TOWNSHIP OF Scugog

# 2024 Draft Operating Budget

# Operating Budget Summary

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# ALL DEPARTMENTS

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *23,943,790* | 23,912,500 | 26,083,610 | 2,171,110 |
| **Revenues / Recoveries** | *(8,247,681)* | (6,321,000) | (6,791,600) | (470,600) |
| **PIL's & Supplementary** | *(421,590)* | (325,000) | (325,000) | - |
| **Tax Revenue** | *(17,266,493)* | (17,266,500) | (17,554,850) | (288,350) |
| **Net Operating Budget** | | **-** | **1,412,160** | **1,412,160** |

**Budget Summary**

| | | |
|---|---|---|
| **Tax and Related Revenues** | | |
| Increase in the estimated assessment growth | | (288,350) |
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 117,510 | |
| Part time wage rate increase | 149,650 | |
| Progression | 45,680 | |
| Annualized 2023 positions | 49,500 | |
| New positions for 2023 | 20,000 | |
| Statutory payroll costs / benefit premiums | 176,420 | |
| | | 558,760 |
| **Transfers to Reserves** | | |
| 3% Roads Levy Reserve | 526,640 | |
| 0.5% levy directed to Building and Facilities Reserve | 87,780 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | 87,780 | |
| | | 702,200 |
| **Other Department Expenses and Revenues** | | |
| Mayor and Council | 7,700 | |
| CAO and HR | 9,300 | |
| Corporate Services | 84,100 | |
| Finance | (175,000) | |
| Fire and Emergency Services | 61,300 | |
| Public Works and Infrastructure Services | 209,000 | |
| Community Services | 133,600 | |
| Development Services | 97,300 | |
| Library | 12,250 | |
| | | 439,550 |
| **Net Increase in 2024 Operating Budget** | | **1,412,160** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## BY DEPARTMENT

| | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|
| **Mayor & Council** | **347,600** | **369,400** | **21,800** | **6.27%** | **15,800** | **4,500** | | | **1,500** | **369,400** |
| **Office of the CAO** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |
| **Corporate Services** | **1,246,800** | **1,387,500** | **140,700** | **11.28%** | **48,900** | **17,500** | **16,100** | **(2,500)** | **60,700** | **1,387,500** |
| **Finance** | **216,700** | **68,500** | **(148,200)** | **(68.39%)** | **(166,600)** | **500** | | | **17,900** | **68,500** |
| **Fire & Emergency Services** | **2,029,300** | **2,116,500** | **87,200** | **4.30%** | **51,400** | **35,300** | **(3,000)** | | **3,500** | **2,116,500** |
| **Public Works & Infrastructure Services** | **8,913,200** | **9,930,510** | **1,017,310** | **11.41%** | **312,910** | | **(600)** | | **705,000** | **9,930,510** |
| **Community Services** | **2,268,600** | **2,531,300** | **262,700** | **11.58%** | **243,000** | **10,100** | **(10,700)** | | **20,300** | **2,531,300** |
| **Development Services** | **1,039,900** | **1,252,000** | **212,100** | **20.40%** | **126,200** | **108,900** | **(1,800)** | **(43,700)** | **22,500** | **1,252,000** |
| **Library** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| **Total Township of Scugog** | **17,591,500** | **19,292,010** | **1,700,510** | **9.67%** | **715,510** | **199,800** | | **(46,200)** | **831,400** | **19,292,010** |

| | |
|---|---|
| **PIL's and Supplementary** | **(325,000)** |
| **Total to be raised from Taxes** | **18,967,010** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## BY CATEGORY

| | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | **10,684,600** | **11,203,910** | **519,310** | **4.86%** | **519,310** | | | | | **11,203,910** |
| Materials, Supplies and Services | 5,864,800 | 6,402,500 | **537,700** | **9.17%** | 297,500 | 81,400 | (7,000) | 75,500 | 90,300 | 6,402,500 |
| Contracted Services | 731,400 | 944,800 | **213,400** | **29.18%** | 76,500 | 89,900 | 7,000 | 40,000 | | 944,800 |
| Interest, Rent and Financial Expenses | 505,600 | 518,900 | **13,300** | **2.63%** | 8,300 | | | | 5,000 | 518,900 |
| Amortization | | | | | | | | | | |
| Transfers to Other entities | 835,100 | 901,300 | **66,200** | **7.93%** | 30,700 | 35,500 | | | | 901,300 |
| Other Expenses | 342,000 | 351,000 | **9,000** | **2.63%** | (8,000) | 15,500 | | | 1,500 | 351,000 |
| Transfers to Reserve | 4,949,000 | 5,761,200 | **812,200** | **16.41%** | 65,000 | | | | 747,200 | 5,761,200 |
| **Total Expenditures (less Payroll)** | **13,227,900** | **14,879,700** | **1,651,800** | **12.49%** | **470,000** | **222,300** | | **115,500** | **844,000** | **14,879,700** |
| **Total Expenditures** | **23,912,500** | **26,083,610** | **2,171,110** | **9.08%** | **989,310** | **222,300** | | **115,500** | **844,000** | **26,083,610** |
| | | | | | | | | | | |
| Revenues | (1,519,700) | (1,832,200) | **(312,500)** | **20.56%** | (261,500) | (6,000) | | | (45,000) | (1,832,200) |
| Grants / Government Transfers | (1,492,100) | (1,395,600) | **96,500** | **(6.47%)** | 96,500 | | | | | (1,395,600) |
| User charges, licenses and fines | (3,060,100) | (3,279,300) | **(219,200)** | **7.16%** | (108,800) | (6,500) | | (102,500) | (1,400) | (3,279,300) |
| Transfers from Reserve | (249,100) | (284,500) | **(35,400)** | **14.21%** | | (10,000) | | (59,200) | 33,800 | (284,500) |
| **Total Revenues** | **(6,321,000)** | **(6,791,600)** | **(470,600)** | **7.45%** | **(273,800)** | **(22,500)** | | **(161,700)** | **(12,600)** | **(6,791,600)** |
| **Grand Total** | **17,591,500** | **19,292,010** | **1,700,510** | **9.67%** | **715,510** | **199,800** | | **(46,200)** | **831,400** | **19,292,010** |

| | |
|---|---|
| **PIL's and Supplementary** | **(325,000)** |
| **Total to be raised from Taxes** | **18,967,010** |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**BY CATEGORY**

| | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|
| Payroll | | | | | | | | | | |
| Salaries & Wages | 8,478,500 | 8,821,390 | 342,890 | 4.04% | 342,890 | | | | | 8,821,390 |
| Benefits | 2,206,100 | 2,382,520 | 176,420 | 8.00% | 176,420 | | | | | 2,382,520 |
| **Total Payroll** | **10,684,600** | **11,203,910** | **519,310** | **4.86%** | **519,310** | | | | | **11,203,910** |
| Materials, Supplies and Services | | | | | | | | | | |
| Materials and Supplies | 376,600 | 408,600 | **32,000** | **8.50%** | 28,300 | 7,000 | (3,300) | | | 408,600 |
| Professional Fees | 579,100 | 750,100 | **171,000** | **29.53%** | 24,400 | 37,700 | 1,800 | 75,500 | 31,600 | 750,100 |
| Repairs and Maintenance | 3,000,700 | 3,243,500 | **242,800** | **8.09%** | 240,900 | 9,400 | (5,500) | | (2,000) | 3,243,500 |
| Information Technology | 664,500 | 761,200 | **96,700** | **14.55%** | 8,700 | 27,300 | | | 60,700 | 761,200 |
| Building Maintenance | 15,300 | 15,300 | | | | | | | | 15,300 |
| Vehicles | 481,100 | 464,500 | **(16,600)** | **(3.45%)** | (16,600) | | | | | 464,500 |
| Utilities | 747,500 | 759,300 | **11,800** | **1.58%** | 11,800 | | | | | 759,300 |
| **Total Materials, Supplies and Services** | 5,864,800 | 6,402,500 | **537,700** | **9.17%** | 297,500 | 81,400 | (7,000) | 75,500 | 90,300 | 6,402,500 |
| Contracted Services | | | | | | | | | | |
| Contracted Services | 185,200 | 248,200 | **63,000** | **34.02%** | 23,000 | | | 40,000 | | 248,200 |
| Contracted Maint | 183,500 | 209,400 | **25,900** | **14.11%** | 14,900 | 4,000 | 7,000 | | | 209,400 |
| Contracted Instructor | 53,500 | 93,500 | **40,000** | **74.77%** | 40,000 | | | | | 93,500 |
| Contract Animal shared costs | 201,700 | 287,100 | **85,400** | **42.34%** | | 85,400 | | | | 287,100 |
| Waste Disposal | 17,600 | 18,100 | **500** | **2.84%** | 500 | | | | | 18,100 |
| Security | 6,800 | 7,100 | **300** | **4.41%** | (200) | 500 | | | | 7,100 |
| Caretaking | 43,100 | 41,400 | **(1,700)** | **(3.94%)** | (1,700) | | | | | 41,400 |
| Environmental Reporting | 40,000 | 40,000 | | | | | | | | 40,000 |
| **Total Contracted Services** | 731,400 | 944,800 | **213,400** | **29.18%** | 76,500 | 89,900 | 7,000 | 40,000 | | 944,800 |
| Interest, Rent and Financial Expenses | | | | | | | | | | |
| Interest | 48,200 | 45,400 | **(2,800)** | **(5.81%)** | (2,800) | | | | | 45,400 |
| Financial Expenses | 49,400 | 53,800 | **4,400** | **8.91%** | 4,400 | | | | | 53,800 |
| Rent | 37,800 | 37,800 | | | | | | | | 37,800 |
| Insurance | 370,200 | 381,900 | **11,700** | **3.16%** | 6,700 | | | | 5,000 | 381,900 |
| **Total Interest, Rent and Financial Expenses** | 505,600 | 518,900 | **13,300** | **2.63%** | 8,300 | | | | 5,000 | 518,900 |
| Transfers to Other entities | | | | | | | | | | |
| Grants to Others - Internal | 773,100 | 823,800 | **50,700** | **6.56%** | 30,700 | 20,000 | | | | 823,800 |
| Grants to Others - External | 62,000 | 77,500 | **15,500** | **25.00%** | | 15,500 | | | | 77,500 |
| **Total Transfers to Other entities** | 835,100 | 901,300 | **66,200** | **7.93%** | 30,700 | 35,500 | | | | 901,300 |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**BY CATEGORY**

| | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|
| Other Expenses | | | | | | | | | | |
| Expenses General | 108,700 | 114,000 | **5,300** | **4.88%** | (10,700) | 14,500 | | | 1,500 | 114,000 |
| Expense Greenbank Airways | | | | | | | | | | |
| Expense Emergency Planning | 5,000 | 5,000 | | | | | | | | 5,000 |
| Expense Programming | 1,800 | 1,800 | | | | | | | | 1,800 |
| Expense Exhibit | 7,000 | 7,000 | | | | | | | | 7,000 |
| Expense Archives/Conserv | 2,000 | 3,000 | **1,000** | **50.00%** | | 1,000 | | | | 3,000 |
| Minutes of Settlement | 85,000 | 85,000 | | | | | | | | 85,000 |
| Debenture Principal | 132,500 | 135,200 | **2,700** | **2.04%** | 2,700 | | | | | 135,200 |
| Requisitons-Levy | | | | | | | | | | |
| **Total Other Expenses** | 342,000 | 351,000 | **9,000** | **2.63%** | (8,000) | 15,500 | | | 1,500 | 351,000 |
| Transfers to Reserve | | | | | | | | | | |
| Trf to MP Reserve | 1,159,700 | 1,269,700 | **110,000** | **9.49%** | 65,000 | | | | 45,000 | 1,269,700 |
| Trf to INS Reserve | | | | | | | | | | |
| Trf to ENV Reserve | 50,000 | 50,000 | | | | | | | | 50,000 |
| Trf to ELE Reserve | 30,000 | 30,000 | | | | | | | | 30,000 |
| Trf to DepFor Reserve | | | | | | | | | | |
| Trf to RDS R/F | 3,653,300 | 4,355,500 | **702,200** | **19.22%** | | | | | 702,200 | 4,355,500 |
| Trf to FAC R/F | | | | | | | | | | |
| Trf to VEH R/F | | | | | | | | | | |
| Trf to MFAC R/F | 56,000 | 56,000 | | | | | | | | 56,000 |
| Trf to HYD R/F | | | | | | | | | | |
| **Total Transfers to Reserve** | 4,949,000 | 5,761,200 | **812,200** | **16.41%** | 65,000 | | | | 747,200 | 5,761,200 |
| **Total Expenditures (less Payroll)** | **13,227,900** | **14,879,700** | **1,651,800** | **12.49%** | **470,000** | **222,300** | | **115,500** | **844,000** | **14,879,700** |
| **Total Expenditures** | **23,912,500** | **26,083,610** | **2,171,110** | **9.08%** | **989,310** | **222,300** | | **115,500** | **844,000** | **26,083,610** |
| | | | | | | | | | | |
| Revenues | | | | | | | | | | |
| OLG Revenue | (975,000) | (1,040,000) | **(65,000)** | **6.67%** | (65,000) | | | | | (1,040,000) |
| Bank/Investment Interest | (325,000) | (500,000) | **(175,000)** | **53.85%** | (175,000) | | | | | (500,000) |
| Donations | (9,900) | (9,900) | | | | | | | | (9,900) |
| Sponsorship | | (12,600) | **(12,600)** | | (6,600) | (6,000) | | | | (12,600) |
| Misc Revenue | (46,800) | (46,800) | | | | | | | | (46,800) |
| Services For Others | (1,000) | (1,000) | | | | | | | | (1,000) |
| HST Rebate Payroll | | | | | | | | | | |
| Revenue General | (42,800) | (55,400) | **(12,600)** | **29.44%** | (12,600) | | | | | (55,400) |
| Surcharge | | | | | | | | | | |
| Contr fr Others | (4,000) | (4,000) | | | | | | | | (4,000) |
| Cost Recovery | | | | | | | | | | |
| Cost Recovery Capital Projects | (115,200) | (117,500) | **(2,300)** | **2.00%** | (2,300) | | | | | (117,500) |
| Tangible Capital Assets | | (45,000) | **(45,000)** | | | | | | (45,000) | (45,000) |
| **Total Revenues** | (1,519,700) | (1,832,200) | **(312,500)** | **20.56%** | (261,500) | (6,000) | | | (45,000) | (1,832,200) |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**BY CATEGORY**

| | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|
| Grants / Government Transfers | | | | | | | | | | |
| Canada Grants | (177,700) | (58,300) | **119,400** | **(67.19%)** | 119,400 | | | | | (58,300) |
| Ontario Grants | (1,306,000) | (1,328,900) | **(22,900)** | **1.75%** | (22,900) | | | | | (1,328,900) |
| Municipal and Other Grants | (8,400) | (8,400) | | | | | | | | (8,400) |
| **Total Grants / Government Transfers** | (1,492,100) | (1,395,600) | **96,500** | **(6.47%)** | 96,500 | | | | | (1,395,600) |
| User charges, licenses and fines | | | | | | | | | | |
| User Charges | (809,700) | (884,700) | **(75,000)** | **9.26%** | (73,600) | | | | (1,400) | (884,700) |
| Licenses & permits | (718,600) | (833,700) | **(115,100)** | **16.02%** | (6,100) | (6,500) | | (102,500) | | (833,700) |
| Fines & penalties | (637,500) | (673,200) | **(35,700)** | **5.60%** | (35,700) | | | | | (673,200) |
| Rent | (894,300) | (887,700) | **6,600** | **(0.74%)** | 6,600 | | | | | (887,700) |
| **Total User charges, licenses and fines** | (3,060,100) | (3,279,300) | **(219,200)** | **7.16%** | (108,800) | (6,500) | | (102,500) | (1,400) | (3,279,300) |
| Transfers from Reserve | | | | | | | | | | |
| Trf fr MP Res | (86,300) | (52,500) | **33,800** | **(39.17%)** | | | | | 33,800 | (52,500) |
| Trf fr INS Res | | (10,000) | **(10,000)** | | | (10,000) | | | | (10,000) |
| Trf fr BLDG R/F | (162,800) | (222,000) | **(59,200)** | **36.36%** | | | | (59,200) | | (222,000) |
| **Total Transfers from Reserve** | (249,100) | (284,500) | **(35,400)** | **14.21%** | | (10,000) | | (59,200) | 33,800 | (284,500) |
| **Total Revenues** | **(6,321,000)** | **(6,791,600)** | **(470,600)** | **7.45%** | **(273,800)** | **(22,500)** | | **(161,700)** | **(12,600)** | **(6,791,600)** |
| **Grand Total** | **17,591,500** | **19,292,010** | **1,700,510** | **9.67%** | **715,510** | **199,800** | | **(46,200)** | **831,400** | **19,292,010** |

| | |
|---|---|
| **PIL's and Supplementary** | **(325,000)** |
| **Total to be raised from Taxes** | **18,967,010** |

