



2021 Approved Operating Budget



**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)	% Change
Operating Expenditures	16,900,868	19,239,500	20,189,800	950,300	4.94%
Revenues / Recoveries	(5,024,836)	(5,493,700)	(5,491,200)	2,500	0.05%
PIL's & Supplementary	(221,257)	(201,800)	(245,000)	(43,200)	(21.41%)
Tax Revenue	(13,541,204)	(13,544,000)	(13,768,000)	(224,000)	(1.65%)
Net Operating Budget	(1,886,429)	-	685,600	685,600	4.98%

Budget Summary

Tax and Related Revenues

Increase in estimated PIL's	(65,000)	
Decrease in estimated Supplementary Taxes	21,800	
Increase in the estimated assessment growth	(224,000)	
		(267,200)

Full Time Wages & Benefits

Salary / wage rate increase	180,000	
Progression	56,300	
New Parks Attendant hired late 2020	53,300	
New Retiree (1)	4,200	
Statutory payroll costs / benefit premiums	135,600	
		429,400

Part Time (PT) Wages & Statutory Payroll Costs

Wage rate increase	3,700	
Decrease in Daycamp staff due to one less week of summer vacation	(6,800)	
Decrease in Pool staff due to one less week of summer vacation	(5,100)	
Statutory payroll costs	600	
		(7,600)

Total Wages & Benefits

Transfers to Reserves

3% Roads Levy Reserve	406,335	
0.5% levy directed to Building and Facilities Reserve	67,735	
0.5% levy directed to Vehicle & Equipment Reserve	67,730	
		541,800

Roads and Related Expenditure Increases / (Decreases)

Reduction in contracted grader rental based on prior year actuals	(13,800)	
Increase in unit cost and quantity for asphalt patching material	12,500	
Decrease in Durham Water fees for road sweeping	(6,800)	
Decrease in winter emergency limestone based on prior year actuals	(5,000)	
Increase in unit cost and quantity for Calcium Chloride dust suppressant	16,600	
Decrease in use of rental of vacuum truck	(5,200)	
Increase in catch basins maintenance costs for rebuilds	27,500	
Elimination of radio tower licensing fees	(1,200)	
New fee for Durham Region radio system	5,200	
Increase in Ontario One Call expenses for new development	15,000	
Increase in preventative maintenance for roads, King St. reclamite pilot project	25,000	
		69,800

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Computer software / hardware

Increase in computer equipment	4,300	
One time purchase of FirePro Software purchased in 2020	(2,400)	
Increase in ESRI Canada - GIS Annual License from the Region	6,200	
Office 365 Backup	2,400	
Adobe License from the Region	2,260	
Bellamy - Seremic - Land Manager Increase	2,600	
Worktech Solutions - Central Square Increase	10,000	
Mobile Device Management	2,000	
Bang the Table	7,600	
eScribe Meeting Management Software	12,520	
Accessibility Software	5,240	
		52,720

Committee Budgets

Decrease in Heritage Committee Budget	(200)	
Decrease in EDAC Committee Budget	(1,500)	
Decrease in Tourism Committee Budget	(1,500)	
Decrease in Environmental Committee Budget	(500)	
		(3,700)

Major Revenues

Remove rental revenue for G1	3,500
Increase in revenue for Marriage Licences	(2,900)
Increase in Canada Summer Grant for students	(86,600)
New burial permit - death registration revenue	(4,400)
Decrease in bank and investment interest income	125,000
Increase in penalty and interest revenue	(10,000)
Increase in mortgage holder notice revenue	(2,800)
Increase in Misc. income for new tax roll setups and ownership changes	(10,000)
Increase in burn permit revenue based on increase fee as well as number	(21,500)
New fire rescue revenue for services on roadways, waterways etc.	(11,000)
Increase in road occupancy based on prior year actuals	(6,600)
Increase in site alteration fees based on prior year actuals	(2,000)
Increase in OMPF Provincial Grant	(1,400)
Increase in pool admissions and programs	(2,500)
Decrease in day camp program fees due to one less week in the summer	9,000
Decrease in projected Planning revenue for 2021 - reduction of applications	93,300
Increase in committee adjustment fees - increase in minor variation applications	(19,800)
Reduce Provincial Offenses revenue	2,500
Decrease in Library Revenues	8,000

User Fee Changes:

Minor Hockey - SCRC	(6,200)
Mojacks	(600)
Spring & summer rentals	(200)
Adult Leagues - SCRC	(1,700)
PP Figure Skating - SCRC	(900)
Room Rentals	(13,800)
Private Adult Groups - SCRC	(400)
Curling Club - BRC	1,100
Figure Skating - BRC	1,800
Minor Hockey - BRC	(500)
Private Groups - BRC	(500)

Net Increase in Revenues

37,900

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
ALL DEPARTMENTS**

Major Operating Expenditure Increases / (Decreases)

Masters of Certificate in Municipal Admin completed in 2020	(2,500)
Increase in First Aid training for staff that was missed in 2020	1,800
Eliminate cost of Christmas Tree lighting sent to BIA	(5,000)
Decrease in advertising expense	(1,300)
Decrease in postage and shipping expense	(3,000)
Decrease in office supplies based prior year actuals	(5,400)
Decrease in conferences and seminars expense	(2,000)
Increase in election expense	5,000
Decrease in repairs and maintenance - building expense for all departments	(9,900)
Increase in Debenture principle	3,300
Increase in consulting fees for automated bank import for tax payments	7,500
Decrease in minutes of settlement	(55,000)
Decrease of bank and service charges based on prior years actuals	(14,300)
Decrease in armoured car service	(5,900)
Increase in alerting costs from City of Oshawa	25,000
Cost savings using seasonal staff instead of contracted parking lot plowing	(55,300)
Partial savings for streetlight hydro costs based on LED lights	(30,000)
Decrease tree program based on prior years actuals	(10,000)
One time trailer purchased in 2020	(10,000)
Decrease in contracted grass cutting as staff now providing service	(3,000)
Decrease in horticulture based on prior year actuals	(1,200)
Increase in staff training as Region no longer providing free training	1,900
Decrease in cemetery maintenance as staff now providing service	(600)
Township portion of outdoor ping pong tables to supplement grant	7,800
Increase in equipment - replacement of ball diamond groomer and trailer	9,500
Decrease in equipment - one time purchase of sander	(8,000)
Decrease in Hydro based on prior years actuals	(15,700)
One time security installation for museum completed in 2020	(1,500)
Decrease in SCRC equipment for washroom fixtures purchased in 2020	(4,000)
Decrease in Blackstock Utilities water	(1,000)
Backflow preventors for community halls as mandated by Region	19,200
Increase in planning and by-law legal fees - animal control legal case	7,000
Increase in clothing by-law - PT By-Law Officer	3,200
Increase in supplies by-law - parking books	1,100
Slight increase in animal shelter operating expenses per Uxbridge estimates	5,800
Difference between PT by-law and costs	2,700
Decrease in IT expenditures for Library	(4,000)
Decrease in Utility expenses for Library	(8,800)
Decrease in Administrative expenses for Library	(4,000)
Decrease in insurance for all departments	(6,500)
Misc. expenses and revenues for all departments	(420)
	(167,520)

Total Major Operating Expenditure Increases / (Decreases)

Net Increase in 2021 Operating Budget

685,600

TOWNSHIP OF SCUGOG

2021 Operating Budget

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Mayor & Council	289,697	322,700	327,100	4,400	1.36%	4,400	-	-	-	-	327,100
Office of the CAO	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	-	-	1,800	643,400
Corporate Services	653,474	875,900	923,200	47,300	5.40%	25,155	15,225	(9,500)	8,290	8,130	923,200
Finance	140,496	250,000	354,100	104,100	41.64%	68,865	53,660	-	(19,950)	1,525	354,100
Fire & Emergency Services	1,612,570	1,760,800	1,792,500	31,700	1.80%	79,695	(24,495)	-	-	(23,500)	1,792,500
Community Services - Public Works	5,911,408	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300
Community Services - Parks	529,963	646,100	778,300	132,200	20.46%	70,800	(6,600)	47,200	-	20,800	778,300
Community Services - Rec & Culture	1,233,995	1,160,400	1,107,900	(52,500)	(4.52%)	1,600	(62,400)	-	-	8,300	1,107,900
Development Services	257,278	826,500	945,500	119,000	14.40%	117,045	2,040	(10,000)	4,750	5,165	945,500
Library	684,200	684,200	692,300	8,100	1.18%	8,100	-	-	-	-	692,300
Total Organization	11,876,035	13,745,800	14,698,600	952,800	6.93%	418,360	(4,670)	-	(13,510)	552,620	14,698,600

PIL's & Supplementary	(245,000)
Tax Revenue	(13,768,000)
	685,600
	4.98%

TOWNSHIP OF SCUGOG
2021 Operating Budget Summary

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Payroll	7,976,349	8,901,800	9,452,000	550,200	6.18%	403,035	-	44,700	74,800	27,665	9,452,000
Administrative Expenditures	590,119	884,000	814,200	(69,800)	(7.90%)	(1,510)	(77,540)	-	7,850	1,400	814,200
Professional Services	181,879	261,000	274,200	13,200	5.06%	(1,300)	14,500	-	-	-	274,200
Building Maintenance	222,506	333,800	351,900	18,100	5.42%	(590)	(5,860)	3,500	-	21,050	351,900
Materials	1,687,651	1,760,800	1,811,900	51,100	2.90%	15,800	27,500	-	-	7,800	1,811,900
Contracted Services	224,127	279,800	180,800	(99,000)	(35.38%)	(54,300)	-	(44,700)	-	-	180,800
Vehicles & Equipment	927,999	1,126,700	1,114,300	(12,400)	(1.10%)	(13,900)	-	-	-	1,500	1,114,300
Information Technology	288,687	267,100	351,300	84,200	31.52%	48,910	22,720	-	5,090	7,480	351,300
Repairs & Maintenance	50,946	75,900	76,400	500	0.66%	(1,000)	-	-	-	1,500	76,400
Insurance	303,016	323,000	316,100	(6,900)	(2.14%)	(6,900)	-	-	-	-	316,100
Utilities	503,989	749,300	703,000	(46,300)	(6.18%)	(46,300)	-	-	-	-	703,000
Committees	3,854	19,100	15,400	(3,700)	(19.37%)	(2,905)	(1,995)	-	-	1,200	15,400
Rent / Debentures	195,085	195,300	198,400	3,100	1.59%	3,100	-	-	-	-	198,400
Grants	754,300	760,300	764,900	4,600	0.61%	8,100	-	(3,500)	-	-	764,900
Other Expenditures	38,642	121,600	123,900	2,300	1.89%	(200)	-	2,500	-	-	123,900
Transfers to / from Reserves	2,993,881	3,180,000	3,719,300	539,300	16.96%	-	-	(2,500)	-	541,800	3,719,300
Total Expenditures (Less Payroll)	8,966,681	10,337,700	10,816,000	478,300	4.63%	(52,995)	(20,675)	(44,700)	12,940	583,730	10,816,000
Total Expenditures	16,943,030	19,239,500	20,268,000	1,028,500	5.35%	350,040	(20,675)	-	87,740	611,395	20,268,000
Revenues	(3,195,566)	(3,395,400)	(3,296,000)	99,400	(2.93%)	76,420	102,605	-	(23,050)	(56,575)	(3,296,000)
Grants	(1,419,036)	(1,390,200)	(1,479,000)	(88,800)	6.39%	-	(86,600)	-	-	(2,200)	(1,479,000)
User Fees	(452,397)	(708,100)	(716,200)	(8,100)	1.14%	(8,100)	-	-	-	-	(716,200)
Transfers from Reserve	-	-	(78,200)	(78,200)		-	-	-	(78,200)	-	(78,200)
Total Revenues	(5,066,999)	(5,493,700)	(5,569,400)	(75,700)	1.38%	68,320	16,005	-	(101,250)	(58,775)	(5,569,400)
Grand Total	11,876,031	13,745,800	14,698,600	952,800	6.93%	418,360	(4,670)	-	(13,510)	552,620	14,698,600

