                     | 21,900                    | 2,000                            | 10.1%         | 2,000                        |                            |                                |                             |                | 21,900                    |
| Security                                           | 2,418                           |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Caretaking                                         | 23,522                          | 11,600                     | 11,600                    |                                  |               |                              |                            |                                |                             |                | 11,600                    |
| Environmental Reporting                            |                                 | 20,000                     | 20,000                    |                                  |               |                              |                            |                                |                             |                | 20,000                    |
| <b>Total Contracted Services</b>                   | <b>342,483</b>                  | <b>586,100</b>             | <b>705,600</b>            | <b>119,500</b>                   | <b>20.4%</b>  | <b>119,500</b>               |                            |                                |                             |                | <b>705,600</b>            |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Interest                                           | 30,626                          | 33,600                     | 33,600                    |                                  |               |                              |                            |                                |                             |                | 33,600                    |
| Rent                                               | 12,328                          | 9,500                      | 9,700                     | 200                              | 2.1%          | 200                          |                            |                                |                             |                | 9,700                     |
| Insurance                                          | 181,307                         | 213,000                    | 213,000                   |                                  |               |                              |                            |                                |                             |                | 213,000                   |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>224,261</b>                  | <b>256,100</b>             | <b>256,300</b>            | <b>200</b>                       | <b>0.1%</b>   | <b>200</b>                   |                            |                                |                             |                | <b>256,300</b>            |
| Transfers to Other entities                        |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Grants to Others - Internal                        | 18,600                          | 24,600                     | 24,600                    |                                  |               |                              |                            |                                |                             |                | 24,600                    |
| Grants to Others - External                        | 2,500                           | 2,500                      | 2,500                     |                                  |               |                              |                            |                                |                             |                | 2,500                     |
| <b>Total Transfers to Other entities</b>           | <b>21,100</b>                   | <b>27,100</b>              | <b>27,100</b>             |                                  |               |                              |                            |                                |                             |                | <b>27,100</b>             |
| Other Expenses                                     |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 37,327                          | 56,900                     | 55,800                    | (1,100)                          | (1.9%)        | (4,800)                      | 3,700                      |                                |                             |                | 55,800                    |
| Expense Greenbank Airways                          | 13,545                          |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Debenture Principal                                | 111,190                         | 108,200                    | 108,200                   |                                  |               |                              |                            |                                |                             |                | 108,200                   |
| <b>Total Other Expenses</b>                        | <b>162,062</b>                  | <b>165,100</b>             | <b>164,000</b>            | <b>(1,100)</b>                   | <b>(0.7%)</b> | <b>(4,800)</b>               | <b>3,700</b>               |                                |                             |                | <b>164,000</b>            |
| Transfers to Reserve                               |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Trf to MP Reserve                                  | 840                             |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Trf to RDS R/F                                     | 4,044,500                       | 4,044,500                  | 4,661,000                 | 616,500                          | 15.2%         | 616,500                      |                            |                                |                             |                | 4,661,000                 |
| Trf to FAC R/F                                     | 511,500                         | 511,500                    | 614,300                   | 102,800                          | 20.1%         | 102,800                      |                            |                                |                             |                | 614,300                   |
| Trf to VEH R/F                                     | 572,818                         | 572,800                    | 675,500                   | 102,700                          | 17.9%         | 102,700                      |                            |                                |                             |                | 675,500                   |
| <b>Total Transfers to Reserve</b>                  | <b>5,129,658</b>                | <b>5,128,800</b>           | <b>5,950,800</b>          | <b>822,000</b>                   | <b>16.0%</b>  | <b>822,000</b>               |                            |                                |                             |                | <b>5,950,800</b>          |
| <b>Total Expenditures (less Payroll)</b>           | <b>8,632,859</b>                | <b>10,914,400</b>          | <b>11,777,500</b>         | <b>863,100</b>                   | <b>7.9%</b>   | <b>862,300</b>               | <b>8,000</b>               | <b>(31,200)</b>                |                             | <b>24,000</b>  | <b>11,777,500</b>         |
| <b>Total Expenditures</b>                          | <b>12,840,125</b>               | <b>16,476,000</b>          | <b>17,373,900</b>         | <b>897,900</b>                   | <b>5.4%</b>   | <b>1,176,300</b>             | <b>8,000</b>               | <b>(310,400)</b>               |                             | <b>24,000</b>  | <b>17,373,900</b>         |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS & RECREATION**