# Mayor & Council

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# MAYOR & COUNCIL

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *328,142* | 347,600 | 369,400 | 21,800 |
| **Revenues / Recoveries** | - | - | - | - |
| **Net Operating Budget** | ***328,142*** | **347,600** | **369,400** | **21,800** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 3,700 | |
| Statutory payroll costs / benefit premiums | 10,400 | |
| | | 14,100 |
| **Other Expenditures / Revenues** | | |
| Increase in general expenses for meetings and promotional items | 5,000 | |
| Increase in Mayor's Levee expenses | 1,500 | |
| Increase in conference & seminar registration | 1,500 | |
| Increase in legal fees | 1,000 | |
| Increase in internal allocation for insurance | 100 | |
| Decrease in telecommunications equipment | (1,000) | |
| Decrease in memberships & subscriptions based on prior year actuals | (400) | |
| | | 7,700 |
| **Net Increase in Mayor & Council 2024 Operating Budget** | | **21,800** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - MAYOR & COUNCIL

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 243,821 | 245,300 | 249,000 | **3,700** | **1.51%** | 3,700 | | | | | 249,000 |
| Benefits | 61,528 | 69,500 | 79,900 | **10,400** | **14.96%** | 10,400 | | | | | 79,900 |
| **Total Payroll** | **305,349** | **314,800** | **328,900** | **14,100** | **4.48%** | **14,100** | | | | | **328,900** |
| Materials, Supplies and Services | | | | | | | | | | | |
| Professional Fees | 15,681 | 20,100 | 22,200 | **2,100** | **10.45%** | 2,100 | | | | | 22,200 |
| Information Technology | 1,527 | 6,000 | 5,000 | **(1,000)** | **(16.67%)** | (1,000) | | | | | 5,000 |
| Vehicles | 1,192 | 2,500 | 2,500 | | | | | | | | 2,500 |
| **Total Materials, Supplies and Services** | 18,400 | 28,600 | 29,700 | **1,100** | **3.85%** | 1,100 | | | | | 29,700 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Insurance | 1,280 | 1,200 | 1,300 | **100** | **8.33%** | 100 | | | | | 1,300 |
| **Total Interest, Rent and Financial Expenses** | 1,280 | 1,200 | 1,300 | **100** | **8.33%** | 100 | | | | | 1,300 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 3,059 | 3,000 | 9,500 | **6,500** | **216.67%** | 500 | 4,500 | | | 1,500 | 9,500 |
| **Total Other Expenses** | 3,059 | 3,000 | 9,500 | **6,500** | **216.67%** | 500 | 4,500 | | | 1,500 | 9,500 |
| **Total Expenditures (less Payroll)** | **22,739** | **32,800** | **40,500** | **7,700** | **23.48%** | **1,700** | **4,500** | | | **1,500** | **40,500** |
| **Total Expenditures** | **328,088** | **347,600** | **369,400** | **21,800** | **6.27%** | **15,800** | **4,500** | | | **1,500** | **369,400** |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | | | | | | | | | | | |
| **Total User charges, licenses and fines** | | | | | | | | | | | |
| **Total Revenues** | | | | | | | | | | | |
| **Grand Total** | **328,088** | **347,600** | **369,400** | **21,800** | **6.27%** | **15,800** | **4,500** | | | **1,500** | **369,400** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - MAYOR & COUNCIL

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Mayor & Council** | | | | | | | | | | | |
| **MAYOR & COUNCIL** | | | | | | | | | | | |
| **Payroll** | **305,349** | **314,800** | **328,900** | **14,100** | **4.48%** | **14,100** | | | | | **328,900** |
| Materials, Supplies and Services | 18,400 | 28,600 | 29,700 | **1,100** | **3.85%** | 1,100 | | | | | 29,700 |
| Interest, Rent and Financial Expenses | 1,280 | 1,200 | 1,300 | **100** | **8.33%** | 100 | | | | | 1,300 |
| Other Expenses | 2,816 | 3,000 | 8,000 | **5,000** | **166.67%** | 500 | 4,500 | | | | 8,000 |
| **Total Expenditures (less Payroll)** | **22,496** | **32,800** | **39,000** | **6,200** | **18.90%** | **1,700** | **4,500** | | | | **39,000** |
| **Total Expenditures** | **327,845** | **347,600** | **367,900** | **20,300** | **5.84%** | **15,800** | **4,500** | | | | **367,900** |
| **Total Revenues** | | | | | | | | | | | |
| **Total MAYOR & COUNCIL** | **327,845** | **347,600** | **367,900** | **20,300** | **5.84%** | **15,800** | **4,500** | | | | **367,900** |
| **SPECIAL EVENTS** | | | | | | | | | | | |
| Other Expenses | 243 | | 1,500 | **1,500** | | | | | | 1,500 | 1,500 |
| **Total Expenditures (less Payroll)** | **243** | | **1,500** | **1,500** | | | | | | **1,500** | **1,500** |
| **Total Expenditures** | **243** | | **1,500** | **1,500** | | | | | | **1,500** | **1,500** |
| User charges, licenses and fines | | | | | | | | | | | |
| **Total Revenues** | | | | | | | | | | | |
| **Total SPECIAL EVENTS** | **243** | | **1,500** | **1,500** | | | | | | **1,500** | **1,500** |
| **Total Mayor & Council** | **328,088** | **347,600** | **369,400** | **21,800** | **6.27%** | **15,800** | **4,500** | | | **1,500** | **369,400** |