PIL's & Supplementary	(245,000)
Tax Revenue	(13,768,000)
	685,600
	4.98%

(245,000)
(13,768,000)
685,600

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
MAYOR & COUNCIL**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	289,822	322,700	327,100	4,400
Revenues / Recoveries	(125)	-	-	-
Net Operating Budget	289,697	322,700	327,100	4,400

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	3,900	
Statutory payroll costs / benefit premiums	600	
	<u> </u>	4,500

Other Expenditures / Revenues

Decrease in Insurance	(100)	
	<u> </u>	(100)

Net Increase in Mayor & Council 2021 Operating Budget	<u> </u>	4,400
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TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Mayor & Council

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
MAYOR & COUNCIL											
Payroll	283,843	289,700	294,200	4,500	1.55%	4,500					294,200
Administrative Expenditures	1,800	26,700	26,700								26,700
Professional Services	1,994	3,000	3,000								3,000
Information Technology	1,503	1,900	1,900								1,900
Insurance	682	1,400	1,300	(100)	(7.14%)	(100)					1,300
Total Expenditures (Less Payroll)	5,979	33,000	32,900	(100)	(0.30%)	(100)					32,900
Total Expenditures	289,822	322,700	327,100	4,400	1.36%	4,400					327,100
Revenues	(125)										
Total Revenues	(125)										
Grand Total	289,697	322,700	327,100	4,400	1.36%	4,400					327,100

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Mayor & Council

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
MAYOR & COUNCIL											
COUNCIL											
Payroll	283,843	289,700	294,200	4,500	1.55%	4,500	-	-	-	-	294,200
Administrative Expenditures	1,253	22,700	22,700	-		-	-	-	-	-	22,700
Professional Services	1,994	3,000	3,000	-		-	-	-	-	-	3,000
Information Technology	1,503	1,900	1,900	-		-	-	-	-	-	1,900
Insurance	682	1,400	1,300	(100)	(7.14%)	(100)	-	-	-	-	1,300
Total Expenditures (Less Payroll)	5,432	29,000	28,900	(100)	(0.34%)	(100)	-	-	-	-	28,900
Total Expenditures	289,275	318,700	323,100	4,400	1.38%	4,400	-	-	-	-	323,100
	-	-	-	-		-	-	-	-	-	-
Revenues	(125)	-	-	-		-	-	-	-	-	-
Total Revenues	(125)	-	-	-		-	-	-	-	-	-
TOTAL COUNCIL	289,150	318,700	323,100	4,400	1.38%	4,400	-	-	-	-	323,100
MAYOR											
Administrative Expenditures	547	4,000	4,000	-		-	-	-	-	-	4,000
Total Expenditures (Less Payroll)	547	4,000	4,000	-		-	-	-	-	-	4,000
Total Expenditures	547	4,000	4,000	-		-	-	-	-	-	4,000
Revenues											
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL MAYOR	547	4,000	4,000				-	-	-	-	4,000
TOTAL MAYOR & COUNCIL	289,697	322,700	327,100	4,400	1.36%	4,400	-	-	-	-	327,100

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
OFFICE OF THE CAO & HUMAN RESOURCES**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	562,954	625,400	643,400	18,000
Revenues / Recoveries			-	-
Net Operating Budget	562,954	625,400	643,400	18,000

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	5,700	
Progressions	5,400	
Statutory payroll costs / benefit premiums	<u>7,600</u>	18,700

Other Expenditures / Revenues

Masters of Certificate in Municipal Admin completed in 2020 cost not needed for 2021	(2,500)	
Increase in First Aid training for staff that was missed in 2020	<u>1,800</u>	(700)

Net Increase in Office of the CAO & HR 2021 Operating Budget	<u>18,000</u>
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TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Office of the CAO

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
OFFICE OF THE CAO											
Payroll	428,719	412,000	430,700	18,700	4.54%	18,700	-	-	-	-	430,700
Administrative Expenditures	16,456	45,900	45,200	(700)	(1.53%)	(1,100)	(1,400)	-	-	1,800	45,200
Professional Services	63,979	69,000	69,000	-		-	-	-	-	-	69,000
Grants	4,000	4,000	4,000	-		-	-	-	-	-	4,000
Transfers to / from Reserves	49,800	94,500	94,500			-	-	-	-	-	94,500
Total Expenditures (Less Payroll)	134,235	213,400	212,700	(700)	(0.33%)	(1,100)	(1,400)	-	-	1,800	212,700
Total Expenditures	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	-	-	1,800	643,400
	-	-	-	-		-	-	-	-	-	-
Total Revenues		-	-	-		-	-	-	-	-	-
TOTAL OFFICE OF THE CAO	562,954	625,400	643,400	18,000	2.88%	17,600	(1,400)	-	-	1,800	643,400

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	1,125,888	1,325,300	1,404,900	79,600
Revenues / Recoveries	(472,414)	(449,400)	(481,700)	(32,300)
Net Operating Budget	653,474	875,900	923,200	47,300

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	8,800	
Progressions	16,000	
Statutory payroll costs / benefit premiums	8,000	
		32,800

Budget Neutral Expenditures / Revenues

Transfer of Christmas Tree Lighting to Parks department	(2,500)	
Budget neutral transfer of Software Licences from other departments	16,000	
Transfer from Grant - OMPF Public Works correction of allocation	(23,000)	
		(9,500)

Committee Budgets

Decrease in Heritage Committee Budget	(200)	
Decrease in EDAC Committee Budget	(1,500)	
Decrease in Tourism Committee Budget	(1,500)	
Decrease in Environmental Committee Budget	(500)	
		(3,700)

Computer software / hardware

Increase in computer equipment	4,300	
One time purchase of FirePro Software purchased in 2020	(2,400)	
Increase in ESRI Canada - GIS Annual License from the Region	6,200	
Office 365 Backup	2,400	
Adobe License from the Region	2,260	
Bellamy - Seremic - Land Manager Increase	2,600	
Worktech Solutions - Central Square Increase	10,000	
Mobile Device Management	2,000	
Bang the Table	7,600	
eScribe Meeting Management Software	12,520	
Accessibility Software	5,240	
		52,720

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
CORPORATE SERVICES**

Other Expenditures / Revenues

Eliminate cost of Christmas Tree lighting sent to BIA Parks will take on this task	(5,000)	
Remove rental revenue for G1	3,500	
Decrease in advertising expense	(1,300)	
Decrease in postage and shipping expense	(3,000)	
Decrease in office supplies based prior year actuals	(5,400)	
Decrease in conferences and seminars expense	(2,000)	
Increase in revenue for Marriage Licences	(2,900)	
Increase in Canada Summer Grant for students	(4,700)	
Increase in election expense	5,000	
Decrease in repairs and maintenance - building expense	(7,500)	
Increase in Debenture principle	3,300	
New burial permit - death registration revenue	(4,400)	
Decrease in insurance expense	(2,100)	
Misc. expenses and revenues	<u>1,480</u>	
		(25,020)
Net Increase in Corporate Services 2021 Operating Budget		<u>47,300</u>

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Corporate Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
CORPORATE SERVICES											
Payroll	630,106	646,300	679,100	32,800	5.08%	32,800	-	-	-	-	679,100
Administrative Expenditures	49,304	64,900	53,800	(11,100)	(17.10%)	(10,300)	(800)	-	-	-	53,800
Professional Services	25,043	36,000	34,700	(1,300)	(3.61%)	(1,300)		-	-	-	34,700
Building Maintenance	1,213	800	1,600	800	100.00%	550		-	-	250	1,600
Materials	29,655	36,800	29,300	(7,500)	(20.38%)	(7,500)		-	-	-	29,300
Information Technology	159,246	132,800	203,900	71,100	53.54%	20,110	22,720	16,000	4,790	7,480	203,900
Insurance	102,580	103,300	101,200	(2,100)	(2.03%)	(2,100)		-	-	-	101,200
Utilities								-	-	-	
Committees	3,854	19,100	15,400	(3,700)	(19.37%)	(2,905)	(1,995)	-	-	1,200	15,400
Rent / Debentures	53,232	53,300	56,400	3,100	5.82%	3,100		-	-	-	56,400
Grants	39,500	45,500	45,500					-	-	-	45,500
Transfers to / from Reserves	32,155	186,500	184,000	(2,500)	(1.34%)			(2,500)	-	-	184,000
Total Expenditures (Less Payroll)	495,782	679,000	725,800	46,800	6.89%	(345)	19,925	13,500	4,790	8,930	725,800
Total Expenditures	1,125,888	1,325,300	1,404,900	79,600	6.01%	32,455	19,925	13,500	4,790	8,930	1,404,900
	-	-	-	-		-	-	-	-	-	-
Revenues	(19,102)	(17,600)	(21,400)	(3,800)	21.59%	(7,300)	-	-	3,500	-	(21,400)
Grants	(453,312)	(431,800)	(460,300)	(28,500)	6.60%		(4,700)	(23,000)	-	(800)	(460,300)
Total Revenues	(472,414)	(431,800)	(481,700)	(49,900)	7.19%	(7,300)	(4,700)	(23,000)	3,500	(800)	(464,100)
TOTAL CORPORATE SERVICES	653,474	893,500	923,200	29,700	3.32%	25,155	15,225	(9,500)	8,290	8,130	940,800

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
FINANCE**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	1,864,874	2,121,300	2,125,300	4,000
Revenues / Recoveries	(1,724,378)	(1,871,300)	(1,771,200)	100,100
Net Operating Budget	140,496	250,000	354,100	104,100

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	40,700	
Progression	11,400	
Statutory payroll costs / benefit premiums	<u>18,500</u>	70,600

Other Expenditures / Revenues

Decrease in bank and investment interest income	125,000	
Increase in penalty and interest revenue	(10,000)	
Increase in mortgage holder notice revenue	(2,800)	
Increase in Canada Summer Grant for students	(1,600)	
Increase in consulting fees for automated bank import for tax payments	7,500	
Decrease in minutes of settlement	(55,000)	
Decrease of bank and service charges based on prior years actuals	(14,300)	
Decrease in armoured car service	(5,900)	
Increase in Misc. income for new tax roll setups and ownership changes	(10,000)	
Misc. expenditures and revenues	<u>600</u>	33,500
Net Decrease in Finance 2021 Operating Budget		<u>104,100</u>