|                                               | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|-----------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Revenues                                      |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Donations                                     | (11,898)                        | (8,900)                    | (8,900)                   |                                  |             |                              |                            |                                |                             |                | (8,900)                   |
| Sponsorship                                   | (6,500)                         | (12,600)                   | (10,600)                  | 2,000                            | (15.9%)     | 2,000                        |                            |                                |                             |                | (10,600)                  |
| Misc Revenue                                  | (12,349)                        | (13,000)                   | (13,000)                  |                                  |             |                              |                            |                                |                             |                | (13,000)                  |
| Revenue General                               | (31,510)                        | (30,000)                   | (30,000)                  |                                  |             |                              |                            |                                |                             |                | (30,000)                  |
| Surcharge                                     | (87,744)                        |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Contr fr Others                               |                                 | (4,000)                    |                           | 4,000                            |             | 4,000                        |                            |                                |                             |                |                           |
| Cost Recovery                                 | (2,720)                         |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Cost Recovery Capital Projects                |                                 | (261,000)                  | (290,000)                 | (29,000)                         | 11.1%       | (29,000)                     |                            |                                |                             |                | (290,000)                 |
| <b>Total Revenues</b>                         | <b>(152,721)</b>                | <b>(329,500)</b>           | <b>(352,500)</b>          | <b>(23,000)</b>                  | <b>7.0%</b> | <b>(23,000)</b>              |                            |                                |                             |                | <b>(352,500)</b>          |
| Grants / Government Transfers                 |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Canada Grants                                 | (66,908)                        | (45,200)                   | (44,200)                  | 1,000                            | (2.2%)      | 1,000                        |                            |                                |                             |                | (44,200)                  |
| Ontario Grants                                | (676,127)                       | (904,500)                  | (979,500)                 | (75,000)                         | 8.3%        | (75,000)                     |                            |                                |                             |                | (979,500)                 |
| Municipal and Other Grants                    |                                 | (8,400)                    | (8,400)                   |                                  |             |                              |                            |                                |                             |                | (8,400)                   |
| <b>Total Grants / Government Transfers</b>    | <b>(743,035)</b>                | <b>(958,100)</b>           | <b>(1,032,100)</b>        | <b>(74,000)</b>                  | <b>7.7%</b> | <b>(74,000)</b>              |                            |                                |                             |                | <b>(1,032,100)</b>        |
| User charges, licenses and fines              |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| User Charges                                  | (571,801)                       | (614,800)                  | (592,100)                 | 22,700                           | (3.7%)      | 22,700                       |                            |                                |                             |                | (592,100)                 |
| Licenses & permits                            | (53,769)                        | (90,500)                   | (65,000)                  | 25,500                           | (28.2%)     |                              |                            | 25,500                         |                             |                | (65,000)                  |
| Rent                                          | (1,471,685)                     | (872,400)                  | (923,300)                 | (50,900)                         | 5.8%        | (50,900)                     |                            |                                |                             |                | (923,300)                 |
| <b>Total User charges, licenses and fines</b> | <b>(2,097,255)</b>              | <b>(1,577,700)</b>         | <b>(1,580,400)</b>        | <b>(2,700)</b>                   | <b>0.2%</b> | <b>(28,200)</b>              |                            | 25,500                         |                             |                | <b>(1,580,400)</b>        |
| <b>Total Revenues</b>                         | <b>(2,993,011)</b>              | <b>(2,865,300)</b>         | <b>(2,965,000)</b>        | <b>(99,700)</b>                  | <b>3.5%</b> | <b>(125,200)</b>             |                            | <b>25,500</b>                  |                             |                | <b>(2,965,000)</b>        |
| <b>Grand Total</b>                            | <b>9,847,114</b>                | <b>13,610,700</b>          | <b>14,408,900</b>         | <b>798,200</b>                   | <b>5.9%</b> | <b>1,051,100</b>             | <b>8,000</b>               | <b>(284,900)</b>               |                             | <b>24,000</b>  | <b>14,408,900</b>         |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change   | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Public Works</b>                      |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>PUBLIC WORKS ADMIN</b>                |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Payroll                                  | 952,952                         | 1,156,500                  | 1,349,500                 | 193,000                          | 16.7%         | 193,000                      |                            |                                |                             |                | 1,349,500                 |
| Materials, Supplies and Services         | 151,025                         | 623,000                    | 562,800                   | (60,200)                         | (9.7%)        | (9,000)                      |                            | (63,700)                       |                             | 12,500         | 562,800                   |
| Contracted Services                      | 53,008                          | 72,500                     | 73,200                    | 700                              | 1.0%          | 700                          |                            |                                |                             |                | 73,200                    |
| Interest, Rent and Financial Expenses    | 111,983                         | 133,600                    | 133,600                   |                                  |               |                              |                            |                                |                             |                | 133,600                   |
| Other Expenses                           | 124,735                         | 108,200                    | 108,200                   |                                  |               |                              |                            |                                |                             |                | 108,200                   |
| Transfers to Reserve                     | 5,128,800                       | 5,128,800                  | 5,950,800                 | 822,000                          | 16.0%         | 822,000                      |                            |                                |                             |                | 5,950,800                 |
| <b>Total Expenditures (less Payroll)</b> | <b>5,569,551</b>                | <b>6,066,100</b>           | <b>6,828,600</b>          | <b>762,500</b>                   | <b>12.6%</b>  | <b>813,700</b>               |                            | <b>(63,700)</b>                |                             | <b>12,500</b>  | <b>6,828,600</b>          |
| <b>Total Expenditures</b>                | <b>6,522,503</b>                | <b>7,222,600</b>           | <b>8,178,100</b>          | <b>955,500</b>                   | <b>13.2%</b>  | <b>1,006,700</b>             |                            | <b>(63,700)</b>                |                             | <b>12,500</b>  | <b>8,178,100</b>          |
| Revenues                                 | (34,230)                        | (291,000)                  | (320,000)                 | (29,000)                         | 10.0%         | (29,000)                     |                            |                                |                             |                | (320,000)                 |
| Grants / Government Transfers            | (678,535)                       | (902,700)                  | (977,700)                 | (75,000)                         | 8.3%          | (75,000)                     |                            |                                |                             |                | (977,700)                 |
| User charges, licenses and fines         | (61,473)                        | (99,900)                   | (74,400)                  | 25,500                           | (25.5%)       |                              |                            | 25,500                         |                             |                | (74,400)                  |
| <b>Total Revenues</b>                    | <b>(774,238)</b>                | <b>(1,293,600)</b>         | <b>(1,372,100)</b>        | <b>(78,500)</b>                  | <b>6.1%</b>   | <b>(104,000)</b>             |                            | <b>25,500</b>                  |                             |                | <b>(1,372,100)</b>        |
| <b>Total PUBLIC WORKS ADMIN</b>          | <b>5,748,265</b>                | <b>5,929,000</b>           | <b>6,806,000</b>          | <b>877,000</b>                   | <b>14.8%</b>  | <b>902,700</b>               |                            | <b>(38,200)</b>                |                             | <b>12,500</b>  | <b>6,806,000</b>          |
| <b>SPECIAL EVENTS</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Payroll                                  | 15,289                          | 17,100                     | 17,700                    | 600                              | 3.5%          | 600                          |                            |                                |                             |                | 17,700                    |
| <b>Total Expenditures (less Payroll)</b> |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures</b>                | <b>15,289</b>                   | <b>17,100</b>              | <b>17,700</b>             | <b>600</b>                       | <b>3.5%</b>   | <b>600</b>                   |                            |                                |                             |                | <b>17,700</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>Total SPECIAL EVENTS</b>              | <b>15,289</b>                   | <b>17,100</b>              | <b>17,700</b>             | <b>600</b>                       | <b>3.5%</b>   | <b>600</b>                   |                            |                                |                             |                | <b>17,700</b>             |
| <b>FLEET</b>                             |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 697,414                         | 605,000                    | 638,700                   | 33,700                           | 5.6%          |                              |                            | 33,700                         |                             |                | 638,700                   |
| <b>Total Expenditures (less Payroll)</b> | <b>697,414</b>                  | <b>605,000</b>             | <b>638,700</b>            | <b>33,700</b>                    | <b>5.6%</b>   |                              |                            | <b>33,700</b>                  |                             |                | <b>638,700</b>            |
| <b>Total Expenditures</b>                | <b>697,414</b>                  | <b>605,000</b>             | <b>638,700</b>            | <b>33,700</b>                    | <b>5.6%</b>   |                              |                            | <b>33,700</b>                  |                             |                | <b>638,700</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>Total FLEET</b>                       | <b>697,414</b>                  | <b>605,000</b>             | <b>638,700</b>            | <b>33,700</b>                    | <b>5.6%</b>   |                              |                            | <b>33,700</b>                  |                             |                | <b>638,700</b>            |
| <b>PORT PERRY DEPOT</b>                  |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Payroll                                  | 104,253                         | 197,800                    | 208,300                   | 10,500                           | 5.3%          | 10,500                       |                            |                                |                             |                | 208,300                   |
| Materials, Supplies and Services         | 47,287                          | 52,300                     | 52,300                    |                                  |               |                              |                            |                                |                             |                | 52,300                    |
| <b>Total Expenditures (less Payroll)</b> | <b>47,287</b>                   | <b>52,300</b>              | <b>52,300</b>             |                                  |               |                              |                            |                                |                             |                | <b>52,300</b>             |
| <b>Total Expenditures</b>                | <b>151,540</b>                  | <b>250,100</b>             | <b>260,600</b>            | <b>10,500</b>                    | <b>4.2%</b>   | <b>10,500</b>                |                            |                                |                             |                | <b>260,600</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>Total PORT PERRY DEPOT</b>            | <b>151,540</b>                  | <b>250,100</b>             | <b>260,600</b>            | <b>10,500</b>                    | <b>4.2%</b>   | <b>10,500</b>                |                            |                                |                             |                | <b>260,600</b>            |
| <b>BLACKSTOCK DEPOT</b>                  |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Payroll                                  | 69,533                          | 45,100                     | 43,300                    | (1,800)                          | (4.0%)        | (1,800)                      |                            |                                |                             |                | 43,300                    |
| Materials, Supplies and Services         | 44,909                          | 42,600                     | 42,600                    |                                  |               |                              |                            |                                |                             |                | 42,600                    |
| <b>Total Expenditures (less Payroll)</b> | <b>44,909</b>                   | <b>42,600</b>              | <b>42,600</b>             |                                  |               |                              |                            |                                |                             |                | <b>42,600</b>             |
| <b>Total Expenditures</b>                | <b>114,442</b>                  | <b>87,700</b>              | <b>85,900</b>             | <b>(1,800)</b>                   | <b>(2.1%)</b> | <b>(1,800)</b>               |                            |                                |                             |                | <b>85,900</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| <b>Total BLACKSTOCK DEPOT</b>            | <b>114,442</b>                  | <b>87,700</b>              | <b>85,900</b>             | <b>(1,800)</b>                   | <b>(2.1%)</b> | <b>(1,800)</b>               |                            |                                |                             |                | <b>85,900</b>             |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>HARDTOP MAINTENANCE</b>               |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 87,758                          | 213,800                    | 221,200                   | 7,400                            | 3.5%        | 7,400                        |                            |                                |                             |                | 221,200                   |
| Materials, Supplies and Services         | 112,342                         | 417,500                    | 319,200                   | (98,300)                         | (23.5%)     | (98,300)                     |                            |                                |                             |                | 319,200                   |
| Contracted Services                      | 0                               | 65,000                     | 165,000                   | 100,000                          | 153.8%      | 100,000                      |                            |                                |                             |                | 165,000                   |
| <b>Total Expenditures (less Payroll)</b> | <b>112,342</b>                  | <b>482,500</b>             | <b>484,200</b>            | <b>1,700</b>                     | <b>0.4%</b> | <b>1,700</b>                 |                            |                                |                             |                | <b>484,200</b>            |
| <b>Total Expenditures</b>                | <b>200,100</b>                  | <b>696,300</b>             | <b>705,400</b>            | <b>9,100</b>                     | <b>1.3%</b> | <b>9,100</b>                 |                            |                                |                             |                | <b>705,400</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total HARDTOP MAINTENANCE</b>         | <b>200,100</b>                  | <b>696,300</b>             | <b>705,400</b>            | <b>9,100</b>                     | <b>1.3%</b> | <b>9,100</b>                 |                            |                                |                             |                | <b>705,400</b>            |
| <b>PAVEMENT PRESERVATION</b>             |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         |                                 | 250,000                    | 250,000                   |                                  |             |                              |                            |                                |                             |                | 250,000                   |
| <b>Total Expenditures (less Payroll)</b> |                                 | <b>250,000</b>             | <b>250,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>250,000</b>            |
| <b>Total Expenditures</b>                |                                 | <b>250,000</b>             | <b>250,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>250,000</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total PAVEMENT PRESERVATION</b>       |                                 | <b>250,000</b>             | <b>250,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>250,000</b>            |
| <b>STORMWATER MAINTENANCE</b>            |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 1,053                           |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 382                             | 62,600                     | 60,600                    | (2,000)                          | (3.2%)      | (2,000)                      |                            |                                |                             |                | 60,600                    |
| Contracted Services                      | 71,322                          | 105,000                    | 107,000                   | 2,000                            | 1.9%        | 2,000                        |                            |                                |                             |                | 107,000                   |
| <b>Total Expenditures (less Payroll)</b> | <b>71,704</b>                   | <b>167,600</b>             | <b>167,600</b>            |                                  |             |                              |                            |                                |                             |                | <b>167,600</b>            |
| <b>Total Expenditures</b>                | <b>72,757</b>                   | <b>167,600</b>             | <b>167,600</b>            |                                  |             |                              |                            |                                |                             |                | <b>167,600</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total STORMWATER MAINTENANCE</b>      | <b>72,757</b>                   | <b>167,600</b>             | <b>167,600</b>            |                                  |             |                              |                            |                                |                             |                | <b>167,600</b>            |
| <b>LOOSETOP</b>                          |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 159,413                         | 241,900                    | 250,800                   | 8,900                            | 3.7%        | 8,900                        |                            |                                |                             |                | 250,800                   |
| Materials, Supplies and Services         | 294,171                         | 459,300                    | 470,200                   | 10,900                           | 2.4%        | 10,900                       |                            |                                |                             |                | 470,200                   |
| <b>Total Expenditures (less Payroll)</b> | <b>294,171</b>                  | <b>459,300</b>             | <b>470,200</b>            | <b>10,900</b>                    | <b>2.4%</b> | <b>10,900</b>                |                            |                                |                             |                | <b>470,200</b>            |
| <b>Total Expenditures</b>                | <b>453,584</b>                  | <b>701,200</b>             | <b>721,000</b>            | <b>19,800</b>                    | <b>2.8%</b> | <b>19,800</b>                |                            |                                |                             |                | <b>721,000</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total LOOSETOP</b>                    | <b>453,584</b>                  | <b>701,200</b>             | <b>721,000</b>            | <b>19,800</b>                    | <b>2.8%</b> | <b>19,800</b>                |                            |                                |                             |                | <b>721,000</b>            |
| <b>BRIDGES/CULVERT</b>                   |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 74,879                          | 64,500                     | 66,900                    | 2,400                            | 3.7%        | 2,400                        |                            |                                |                             |                | 66,900                    |
| Materials, Supplies and Services         | 58,616                          | 120,000                    | 120,000                   |                                  |             |                              |                            |                                |                             |                | 120,000                   |
| <b>Total Expenditures (less Payroll)</b> | <b>58,616</b>                   | <b>120,000</b>             | <b>120,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>120,000</b>            |
| <b>Total Expenditures</b>                | <b>133,495</b>                  | <b>184,500</b>             | <b>186,900</b>            | <b>2,400</b>                     | <b>1.3%</b> | <b>2,400</b>                 |                            |                                |                             |                | <b>186,900</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total BRIDGES/CULVERT</b>             | <b>133,495</b>                  | <b>184,500</b>             | <b>186,900</b>            | <b>2,400</b>                     | <b>1.3%</b> | <b>2,400</b>                 |                            |                                |                             |                | <b>186,900</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>CROSSING GUARDS</b>                   |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 79,820                          | 137,600                    | 140,500                   | 2,900                            | 2.1%        | 2,900                        |                            |                                |                             |                | 140,500                   |
| Materials, Supplies and Services         | 171                             | 2,000                      | 2,000                     |                                  |             |                              |                            |                                |                             |                | 2,000                     |
| <b>Total Expenditures (less Payroll)</b> | <b>171</b>                      | <b>2,000</b>               | <b>2,000</b>              |                                  |             |                              |                            |                                |                             |                | <b>2,000</b>              |
| <b>Total Expenditures</b>                | <b>79,991</b>                   | <b>139,600</b>             | <b>142,500</b>            | <b>2,900</b>                     | <b>2.1%</b> | <b>2,900</b>                 |                            |                                |                             |                | <b>142,500</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total CROSSING GUARDS</b>             | <b>79,991</b>                   | <b>139,600</b>             | <b>142,500</b>            | <b>2,900</b>                     | <b>2.1%</b> | <b>2,900</b>                 |                            |                                |                             |                | <b>142,500</b>            |
| <b>ROADSIDE MAINTENANCE</b>              |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 175,792                         | 307,500                    | 318,500                   | 11,000                           | 3.6%        | 11,000                       |                            |                                |                             |                | 318,500                   |
| Materials, Supplies and Services         | 109,431                         | 274,800                    | 277,800                   | 3,000                            | 1.1%        | 3,000                        |                            |                                |                             |                | 277,800                   |
| Contracted Services                      | 52,904                          | 157,000                    | 169,000                   | 12,000                           | 7.6%        | 12,000                       |                            |                                |                             |                | 169,000                   |
| <b>Total Expenditures (less Payroll)</b> | <b>162,335</b>                  | <b>431,800</b>             | <b>446,800</b>            | <b>15,000</b>                    | <b>3.5%</b> | <b>15,000</b>                |                            |                                |                             |                | <b>446,800</b>            |
| <b>Total Expenditures</b>                | <b>338,127</b>                  | <b>739,300</b>             | <b>765,300</b>            | <b>26,000</b>                    | <b>3.5%</b> | <b>26,000</b>                |                            |                                |                             |                | <b>765,300</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total ROADSIDE MAINTENANCE</b>        | <b>338,127</b>                  | <b>739,300</b>             | <b>765,300</b>            | <b>26,000</b>                    | <b>3.5%</b> | <b>26,000</b>                |                            |                                |                             |                | <b>765,300</b>            |
| <b>WINTER MAINTENANCE</b>                |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 385,040                         | 475,500                    | 492,300                   | 16,800                           | 3.5%        | 16,800                       |                            |                                |                             |                | 492,300                   |
| Materials, Supplies and Services         | 363,478                         | 437,900                    | 437,900                   |                                  |             |                              |                            |                                |                             |                | 437,900                   |
| Contracted Services                      |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b> | <b>363,478</b>                  | <b>437,900</b>             | <b>437,900</b>            |                                  |             |                              |                            |                                |                             |                | <b>437,900</b>            |
| <b>Total Expenditures</b>                | <b>748,518</b>                  | <b>913,400</b>             | <b>930,200</b>            | <b>16,800</b>                    | <b>1.8%</b> | <b>16,800</b>                |                            |                                |                             |                | <b>930,200</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total WINTER MAINTENANCE</b>          | <b>748,518</b>                  | <b>913,400</b>             | <b>930,200</b>            | <b>16,800</b>                    | <b>1.8%</b> | <b>16,800</b>                |                            |                                |                             |                | <b>930,200</b>            |
| <b>SIDEWALKS</b>                         |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 509                             |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 6,183                           | 20,000                     | 20,000                    |                                  |             |                              |                            |                                |                             |                | 20,000                    |
| <b>Total Expenditures (less Payroll)</b> | <b>6,183</b>                    | <b>20,000</b>              | <b>20,000</b>             |                                  |             |                              |                            |                                |                             |                | <b>20,000</b>             |
| <b>Total Expenditures</b>                | <b>6,692</b>                    | <b>20,000</b>              | <b>20,000</b>             |                                  |             |                              |                            |                                |                             |                | <b>20,000</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total SIDEWALKS</b>                   | <b>6,692</b>                    | <b>20,000</b>              | <b>20,000</b>             |                                  |             |                              |                            |                                |                             |                | <b>20,000</b>             |
| <b>STREETLIGHTS</b>                      |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 171,341                         | 265,000                    | 265,000                   |                                  |             |                              |                            |                                |                             |                | 265,000                   |
| <b>Total Expenditures (less Payroll)</b> | <b>171,341</b>                  | <b>265,000</b>             | <b>265,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>265,000</b>            |
| <b>Total Expenditures</b>                | <b>171,341</b>                  | <b>265,000</b>             | <b>265,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>265,000</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total STREETLIGHTS</b>                | <b>171,341</b>                  | <b>265,000</b>             | <b>265,000</b>            |                                  |             |                              |                            |                                |                             |                | <b>265,000</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>BOAT LAUNCH</b>                       |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         |                                 | 2,500                      | 500                       | (2,000)                          | (80.0%)        | (2,000)                      |                            |                                |                             |                | 500                       |
| <b>Total Expenditures (less Payroll)</b> |                                 | <b>2,500</b>               | <b>500</b>                | <b>(2,000)</b>                   | <b>(80.0%)</b> | <b>(2,000)</b>               |                            |                                |                             |                | <b>500</b>                |
| <b>Total Expenditures</b>                |                                 | <b>2,500</b>               | <b>500</b>                | <b>(2,000)</b>                   | <b>(80.0%)</b> | <b>(2,000)</b>               |                            |                                |                             |                | <b>500</b>                |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total BOAT LAUNCH</b>                 |                                 | <b>2,500</b>               | <b>500</b>                | <b>(2,000)</b>                   | <b>(80.0%)</b> | <b>(2,000)</b>               |                            |                                |                             |                | <b>500</b>                |
| <b>VEGETATION MAINTENANCE</b>            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Contracted Services                      | 19,156                          | 17,200                     | 20,000                    | 2,800                            | 16.3%          | 2,800                        |                            |                                |                             |                | 20,000                    |
| <b>Total Expenditures (less Payroll)</b> | <b>19,156</b>                   | <b>17,200</b>              | <b>20,000</b>             | <b>2,800</b>                     | <b>16.3%</b>   | <b>2,800</b>                 |                            |                                |                             |                | <b>20,000</b>             |
| <b>Total Expenditures</b>                | <b>19,156</b>                   | <b>17,200</b>              | <b>20,000</b>             | <b>2,800</b>                     | <b>16.3%</b>   | <b>2,800</b>                 |                            |                                |                             |                | <b>20,000</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total VEGETATION MAINTENANCE</b>      | <b>19,156</b>                   | <b>17,200</b>              | <b>20,000</b>             | <b>2,800</b>                     | <b>16.3%</b>   | <b>2,800</b>                 |                            |                                |                             |                | <b>20,000</b>             |
| <b>Total Public Works</b>                | <b>8,950,711</b>                | <b>10,985,500</b>          | <b>11,983,300</b>         | <b>997,800</b>                   | <b>9.1%</b>    | <b>989,800</b>               |                            | <b>(4,500)</b>                 |                             | <b>12,500</b>  | <b>11,983,300</b>         |
| <b>Recreation</b>                        |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>ADMINISTRATION</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Payroll</b>                           | <b>607,218</b>                  | <b>787,400</b>             | <b>553,500</b>            | <b>(233,900)</b>                 | <b>(29.7%)</b> | <b>45,300</b>                |                            | <b>(279,200)</b>               |                             |                | <b>553,500</b>            |
| Materials, Supplies and Services         |                                 | 5,800                      | 4,500                     | (1,300)                          | (22.4%)        | (100)                        |                            | (1,200)                        |                             |                | 4,500                     |
| <b>Total Expenditures (less Payroll)</b> | <b>0</b>                        | <b>5,800</b>               | <b>4,500</b>              | <b>(1,300)</b>                   | <b>(22.4%)</b> | <b>(100)</b>                 |                            | <b>(1,200)</b>                 |                             |                | <b>4,500</b>              |
| <b>Total Expenditures</b>                | <b>607,218</b>                  | <b>793,200</b>             | <b>558,000</b>            | <b>(235,200)</b>                 | <b>(29.7%)</b> | <b>45,200</b>                |                            | <b>(280,400)</b>               |                             |                | <b>558,000</b>            |
| <b>Total Revenues</b>                    | <b>0</b>                        |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total</b>                             | <b>607,218</b>                  | <b>793,200</b>             | <b>558,000</b>            | <b>(235,200)</b>                 | <b>(29.7%)</b> | <b>45,200</b>                |                            | <b>(280,400)</b>               |                             |                | <b>558,000</b>            |
| <b>SPECIAL EVENTS</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Payroll</b>                           |                                 | <b>12,800</b>              | <b>13,000</b>             | <b>200</b>                       | <b>1.6%</b>    | <b>200</b>                   |                            |                                |                             |                | <b>13,000</b>             |
| Other Expenses                           | 37,268                          | 52,100                     | 55,800                    | 3,700                            | 7.1%           |                              | 3,700                      |                                |                             |                | 55,800                    |
| <b>Total Expenditures (less Payroll)</b> | <b>37,268</b>                   | <b>52,100</b>              | <b>55,800</b>             | <b>3,700</b>                     | <b>7.1%</b>    |                              | <b>3,700</b>               |                                |                             |                | <b>55,800</b>             |
| <b>Total Expenditures</b>                | <b>37,268</b>                   | <b>64,900</b>              | <b>68,800</b>             | <b>3,900</b>                     | <b>6.0%</b>    | <b>200</b>                   | <b>3,700</b>               |                                |                             |                | <b>68,800</b>             |
| Revenues                                 | (6,500)                         | (6,600)                    | (6,600)                   |                                  |                |                              |                            |                                |                             |                | (6,600)                   |
| Grants / Government Transfers            | (16,408)                        | (15,000)                   | (14,000)                  | 1,000                            | (6.7%)         | 1,000                        |                            |                                |                             |                | (14,000)                  |
| User charges, licenses and fines         | (11,411)                        | (12,100)                   | (12,400)                  | (300)                            | 2.5%           | (300)                        |                            |                                |                             |                | (12,400)                  |
| <b>Total Revenues</b>                    | <b>(34,319)</b>                 | <b>(33,700)</b>            | <b>(33,000)</b>           | <b>700</b>                       | <b>(2.1%)</b>  | <b>700</b>                   |                            |                                |                             |                | <b>(33,000)</b>           |
| <b>Total SPECIAL EVENTS</b>              | <b>2,949</b>                    | <b>31,200</b>              | <b>35,800</b>             | <b>4,600</b>                     | <b>14.7%</b>   | <b>900</b>                   | <b>3,700</b>               |                                |                             |                | <b>35,800</b>             |
| <b>FLEET</b>                             |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 22,032                          | 23,900                     | 63,900                    | 40,000                           | 167.4%         |                              |                            | 40,000                         |                             |                | 63,900                    |
| <b>Total Expenditures (less Payroll)</b> | <b>22,032</b>                   | <b>23,900</b>              | <b>63,900</b>             | <b>40,000</b>                    | <b>167.4%</b>  |                              |                            | <b>40,000</b>                  |                             |                | <b>63,900</b>             |
| <b>Total Expenditures</b>                | <b>22,032</b>                   | <b>23,900</b>              | <b>63,900</b>             | <b>40,000</b>                    | <b>167.4%</b>  |                              |                            | <b>40,000</b>                  |                             |                | <b>63,900</b>             |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total FLEET</b>                       | <b>22,032</b>                   | <b>23,900</b>              | <b>63,900</b>             | <b>40,000</b>                    | <b>167.4%</b>  |                              |                            | <b>40,000</b>                  |                             |                | <b>63,900</b>             |