# Office of the CAO & Human Resources

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# OFFICE OF THE CAO & HUMAN RESOURCES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *753,178* | 790,900 | 846,100 | 55,200 |
| **Revenues / Recoveries** | *(18,810)* | - | | - |
| **Net Operating Budget** | ***734,368*** | **790,900** | **846,100** | **55,200** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 5,600 | |
| Part time wage rate increase | 1,400 | |
| Progressions (full time and part time) | 9,200 | |
| Statutory payroll costs / benefit premiums | 29,700 | |
| | | 45,900 |
| **Other Expenditures / Revenues** | | |
| Increase in advertising to reflect prior year actuals | 3,000 | |
| Increase in employee events | 2,100 | |
| Increase in training | 1,000 | |
| Increase in travel & mileage to reflect prior year actuals | 200 | |
| Increase in grants to others for doctor recruitment | 3,000 | |
| | | 9,300 |
| **Net Increase in Office of the CAO & HR 2024 Operating Budget** | | **55,200** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 454,832 | 440,900 | 457,100 | **16,200** | **3.67%** | 16,200 | | | | | 457,100 |
| Benefits | 94,122 | 106,000 | 135,700 | **29,700** | **28.02%** | 29,700 | | | | | 135,700 |
| **Total Payroll** | **548,954** | **546,900** | **592,800** | **45,900** | **8.39%** | **45,900** | | | | | **592,800** |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 11,411 | 19,500 | 19,500 | | | | | | | | 19,500 |
| Professional Fees | 75,489 | 112,900 | 119,000 | **6,100** | **5.40%** | 6,100 | | | | | 119,000 |
| Vehicles | 931 | 400 | 600 | **200** | **50.00%** | 200 | | | | | 600 |
| **Total Materials, Supplies and Services** | 87,831 | 132,800 | 139,100 | **6,300** | **4.74%** | 6,300 | | | | | 139,100 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 5,304 | 5,500 | 5,500 | | | | | | | | 5,500 |
| **Total Contracted Services** | 5,304 | 5,500 | 5,500 | | | | | | | | 5,500 |
| Transfers to Other entities | | | | | | | | | | | |
| Grants to Others - External | 10,500 | 4,000 | 7,000 | **3,000** | **75.00%** | | 3,000 | | | | 7,000 |
| **Total Transfers to Other entities** | 10,500 | 4,000 | 7,000 | **3,000** | **75.00%** | | 3,000 | | | | 7,000 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 954 | 1,000 | 1,000 | | | | | | | | 1,000 |
| **Total Other Expenses** | 954 | 1,000 | 1,000 | | | | | | | | 1,000 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 44,700 | 44,700 | 44,700 | | | | | | | | 44,700 |
| Trf to MFAC R/F | 56,000 | 56,000 | 56,000 | | | | | | | | 56,000 |
| **Total Transfers to Reserve** | 100,700 | 100,700 | 100,700 | | | | | | | | 100,700 |
| **Total Expenditures (less Payroll)** | **205,289** | **244,000** | **253,300** | **9,300** | **3.81%** | **6,300** | **3,000** | | | | **253,300** |
| **Total Expenditures** | **754,243** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |
| Grants / Government Transfers | | | | | | | | | | | |
| Ontario Grants | (18,810) | | | | | | | | | | |
| **Total Grants / Government Transfers** | (18,810) | | | | | | | | | | |
| **Total Revenues** | **(18,810)** | | | | | | | | | | |
| **Grand Total** | **735,433** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - OFFICE OF THE CAO AND HUMAN RESOURCES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Office of the CAO and Human Resources** | | | | | | | | | | | |
| **OFFICE OF THE CAO** | | | | | | | | | | | |
| **Payroll** | **548,954** | **546,900** | **592,800** | **45,900** | **8.39%** | **45,900** | | | | | **592,800** |
| Materials, Supplies and Services | 87,831 | 132,800 | 139,100 | **6,300** | **4.74%** | 6,300 | | | | | 139,100 |
| Contracted Services | 5,304 | 5,500 | 5,500 | | | | | | | | 5,500 |
| Transfers to Other entities | 10,500 | 4,000 | 7,000 | **3,000** | **75.00%** | | 3,000 | | | | 7,000 |
| Other Expenses | 954 | 1,000 | 1,000 | | | | | | | | 1,000 |
| Transfers to Reserve | 100,700 | 100,700 | 100,700 | | | | | | | | 100,700 |
| **Total Expenditures (less Payroll)** | **205,289** | **244,000** | **253,300** | **9,300** | **3.81%** | **6,300** | **3,000** | | | | **253,300** |
| **Total Expenditures** | **754,243** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |
| **Total Revenues** | | | | | | | | | | | |
| **Total OFFICE OF THE CAO** | **754,243** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |
| **HUMAN RESOURCES** | | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | | | | | | | | | | | |
| **Total Expenditures** | | | | | | | | | | | |
| Grants / Government Transfers | (18,810) | | | | | | | | | | |
| **Total Revenues** | **(18,810)** | | | | | | | | | | |
| **Total HUMAN RESOURCES** | **(18,810)** | | | | | | | | | | |
| **Total CAO** | **735,433** | **790,900** | **846,100** | **55,200** | **6.98%** | **52,200** | **3,000** | | | | **846,100** |