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Finance

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FINANCE											
Payroll	717,867	843,300	913,900	70,600	8.37%	70,600	-	-	-	-	913,900
Administrative Expenditures	130,883	260,500	186,400	(74,100)	(28.45%)	1,140	(76,340)	-	-	1,100	186,400
Professional Services	57,705	57,500	65,000	7,500	13.04%		7,500	-	-	-	65,000
Transfers to / from Reserves	958,419	960,000	960,000					-	-	-	960,000
Total Expenditures (Less Payroll)	1,147,007	1,278,000	1,211,400	(66,600)	(5.21%)	1,140	(68,840)	-	-	1,100	1,211,400
Total Expenditures	1,864,874	2,121,300	2,125,300	4,000	0.19%	71,740	(68,840)	-	-	1,100	2,125,300
Revenues	(1,724,378)	(1,869,800)	(1,768,100)	101,700	(544.00%)	(2,875)	124,100	-	(19,950)	425	(1,768,100)
Grants		(1,500)	(3,100)	(1,600)	106.67%		(1,600)		-		(3,100)
Total Revenues	(1,724,378)	(1,871,300)	(1,771,200)	100,100	(5.35%)	(2,875)	122,500		(19,950)	425	(1,771,200)
Total Finance	140,496	250,000	354,100	104,100	41.64%	68,865	53,660		(19,950)	1,525	354,100

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
FIRE & EMERGENCY SERVICES**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	1,738,946	1,861,500	1,925,700	64,200
Revenues / Recoveries	(126,376)	(100,700)	(133,200)	(32,500)
Net Operating Budget	1,612,570	1,760,800	1,792,500	31,700

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	7,000	
Progression	12,000	
Statutory payroll costs / benefit premiums	20,700	
		39,700

Part Time (PT) Wages & Statutory Payroll Costs

Salary / wage rate increase	3,700	
Statutory payroll costs	600	
		4,300

Other Expenditures / Revenues

Increase in alerting costs from City of Oshawa	25,000	
Decrease in repairs & maint - building for snow plowing now done internally	(4,000)	
Increase in burn permit revenue based on increase fee as well as number	(21,500)	
New fire rescue revenue for services on roadways, waterways etc.	(11,000)	
Decrease in insurance based on prior years amounts	(500)	
Misc. expenditures and revenues	(300)	
		(12,300)

Net Decrease in Fire & Emergency 2021 Operating Budget

31,700

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Fire & Emergency Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FIRE & EMERGENCY SERVICES											
Payroll	1,349,137	1,459,700	1,503,700	44,000	3.01%	44,000	-	-	-	-	1,503,700
Administrative Expenditures	113,687	99,600	99,100	(500)	(0.50%)		1,000	-	-	(1,500)	99,100
Professional Services		1,000	1,000				-	-	-	-	1,000
Building Maintenance	16,426	23,100	19,100	(4,000)	(17.32%)		(4,000)	-	-	-	19,100
Materials	61,276	76,200	76,200				-	-	-	-	76,200
Contracted Services	2,131	1,700	1,900	200	11.76%	200	-	-	-	-	1,900
Vehicles & Equipment	127,088	125,000	125,000			2,000	-	-	-	(2,000)	125,000
Information Technology	35,186	36,600	61,600	25,000	68.31%	25,000	-	-	-	-	61,600
Insurance	12,924	13,500	13,000	(500)	(3.70%)	(500)	-	-	-	-	13,000
Utilities	21,093	25,100	25,100				-	-	-	-	25,100
Total Expenditures (Less Payroll)	389,811	401,800	422,000	20,200	5.03%	26,700	(3,000)	-	-	(3,500)	422,000
Total Expenditures	1,738,948	1,861,500	1,925,700	64,200	3.45%	70,700	(3,000)	-	-	(3,500)	1,925,700
Revenues	(98,979)	(85,500)	(118,000)	(32,500)	38.01%	8,995	(21,495)	-	-	(20,000)	(118,000)
Grants	(27,397)	(15,200)	(15,200)	-		-	-	-	-	-	(15,200)
Total Revenues	(126,376)	(100,700)	(133,200)	(32,500)	32.27%	8,995	(21,495)	-	-	(20,000)	(133,200)
Grand Total	1,612,572	1,760,800	1,792,500	31,700	1.80%	79,695	-24,495			-23,500	1,792,500

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Fire & Emergency Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
FIRE & EMERGENCY SERVICES											
FIRE DEPARTMENT											
Payroll	800,133	839,800	884,300	44,500	5.30%	44,500	-	-	-	-	884,300
Administrative Expenditures	113,687	99,600	99,100	(500)	(0.50%)		1,000	-	-	(1,500)	99,100
Professional Services		1,000	1,000				-	-	-	-	1,000
Building Maintenance	16,426	23,100	19,100	(4,000)	(17.32%)		(4,000)	-	-	-	19,100
Materials	61,276	76,200	76,200				-	-	-	-	76,200
Contracted Services	2,131	1,700	1,900	200	11.76%	200	-	-	-	-	1,900
Vehicles & Equipment	127,088	125,000	125,000			2,000	-	-	-	(2,000)	125,000
Information Technology	35,186	36,600	61,600	25,000	68.31%	25,000	-	-	-	-	61,600
Insurance	12,924	13,500	13,000	(500)	(3.70%)	(500)	-	-	-	-	13,000
Utilities	21,093	25,100	25,100				-	-	-	-	25,100
Total Expenditures (Less Payroll)	389,811	401,800	422,000	20,200	5.03%	26,700	(3,000)	-	-	(3,500)	422,000
Total Expenditures	1,189,944	1,241,600	1,306,300	64,700	5.21%	71,200	(3,000)	-	-	(3,500)	1,306,300
Revenues	(98,979)	(85,500)	(118,000)	(32,500)	38.01%	8,995	(21,495)	-	-	(20,000)	(118,000)
Grants	(27,397)	(15,200)	(15,200)	-		-	-	-	-	-	(15,200)
Total Revenues	(126,376)	(100,700)	(133,200)	(32,500)		8,995	(21,495)	-	-	(20,000)	(133,200)
	1,063,568	1,140,900	1,173,100	32,200	2.82%	80,195	(24,495)	-	-	(23,500)	1,173,100
FIRE DEPARTMENT VOLUNTEER											
Payroll	549,002	619,900	619,400	(500)	(0.08%)	(500)	-	-	-	-	619,400
Total Expenditures (Less Payroll)											
Total Expenditures	549,002	619,900	619,400	(500)	(0.08%)	(500)	-	-	-	-	619,400
Total Revenues											
TOTAL FIRE DEPARTMENT VOLUNTEER	549,002	619,900	619,400	(500)	(0.08%)	(500)	-	-	-	-	619,400
TOTAL FIRE & EMERGENCY SERVICES	1,612,570	1,760,800	1,792,500	31,700	1.80%	79,695	(24,495)	-	-	(23,500)	1,792,500

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	6,905,787	7,544,700	8,080,400	535,700
Revenues / Recoveries	(994,379)	(950,900)	(946,100)	4,800
Net Operating Budget	5,911,408	6,593,800	7,134,300	540,500

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	55,800	
Statutory payroll costs / benefit premiums	<u>27,000</u>	82,800

Budget Neutral

Budget neutral transfer of license cost to Corporate Services	(6,000)	
Budget neutral transfer from Grant - OMPF Public Works correction of allocation	23,000	
Budget neutral transfer of contracted snowplow to parks	<u>(44,700)</u>	(27,700)

Other Expenditures / Revenues

Capital Transfers

3% Roads Levy Reserve	406,335	
0.5% levy directed to Building and Facilities Reserve	67,735	
0.5% levy directed to Vehicle & Equipment Reserve	<u>67,730</u>	541,800

Roads and Related Expenditure Increases / (Decreases)

Reduction in contracted grader rental based on prior year actuals	(13,800)	
Increase in unit cost and quantity for asphalt patching material	12,500	
Decrease in Durham Water fees for road sweeping	(6,800)	
Decrease in winter emergency limestone based on prior year actuals	(5,000)	
Increase in unit cost and quantity for Calcium Chloride dust suppressant	16,600	
Decrease in use of rental of vacuum truck	(5,200)	
Increase in catch basins maintenance costs for rebuilds	27,500	
Elimination of radio tower licensing fees	(1,200)	
New fee for Durham Region radio system	5,200	
Increase in Ontario One Call expenses for new development	15,000	
Increase in preventative maintenance for roads, King St. reclamite pilot project	<u>25,000</u>	69,800

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PUBLIC WORKS**

Decrease in Insurance premiums	(2,700)	
Cost savings using seasonal staff instead of contracted parking lot plowing	(55,300)	
Partial savings for streetlight hydro costs based on LED lights	(30,000)	
Decrease tree program based on prior years actuals	(10,000)	
One time trailer purchased in 2020	<u>(10,000)</u>	(108,000)
Revenues / Grants		
Increase in road occupancy based on prior year actuals	(6,600)	
Increase in site alteration fees based on prior year actuals	(2,000)	
Increase in OMPF Provincial Grant	(1,400)	
Increase in Canada Summer Grant for students	<u>(8,200)</u>	<u>(18,200)</u>
		(56,400)
Net Increase in Community Service - Public Works 2021 Operating Budget		<u>540,500</u>

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Public Works

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Public Works											
Payroll	2,097,874	2,326,700	2,409,500	82,800	3.56%	82,800	-	-	-	-	2,409,500
Administrative Expenditures	51,415	61,200	61,200	-		-	-	-	-	-	61,200
Professional Services	3,419	17,000	17,000	-		-	-	-	-	-	17,000
Building Maintenance	672	600	600	-		-	-	-	-	-	600
Materials	1,573,291	1,604,500	1,655,300	50,800	3.17%	23,300	27,500	-	-	-	1,655,300
Contracted Services	119,933	164,000	69,000	(95,000)	(57.93%)	(50,300)	-	(44,700)	-	-	69,000
Vehicles & Equipment	691,860	845,000	835,000	(10,000)	(1.18%)	-	-	-	-	(10,000)	835,000
Information Technology	62,656	63,500	61,500	(2,000)	(3.15%)	4,000	-	(6,000)	-	-	61,500
Repairs & Maintenance	38,304	38,500	38,500	-		-	-	-	-	-	38,500
Insurance	96,933	113,700	111,000	(2,700)	(2.37%)	(2,700)	-	-	-	-	111,000
Utilities	108,023	227,300	197,300	(30,000)	(13.20%)	(30,000)	-	-	-	-	197,300
Rent / Debentures	141,853	142,000	142,000	-		-	-	-	-	-	142,000
Other Expenditures	21,818	51,700	51,700	-		-	-	-	-	-	51,700
Transfers to / from Reserves	1,897,730	1,889,000	2,430,800	541,800	28.68%	-	-	-	-	541,800	2,430,800
Total Expenditures (Less Payroll)	4,807,907	5,218,000	5,670,900	452,900	8.68%	(55,700)	27,500	(50,700)	-	531,800	5,670,900
Total Expenditures	6,905,781	7,544,700	8,080,400	535,700	7.10%	27,100	27,500	(50,700)	-	531,800	8,080,400
	-	-	-	-		-	-	-	-	-	-
Revenues	(83,099)	(95,000)	(103,600)	(8,600)	9.05%	(2,000)	-	-	(6,600)	-	(103,600)
Grants	(911,280)	(855,900)	(842,500)	13,400	(1.57%)	-	(8,200)	23,000	-	(1,400)	(842,500)
Total Revenues	(994,379)	(950,900)	(946,100)	4,800	(0.50%)	(2,000)	(8,200)	23,000	(6,600)	(1,400)	(946,100)
Grand Total	5,911,402	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300