**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>PARKS</b>                             |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 484,269                         | 615,000                    | 638,800                   | 23,800                           | 3.9%           | 23,800                       |                            |                                |                             |                | 638,800                   |
| Materials, Supplies and Services         | 128,395                         | 201,200                    | 169,100                   | (32,100)                         | (16.0%)        | 100                          | 4,300                      | (40,000)                       |                             | 3,500          | 169,100                   |
| Contracted Services                      | 22,604                          | 34,000                     | 34,000                    |                                  |                |                              |                            |                                |                             |                | 34,000                    |
| Interest, Rent and Financial Expenses    | 35,277                          | 39,100                     | 39,300                    | 200                              | 0.5%           | 200                          |                            |                                |                             |                | 39,300                    |
| Other Expenses                           | 41                              |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Transfers to Reserve                     | 858                             |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b> | <b>187,175</b>                  | <b>274,300</b>             | <b>242,400</b>            | <b>(31,900)</b>                  | <b>(11.6%)</b> | <b>300</b>                   | <b>4,300</b>               | <b>(40,000)</b>                |                             | <b>3,500</b>   | <b>242,400</b>            |
| <b>Total Expenditures</b>                | <b>671,444</b>                  | <b>889,300</b>             | <b>881,200</b>            | <b>(8,100)</b>                   | <b>(0.9%)</b>  | <b>24,100</b>                | <b>4,300</b>               | <b>(40,000)</b>                |                             | <b>3,500</b>   | <b>881,200</b>            |
| Revenues                                 | (20,656)                        | (22,900)                   | (20,900)                  | 2,000                            | (8.7%)         | 2,000                        |                            |                                |                             |                | (20,900)                  |
| Grants / Government Transfers            | (4,816)                         | (6,200)                    | (6,200)                   |                                  |                |                              |                            |                                |                             |                | (6,200)                   |
| User charges, licenses and fines         | (2,824)                         | (2,000)                    | (2,000)                   |                                  |                |                              |                            |                                |                             |                | (2,000)                   |
| <b>Total Revenues</b>                    | <b>(28,296)</b>                 | <b>(31,100)</b>            | <b>(29,100)</b>           | <b>2,000</b>                     | <b>(6.4%)</b>  | <b>2,000</b>                 |                            |                                |                             |                | <b>(29,100)</b>           |
| <b>Total PARKS</b>                       | <b>643,148</b>                  | <b>858,200</b>             | <b>852,100</b>            | <b>(6,100)</b>                   | <b>(0.7%)</b>  | <b>26,100</b>                | <b>4,300</b>               | <b>(40,000)</b>                |                             | <b>3,500</b>   | <b>852,100</b>            |
| <b>OUTDOOR FACILITIES</b>                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         | 19,920                          | 24,800                     | 25,300                    | 500                              | 2.0%           | 500                          |                            |                                |                             |                | 25,300                    |
| Transfers to Other entities              | 2,500                           | 2,500                      | 2,500                     |                                  |                |                              |                            |                                |                             |                | 2,500                     |
| <b>Total Expenditures (less Payroll)</b> | <b>22,420</b>                   | <b>27,300</b>              | <b>27,800</b>             | <b>500</b>                       | <b>1.8%</b>    | <b>500</b>                   |                            |                                |                             |                | <b>27,800</b>             |
| <b>Total Expenditures</b>                | <b>22,420</b>                   | <b>27,300</b>              | <b>27,800</b>             | <b>500</b>                       | <b>1.8%</b>    | <b>500</b>                   |                            |                                |                             |                | <b>27,800</b>             |
| User charges, licenses and fines         | (27,509)                        | (36,100)                   | (31,100)                  | 5,000                            | (13.9%)        | 5,000                        |                            |                                |                             |                | (31,100)                  |
| <b>Total Revenues</b>                    | <b>(27,509)</b>                 | <b>(36,100)</b>            | <b>(31,100)</b>           | <b>5,000</b>                     | <b>(13.9%)</b> | <b>5,000</b>                 |                            |                                |                             |                | <b>(31,100)</b>           |
| <b>Total OUTDOOR FACILITIES</b>          | <b>(5,089)</b>                  | <b>(8,800)</b>             | <b>(3,300)</b>            | <b>5,500</b>                     | <b>(62.5%)</b> | <b>5,500</b>                 |                            |                                |                             |                | <b>(3,300)</b>            |
| <b>SCUGOG RECREATION CENTRE</b>          |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 605,511                         | 755,500                    | 744,000                   | (11,500)                         | (1.5%)         | (11,400)                     |                            |                                |                             |                | 744,000                   |
| Materials, Supplies and Services         | 341,284                         | 572,000                    | 585,300                   | 13,300                           | 2.3%           | 9,300                        |                            |                                |                             | 4,000          | 585,300                   |
| Contracted Services                      | 25,288                          | 26,100                     | 28,100                    | 2,000                            | 7.7%           | 2,000                        |                            |                                |                             |                | 28,100                    |
| Interest, Rent and Financial Expenses    | 31,829                          | 34,800                     | 34,800                    |                                  |                |                              |                            |                                |                             |                | 34,800                    |
| Other Expenses                           | 18                              | 4,800                      |                           | (4,800)                          |                | (4,800)                      |                            |                                |                             |                | 0                         |
| <b>Total Expenditures (less Payroll)</b> | <b>398,419</b>                  | <b>637,700</b>             | <b>648,200</b>            | <b>10,500</b>                    | <b>1.6%</b>    | <b>6,500</b>                 |                            |                                |                             | <b>4,000</b>   | <b>648,200</b>            |
| <b>Total Expenditures</b>                | <b>1,003,930</b>                | <b>1,393,200</b>           | <b>1,392,200</b>          | <b>(1,000)</b>                   | <b>(0.1%)</b>  | <b>(4,900)</b>               |                            |                                |                             | <b>4,000</b>   | <b>1,392,200</b>          |
| Revenues                                 | (83,408)                        | (3,000)                    | (3,000)                   |                                  |                |                              |                            |                                |                             |                | (3,000)                   |
| User charges, licenses and fines         | (1,336,540)                     | (768,600)                  | (818,300)                 | (49,700)                         | 6.5%           | (49,700)                     |                            |                                |                             |                | (818,300)                 |
| <b>Total Revenues</b>                    | <b>(1,419,948)</b>              | <b>(771,600)</b>           | <b>(821,300)</b>          | <b>(49,700)</b>                  | <b>6.4%</b>    | <b>(49,700)</b>              |                            |                                |                             |                | <b>(821,300)</b>          |
| <b>Total SCUGOG RECREATION CENTRE</b>    | <b>(416,018)</b>                | <b>621,600</b>             | <b>570,900</b>            | <b>(50,700)</b>                  | <b>(8.2%)</b>  | <b>(54,600)</b>              |                            |                                |                             | <b>4,000</b>   | <b>570,900</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                               | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|-----------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>BLACKSTOCK ARENA</b>                       |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                       | 44,870                          | 130,100                    | 133,200                   | 3,100                            | 2.4%           | 3,000                        |                            |                                |                             |                | 133,200                   |
| Materials, Supplies and Services              | 83,987                          | 123,600                    | 131,600                   | 8,000                            | 6.5%           | 8,000                        |                            |                                |                             |                | 131,600                   |
| Contracted Services                           | 283                             | 1,400                      | 1,400                     |                                  |                |                              |                            |                                |                             |                | 1,400                     |
| Interest, Rent and Financial Expenses         | 22,353                          | 24,200                     | 24,200                    |                                  |                |                              |                            |                                |                             |                | 24,200                    |
| <b>Total Expenditures (less Payroll)</b>      | <b>106,623</b>                  | <b>149,200</b>             | <b>157,200</b>            | <b>8,000</b>                     | <b>5.4%</b>    | <b>8,000</b>                 |                            |                                |                             |                | <b>157,200</b>            |
| <b>Total Expenditures</b>                     | <b>151,493</b>                  | <b>279,300</b>             | <b>290,400</b>            | <b>11,100</b>                    | <b>4.0%</b>    | <b>11,000</b>                |                            |                                |                             |                | <b>290,400</b>            |
| Revenues                                      | (7,927)                         |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User charges, licenses and fines              | (148,969)                       | (121,500)                  | (123,700)                 | (2,200)                          | 1.8%           | (2,200)                      |                            |                                |                             |                | (123,700)                 |
| <b>Total Revenues</b>                         | <b>(156,896)</b>                | <b>(121,500)</b>           | <b>(123,700)</b>          | <b>(2,200)</b>                   | <b>1.8%</b>    | <b>(2,200)</b>               |                            |                                |                             |                | <b>(123,700)</b>          |
| <b>Total BLACKSTOCK ARENA</b>                 | <b>(5,403)</b>                  | <b>157,800</b>             | <b>166,700</b>            | <b>8,900</b>                     | <b>5.6%</b>    | <b>8,800</b>                 |                            |                                |                             |                | <b>166,700</b>            |
| <b>COMMUNITY HALLS &amp; FACILITIES</b>       |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services              | 42,638                          | 59,500                     | 60,500                    | 1,000                            | 1.7%           |                              |                            |                                |                             | 1,000          | 60,500                    |
| Contracted Services                           | 24,362                          | 12,700                     | 12,700                    |                                  |                |                              |                            |                                |                             |                | 12,700                    |
| Interest, Rent and Financial Expenses         | 18,298                          | 19,400                     | 19,400                    |                                  |                |                              |                            |                                |                             |                | 19,400                    |
| Transfers to Other entities                   | 18,600                          | 24,600                     | 24,600                    |                                  |                |                              |                            |                                |                             |                | 24,600                    |
| <b>Total Expenditures (less Payroll)</b>      | <b>103,898</b>                  | <b>116,200</b>             | <b>117,200</b>            | <b>1,000</b>                     | <b>0.9%</b>    |                              |                            |                                |                             | <b>1,000</b>   | <b>117,200</b>            |
| <b>Total Expenditures</b>                     | <b>103,898</b>                  | <b>116,200</b>             | <b>117,200</b>            | <b>1,000</b>                     | <b>0.9%</b>    |                              |                            |                                |                             | <b>1,000</b>   | <b>117,200</b>            |
| User charges, licenses and fines              | (20,115)                        | (20,500)                   | (20,500)                  |                                  |                |                              |                            |                                |                             |                | (20,500)                  |
| <b>Total Revenues</b>                         | <b>(20,115)</b>                 | <b>(20,500)</b>            | <b>(20,500)</b>           |                                  |                |                              |                            |                                |                             |                | <b>(20,500)</b>           |
| <b>Total COMMUNITY HALLS &amp; FACILITIES</b> | <b>83,783</b>                   | <b>95,700</b>              | <b>96,700</b>             | <b>1,000</b>                     | <b>1.0%</b>    |                              |                            |                                |                             | <b>1,000</b>   | <b>96,700</b>             |
| <b>RECREATION PROGRAMS</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                       | 62,054                          | 79,300                     | 80,700                    | 1,400                            | 1.8%           | 1,400                        |                            |                                |                             |                | 80,700                    |
| Materials, Supplies and Services              | 25,473                          | 40,600                     | 45,600                    | 5,000                            | 12.3%          | 5,000                        |                            |                                |                             |                | 45,600                    |
| Contracted Services                           | 48,616                          | 70,000                     | 70,000                    |                                  |                |                              |                            |                                |                             |                | 70,000                    |
| <b>Total Expenditures (less Payroll)</b>      | <b>74,089</b>                   | <b>110,600</b>             | <b>115,600</b>            | <b>5,000</b>                     | <b>4.5%</b>    | <b>5,000</b>                 |                            |                                |                             |                | <b>115,600</b>            |
| <b>Total Expenditures</b>                     | <b>136,143</b>                  | <b>189,900</b>             | <b>196,300</b>            | <b>6,400</b>                     | <b>3.4%</b>    | <b>6,400</b>                 |                            |                                |                             |                | <b>196,300</b>            |
| Grants / Government Transfers                 |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| User charges, licenses and fines              | (144,371)                       | (185,000)                  | (165,000)                 | 20,000                           | (10.8%)        | 20,000                       |                            |                                |                             |                | (165,000)                 |
| <b>Total Revenues</b>                         | <b>(144,371)</b>                | <b>(185,000)</b>           | <b>(165,000)</b>          | <b>20,000</b>                    | <b>(10.8%)</b> | <b>20,000</b>                |                            |                                |                             |                | <b>(165,000)</b>          |
| <b>Total RECREATION PROGRAMS</b>              | <b>(8,228)</b>                  | <b>4,900</b>               | <b>31,300</b>             | <b>26,400</b>                    | <b>538.8%</b>  | <b>26,400</b>                |                            |                                |                             |                | <b>31,300</b>             |
| <b>POOL</b>                                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                       | 73,245                          | 80,400                     | 80,400                    |                                  |                |                              |                            |                                |                             |                | 80,400                    |
| Materials, Supplies and Services              | 22,432                          | 35,500                     | 38,500                    | 3,000                            | 8.5%           |                              |                            |                                |                             | 3,000          | 38,500                    |
| Interest, Rent and Financial Expenses         | 1,763                           | 2,000                      | 2,000                     |                                  |                |                              |                            |                                |                             |                | 2,000                     |
| <b>Total Expenditures (less Payroll)</b>      | <b>24,195</b>                   | <b>37,500</b>              | <b>40,500</b>             | <b>3,000</b>                     | <b>8.0%</b>    |                              |                            |                                |                             | <b>3,000</b>   | <b>40,500</b>             |
| <b>Total Expenditures</b>                     | <b>97,440</b>                   | <b>117,900</b>             | <b>120,900</b>            | <b>3,000</b>                     | <b>2.5%</b>    |                              |                            |                                |                             | <b>3,000</b>   | <b>120,900</b>            |
| Grants / Government Transfers                 | (19,264)                        | (8,800)                    | (8,800)                   |                                  | 0.0%           |                              |                            |                                |                             |                | (8,800)                   |
| User charges, licenses and fines              | (53,309)                        | (44,500)                   | (45,500)                  | (1,000)                          | 2.2%           | (1,000)                      |                            |                                |                             |                | (45,500)                  |
| <b>Total Revenues</b>                         | <b>(72,573)</b>                 | <b>(53,300)</b>            | <b>(54,300)</b>           | <b>(1,000)</b>                   | <b>1.9%</b>    | <b>(1,000)</b>               |                            |                                |                             |                | <b>(54,300)</b>           |
| <b>Total POOL</b>                             | <b>24,867</b>                   | <b>64,600</b>              | <b>66,600</b>             | <b>2,000</b>                     | <b>3.1%</b>    | <b>(1,000)</b>               |                            |                                |                             | <b>3,000</b>   | <b>66,600</b>             |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - PUBLIC WORKS AND RECREATION**