# Corporate Services

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# CORPORATE SERVICES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *1,871,727* | 1,790,600 | 1,977,300 | 186,700 |
| **Revenues / Recoveries** | *(586,359)* | (543,800) | (589,800) | (46,000) |
| **Net Operating Budget** | ***1,285,368*** | **1,246,800** | **1,387,500** | **140,700** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 9,350 | |
| Part time wage rate increase | 4,700 | |
| Progressions | 11,450 | |
| Statutory payroll costs / benefit premiums | 15,000 | |
| | | 40,500 |
| **Budget Neutral Expenditures / Revenues** | | |
| Transfer of building security from PWIS & Community Services | 3,100 | |
| Transfer of telecommunications from various departments | 13,000 | |
| | | 16,100 |
| **Information Technology** | | |
| Increase in software subscriptions due to new programs (ex. CityWide) | 46,400 | |
| Increase in software license costs | 11,800 | |
| Increase in printer services to reflect prior year actuals | 2,400 | |
| Increase in phone supplies | 1,700 | |
| Increase in internet & web expenses due to change in provider | 1,000 | |
| Increase in telecommunications | 600 | |
| Decrease in security | (200) | |
| | | 63,700 |
| **Other Expenditures / Revenues** | | |
| Increase in Grants to Others - Scugog Council of the Arts | 10,000 | |
| Increase in maintenance contracts & licenses to reflect prior year actuals | 5,300 | |
| Decrease in insurance | (1,500) | |
| Increase in mileage to reflect prior year actuals and updated prescribed rates | 2,000 | |
| Increase in Licenses and FOI requests revenue | (3,600) | |
| Increase in OMPF funding | (8,200) | |
| Decrease in Canada Summer Jobs grant | 10,800 | |
| Decrease in Heritage Committee request | (2,400) | |
| Increase in Tourism Advisory Committee request | 3,000 | |
| Increase in Environmental and Climate Change Advisory Committee request | 500 | |
| Increase in Economic Development Advisory Committee request | 4,500 | 20,400 |
| **Net Increase in Corporate Services 2024 Operating Budget** | | **140,700** |