2021 Operating Budget

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1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Payroll	(12)	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
Materials	-	2,000	2,000	-		-	-	-	-	-	2,000
Total Expenditures (Less Payroll)	-	2,000	2,000	-		-	-	-	-	-	2,000
Total Expenditures	(12)	16,800	16,100	(700)	(4.17%)	400	-	(1,100)	-	-	16,100
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL CULTVERT THAWING	(12)	16,800	16,100	(700)	(4.17%)	400	-	(1,100)	-	-	16,100
PATCHING											
Payroll	146,315	161,000	148,000	(13,000)	(8.07%)	(3,000)	-	(10,000)	-	-	148,000
Materials	147,447	108,300	120,800	12,500	11.54%	12,500	-	-	-	-	120,800
Vehicles & Equipment	34,381	60,000	60,000	-		-	-	-	-	-	60,000
Total Expenditures (Less Payroll)	181,828	168,300	180,800	12,500	7.43%	12,500	-	-	-	-	180,800
Total Expenditures	328,143	329,300	328,800	(500)	(0.15%)	9,500	-	(10,000)	-	-	328,800
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL PATCHING	328,143	329,300	328,800	(500)	(0.15%)	9,500	-	(10,000)	-	-	328,800
SWEEPING											
Payroll	24,696	29,600	28,300	(1,300)	(4.39%)	800	-	(2,100)	-	-	28,300
Materials	66,403	74,600	67,800	(6,800)	(9.12%)	(6,800)	-	-	-	-	67,800
Total Expenditures (Less Payroll)	66,403	74,600	67,800	(6,800)	(9.12%)	(6,800)	-	-	-	-	67,800
Total Expenditures	91,099	104,200	96,100	(8,100)	(7.77%)	(6,000)	-	(2,100)	-	-	96,100
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SWEEPING	91,099	104,200	96,100	(8,100)	(7.77%)	(6,000)	-	(2,100)	-	-	96,100
SHOULDER											
Payroll	1,963	-	-	-		-	-	-	-	-	-
Materials	3,704	10,000	10,000	-		-	-	-	-	-	10,000
Total Expenditures (Less Payroll)	3,704	10,000	10,000	-		-	-	-	-	-	10,000
Total Expenditures	5,667	10,000	10,000	-		-	-	-	-	-	10,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SHOULDER	5,667	10,000	10,000	-		-	-	-	-	-	10,000

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
GRADING											
Payroll	69,158	149,300	146,000	(3,300)	(2.21%)	8,400	-	(11,700)	-	-	146,000
Materials	20,399	25,000	26,300	1,300	5.20%	(5,000)	-	6,300	-	-	26,300
Total Expenditures (Less Payroll)	20,399	25,000	26,300	1,300	5.20%	(5,000)	-	6,300	-	-	26,300
Total Expenditures	89,557	174,300	172,300	(2,000)	(1.15%)	3,400	-	(5,400)	-	-	172,300
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL GRADING	89,557	174,300	172,300	(2,000)	(1.15%)	3,400	-	(5,400)	-	-	172,300
DUST LAYER											
Payroll	21,834	27,200	26,500	(700)	(2.57%)	1,400	-	(2,100)	-	-	26,500
Materials	209,919	217,300	233,900	16,600	7.64%	16,600	-	-	-	-	233,900
Total Expenditures (Less Payroll)	209,919	217,300	233,900	16,600	7.64%	16,600	-	-	-	-	233,900
Total Expenditures	231,753	244,500	260,400	15,900	6.50%	18,000	-	(2,100)	-	-	260,400
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL DUST LAYER	231,753	244,500	260,400	15,900	6.50%	18,000	-	(2,100)	-	-	260,400
GRAVEL RESURFACE											
Payroll	25,103	27,200	26,400	(800)	(2.94%)	1,300	-	(2,100)	-	-	26,400
Materials	71,166	72,500	66,200	(6,300)	(8.69%)	-	-	(6,300)	-	-	66,200
Total Expenditures (Less Payroll)	71,166	72,500	66,200	(6,300)	(8.69%)	-	-	(6,300)	-	-	66,200
Total Expenditures	96,269	99,700	92,600	(7,100)	(7.12%)	1,300	-	(8,400)	-	-	92,600
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL GRAVEL RESURFACING	96,269	99,700	92,600	(7,100)	(7.12%)	1,300	-	(8,400)	-	-	92,600
MOWING											
Payroll	11,211	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
Materials	-	15,500	15,500	-		-	-	-	-	-	15,500
Total Expenditures (Less Payroll)	-	15,500	15,500	-		-	-	-	-	-	15,500
Total Expenditures	11,211	30,300	29,600	(700)	(2.31%)	400	-	(1,100)	-	-	29,600
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
TOTAL MOWING	11,211	30,300	29,600	(700)	(2.31%)	400	-	(1,100)	-	-	29,600
STREAM AND CREEK											
Materials	5,760	3,800	3,800	-		-	-	-	-	-	3,800
Total Expenditures (Less Payroll)	5,760	3,800	3,800	-		-	-	-	-	-	3,800
Total Expenditures	5,760	3,800	3,800	-		-	-	-	-	-	3,800
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL STREAM AND CREEK	5,760	3,800	3,800	-		-	-	-	-	-	3,800
BRUSHING											
Payroll	36,993	29,600	28,300	(1,300)	(4.39%)	800	-	(2,100)	-	-	28,300
Materials	96,435	105,900	105,900	-		-	-	-	-	-	105,900
Total Expenditures (Less Payroll)	96,435	105,900	105,900	-		-	-	-	-	-	105,900
Total Expenditures	133,428	135,500	134,200	(1,300)	(0.96%)	800	-	(2,100)	-	-	134,200
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL BRUSHING	133,428	135,500	134,200	(1,300)	(0.96%)	800	-	(2,100)	-	-	134,200
WINTER CONTROL - STANDBY											
Payroll	129,415	93,600	114,400	20,800	22.22%	27,200	-	(6,400)	-	-	114,400
Total Expenditures (Less Payroll)	-	-	-	-		-	-	-	-	-	-
Total Expenditures	129,415	93,600	114,400	20,800	22.22%	27,200	-	(6,400)	-	-	114,400
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL WINTER CONTROL - STANDBY	129,415	93,600	114,400	20,800	22.22%	27,200	-	(6,400)	-	-	114,400
DITCHING											
Payroll	99,891	145,500	139,700	(5,800)	(3.99%)	4,800	-	(10,600)	-	-	139,700
Materials	62,367	53,700	48,500	(5,200)	(9.68%)	(5,200)	-	-	-	-	48,500
Total Expenditures (Less Payroll)	62,367	53,700	48,500	(5,200)	(9.68%)	(5,200)	-	-	-	-	48,500
Total Expenditures	162,258	199,200	188,200	(11,000)	(5.52%)	(400)	-	(10,600)	-	-	188,200
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL DITCHING	162,258	199,200	188,200	(11,000)	(5.52%)	(400)	-	(10,600)	-	-	188,200

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
LITTER PICKUP											
Payroll	6,781	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
Materials	412	1,000	1,000	-		-	-	-	-	-	1,000
Repairs & Maintenance	3,016	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures (Less Payroll)	3,428	4,500	4,500	-		-	-	-	-	-	4,500
Total Expenditures	10,209	19,300	18,600	(700)	(3.63%)	400	-	(1,100)	-	-	18,600
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL LITTER PICKUP	10,209	19,300	18,600	(700)	(3.63%)	400	-	(1,100)	-	-	18,600
CATCH BASINS											
Payroll	418	-	-	-		-	-	-	-	-	-
Materials	73,002	74,600	97,100	22,500	30.16%	-	27,500	(5,000)	-	-	97,100
Total Expenditures (Less Payroll)	73,002	74,600	97,100	22,500	30.16%	-	27,500	(5,000)	-	-	97,100
Total Expenditures	73,420	74,600	97,100	22,500	30.16%	-	27,500	(5,000)	-	-	97,100
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL CATCH BASINS	73,420	74,600	97,100	22,500	30.16%	-	27,500	(5,000)	-	-	97,100
BRIDGES / CULVERTS											
Payroll	46,029	54,300	53,100	(1,200)	(2.21%)	3,000	-	(4,200)	-	-	53,100
Administrative Expenditures	-	10,000	10,000	-		-	-	-	-	-	10,000
Materials	120,708	120,000	120,000	-		-	-	-	-	-	120,000
Total Expenditures (Less Payroll)	120,708	130,000	130,000	-		-	-	-	-	-	130,000
Total Expenditures	166,737	184,300	183,100	(1,200)	(0.65%)	3,000	-	(4,200)	-	-	183,100
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL BRIDGES / CULVERTS	166,737	184,300	183,100	(1,200)	(0.65%)	3,000	-	(4,200)	-	-	183,100
SIGNS											
Payroll	47,140	59,100	56,700	(2,400)	(4.06%)	1,800	-	(4,200)	-	-	56,700
Materials	40,887	38,000	38,000	-		-	-	-	-	-	38,000
Total Expenditures (Less Payroll)	40,887	38,000	38,000	-		-	-	-	-	-	38,000
Total Expenditures	88,027	97,100	94,700	(2,400)	(2.47%)	1,800	-	(4,200)	-	-	94,700

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SIGNS	88,027	97,100	94,700	(2,400)	(2.47%)	1,800	-	(4,200)	-	-	94,700
SIDEWALKS											
Payroll	1,876	-	-	-		-	-	-	-	-	-
Repairs & Maintenance	34,236	35,000	35,000	-		-	-	-	-	-	35,000
Total Expenditures (Less Payroll)	34,236	35,000	35,000	-		-	-	-	-	-	35,000
Total Expenditures	36,112	35,000	35,000	-		-	-	-	-	-	35,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SIDEWALKS	36,112	35,000	35,000	-		-	-	-	-	-	35,000
PW ADMIN											
Payroll	909,657	884,400	999,600	115,200	13.03%	20,200	-	95,000	-	-	999,600
Administrative Expenditures	50,057	49,900	49,900	-		-	-	-	-	-	49,900
Professional Services	3,419	17,000	17,000	-		-	-	-	-	-	17,000
Materials	7,817	10,000	15,000	5,000	50.00%	-	-	5,000	-	-	15,000
Contracted Services	25,803	10,000	25,000	15,000	150.00%	15,000	-	-	-	-	25,000
Vehicles & Equipment	202,587	250,000	250,000	-		-	-	-	-	-	250,000
Information Technology	58,765	59,000	57,000	(2,000)	(3.39%)	4,000	-	(6,000)	-	-	57,000
Repairs & Maintenance	1,052	-	-	-		-	-	-	-	-	-
Insurance	96,933	113,700	111,000	(2,700)	(2.37%)	(2,700)	-	-	-	-	111,000
Utilities	475	-	-	-		-	-	-	-	-	-
Rent / Debentures	141,853	142,000	142,000	-		-	-	-	-	-	142,000
Other Expenditures	21,818	51,700	51,700	-		-	-	-	-	-	51,700
Transfers to / from Reserves	1,897,730	1,889,000	2,430,800	541,800	28.68%	-	-	-	-	541,800	2,430,800
Total Expenditures (Less Payroll)	2,508,309	2,592,300	3,149,400	557,100	21.49%	16,300	-	(1,000)	-	541,800	3,149,400
Total Expenditures	3,417,966	3,476,700	4,149,000	672,300	19.34%	36,500	-	94,000	-	541,800	4,149,000
	-	-	-	-		-	-	-	-	-	-
Revenues	(83,099)	(95,000)	(103,600)	(8,600)	9.05%	(2,000)	-	-	(6,600)	-	(103,600)
Grants	(911,280)	(855,900)	(842,500)	13,400	(1.57%)	-	(8,200)	23,000	-	(1,400)	(842,500)
Total Revenues	(994,379)	(950,900)	(946,100)	4,800	(0.50%)	(2,000)	(8,200)	23,000	(6,600)	(1,400)	(946,100)
TOTAL PW ADMIN	2,423,587	2,525,800	3,202,900	677,100	26.81%	34,500	(8,200)	117,000	(6,600)	540,400	3,202,900