|                                            | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|--------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>DAYCAMP</b>                             |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                    | 208,243                         | 243,800                    | 243,800                   |                                  |                |                              |                            |                                |                             |                | 243,800                   |
| Materials, Supplies and Services           | 8,244                           | 20,400                     | 22,400                    | 2,000                            | 9.8%           | 2,000                        |                            |                                |                             |                | 22,400                    |
| Contracted Services                        | 24,940                          | 25,200                     | 25,200                    |                                  |                |                              |                            |                                |                             |                | 25,200                    |
| <b>Total Expenditures (less Payroll)</b>   | <b>33,184</b>                   | <b>45,600</b>              | <b>47,600</b>             | <b>2,000</b>                     | <b>4.4%</b>    | <b>2,000</b>                 |                            |                                |                             |                | <b>47,600</b>             |
| <b>Total Expenditures</b>                  | <b>241,427</b>                  | <b>289,400</b>             | <b>291,400</b>            | <b>2,000</b>                     | <b>0.7%</b>    | <b>2,000</b>                 |                            |                                |                             |                | <b>291,400</b>            |
| Grants / Government Transfers              | (24,012)                        | (25,400)                   | (25,400)                  |                                  |                |                              |                            |                                |                             |                | (25,400)                  |
| User charges, licenses and fines           | (264,889)                       | (260,000)                  | (260,000)                 |                                  |                |                              |                            |                                |                             |                | (260,000)                 |
| <b>Total Revenues</b>                      | <b>(288,901)</b>                | <b>(285,400)</b>           | <b>(285,400)</b>          |                                  |                |                              |                            |                                |                             |                | <b>(285,400)</b>          |
| <b>Total DAYCAMP</b>                       | <b>(47,474)</b>                 | <b>4,000</b>               | <b>6,000</b>              | <b>2,000</b>                     | <b>50.0%</b>   | <b>2,000</b>                 |                            |                                |                             |                | <b>6,000</b>              |
| <b>MARINA</b>                              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services           | 2,140                           | 9,400                      | 7,400                     | (2,000)                          | (21.3%)        | (2,000)                      |                            |                                |                             |                | 7,400                     |
| Interest, Rent and Financial Expenses      | 2,758                           | 3,000                      | 3,000                     |                                  |                |                              |                            |                                |                             |                | 3,000                     |
| <b>Total Expenditures (less Payroll)</b>   | <b>4,898</b>                    | <b>12,400</b>              | <b>10,400</b>             | <b>(2,000)</b>                   | <b>(16.1%)</b> | <b>(2,000)</b>               |                            |                                |                             |                | <b>10,400</b>             |
| <b>Total Expenditures</b>                  | <b>4,898</b>                    | <b>12,400</b>              | <b>10,400</b>             | <b>(2,000)</b>                   | <b>(16.1%)</b> | <b>(2,000)</b>               |                            |                                |                             |                | <b>10,400</b>             |
| Revenues                                   |                                 | (6,000)                    | (2,000)                   | 4,000                            | (66.7%)        | 4,000                        |                            |                                |                             |                | (2,000)                   |
| User charges, licenses and fines           | (25,845)                        | (27,500)                   | (27,500)                  |                                  |                |                              |                            |                                |                             |                | (27,500)                  |
| <b>Total Revenues</b>                      | <b>(25,845)</b>                 | <b>(33,500)</b>            | <b>(29,500)</b>           | <b>4,000</b>                     | <b>(11.9%)</b> | <b>4,000</b>                 |                            |                                |                             |                | <b>(29,500)</b>           |
| <b>Total MARINA</b>                        | <b>(20,947)</b>                 | <b>(21,100)</b>            | <b>(19,100)</b>           | <b>2,000</b>                     | <b>(9.5%)</b>  | <b>2,000</b>                 |                            |                                |                             |                | <b>(19,100)</b>           |
| <b>Total Recreation</b>                    | <b>896,403</b>                  | <b>2,625,200</b>           | <b>2,425,600</b>          | <b>(199,600)</b>                 | <b>(7.6%)</b>  | <b>61,300</b>                | <b>8,000</b>               | <b>(280,400)</b>               |                             | <b>11,500</b>  | <b>2,425,600</b>          |
| <b>Total Public Works &amp; Recreation</b> | <b>9,847,114</b>                | <b>13,610,700</b>          | <b>14,408,900</b>         | <b>798,200</b>                   | <b>5.9%</b>    | <b>1,051,100</b>             | <b>8,000</b>               | <b>(284,900)</b>               |                             | <b>24,000</b>  | <b>14,408,900</b>         |