[illegible]

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Materials	20,352	27,000	27,000	-		-	-	-	-	-	27,000
Total Expenditures (Less Payroll)	20,352	27,000	27,000	-		-	-	-	-	-	27,000
Total Expenditures	20,352	27,000	27,000	-		-	-	-	-	-	27,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL LINE PAINTING	20,352	27,000	27,000	-		-	-	-	-	-	27,000
SHARED SERVICES											
Materials	17,075	15,000	15,000	-		-	-	-	-	-	15,000
Contracted Services	79,817	100,000	-	(100,000)		(55,300)	-	(44,700)	-	-	-
Vehicles & Equipment	134,765	175,000	175,000	-		-	-	-	-	-	175,000
Total Expenditures (Less Payroll)	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)	-	(44,700)	-	-	190,000
Total Expenditures	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)	-	(44,700)	-	-	190,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SHARED SERVICES	231,657	290,000	190,000	(100,000)	(34.48%)	(55,300)	-	(44,700)	-	-	190,000
STREET LIGHTS											
Materials	42,007	30,000	30,000	-		-	-	-	-	-	30,000
Utilities	86,631	200,000	170,000	(30,000)	(15.00%)	(30,000)	-	-	-	-	170,000
Total Expenditures (Less Payroll)	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)	-	-	-	-	200,000
Total Expenditures	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)	-	-	-	-	200,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL STREET LIGHTS	128,638	230,000	200,000	(30,000)	(13.04%)	(30,000)	-	-	-	-	200,000
SPECIAL EVENTS											
Payroll	10,435	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
Total Expenditures (Less Payroll)	-	-	-	-		-	-	-	-	-	-
Total Expenditures	10,435	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SPECIAL EVENTS	10,435	14,800	14,100	(700)	(4.73%)	400	-	(1,100)	-	-	14,100
TREE REPLACEMENT											

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Contracted Services	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	-	-	-	-	20,000
Total Expenditures (Less Payroll)	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	-	-	-	-	20,000
Total Expenditures	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	-	-	-	-	20,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL TREE REPLACEMENT	10,212	30,000	20,000	(10,000)	(33.33%)	(10,000)	-	-	-	-	20,000
SLURRY SEAL											
Materials	142,773	150,000	175,000	25,000	16.67%	25,000	-	-	-	-	175,000
Total Expenditures (Less Payroll)	142,773	150,000	175,000	25,000	16.67%	25,000	-	-	-	-	175,000
Total Expenditures	142,773	150,000	175,000	25,000	16.67%	25,000	-	-	-	-	175,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SLURRY SEAL	142,773	150,000	175,000	25,000	16.67%	25,000	-	-	-	-	175,000
EQUIPMENT											
Vehicles & Equipment	288,243	335,000	325,000	(10,000)	(2.99%)	-	-	-	-	(10,000)	325,000
Total Expenditures (Less Payroll)	288,243	335,000	325,000	(10,000)	(2.99%)	-	-	-	-	(10,000)	325,000
Total Expenditures	288,243	335,000	325,000	(10,000)	(2.99%)	-	-	-	-	(10,000)	325,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL EQUIPMENT	288,243	335,000	325,000	(10,000)	(2.99%)	-	-	-	-	(10,000)	325,000
BOAT LAUNCH											
Materials	-	5,000	5,000	-		-	-	-	-	-	5,000
Total Expenditures (Less Payroll)	-	5,000	5,000	-		-	-	-	-	-	5,000
Total Expenditures	-	5,000	5,000	-		-	-	-	-	-	5,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL BOAT LAUNCH	-	5,000	5,000	-		-	-	-	-	-	5,000
TOTAL COMMUNITY SERVICE - PUBLIC WORKS	5,911,408	6,593,800	7,134,300	540,500	8.20%	25,100	19,300	(27,700)	(6,600)	530,400	7,134,300

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - PARKS**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	545,509	705,200	844,800	139,600
Revenues / Recoveries	(15,546)	(59,100)	(66,500)	(7,400)
Net Operating Budget	529,963	646,100	778,300	132,200

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	5,600	
New Parks Attendant hired late 2020	53,300	
New Retiree (1)	4,200	
Statutory payroll costs / benefit premiums	26,900	
		90,000

Budget Neutral

New Parks Winter Seasonal - from Contracted Plowing	44,700	
Special Events - Christmas Tree Lighting	2,500	
		47,200

Other Expenditures / Revenues

Decrease in contracted grass cutting as staff now providing service	(3,000)	
Decrease in horticulture based on prior year actuals	(1,200)	
Increase in staff training as Region no longer providing free training	1,900	
Decrease in repairs & maint - building based on prior year actuals	(3,500)	
Decrease in cemetery maintenance as staff now providing service	(600)	
Township portion of outdoor ping pong tables to supplement grant	7,800	
Increase in equipment - replacement of ball diamond groomer and trailer	9,500	
Decrease in equipment - one time purchase of sander	(8,000)	
Increase in Canada Summer Grant for students	(6,600)	
Misc. expenses and revenues	(1,300)	
		(5,000)

Net Increase in Community Services - Parks 2021 Operating Budget

132,200

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Parks

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Parks											
Payroll	331,460	443,500	578,200	134,700	30.37%	90,000	-	44,700	-	-	578,200
Administrative Expenditures	12,754	13,000	14,800	1,800	13.85%	1,800	-	-	-	-	14,800
Building Maintenance	4,505	9,700	6,200	(3,500)	(36.08%)	-	-	-	-	(3,500)	6,200
Materials	11,843	25,300	33,100	7,800	30.83%	-	-	-	-	7,800	33,100
Contracted Services	69,534	56,900	52,700	(4,200)	(7.38%)	(4,200)	-	-	-	-	52,700
Vehicles & Equipment	69,261	76,200	77,800	1,600	2.10%	(14,900)	-	-	-	16,500	77,800
Information Technology	2,823	3,400	3,400	-		-	-	-	-	-	3,400
Repairs & Maintenance	12,450	37,400	36,400	(1,000)	(2.67%)	(1,000)	-	-	-	-	36,400
Insurance	13,600	14,200	13,700	(500)	(3.52%)	(500)	-	-	-	-	13,700
Utilities	12,416	20,500	20,900	400	1.95%	400	-	-	-	-	20,900
Other Expenditures	5,558	5,100	7,600	2,500	49.02%	-	-	2,500	-	-	7,600
Transfers to / from Reserves	4,394	-	-	-		-	-	-	-	-	-
Total Expenditures (Less Payroll)	219,138	261,700	266,600	4,900	1.87%	(18,400)	-	2,500	-	20,800	266,600
Total Expenditures	550,598	705,200	844,800	139,600	19.80%	71,600	-	47,200	-	20,800	844,800
	-	-	-	-		-	-	-	-	-	-
Revenues	(20,636)	(49,800)	(50,600)	(800)	1.61%	(800)	-	-	-	-	(50,600)
Grants	-	(9,300)	(15,900)	(6,600)	70.97%	-	(6,600)	-	-	-	(15,900)
Transfers from Reserve	-	-	-	-		-	-	-	-	-	-
Total Revenues	(20,636)	(59,100)	(66,500)	(7,400)	12.52%	(800)	(6,600)	-	-	-	(66,500)
Grand Total	529,962	646,100	778,300	132,200	20.46%	70,800	(6,600)	47,200	-	20,800	778,300

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Parks											
PARKS											
Payroll	331,463	443,500	578,200	134,700	30.37%	90,000	-	44,700	-	-	578,200
Administrative Expenditures	12,754	13,000	14,800	1,800	13.85%	1,800	-	-	-	-	14,800
Building Maintenance	4,505	9,700	6,200	(3,500)	(36.08%)	-	-	-	-	(3,500)	6,200
Materials	11,843	25,300	33,100	7,800	30.83%	-	-	-	-	7,800	33,100
Contracted Services	69,534	56,900	52,700	(4,200)	(7.38%)	(4,200)	-	-	-	-	52,700
Vehicles & Equipment	69,261	76,200	77,800	1,600	2.10%	(14,900)	-	-	-	16,500	77,800
Information Technology	2,823	3,400	3,400	-		-	-	-	-	-	3,400
Repairs & Maintenance	12,039	23,200	22,200	(1,000)	(4.31%)	(1,000)	-	-	-	-	22,200
Insurance	13,600	14,200	13,700	(500)	(3.52%)	(500)	-	-	-	-	13,700
Utilities	10,406	14,800	15,200	400	2.70%	400	-	-	-	-	15,200
Other Expenditures	5,558	5,100	7,600	2,500	49.02%	-	-	2,500	-	-	7,600
Transfers to / from Reserves	4,394	-	-	-		-	-	-	-	-	-
Total Expenditures (Less Payroll)	216,717	241,800	246,700	4,900	2.03%	(18,400)	-	2,500	-	20,800	246,700
Total Expenditures	548,180	685,300	824,900	139,600	20.37%	71,600	-	47,200	-	20,800	824,900
Revenues	(12,340)	(15,300)	(15,300)	-		-	-	-	-	-	(15,300)
Grants	-	(15,300)	(15,900)	(600)	3.92%	-	(6,600)	-	-	-	(21,900)
	-	-	-	-		-	-	-	-	-	-
Total Revenues	(12,340)	(30,600)	(31,200)	(600)	1.96%	-	(6,600)	-	-	-	(37,200)
TOTAL PARKS	535,840	654,700	793,700	139,000	21.23%	71,600	(6,600)	47,200	-	20,800	787,700
TENNIS COURTS											
Repairs & Maintenance	132	500	500	-		-	-	-	-	-	500
Utilities	391	700	700	-		-	-	-	-	-	700
Total Expenditures (Less Payroll)	523	1,200	1,200	-		-	-	-	-	-	1,200
Total Expenditures	523	1,200	1,200	-		-	-	-	-	-	1,200

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL TENNIS COURTS	523	1,200	1,200	-		-	-	-	-	-	1,200
BALL PARKS/DIAMONDS											
Repairs & Maintenance	-	11,000	11,000	-		-	-	-	-	-	11,000
Utilities	1,619	5,000	5,000	-		-	-	-	-	-	5,000
Total Expenditures (Less Payroll)	1,619	16,000	16,000	-		-	-	-	-	-	16,000
Total Expenditures	1,619	16,000	16,000	-		-	-	-	-	-	16,000
	-	-	-	-		-	-	-	-	-	-
Revenues	(3,206)	(29,000)	(29,800)	(800)	2.76%	(800)	-	-	-	-	(29,800)
Total Revenues	(3,206)	(29,000)	(29,800)	(800)	2.76%	(800)	-	-	-	-	(29,800)
TOTAL BALL PARKS/DIAMONDS	(1,587)	(13,000)	(13,800)	(800)	6.15%	(800)	-	-	-	-	(13,800)
SOCCER FIELDS											
Repairs & Maintenance	279	1,000	1,000	-		-	-	-	-	-	1,000
Total Expenditures (Less Payroll)	279	1,000	1,000	-		-	-	-	-	-	1,000
Total Expenditures	279	1,000	1,000	-		-	-	-	-	-	1,000
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SOCCER FIELDS	279	1,000	1,000	-		-	-	-	-	-	1,000
SPECIAL EVENTS											
Payroll	(2)	-	-	-		-	-	-	-	-	-
Total Expenditures (Less Payroll)	-	-	-	-		-	-	-	-	-	-
Total Expenditures	(2)	-	-	-		-	-	-	-	-	-
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SPECIAL EVENTS	(2)	-	-	-		-	-	-	-	-	-
CARTWRIGHT FIELD											
Repairs & Maintenance	-	1,700	1,700	-		-	-	-	-	-	1,700

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	-	1,700	1,700	-		-	-	-	-	-	1,700
Total Expenditures	-	1,700	1,700	-		-	-	-	-	-	1,700
	-	-	-	-		-	-	-	-	-	-
Revenues	(5,090)	(5,500)	(5,500)	-		-	-	-	-	-	(5,500)
Total Revenues	(5,090)	(5,500)	(5,500)	-		-	-	-	-	-	(5,500)
TOTAL CARTWRIGHT FIELD	(5,090)	(3,800)	(3,800)	-		-	-	-	-	-	(3,800)
TOTAL COMMUNITY SERVICES - PARKS	529,963	640,100	778,300	138,200	21.59%	70,800	(6,600)	47,200		20,800	772,300

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	1,854,554	2,534,700	2,560,000	25,300
Revenues / Recoveries	(620,559)	(1,374,300)	(1,452,100)	(77,800)
Net Operating Budget	1,233,995	1,160,400	1,107,900	(52,500)

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	21,000	
Progression	6,100	
Statutory payroll costs / benefit premiums	<u>14,200</u>	41,300

Part Time (PT) Wages & Statutory Payroll Costs

Decrease in Daycamp staff due to one less week of summer vacation	(6,800)	
Decrease in Pool staff due to one less week of summer vacation	<u>(5,100)</u>	(11,900)

Other Expenditures / Revenues

Decrease in Hydro based on prior years actuals	(15,700)	
One time security installation for museum completed in 2020	(1,500)	
Increase in Canada Summer Grant for students	(62,400)	
Increase in pool admissions and programs	(2,500)	
Decrease in daycamp program fees due to one less week in the summer	9,000	
Decrease in SCRC building maintenance - one time shower valve installation budgeted in 2020	(4,500)	
Decrease in SCRC equipment for washroom fixtures purchased in 2020	(4,000)	
Increase in SCRC building maintenance to install a brine filter for the refrigeration plant	6,100	
Decrease in SCRC repairs & maintenance based on actuals	(1,000)	
Decrease in Insurance based on prior year actuals	(1,100)	
Decrease in Blackstock Utilities water	(1,000)	
Increase in Blackstock building maintenance to install handrail identified as insurance priority	1,400	
Decrease in Blackstock building maintenance based on actuals	(1,000)	
Backflow preventors for community halls as mandated by Region	19,200	
Other Miscellaneous Expenses and Revenues	(1,000)	(60,000)

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
COMMUNITY SERVICES - RECREATION & CULTURE**

User Fee Changes:

Minor Hockey - SCRC	(6,200)	
Mojacks	(600)	
Spring & summer rentals	(200)	
Adult Leagues - SCRC	(1,700)	
PP Figure Skating - SCRC	(900)	
Room Rentals	(13,800)	
Private Adult Groups - SCRC	(400)	
Curling Club - BRC	1,100	
Figure Skating - BRC	1,800	
Minor Hockey - BRC	(500)	
Private Groups - BRC	(500)	(21,900)

Other Miscellaneous Expenses and Revenues

Net Decrease in Community Services - Recreation 2021 Operating Budget	(52,500)
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TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Community Services - Rec & Culture

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Community Services - Rec & Culture											
Payroll	1,195,615	1,495,300	1,522,800	27,500	1.84%	27,500	-	-	-	-	1,522,800
Administrative Expenditures	36,686	92,200	93,300	1,100	1.19%	1,100	-	-	-	-	93,300
Professional Services	1,882	5,000	5,000	-	-	-	-	-	-	-	5,000
Building Maintenance	182,790	276,800	300,000	23,200	8.38%	(4,600)	-	3,500	-	24,300	300,000
Materials	11,586	18,000	18,000	-	-	-	-	-	-	-	18,000
Contracted Services	7,610	25,800	25,800	-	-	-	-	-	-	-	25,800
Vehicles & Equipment	35,763	71,500	66,500	(5,000)	(6.99%)	(1,000)	-	-	-	(4,000)	66,500
Information Technology	16,831	18,400	18,200	(200)	(1.09%)	(200)	-	-	-	-	18,200
Insurance	65,747	68,500	67,400	(1,100)	(1.61%)	(1,100)	-	-	-	-	67,400
Utilities	308,169	418,800	402,100	(16,700)	(3.99%)	(16,700)	-	-	-	-	402,100
Grants	26,600	26,600	23,100	(3,500)	(13.16%)	-	-	(3,500)	-	-	23,100
Other Expenditures	963	17,800	17,800	-	-	-	-	-	-	-	17,800
Transfers to / from Reserves	1,383	-	-	-	-	-	-	-	-	-	-
Total Expenditures (Less Payroll)	696,010	1,039,400	1,037,200	(2,200)	(0.21%)	(22,500)	-	-	-	20,300	1,037,200
Total Expenditures	1,891,625	2,534,700	2,560,000	25,300	1.00%	5,000	-	-	-	20,300	2,560,000
	-	-	-	-	-	-	-	-	-	-	-
Revenues	(178,187)	(589,700)	(597,000)	(7,300)	1.24%	4,700	-	-	-	(12,000)	(597,000)
Grants	(27,047)	(76,500)	(138,900)	(62,400)	81.57%	-	(62,400)	-	-	-	(138,900)
User Fees	(452,397)	(708,100)	(716,200)	(8,100)	1.14%	(8,100)	-	-	-	-	(716,200)
Total Revenues	(657,631)	(1,374,300)	(1,452,100)	(77,800)	5.66%	(3,400)	(62,400)	-	-	(12,000)	(1,452,100)
Grand Total	1,233,994	1,160,400	1,107,900	(52,500)	(4.52%)	1,600	(62,400)	-	-	8,300	1,107,900

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Community Services - Rec & Culture

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
COMMUNITY SERVICES - REC & CULTURE											
COMMUNITY SERVICES											
Transfers to / from Reserves	1,383	-	-	-		-	-	-	-	-	-
Total Expenditures (Less Payroll)	1,383	-	-	-		-	-	-	-	-	-
Total Expenditures	1,383	-	-	-		-	-	-	-	-	-
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL COMMUNITY SERVICES	1,383	-	-	-		-	-	-	-	-	-
MUSEUM											
Payroll	89,085	124,400	127,100	2,700	2.17%	2,700	-	-	-	-	127,100
Administrative Expenditures	2,134	7,800	7,800	-		-	-	-	-	-	7,800
Professional Services	1,882	5,000	5,000	-		-	-	-	-	-	5,000
Building Maintenance	10,151	14,300	12,800	(1,500)	(10.49%)	-	-	-	-	(1,500)	12,800
Contracted Services	-	700	700	-		-	-	-	-	-	700
Information Technology	675	800	800	-		-	-	-	-	-	800
Insurance	2,014	2,100	2,100	-		-	-	-	-	-	2,100
Utilities	7,095	9,800	9,300	(500)	(5.10%)	(500)	-	-	-	-	9,300
Other Expenditures	963	9,800	17,800	8,000	82	-	-	-	-	-	9,800
	24,914	50,300	56,300	6,000	11.93%	(500)	-	-	-	(1,500)	48,300
Total Expenditures	113,999	174,700	183,400	8,700	4.98%	2,200	-	-	-	(1,500)	175,400
	-	-	-	-		-	-	-	-	-	-
Revenues	(3,083)	(27,600)	(27,600)	-		-	-	-	-	-	(27,600)
Grants	(27,047)	(25,100)	(28,900)	(3,800)	15.14%	-	(3,800)	-	-	-	(28,900)
Total Revenues	(30,130)	(52,700)	(56,500)	(3,800)	7.21%	-	(3,800)	-	-	-	(56,500)
TOTAL MUSEUM	83,869	122,000	126,900	4,900	4.02%	2,200	(3,800)	-	-	(1,500)	118,900
POOL											
Payroll	39,778	66,800	61,500	(5,300)	(7.93%)	(5,300)	-	-	-	-	61,500
Administrative Expenditures	5,851	7,600	7,600	-		-	-	-	-	-	7,600
Materials	11,586	15,000	15,000	-		-	-	-	-	-	15,000

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Information Technology	148	400	200	(200)	(50.00%)	(200)	-	-	-	-	200
Insurance	1,525	1,600	1,600	-		-	-	-	-	-	1,600
Utilities	6,158	9,000	8,800	(200)	(2.22%)	(200)	-	-	-	-	8,800
Total Expenditures (Less Payroll)	25,268	33,600	33,200	(400)	(1.19%)	(400)	-	-	-	-	33,200
Total Expenditures	65,046	100,400	94,700	(5,700)	(5.68%)	(5,700)	-	-	-	-	94,700
	-	-	-	-		-	-	-	-	-	-
Revenues	(18,755)	(33,800)	(36,300)	(2,500)	7.40%	(2,500)	-	-	-	-	(36,300)
Grants	-	(18,000)	(24,600)	(6,600)	36.67%	-	(6,600)	-	-	-	(24,600)
Total Revenues	(18,755)	(51,800)	(60,900)	(9,100)	17.57%	(2,500)	(6,600)	-	-	-	(60,900)
TOTAL POOL	46,291	48,600	33,800	(14,800)	(30.45%)	(8,200)	(6,600)	-	-	-	33,800
DAYCAMP											
Payroll	54,373	184,000	176,800	(7,200)	(3.91%)	(7,200)	-	-	-	-	176,800
Administrative Expenditures	2,243	25,900	25,900	-		-	-	-	-	-	25,900
Total Expenditures (Less Payroll)	2,243	25,900	25,900	-		-	-	-	-	-	25,900
Total Expenditures	56,616	209,900	202,700	(7,200)	(3.43%)	(7,200)	-	-	-	-	202,700
	-	-	-	-		-	-	-	-	-	-
Revenues	(20,022)	(232,000)	(223,000)	9,000	(3.88%)	9,000	-	-	-	-	(223,000)
Grants	-	(33,400)	(85,400)	(52,000)	155.69%	-	(52,000)	-	-	-	(85,400)
Total Revenues	(20,022)	(265,400)	(308,400)	(43,000)	16.20%	9,000	(52,000)	-	-	-	(308,400)
TOTAL DAYCAMP	36,594	(55,500)	(105,700)	(50,200)	90.45%	1,800	(52,000)	-	-	-	(105,700)
SCUGOG RECREATION CENTRE											
Payroll	668,809	664,600	692,000	27,400	4.12%	27,400	-	-	-	-	692,000
Administrative Expenditures	14,575	19,400	19,400	-		-	-	-	-	-	19,400
Building Maintenance	107,495	161,100	162,700	1,600	0.99%	(3,000)	-	-	-	4,600	162,700
Contracted Services	1,988	3,900	3,900	-		-	-	-	-	-	3,900
Vehicles & Equipment	35,549	67,500	62,500	(5,000)	(7.41%)	(1,000)	-	-	-	(4,000)	62,500
Information Technology	3,356	3,200	3,200	-		-	-	-	-	-	3,200
Insurance	24,675	26,100	25,000	(1,100)	(4.21%)	(1,100)	-	-	-	-	25,000
Utilities	234,455	322,300	307,300	(15,000)	(4.65%)	(15,000)	-	-	-	-	307,300
Total Expenditures (Less Payroll)	422,093	603,500	584,000	(19,500)	(3.23%)	(20,100)	-	-	-	600	584,000
Total Expenditures	1,090,902	1,268,100	1,276,000	7,900	0.62%	7,300	-	-	-	600	1,276,000
	-	-	-	-		-	-	-	-	-	-
Revenues	(48,781)	(141,000)	(154,800)	(13,800)	9.79%	(1,800)	-	-	-	(12,000)	(154,800)