An aerial photograph of a town, likely Port Perry, Ontario, Canada. The image is overlaid with a semi-transparent blue filter. In the center, a large, multi-story brick building is prominent, with the words "PORT PERRY" visible on its side. To the left of this building is a smaller, two-story brick building with arched windows. In the background, a larger, more ornate building with a central tower is visible. The town is surrounded by lush green trees and vegetation. In the foreground, a river or lake is visible, with a paved walkway and some landscaping along the shore. The overall scene depicts a historic or industrial town with a mix of architecture and natural surroundings.

# Development Services

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
DEVELOPMENT SERVICES**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 1,308,960                                | 2,684,500              | 2,601,900              | (82,600)                         |
| <b>Revenues / Recoveries</b>  | (942,828)                                | (1,368,000)            | (1,360,700)            | 7,300                            |
| <b>Net Operating Budget</b>   | <b>366,132</b>                           | <b>1,316,500</b>       | <b>1,241,200</b>       | <b>(75,300)</b>                  |

**Budget Summary**

**Staffing Costs**

|                                                        |        |        |
|--------------------------------------------------------|--------|--------|
| Full time salary / wage rate increase and progressions | 23,100 |        |
| Part time wage rate decrease                           | 2,400  |        |
| Statutory payroll costs / benefit premiums             | 50,900 |        |
|                                                        |        | 76,400 |

**Budget Neutral Expenditures / Revenues**

|                                                                        |           |           |
|------------------------------------------------------------------------|-----------|-----------|
| Transfer of consulting fees to CAO                                     | (5,000)   |           |
| Transfer of promotional items to Communications and Strategic Projects | (8,000)   |           |
| Transfer of Old Mill expenses to Communications and Strategic Projects | 2,000     |           |
| Transfer of facilities administration costs from Development Services  | (127,700) |           |
| Transfer of site alteration revenue from Public Works and Recreation   | (25,500)  |           |
|                                                                        |           | (164,200) |

**Other Expenditures / Revenues**

|                                                        |          |        |
|--------------------------------------------------------|----------|--------|
| Decrease in consulting fees                            | (15,000) |        |
| Increase in planning legal fees based                  | 10,000   |        |
| Removal of planning technology utilities               | (11,800) |        |
| Increase in planning advertising                       | 1,500    |        |
| Decrease in planning application revenue               | 25,000   |        |
| Increase in planning zoning compliance letters revenue | (5,000)  |        |
| Increase in engineering site alteration permits        | (4,500)  |        |
| Decrease in building legal fees                        | (3,000)  |        |
| Increase in transfer from building reserve             | (3,300)  |        |
| Decrease to bylaw legal fees based on actuals          | (5,000)  |        |
| Increase to bylaw Provincial Offences Act Fines        | (10,000) |        |
| Increase in costs to run animal shelter                | 13,000   |        |
| Decrease in transfer from MP reserve                   | 20,000   |        |
| Miscellaneous expenditures and revenue                 | 600      |        |
|                                                        |          | 12,500 |