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
User Fees	(390,078)	(614,400)	(624,400)	(10,000)	1.63%	(10,000)	-	-	-	-	(624,400)
Total Revenues	(438,859)	(755,400)	(779,200)	(23,800)	3.15%	(11,800)	-	-	-	(12,000)	(779,200)
TOTAL SCUGOG RECREATION CENTRE	652,043	512,700	496,800	(15,900)	(3.10%)	(4,500)	-	-	-	(11,400)	496,800
RECREATION PROGRAMS											
Payroll	187,936	223,800	230,500	6,700	2.99%	6,700	-	-	-	-	230,500
Administrative Expenditures	10,491	20,000	20,000	-		-	-	-	-	-	20,000
Information Technology	10,884	11,700	11,700	-		-	-	-	-	-	11,700
Total Expenditures (Less Payroll)	21,375	31,700	31,700	-		-	-	-	-	-	31,700
Total Expenditures	209,311	255,500	262,200	6,700	2.62%	6,700	-	-	-	-	262,200
Revenues	-	-	-	-		-	-	-	-	-	-
Total Revenues	(37,072)	(65,000)	(65,000)	-		-	-	-	-	-	(65,000)
TOTAL RECREATION PROGRAMS	172,239	190,500	197,200	6,700	3.52%	6,700	-	-	-	-	197,200
BLACKSTOCK ARENA											
Payroll	44,477	121,100	112,500	(8,600)	(7.10%)	(8,600)	-	-	-	-	112,500
Building Maintenance	19,511	53,600	54,000	400	0.75%	(1,600)	-	-	-	2,000	54,000
Contracted Services	967	2,900	2,900	-		-	-	-	-	-	2,900
Vehicles & Equipment	214	4,000	4,000	-		-	-	-	-	-	4,000
Information Technology	1,423	1,300	1,300	-		-	-	-	-	-	1,300
Insurance	17,972	18,500	18,500	-		-	-	-	-	-	18,500
Utilities	48,196	63,700	62,700	(1,000)	(1.57%)	(1,000)	-	-	-	-	62,700
Total Expenditures (Less Payroll)	88,283	144,000	143,400	(600)	(0.42%)	(2,600)	-	-	-	2,000	143,400
Total Expenditures	132,760	265,100	255,900	(9,200)	(3.47%)	(11,200)	-	-	-	2,000	255,900
Revenues	-	-	-	-		-	-	-	-	-	-
Total Revenues	(14,171)	(37,800)	(37,800)	-		-	-	-	-	-	(37,800)
User Fees	(62,320)	(93,700)	(91,800)	1,900	(2.03%)	1,900	-	-	-	-	(91,800)
Total Revenues	(76,491)	(131,500)	(129,600)	1,900	(1.44%)	1,900	-	-	-	-	(129,600)
TOTAL BLACKSTOCK ARENA	56,269	133,600	126,300	(7,300)	(5.46%)	(9,300)	-	-	-	2,000	126,300
REC & CULTURE ADMIN											
Payroll	111,157	110,600	122,400	11,800	10.67%	11,800	-	-	-	-	122,400
Administrative Expenditures	79	11,500	12,600	1,100	9.57%	1,100	-	-	-	-	12,600
Total Expenditures (Less Payroll)	79	11,500	12,600	1,100	9.57%	1,100	-	-	-	-	12,600

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures	111,236	122,100	135,000	12,900	10.57%	12,900	-	-	-	-	135,000
Revenues	-	(6,200)	(6,200)	-		-	-	-	-	-	(6,200)
Total Revenues	-	(6,200)	(6,200)	-		-	-	-	-	-	(6,200)
TOTAL REC & CULTURE ADMIN	111,236	115,900	128,800	12,900	11.13%	12,900	-	-	-	-	128,800
MARINA											
Building Maintenance	461	2,400	2,400	-		-	-	-	-	-	2,400
Materials	-	3,000	3,000	-		-	-	-	-	-	3,000
Insurance	2,651	2,700	2,700	-		-	-	-	-	-	2,700
Total Expenditures (Less Payroll)	3,112	8,100	8,100	-		-	-	-	-	-	8,100
Total Expenditures	3,112	8,100	8,100	-		-	-	-	-	-	8,100
Revenues	(26,241)	(26,200)	(26,200)	-		-	-	-	-	-	(26,200)
Total Revenues	(26,241)	(26,200)	(26,200)	-		-	-	-	-	-	(26,200)
TOTAL MARINA	(23,129)	(18,100)	(18,100)	-		-	-	-	-	-	(18,100)
COMMUNITY HALL & FACILITIES											
Building Maintenance	39,355	35,300	54,500	19,200	54.39%	-	-	-	-	19,200	54,500
Insurance	4,958	5,300	5,300	-		-	-	-	-	-	5,300
Total Expenditures (Less Payroll)	44,313	40,600	59,800	19,200	47.29%	-	-	-	-	19,200	59,800
Total Expenditures	44,313	40,600	59,800	19,200	47.29%	-	-	-	-	19,200	59,800
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL COMMUNITY HALL & FACILITIES	44,313	40,600	59,800	19,200	47.29%	-	-	-	-	19,200	59,800
LATCHAM											
Building Maintenance	2,455	6,000	6,000	-		-	-	-	-	-	6,000
Contracted Services	3,453	16,100	16,100	-		-	-	-	-	-	16,100
Information Technology	345	1,000	1,000	-		-	-	-	-	-	1,000
Insurance	2,194	2,300	2,300	-		-	-	-	-	-	2,300
Utilities	7,461	7,500	7,500	-		-	-	-	-	-	7,500
Total Expenditures (Less Payroll)	15,908	32,900	32,900	-		-	-	-	-	-	32,900
Total Expenditures	15,908	32,900	32,900	-		-	-	-	-	-	32,900
	-	-	-	-		-	-	-	-	-	-

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Revenues	(8,284)	(16,000)	(16,000)	-		-	-	-	-	-	(16,000)
Total Revenues	(8,284)	(16,000)	(16,000)	-		-	-	-	-	-	(16,000)
TOTAL LATCHAM	7,624	16,900	16,900	-		-	-	-	-	-	16,900
SCUGOG ISLAND											
Building Maintenance	3,364	4,100	4,100	-		-	-	-	-	-	4,100
Contracted Services	1,202	2,200	2,200	-		-	-	-	-	-	2,200
Insurance	1,860	1,900	1,900	-		-	-	-	-	-	1,900
Utilities	4,803	6,500	6,500	-		-	-	-	-	-	6,500
Total Expenditures (Less Payroll)	11,229	14,700	14,700	-		-	-	-	-	-	14,700
Total Expenditures	11,229	14,700	14,700	-		-	-	-	-	-	14,700
Revenues	(1,777)	(4,100)	(4,100)	-		-	-	-	-	-	(4,100)
Total Revenues	(1,777)	(4,100)	(4,100)	-		-	-	-	-	-	(4,100)
TOTAL SCUGOG ISLAND	9,452	10,600	10,600	-		-	-	-	-	-	10,600
SEAGRAVE											
Grants	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SEAGRAVE	3,500	3,500	3,500	-		-	-	-	-	-	3,500
NESTLETON											
Administrative Expenditures	1,313	-	-	-		-	-	-	-	-	-
Grants	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures (Less Payroll)	4,813	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures	4,813	3,500	3,500	-		-	-	-	-	-	3,500
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL NESTLETON	4,813	3,500	3,500	-		-	-	-	-	-	3,500
PRINCE ALBERT											
Grants	3,900	3,900	3,900	-		-	-	-	-	-	3,900

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	3,900	3,900	3,900	-		-	-	-	-	-	3,900
Total Expenditures	3,900	3,900	3,900	-		-	-	-	-	-	3,900
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL PRINCE ALBERT	3,900	3,900	3,900	-		-	-	-	-	-	3,900
SCOUT HALL											
Insurance	2,510	2,600	2,600	-		-	-	-	-	-	2,600
Grants	-	-	-	-		-	-	-	-	-	-
Total Expenditures (Less Payroll)	2,510	2,600	2,600	-		-	-	-	-	-	2,600
Total Expenditures	2,510	2,600	2,600	-		-	-	-	-	-	2,600
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL SCOUT HALL	2,510	2,600	2,600	-		-	-	-	-	-	2,600
GREENBANK											
Grants	8,700	8,700	8,700	-		-	-	-	-	-	8,700
Total Expenditures (Less Payroll)	8,700	8,700	8,700	-		-	-	-	-	-	8,700
Total Expenditures	8,700	8,700	8,700	-		-	-	-	-	-	8,700
Revenues	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL GREENBANK	8,700	8,700	8,700	-		-	-	-	-	-	8,700
CAESAREA											
Grants	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures (Less Payroll)	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL CAESAREA	3,500	3,500	3,500	-		-	-	-	-	-	3,500
TOWN HALL 1873											
Insurance	5,388	5,400	5,400	-		-	-	-	-	-	5,400
Grants	-	-	-	-		-	-	-	-	-	-

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Total Expenditures (Less Payroll)	5,388	5,400	5,400	-		-	-	-	-	-	5,400
Total Expenditures	5,388	5,400	5,400	-		-	-	-	-	-	5,400
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL TOWN HALL 1873	5,388	5,400	5,400	-		-	-	-	-	-	5,400
UTICA											
Building Maintenance	-	-	3,500	3,500		-	-	3,500	-	-	3,500
Grants	3,500	3,500	-	(3,500)		-	-	(3,500)	-	-	-
Total Expenditures (Less Payroll)	3,500	3,500	3,500	-		-	-	-	-	-	3,500
Total Expenditures	3,500	3,500	3,500	-		-	-	-	-	-	3,500
	-	-	-	-		-	-	-	-	-	-
Total Revenues	-	-	-	-		-	-	-	-	-	-
TOTAL UTICA	3,500	3,500	3,500	-		-	-	-	-	-	3,500
TOTAL COMMUNITY SERVICES - REC & CULTURE	1,233,995	1,152,400	1,107,900	(44,500)	(3.86%)	1,600	(62,400)			8,300	1,099,900

**TOWNSHIP OF SCUGOG
2021 OPERATING BUDGET SUMMARY
DEVELOPMENT SERVICES**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	1,328,338	1,514,500	1,585,900	71,400
Revenues / Recoveries	(1,071,060)	(688,000)	(640,400)	47,600
Net Operating Budget	257,278	826,500	945,500	119,000

Budget Summary

Full Time Wages & Benefits

Salary / wage rate increase	14,600	
Progressions	5,400	
Statutory payroll costs / benefit premiums	<u>12,100</u>	32,100