**Net Increase in Development Services 2026 Operating Budget** **(75,300)**

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - DEVELOPMENT SERVICES**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 842,111                         | 1,375,800                  | 1,401,300                 | 25,500                           | 1.9%           | 25,500                       |                            |                                |                             |                | 1,401,300                 |
| Benefits                                           | 235,837                         | 445,700                    | 496,600                   | 50,900                           | 11.4%          | 50,900                       |                            |                                |                             |                | 496,600                   |
| <b>Total Payroll</b>                               | <b>1,077,948</b>                | <b>1,821,500</b>           | <b>1,897,900</b>          | <b>76,400</b>                    | <b>4.2%</b>    | <b>76,400</b>                |                            |                                |                             |                | <b>1,897,900</b>          |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 990                             | 22,000                     | 14,000                    | (8,000)                          | (36.4%)        |                              |                            | (8,000)                        |                             |                | 14,000                    |
| Professional Fees                                  | 138,021                         | 213,100                    | 196,700                   | (16,400)                         | (7.7%)         | (20,100)                     | 10,000                     | (6,300)                        |                             |                | 196,700                   |
| Repairs and Maintenance                            | 2,982                           | 43,700                     | 3,500                     | (40,200)                         | (92.0%)        |                              |                            | (40,200)                       |                             |                | 3,500                     |
| Information Technology                             | 73,636                          | 81,900                     | 81,900                    |                                  |                |                              |                            |                                |                             |                | 81,900                    |
| Vehicles                                           | 3,117                           | 16,100                     | 17,400                    | 1,300                            | 8.1%           |                              |                            | 1,300                          |                             |                | 17,400                    |
| Utilities                                          |                                 | 63,700                     |                           | (63,700)                         |                | (11,800)                     |                            | (51,900)                       |                             |                |                           |
| <b>Total Materials, Supplies and Services</b>      | <b>218,746</b>                  | <b>440,500</b>             | <b>313,500</b>            | <b>(127,000)</b>                 | <b>(28.8%)</b> | <b>(31,900)</b>              | <b>10,000</b>              | <b>(105,100)</b>               |                             |                | <b>313,500</b>            |
| Contracted Services                                |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Contracted Services                                | 3,914                           | 15,000                     | 15,000                    |                                  |                |                              |                            |                                |                             |                | 15,000                    |
| Contract Animal shared costs                       |                                 | 298,700                    | 311,700                   | 13,000                           | 4.4%           | 13,000                       |                            |                                |                             |                | 311,700                   |
| Caretaking                                         |                                 | 31,000                     |                           | (31,000)                         |                |                              |                            | (31,000)                       |                             |                |                           |
| <b>Total Contracted Services</b>                   | <b>3,914</b>                    | <b>344,700</b>             | <b>326,700</b>            | <b>(18,000)</b>                  | <b>(5.2%)</b>  | <b>13,000</b>                |                            | <b>(31,000)</b>                |                             |                | <b>326,700</b>            |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Insurance                                          | 6,352                           | 19,800                     | 8,900                     | (10,900)                         | (55.1%)        | 600                          |                            | (11,500)                       |                             |                | 8,900                     |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>6,352</b>                    | <b>19,800</b>              | <b>8,900</b>              | <b>(10,900)</b>                  | <b>(55.1%)</b> | <b>600</b>                   |                            | <b>(11,500)</b>                |                             |                | <b>8,900</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 2,000                           | 8,000                      | 4,900                     | (3,100)                          | (38.8%)        |                              |                            | (3,100)                        |                             |                | 4,900                     |
| <b>Total Other Expenses</b>                        | <b>2,000</b>                    | <b>8,000</b>               | <b>4,900</b>              | <b>(3,100)</b>                   | <b>(38.8%)</b> |                              |                            | <b>(3,100)</b>                 |                             |                | <b>4,900</b>              |
| Transfers to Reserve                               |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Trf to ENV Reserve                                 |                                 | 50,000                     | 50,000                    |                                  |                |                              |                            |                                |                             |                | 50,000                    |
| <b>Total Transfers to Reserve</b>                  |                                 | <b>50,000</b>              | <b>50,000</b>             |                                  |                |                              |                            |                                |                             |                | <b>50,000</b>             |
| <b>Total Expenditures (less Payroll)</b>           | <b>231,012</b>                  | <b>863,000</b>             | <b>704,000</b>            | <b>(159,000)</b>                 | <b>(18.4%)</b> | <b>(18,300)</b>              | <b>10,000</b>              | <b>(150,700)</b>               |                             |                | <b>704,000</b>            |
| <b>Total Expenditures</b>                          | <b>1,308,960</b>                | <b>2,684,500</b>           | <b>2,601,900</b>          | <b>(82,600)</b>                  | <b>(3.1%)</b>  | <b>58,100</b>                | <b>10,000</b>              | <b>(150,700)</b>               |                             |                | <b>2,601,900</b>          |



**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - DEVELOPMENT SERVICES**

|                                               | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change   | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|-----------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|---------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Revenues                                      |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Services For Others                           |                                 | (1,000)                    | (1,000)                   |                                  |               |                              |                            |                                |                             |                | (1,000)                   |
| <b>Total Revenues</b>                         |                                 | (1,000)                    | (1,000)                   |                                  |               |                              |                            |                                |                             |                | (1,000)                   |
| Grants / Government Transfers                 |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Canada Grants                                 |                                 | (4,300)                    | (4,300)                   |                                  |               |                              |                            |                                |                             |                | (4,300)                   |
| Ontario Grants                                | (279)                           | (1,800)                    | (1,800)                   |                                  |               |                              |                            |                                |                             |                | (1,800)                   |
| <b>Total Grants / Government Transfers</b>    | (279)                           | (6,100)                    | (6,100)                   |                                  |               |                              |                            |                                |                             |                | (6,100)                   |
| User charges, licenses and fines              |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| User Charges                                  | (112,518)                       | (114,500)                  | (114,900)                 | (400)                            | 0.3%          | (400)                        |                            |                                |                             |                | (114,900)                 |
| Licenses & permits                            | (783,429)                       | (836,800)                  | (847,800)                 | (11,000)                         | 1.3%          | 14,500                       |                            | (25,500)                       |                             |                | (847,800)                 |
| Fines & penalties                             | (46,689)                        | (50,000)                   | (60,000)                  | (10,000)                         | 20.0%         | (10,000)                     |                            |                                |                             |                | (60,000)                  |
| Rent                                          |                                 | (12,000)                   |                           | 12,000                           |               |                              |                            | 12,000                         |                             |                |                           |
| <b>Total User charges, licenses and fines</b> | (942,636)                       | (1,013,300)                | (1,022,700)               | (9,400)                          | 0.9%          | 4,100                        |                            | (13,500)                       |                             |                | (1,022,700)               |
| Transfers from Reserve                        |                                 |                            |                           |                                  |               |                              |                            |                                |                             |                |                           |
| Trf fr MP Res                                 |                                 | (20,000)                   |                           | 20,000                           |               | 20,000                       |                            |                                |                             |                |                           |
| Trf fr BLDG R/F                               | 87                              | (327,600)                  | (330,900)                 | (3,300)                          | 1.0%          | (3,300)                      |                            |                                |                             |                | (330,900)                 |
| <b>Total Transfers from Reserve</b>           | 87                              | (347,600)                  | (330,900)                 | 16,700                           | (4.8%)        | 16,700                       |                            |                                |                             |                | (330,900)                 |
| <b>Total Revenues</b>                         | (942,828)                       | (1,368,000)                | (1,360,700)               | 7,300                            | (0.5%)        | 20,800                       |                            | (13,500)                       |                             |                | (1,360,700)               |
| <b>Grand Total</b>                            | <b>366,132</b>                  | <b>1,316,500</b>           | <b>1,241,200</b>          | <b>(75,300)</b>                  | <b>(5.7%)</b> | <b>78,900</b>                | <b>10,000</b>              | <b>(164,200)</b>               |                             |                | <b>1,241,200</b>          |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - DEVELOPMENT SERVICES**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change     | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Development Services</b>              |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| <b>DEVELOPMENT SERVICES ADMIN</b>        |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Payroll                                  | 245,479                         | 266,700                    | 331,900                   | 65,200                           | 24.4%           | 65,200                       |                            |                                |                             |                | 331,900                   |
| Materials, Supplies and Services         | 20,511                          | 37,800                     | 7,200                     | (30,600)                         | (81.0%)         | (15,000)                     |                            | (15,600)                       |                             |                | 7,200                     |
| Interest, Rent and Financial Expenses    |                                 | 4,300                      |                           | (4,300)                          |                 |                              |                            | (4,300)                        |                             |                |                           |
| Other Expenses                           |                                 | 3,100                      |                           | (3,100)                          |                 |                              |                            | (3,100)                        |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b> | <b>20,511</b>                   | <b>45,200</b>              | <b>7,200</b>              | <b>(38,000)</b>                  | <b>(84.1%)</b>  | <b>(15,000)</b>              |                            | <b>(23,000)</b>                |                             |                | <b>7,200</b>              |
| <b>Total Expenditures</b>                | <b>265,990</b>                  | <b>311,900</b>             | <b>339,100</b>            | <b>27,200</b>                    | <b>8.7%</b>     | <b>50,200</b>                |                            | <b>(23,000)</b>                |                             |                | <b>339,100</b>            |
| Grants / Government Transfers            | (279)                           |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| User charges, licenses and fines         |                                 | (12,000)                   |                           | 12,000                           |                 |                              |                            | 12,000                         |                             |                |                           |
| Transfers from Reserve                   |                                 | (20,000)                   |                           | 20,000                           |                 | 20,000                       |                            |                                |                             |                |                           |
| <b>Total Revenues</b>                    | <b>(279)</b>                    | <b>(32,000)</b>            |                           | <b>32,000</b>                    |                 | <b>20,000</b>                |                            | <b>12,000</b>                  |                             |                |                           |
| <b>Total DEVELOPMENT SERVICES ADMIN</b>  | <b>265,711</b>                  | <b>279,900</b>             | <b>339,100</b>            | <b>59,200</b>                    | <b>21.2%</b>    | <b>70,200</b>                |                            | <b>(11,000)</b>                |                             |                | <b>339,100</b>            |
| <b>PLANNING</b>                          |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Payroll                                  | 348,939                         | 714,000                    | 549,200                   | (164,800)                        | (23.1%)         | 34,700                       |                            | (199,500)                      |                             |                | 549,200                   |
| Materials, Supplies and Services         | 114,332                         | 179,400                    | 180,500                   | 1,100                            | 0.6%            | (8,900)                      | 10,000                     |                                |                             |                | 180,500                   |
| Other Expenses                           |                                 | 500                        | 500                       |                                  |                 |                              |                            |                                |                             |                | 500                       |
| Transfers to Reserve                     |                                 | 50,000                     | 50,000                    |                                  |                 |                              |                            |                                |                             |                | 50,000                    |
| <b>Total Expenditures (less Payroll)</b> | <b>114,332</b>                  | <b>229,900</b>             | <b>231,000</b>            | <b>1,100</b>                     | <b>0.5%</b>     | <b>(8,900)</b>               | <b>10,000</b>              |                                |                             |                | <b>231,000</b>            |
| <b>Total Expenditures</b>                | <b>463,271</b>                  | <b>943,900</b>             | <b>780,200</b>            | <b>(163,700)</b>                 | <b>(17.3%)</b>  | <b>25,800</b>                | <b>10,000</b>              | <b>(199,500)</b>               |                             |                | <b>780,200</b>            |
| Grants / Government Transfers            |                                 | (4,300)                    | (4,300)                   |                                  |                 |                              |                            |                                |                             |                | (4,300)                   |
| User charges, licenses and fines         | (321,723)                       | (438,900)                  | (418,900)                 | 20,000                           | (4.6%)          | 20,000                       |                            |                                |                             |                | (418,900)                 |
| <b>Total Revenues</b>                    | <b>(321,723)</b>                | <b>(443,200)</b>           | <b>(423,200)</b>          | <b>20,000</b>                    | <b>(4.5%)</b>   | <b>20,000</b>                |                            |                                |                             |                | <b>(423,200)</b>          |
| <b>Total PLANNING</b>                    | <b>141,548</b>                  | <b>500,700</b>             | <b>357,000</b>            | <b>(143,700)</b>                 | <b>(28.7%)</b>  | <b>45,800</b>                | <b>10,000</b>              | <b>(199,500)</b>               |                             |                | <b>357,000</b>            |
| <b>ENGINEERING SERVICES</b>              |                                 |                            |                           |                                  |                 |                              |                            |                                |                             |                |                           |
| Payroll                                  |                                 |                            | 207,100                   | 207,100                          |                 | 7,600                        |                            | 199,500                        |                             |                | 207,100                   |
| Materials, Supplies and Services         | 22,485                          | 10,600                     | 10,600                    |                                  |                 |                              |                            |                                |                             |                | 10,600                    |
| <b>Total Expenditures (less Payroll)</b> | <b>22,485</b>                   | <b>10,600</b>              | <b>10,600</b>             |                                  |                 |                              |                            |                                |                             |                | <b>10,600</b>             |
| <b>Total Expenditures</b>                | <b>22,485</b>                   | <b>10,600</b>              | <b>217,700</b>            | <b>207,100</b>                   | <b>1,953.8%</b> | <b>7,600</b>                 |                            | <b>199,500</b>                 |                             |                | <b>217,700</b>            |
| User charges, licenses and fines         | (57,612)                        | (8,100)                    | (38,100)                  | (30,000)                         | 370.4%          | (4,500)                      |                            | (25,500)                       |                             |                | (38,100)                  |
| <b>Total Revenues</b>                    | <b>(57,612)</b>                 | <b>(8,100)</b>             | <b>(38,100)</b>           | <b>(30,000)</b>                  | <b>370.4%</b>   | <b>(4,500)</b>               |                            | <b>(25,500)</b>                |                             |                | <b>(38,100)</b>           |
| <b>Total ENGINEERING SERVICES</b>        | <b>(35,127)</b>                 | <b>2,500</b>               | <b>179,600</b>            | <b>177,100</b>                   | <b>7,084.0%</b> | <b>3,100</b>                 |                            | <b>174,000</b>                 |                             |                | <b>179,600</b>            |

**TOWNSHIP OF SCUGOG**  
**2026 OPERATING BUDGET SUMMARY**  
**DEPARTMENT - DEVELOPMENT SERVICES**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change    | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|----------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>BUILDING</b>                          |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 323,584                         | 581,400                    | 565,600                   | (15,800)                         | (2.7%)         | (15,800)                     |                            |                                |                             |                | 565,600                   |
| Materials, Supplies and Services         | 53,959                          | 90,700                     | 87,700                    | (3,000)                          | (3.3%)         | (3,000)                      |                            |                                |                             |                | 87,700                    |
| Contracted Services                      | 3,914                           | 15,000                     | 15,000                    |                                  |                |                              |                            |                                |                             |                | 15,000                    |
| Interest, Rent and Financial Expenses    | 3,052                           | 5,100                      | 5,100                     |                                  |                |                              |                            |                                |                             |                | 5,100                     |
| <b>Total Expenditures (less Payroll)</b> | <b>60,925</b>                   | <b>110,800</b>             | <b>107,800</b>            | <b>(3,000)</b>                   | <b>(2.7%)</b>  | <b>(3,000)</b>               |                            |                                |                             |                | <b>107,800</b>            |
| <b>Total Expenditures</b>                | <b>384,509</b>                  | <b>692,200</b>             | <b>673,400</b>            | <b>(18,800)</b>                  | <b>(2.7%)</b>  | <b>(18,800)</b>              |                            |                                |                             |                | <b>673,400</b>            |
| Revenues                                 |                                 | (1,000)                    | (1,000)                   |                                  |                |                              |                            |                                |                             |                | (1,000)                   |
| User charges, licenses and fines         | (452,520)                       | (451,500)                  | (451,500)                 |                                  |                |                              |                            |                                |                             |                | (451,500)                 |
| Transfers from Reserve                   | 87                              | (327,600)                  | (330,900)                 | (3,300)                          | 1.0%           | (3,300)                      |                            |                                |                             |                | (330,900)                 |
| <b>Total Revenues</b>                    | <b>(452,433)</b>                | <b>(780,100)</b>           | <b>(783,400)</b>          | <b>(3,300)</b>                   | <b>0.4%</b>    | <b>(3,300)</b>               |                            |                                |                             |                | <b>(783,400)</b>          |
| <b>Total BUILDING</b>                    | <b>(67,924)</b>                 | <b>(87,900)</b>            | <b>(110,000)</b>          | <b>(22,100)</b>                  | <b>25.1%</b>   | <b>(22,100)</b>              |                            |                                |                             |                | <b>(110,000)</b>          |
| <b>BY-LAW</b>                            |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 157,442                         | 259,400                    | 244,100                   | (15,300)                         | (5.9%)         | (15,300)                     |                            |                                |                             |                | 244,100                   |
| Materials, Supplies and Services         | 7,459                           | 32,500                     | 27,500                    | (5,000)                          | (15.4%)        | (5,000)                      |                            |                                |                             |                | 27,500                    |
| Interest, Rent and Financial Expenses    | 2,449                           | 2,300                      | 2,900                     | 600                              | 26.1%          | 600                          |                            |                                |                             |                | 2,900                     |
| <b>Total Expenditures (less Payroll)</b> | <b>9,908</b>                    | <b>34,800</b>              | <b>30,400</b>             | <b>(4,400)</b>                   | <b>(12.6%)</b> | <b>(4,400)</b>               |                            |                                |                             |                | <b>30,400</b>             |
| <b>Total Expenditures</b>                | <b>167,350</b>                  | <b>294,200</b>             | <b>274,500</b>            | <b>(19,700)</b>                  | <b>(6.7%)</b>  | <b>(19,700)</b>              |                            |                                |                             |                | <b>274,500</b>            |
| User charges, licenses and fines         | (103,854)                       | (84,100)                   | (95,500)                  | (11,400)                         | 13.6%          | (11,400)                     |                            |                                |                             |                | (95,500)                  |
| <b>Total Revenues</b>                    | <b>(103,854)</b>                | <b>(84,100)</b>            | <b>(95,500)</b>           | <b>(11,400)</b>                  | <b>13.6%</b>   | <b>(11,400)</b>              |                            |                                |                             |                | <b>(95,500)</b>           |
| <b>Total BY-LAW</b>                      | <b>63,496</b>                   | <b>210,100</b>             | <b>179,000</b>            | <b>(31,100)</b>                  | <b>(14.8%)</b> | <b>(31,100)</b>              |                            |                                |                             |                | <b>179,000</b>            |
| <b>ANIMAL CONTROL</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Payroll                                  | 2,504                           |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Contracted Services                      |                                 | 298,700                    | 311,700                   | 13,000                           | 4.4%           | 13,000                       |                            |                                |                             |                | 311,700                   |
| Interest, Rent and Financial Expenses    | 851                             | 900                        | 900                       |                                  |                |                              |                            |                                |                             |                | 900                       |
| Other Expenses                           | 2,000                           | 4,400                      | 4,400                     |                                  |                |                              |                            |                                |                             |                | 4,400                     |
| <b>Total Expenditures (less Payroll)</b> | <b>2,851</b>                    | <b>304,000</b>             | <b>317,000</b>            | <b>13,000</b>                    | <b>4.3%</b>    | <b>13,000</b>                |                            |                                |                             |                | <b>317,000</b>            |
| <b>Total Expenditures</b>                | <b>5,355</b>                    | <b>304,000</b>             | <b>317,000</b>            | <b>13,000</b>                    | <b>4.3%</b>    | <b>13,000</b>                |                            |                                |                             |                | <b>317,000</b>            |
| Grants / Government Transfers            |                                 | (1,800)                    | (1,800)                   |                                  |                |                              |                            |                                |                             |                | (1,800)                   |
| User charges, licenses and fines         | (6,927)                         | (18,700)                   | (18,700)                  |                                  |                |                              |                            |                                |                             |                | (18,700)                  |
| <b>Total Revenues</b>                    | <b>(6,927)</b>                  | <b>(20,500)</b>            | <b>(20,500)</b>           |                                  |                |                              |                            |                                |                             |                | <b>(20,500)</b>           |
| <b>Total ANIMAL CONTROL</b>              | <b>(1,572)</b>                  | <b>283,500</b>             | <b>296,500</b>            | <b>13,000</b>                    | <b>4.6%</b>    | <b>13,000</b>                |                            |                                |                             |                | <b>296,500</b>            |
| <b>FACILITIES ADMIN</b>                  |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| Materials, Supplies and Services         |                                 | 89,500                     |                           | (89,500)                         |                |                              |                            | (89,500)                       |                             |                |                           |
| Contracted Services                      |                                 | 31,000                     |                           | (31,000)                         |                |                              |                            | (31,000)                       |                             |                |                           |
| Interest, Rent and Financial Expenses    |                                 | 7,200                      |                           | (7,200)                          |                |                              |                            | (7,200)                        |                             |                |                           |
| <b>Total Expenditures (less Payroll)</b> |                                 | <b>127,700</b>             |                           | <b>(127,700)</b>                 |                |                              |                            | <b>(127,700)</b>               |                             |                |                           |
| <b>Total Expenditures</b>                |                                 | <b>127,700</b>             |                           | <b>(127,700)</b>                 |                |                              |                            | <b>(127,700)</b>               |                             |                |                           |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |                |                              |                            |                                |                             |                |                           |
| <b>Total FACILITIES ADMIN</b>            |                                 | <b>127,700</b>             |                           | <b>(127,700)</b>                 |                |                              |                            | <b>(127,700)</b>               |                             |                |                           |
| <b>Total Development Services</b>        | <b>366,132</b>                  | <b>1,316,500</b>           | <b>1,241,200</b>          | <b>(75,300)</b>                  | <b>(5.7%)</b>  | <b>78,900</b>                | <b>10,000</b>              | <b>(164,200)</b>               |                             |                | <b>1,241,200</b>          |

The image shows a two-story brick building, identified as the Scugog Shores Museum. It features a prominent bell tower with three arched openings on the roof. A sign on the right side of the building reads "SCUGOG SHORES MUSEUM". In the foreground, there is a wooden fence and a paved area. The entire image is overlaid with a semi-transparent blue filter.