Budget Neutral

Budget neutral transfer of licenses to corporate services	(10,000)	
	<u></u>	(10,000)

Other Expenditures / Revenues

Decrease in projected Planning revenue for 2021 - reduction of applications	93,300	
Increase in committee adjustment fees - increase in minor variation applications	(19,800)	
Increase in Canada Summer Grant for students	(3,100)	
Increase in planning and by-law legal fees - animal control legal case	7,000	
Increase in repairs & maint building	1,600	
Increase in clothing by-law - PT By-Law Officer	3,200	
Increase in supplies by-law - parking books	1,100	
Increase in repairs & maint by-law	2,500	
Slight increase in animal shelter operating expenses per Uxbridge estimates	5,800	
Reduce Provincial Offenses revenue - courts are closed	2,500	
Difference between PT by-law and costs	2,700	
Other miscellaneous expenses and revenues	<u>100</u>	96,900

Net Increase in Development Services 2021 Operating Budget

119,000

TOWNSHIP OF SCUGOG

2021 Operating Summary

Department: Development Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Development Services											
Payroll	941,728	985,300	1,119,900	134,600	13.66%	32,135	-	-	74,800	27,665	1,119,900
Administrative Expenditures	177,133	220,000	233,700	13,700	6.23%	5,850	-	-	7,850	-	233,700
Professional Services	27,857	72,500	79,500	7,000	9.66%	-	7,000	-	-	-	79,500
Building Maintenance	16,900	22,800	24,400	1,600	7.02%	3,460	(1,860)	-	-	-	24,400
Contracted Services	24,917	31,400	31,400	-		-	-	-	-	-	31,400
Vehicles & Equipment	4,028	9,000	10,000	1,000	11.11%	-	-	-	-	1,000	10,000
Information Technology	10,440	10,500	800	(9,700)	(92.38%)	-	-	(10,000)	300	-	800
Repairs & Maintenance	191	-	1,500	1,500		-	-	-	-	1,500	1,500
Insurance	10,551	8,400	8,500	100	1.19%	100	-	-	-	-	8,500
Utilities	54,289	57,600	57,600	-		-	-	-	-	-	57,600
Committees	-	-	-	-		-	-	-	-	-	-
Other Expenditures	10,303	47,000	46,800	(200)	(0.43%)	(200)	-	-	-	-	46,800
Transfers to / from Reserves	50,000	50,000	50,000	-		-	-	-	-	-	50,000
Total Expenditures (Less Payroll)	386,609	529,200	544,200	15,000	2.83%	9,210	5,140	(10,000)	8,150	2,500	544,200
Total Expenditures	1,328,337	1,514,500	1,664,100	149,600	9.88%	41,345	5,140	(10,000)	82,950	30,165	1,664,100
Revenues	(1,071,060)	(688,000)	(637,300)	50,700	(7.37%)	75,700	-	-	-	(25,000)	(637,300)
Grants	-	-	(3,100)	(3,100)		-	(3,100)	-	-	-	(3,100)
Transfers from Reserve	-	-	(78,200)	(78,200)		-	-	-	(78,200)	-	(78,200)
Total Revenues	(1,071,060)	(688,000)	(718,600)	(30,600)	4.45%	75,700	(3,100)	-	(78,200)	(25,000)	(718,600)
Grand Total	257,277	826,500	945,500	119,000	14.40%	117,045	2,040	(10,000)	4,750	5,165	945,500

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Development Services

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
DEVELOPMENT SERVICES											
PLANNING											
Payroll	226,690	238,000	245,100	7,100	2.98%	7,100	-	-	-	-	245,100
Administrative Expenditures	2,426	11,300	11,200	(100)	(0.88%)	(100)	-	-	-	-	11,200
Professional Services	23,595	64,500	69,500	5,000	7.75%	-	5,000	-	-	-	69,500
Transfers to / from Reserves	50,000	50,000	50,000	-		-	-	-	-	-	50,000
Total Expenditures (Less Payroll)	76,021	125,800	130,700	4,900	3.90%	(100)	5,000	-	-	-	130,700
Total Expenditures	302,711	363,800	375,800	12,000	3.30%	7,000	5,000	-	-	-	375,800
Revenues	(241,048)	(293,900)	(220,400)	73,500	(25.01%)	73,500	-	-	-	-	(220,400)
Grants	-	-	(3,100)	(3,100)		-	(3,100)	-	-	-	(3,100)
Total Revenues	(241,048)	(293,900)	(223,500)	70,400	(23.95%)	73,500	(3,100)	-	-	-	(223,500)
TOTAL PLANNING	61,663	69,900	152,300	82,400	117.88%	80,500	1,900	-	-	-	152,300
BUILDING											
Payroll	195,808	211,200	297,100	85,900	40.67%	11,100	-	-	74,800	-	297,100
Administrative Expenditures	3,733	10,300	13,700	3,400	33.01%	-	-	-	3,400	-	13,700
Professional Services	2,620	5,000	5,000	-		-	-	-	-	-	5,000
Building Maintenance	16,900	5,000	24,400	19,400	388.00%	3,460	(1,860)	-	-	-	6,600
	22,471	27,000	27,000	-		-	-	-	-	-	27,000
Vehicles & Equipment	1,292	4,000	4,000	-		-	-	-	-	-	4,000
Information Technology	10,200	10,000	-	(10,000)		-	-	(10,000)	-	-	-
Insurance	8,195	6,000	6,000	-		-	-	-	-	-	6,000
Utilities	54,289	57,600	57,600	-		-	-	-	-	-	57,600
Total Expenditures (Less Payroll)	119,700	124,900	137,700	12,800	10.25%	3,460	(1,860)	(10,000)	3,400	-	119,900
Total Expenditures	315,508	336,100	434,800	98,700	29.37%	14,560	(1,860)	(10,000)	78,200	-	417,000

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
	-	-	-	-		-	-	-	-	-	-
Revenues	(744,811)	(301,800)	(301,800)	-		-	-	-	-	-	(301,800)
Transfers from Reserve	-	-	(78,200)	(78,200)		-	-	-	(78,200)	-	(78,200)
Total Revenues	(744,811)	(301,800)	(380,000)	(78,200)	25.91%	-	-	-	(78,200)	-	(380,000)
TOTAL BUILDING	(429,303)	34,300	54,800	20,500	59.77%	14,560	(1,860)	(10,000)	-	-	37,000
DEVELOPMENT SERVICES											
Payroll	353,350	360,100	370,500	10,400	2.89%	10,400	-	-	-	-	370,500
Administrative Expenditures	2,057	7,700	7,700	-		-	-	-	-	-	7,700
Professional Services	1,566	-	-	-		-	-	-	-	-	-
Committees	-	-	-	-		-	-	-	-	-	-
Other Expenditures	10,303	47,000	46,800	(200)	(0.43%)	(200)	-	-	-	-	46,800
Total Expenditures (Less Payroll)	13,926	54,700	54,500	(200)	(0.37%)	(200)	-	-	-	-	54,500
Total Expenditures	367,276	414,800	425,000	10,200	2.46%	10,200	-	-	-	-	425,000
	-	-	-	-		-	-	-	-	-	-
Revenues	(12,000)	(12,000)	(12,000)	-		-	-	-	-	-	(12,000)
Total Revenues	(12,000)	(12,000)	(12,000)	-		-	-	-	-	-	(12,000)
TOTAL DEVELOPMENT SERVICES	355,276	402,800	413,000	10,200	2.53%	10,200	-	-	-	-	413,000
BY-LAW											
Payroll	164,160	171,300	202,500	31,200	18.21%	3,535	-	-	-	27,665	202,500
Administrative Expenditures	1,202	7,800	12,400	4,600	58.97%	150	-	-	4,450	-	12,400
Professional Services	75	3,000	5,000	2,000	66.67%	-	2,000	-	-	-	5,000
Vehicles & Equipment	2,736	5,000	6,000	1,000	20.00%	-	-	-	-	1,000	6,000
Information Technology	240	500	800	300	60.00%	-	-	-	300	-	800
Repairs & Maintenance	191	-	1,500	1,500		-	-	-	-	1,500	1,500
Insurance	1,788	1,800	1,900	100	5.56%	100	-	-	-	-	1,900
Total Expenditures (Less Payroll)	6,232	18,100	27,600	9,500	52.49%	250	2,000	-	4,750	2,500	27,600
Total Expenditures	170,392	189,400	230,100	40,700	21.49%	3,785	2,000	-	4,750	30,165	230,100
	-	-	-	-		-	-	-	-	-	-

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
Revenues	(62,626)	(64,800)	(87,600)	(22,800)	35.19%	2,200	-	-	-	(25,000)	(87,600)
Total Revenues	(62,626)	(64,800)	(87,600)	(22,800)	35.19%	2,200	-	-	-	(25,000)	(87,600)
TOTAL BY-LAW	107,766	124,600	142,500	17,900	14.37%	5,985	2,000	-	4,750	5,165	142,500
ANIMAL CONTROL											
Payroll	1,721	4,700	4,700	-		-	-	-	-	-	4,700
Administrative Expenditures	167,716	182,900	188,700	5,800	3.17%	5,800	-	-	-	-	188,700
Contracted Services	2,446	4,400	4,400	-		-	-	-	-	-	4,400
Insurance	568	600	600	-		-	-	-	-	-	600
Total Expenditures (Less Payroll)	170,730	187,900	193,700	5,800	3.09%	5,800	-	-	-	-	193,700
Total Expenditures	172,451	192,600	198,400	5,800	3.01%	5,800	-	-	-	-	198,400
	-	-	-	-		-	-	-	-	-	-
Revenues	(10,575)	(15,500)	(15,500)	-		-	-	-	-	-	(15,500)
Total Revenues	(10,575)	(15,500)	(15,500)	-		-	-	-	-	-	(15,500)
TOTAL ANIMAL CONTROL	161,876	177,100	182,900	5,800	3.27%	5,800	-	-	-	-	182,900
TOTAL DEVELOPMENT SERVICES	257,278	808,700	945,500	136,800	16.92%	117,045	2,040	(10,000)	4,750	5,165	927,700

**2021 OPERATING BUDGET SUMMARY
LIBRARY SERVICES**

	2020 Estimated Actuals	2020 Budget	2021 Budget	Increase / (Decrease)
Operating Expenditures	684,200	684,200	692,300	8,100
Revenues / Recoveries				-
Net Operating Budget	684,200	684,200	692,300	8,100

Budget Summary

Full Time & Part Time (PT) Wages & Benefits

Salary / wage rate increase / statutory payroll costs 16,900

Other Expenditures / Revenues

Decrease in IT expenditures (4,000)

Decrease in Utility expenses (8,800)

Decrease in Administrative expenses (4,000)

Decrease in Revenues 8,000

Net Increase in Library 2021 Operating Budget 8,100

TOWNSHIP OF SCUGOG

2021 Operating Budget

Department: Library

1 Department Submission	2020 Estimated Actuals	Approved 2020 Budget	2021 Budget Request	Budget Increase / Decrease	% Change	Maintain Service Level	Service Level Change	Budget Neutral Transfers	Growth Related Change	New / Other	2021 Budget Request
LIBRARY											
Grants	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Expenditures (Less Payroll)	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Expenditures	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
Total Revenues											
TOTAL LIBRARY	684,200	684,200	692,300	8,100	1.18%	8,100					692,300
TOTAL LIBRARY	684,200	684,200	692,300	8,100	1.18%	8,100					692,300