# Museum

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
MUSEUM**

|                               | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|-------------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Operating Expenditures</b> | 182,647                                  | 146,300                | 146,900                | 600                              |
| <b>Revenues / Recoveries</b>  | (106,766)                                | (56,700)               | (56,700)               | -                                |
| <b>Net Operating Budget</b>   | <b>75,881</b>                            | <b>89,600</b>          | <b>90,200</b>          | <b>600</b>                       |

**Budget Summary**

**Staffing Costs**

Part time salary / wage rate increases

600

**Net Increase in Museum 2026 Operating Budget**

**600**

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
DEPARTMENT - MUSEUM**

|                                                    | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change  | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|----------------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|--------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| Payroll                                            |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Salaries & Wages                                   | 91,241                          | 76,500                     | 77,100                    | 600                              | 0.78%        | 600                          |                            |                                |                             |                | 77,100                    |
| Benefits                                           | 14,975                          | 8,400                      | 8,400                     |                                  |              |                              |                            |                                |                             |                | 8,400                     |
| <b>Total Payroll</b>                               | <b>106,216</b>                  | <b>84,900</b>              | <b>85,500</b>             | <b>600</b>                       | <b>0.71%</b> | <b>600</b>                   |                            |                                |                             |                | <b>85,500</b>             |
| Materials, Supplies and Services                   |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Materials and Supplies                             | 730                             | 1,700                      | 1,700                     |                                  |              |                              |                            |                                |                             |                | 1,700                     |
| Professional Fees                                  | 7,150                           | 7,700                      | 7,700                     |                                  |              |                              |                            |                                |                             |                | 7,700                     |
| Repairs and Maintenance                            | 19,247                          | 14,300                     | 14,300                    |                                  |              |                              |                            |                                |                             |                | 14,300                    |
| Vehicles                                           | 949                             | 500                        | 500                       |                                  |              |                              |                            |                                |                             |                | 500                       |
| Utilities                                          | 6,270                           | 9,500                      | 9,500                     |                                  |              |                              |                            |                                |                             |                | 9,500                     |
| <b>Total Materials, Supplies and Services</b>      | <b>34,346</b>                   | <b>33,700</b>              | <b>33,700</b>             |                                  |              |                              |                            |                                |                             |                | <b>33,700</b>             |
| Contracted Services                                |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Security                                           | 52                              |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| <b>Total Contracted Services</b>                   | <b>52</b>                       |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Interest, Rent and Financial Expenses              |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Insurance                                          | 7,612                           | 2,900                      | 2,900                     |                                  |              |                              |                            |                                |                             |                | 2,900                     |
| <b>Total Interest, Rent and Financial Expenses</b> | <b>7,612</b>                    | <b>2,900</b>               | <b>2,900</b>              |                                  |              |                              |                            |                                |                             |                | <b>2,900</b>              |
| Other Expenses                                     |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Expenses General                                   | 5,053                           | 13,000                     | 13,000                    |                                  |              |                              |                            |                                |                             |                | 13,000                    |
| Expense Programming                                | 549                             | 1,800                      | 1,800                     |                                  |              |                              |                            |                                |                             |                | 1,800                     |
| Expense Exhibit                                    | 4,513                           | 7,000                      | 7,000                     |                                  |              |                              |                            |                                |                             |                | 7,000                     |
| Expense Archives/Conserv                           | 24,306                          | 3,000                      | 3,000                     |                                  |              |                              |                            |                                |                             |                | 3,000                     |
| <b>Total Other Expenses</b>                        | <b>34,421</b>                   | <b>24,800</b>              | <b>24,800</b>             |                                  |              |                              |                            |                                |                             |                | <b>24,800</b>             |
| <b>Total Expenditures (less Payroll)</b>           | <b>76,431</b>                   | <b>61,400</b>              | <b>61,400</b>             |                                  |              |                              |                            |                                |                             |                | <b>61,400</b>             |
| <b>Total Expenditures</b>                          | <b>182,647</b>                  | <b>146,300</b>             | <b>146,900</b>            | <b>600</b>                       | <b>0.41%</b> | <b>600</b>                   |                            |                                |                             |                | <b>146,900</b>            |
| Revenues                                           |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Donations                                          | (10,856)                        | (1,000)                    | (1,000)                   |                                  |              |                              |                            |                                |                             |                | (1,000)                   |
| <b>Total Revenues</b>                              | <b>(10,856)</b>                 | <b>(1,000)</b>             | <b>(1,000)</b>            |                                  |              |                              |                            |                                |                             |                | <b>(1,000)</b>            |
| Grants / Government Transfers                      |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| Canada Grants                                      | (70,604)                        | (6,600)                    | (6,600)                   |                                  |              |                              |                            |                                |                             |                | (6,600)                   |
| Ontario Grants                                     |                                 | (19,700)                   | (19,700)                  |                                  |              |                              |                            |                                |                             |                | (19,700)                  |
| Municipal and Other Grants                         | (13,170)                        |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| <b>Total Grants / Government Transfers</b>         | <b>(83,774)</b>                 | <b>(26,300)</b>            | <b>(26,300)</b>           |                                  |              |                              |                            |                                |                             |                | <b>(26,300)</b>           |
| User charges, licenses and fines                   |                                 |                            |                           |                                  |              |                              |                            |                                |                             |                |                           |
| User Charges                                       | (10,673)                        | (26,600)                   | (26,600)                  |                                  |              |                              |                            |                                |                             |                | (26,600)                  |
| Rent                                               | (1,463)                         | (2,800)                    | (2,800)                   |                                  |              |                              |                            |                                |                             |                | (2,800)                   |
| <b>Total User charges, licenses and fines</b>      | <b>(12,136)</b>                 | <b>(29,400)</b>            | <b>(29,400)</b>           |                                  |              |                              |                            |                                |                             |                | <b>(29,400)</b>           |
| <b>Total Revenues</b>                              | <b>(106,766)</b>                | <b>(56,700)</b>            | <b>(56,700)</b>           |                                  |              |                              |                            |                                |                             |                | <b>(56,700)</b>           |
| <b>Grand Total</b>                                 | <b>75,881</b>                   | <b>89,600</b>              | <b>90,200</b>             | <b>600</b>                       | <b>0.67%</b> | <b>600</b>                   |                            |                                |                             |                | <b>90,200</b>             |



**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
DEPARTMENT - MUSEUM**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Museum</b>                            |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>MUSEUM</b>                            |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Payroll                                  | 106,216                         | 84,900                     | 85,500                    | 600                              | 0.7%        | 600                          |                            |                                |                             |                | 85,500                    |
| Materials, Supplies and Services         | 34,346                          | 33,700                     | 33,700                    |                                  |             |                              |                            |                                |                             |                | 33,700                    |
| Contracted Services                      | 52                              |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Interest, Rent and Financial Expenses    | 7,612                           | 2,900                      | 2,900                     |                                  |             |                              |                            |                                |                             |                | 2,900                     |
| Other Expenses                           | 34,421                          | 24,800                     | 24,800                    |                                  |             |                              |                            |                                |                             |                | 24,800                    |
| <b>Total Expenditures (less Payroll)</b> | <b>76,431</b>                   | <b>61,400</b>              | <b>61,400</b>             |                                  |             |                              |                            |                                |                             |                | <b>61,400</b>             |
| <b>Total Expenditures</b>                | <b>182,647</b>                  | <b>146,300</b>             | <b>146,900</b>            | <b>600</b>                       | <b>0.4%</b> | <b>600</b>                   |                            |                                |                             |                | <b>146,900</b>            |
| Revenues                                 | (10,856)                        | (1,000)                    | (1,000)                   |                                  |             |                              |                            |                                |                             |                | (1,000)                   |
| Grants / Government Transfers            | (83,774)                        | (26,300)                   | (26,300)                  |                                  |             |                              |                            |                                |                             |                | (26,300)                  |
| User charges, licenses and fines         | (12,136)                        | (29,400)                   | (29,400)                  |                                  |             |                              |                            |                                |                             |                | (29,400)                  |
| <b>Total Revenues</b>                    | <b>(106,766)</b>                | <b>(56,700)</b>            | <b>(56,700)</b>           |                                  |             |                              |                            |                                |                             |                | <b>(56,700)</b>           |
| <b>Total Museum</b>                      | <b>75,881</b>                   | <b>89,600</b>              | <b>90,200</b>             | <b>600</b>                       | <b>0.7%</b> | <b>600</b>                   |                            |                                |                             |                | <b>90,200</b>             |

The background of the page is a photograph of a modern library building with large glass windows and a brick facade. The entire image is covered with a semi-transparent blue overlay. The title 'Library Services' is centered in the upper half of the image in a white serif font.

# Library Services

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
LIBRARY**

|                            | <b>2025<br/>Year to Date<br/>Actuals</b> | <b>2025<br/>Budget</b> | <b>2026<br/>Budget</b> | <b>Increase /<br/>(Decrease)</b> |
|----------------------------|------------------------------------------|------------------------|------------------------|----------------------------------|
| <b>Transfer to Library</b> | <b>832,100</b>                           | <b>832,100</b>         | <b>847,900</b>         | <b>15,800</b>                    |

**Transfer increase allocated as follows:**

**Staffing Costs**

|                                                                                 |        |        |
|---------------------------------------------------------------------------------|--------|--------|
| Salary / CUPE wage rate increase / statutory payroll costs / OMERS plan changes | 14,700 |        |
|                                                                                 |        | 14,700 |

**Other Expenditures / Revenues**

|                                                                                     |         |       |
|-------------------------------------------------------------------------------------|---------|-------|
| Decrease in marketing and makerspace supply costs                                   | (1,300) |       |
| Information technology (increased communications & software costs - Rogers handoff) | 2,250   |       |
| Increase in building maintenance costs - aging building & increased washroom use    | 1,500   |       |
| Increase in water and sewer fees                                                    | 850     |       |
| Increase in YCW funding for Summer Reading Club                                     | (2,200) |       |
|                                                                                     |         | 1,100 |

|                                                      |               |  |
|------------------------------------------------------|---------------|--|
| <b>Net Increase in Library 2026 Operating Budget</b> | <b>15,800</b> |  |
|------------------------------------------------------|---------------|--|

**TOWNSHIP OF SCUGOG  
2026 OPERATING BUDGET SUMMARY  
DEPARTMENT - LIBRARY SERVICES**

|                                          | 2025<br>Year to Date<br>Actuals | Approved<br>2025<br>Budget | 2026<br>Budget<br>Request | Budget<br>Increase /<br>Decrease | %<br>Change | Maintain<br>Service<br>Level | Service<br>Level<br>Change | Budget<br>Neutral<br>Transfers | Growth<br>Related<br>Change | New /<br>Other | 2026<br>Budget<br>Request |
|------------------------------------------|---------------------------------|----------------------------|---------------------------|----------------------------------|-------------|------------------------------|----------------------------|--------------------------------|-----------------------------|----------------|---------------------------|
| <b>Library Services</b>                  |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>LIBRARY</b>                           |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| Transfers to Other entities              | 832,100                         | 832,100                    | 847,900                   | 15,800                           | 1.9%        | 15,800                       |                            |                                |                             |                | 847,900                   |
| <b>Total Expenditures (less Payroll)</b> | <b>832,100</b>                  | <b>832,100</b>             | <b>847,900</b>            | <b>15,800</b>                    | <b>1.9%</b> | <b>15,800</b>                |                            |                                |                             |                | <b>847,900</b>            |
| <b>Total Expenditures</b>                | <b>832,100</b>                  | <b>832,100</b>             | <b>847,900</b>            | <b>15,800</b>                    | <b>1.9%</b> | <b>15,800</b>                |                            |                                |                             |                | <b>847,900</b>            |
| <b>Total Revenues</b>                    |                                 |                            |                           |                                  |             |                              |                            |                                |                             |                |                           |
| <b>Total</b>                             | <b>832,100</b>                  | <b>832,100</b>             | <b>847,900</b>            | <b>15,800</b>                    | <b>1.9%</b> | <b>15,800</b>                |                            |                                |                             |                | <b>847,900</b>            |
| <b>Total Library Services</b>            | <b>832,100</b>                  | <b>832,100</b>             | <b>847,900</b>            | <b>15,800</b>                    | <b>1.9%</b> | <b>15,800</b>                |                            |                                |                             |                | <b>847,900</b>            |