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# DEPARTMENT - CORPORATE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 707,634 | 629,300 | 654,800 | **25,500** | **4.05%** | 25,500 | | | | | 654,800 |
| Benefits | 190,623 | 190,300 | 205,300 | **15,000** | **7.88%** | 15,000 | | | | | 205,300 |
| **Total Payroll** | 898,257 | 819,600 | 860,100 | **40,500** | **4.94%** | 40,500 | | | | | 860,100 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 30,671 | 51,300 | 56,900 | **5,600** | **10.92%** | (1,900) | 7,500 | | | | 56,900 |
| Professional Fees | 49,500 | 92,600 | 92,600 | | | | | | | | 92,600 |
| Information Technology | 325,228 | 409,300 | 486,200 | **76,900** | **18.79%** | 3,200 | | 13,000 | | 60,700 | 486,200 |
| Vehicles | 6,118 | 3,000 | 5,000 | **2,000** | **66.67%** | 2,000 | | | | | 5,000 |
| **Total Materials, Supplies and Services** | 411,517 | 556,200 | 640,700 | **84,500** | **15.19%** | 3,300 | 7,500 | 13,000 | | 60,700 | 640,700 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 8,955 | | | | | | | | | | |
| Contracted Maint | 5,069 | 800 | 6,100 | **5,300** | **662.50%** | 5,300 | | | | | 6,100 |
| Security | 1,481 | 4,200 | 7,100 | **2,900** | **69.05%** | (200) | | 3,100 | | | 7,100 |
| **Total Contracted Services** | 15,505 | 5,000 | 13,200 | **8,200** | **164.00%** | 5,100 | | 3,100 | | | 13,200 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Interest | 11,806 | 11,800 | 11,800 | | | | | | | | 11,800 |
| Rent | 18,385 | 17,500 | 17,500 | | | | | | | | 17,500 |
| Insurance | 101,979 | 106,500 | 105,000 | **(1,500)** | **(1.41%)** | (1,500) | | | | | 105,000 |
| **Total Interest, Rent and Financial Expenses** | 132,170 | 135,800 | 134,300 | **(1,500)** | **(1.10%)** | (1,500) | | | | | 134,300 |
| Transfers to Other entities | | | | | | | | | | | |
| Grants to Others - Internal | 14,387 | 9,000 | 9,000 | | | | | | | | 9,000 |
| Grants to Others - External | 58,000 | 58,000 | 68,000 | **10,000** | **17.24%** | | 10,000 | | | | 68,000 |
| **Total Transfers to Other entities** | 72,387 | 67,000 | 77,000 | **10,000** | **14.93%** | | 10,000 | | | | 77,000 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 4,179 | 10,000 | 10,000 | | | | | | | | 10,000 |
| Debenture Principal | 27,533 | 27,000 | 27,000 | | | | | | | | 27,000 |
| **Total Other Expenses** | 31,712 | 37,000 | 37,000 | | | | | | | | 37,000 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 140,000 | 140,000 | 185,000 | **45,000** | **32.14%** | | | | | 45,000 | 185,000 |
| Trf to ELE Reserve | 30,000 | 30,000 | 30,000 | | | | | | | | 30,000 |
| **Total Transfers to Reserve** | 170,000 | 170,000 | 215,000 | **45,000** | **26.47%** | | | | | 45,000 | 215,000 |
| **Total Expenditures (less Payroll)** | **833,291** | **971,000** | **1,117,200** | **146,200** | **15.06%** | **6,900** | **17,500** | **16,100** | | **105,700** | **1,117,200** |
| **Total Expenditures** | **1,731,548** | **1,790,600** | **1,977,300** | **186,700** | **10.43%** | **47,400** | **17,500** | **16,100** | | **105,700** | **1,977,300** |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Misc Revenue | (5,476) | (7,000) | (7,000) | | | | | | | | (7,000) |
| Cost Recovery Capital Projects | (96,782) | | | | | | | | | | |
| Tangible Capital Assets | | | (45,000) | **(45,000)** | **#DIV/0!** | | | | | (45,000) | (45,000) |
| **Total Revenues** | (102,258) | (7,000) | (52,000) | **(45,000)** | **642.86%** | | | | | (45,000) | (52,000) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | (2,170) | (13,000) | (2,200) | **10,800** | **(83.08%)** | 10,800 | | | | | (2,200) |
| Ontario Grants | (454,572) | (452,100) | (460,300) | **(8,200)** | **1.81%** | (8,200) | | | | | (460,300) |
| **Total Grants / Government Transfers** | (456,742) | (465,100) | (462,500) | **2,600** | **(0.56%)** | 2,600 | | | | | (462,500) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (1,542) | (400) | (600) | **(200)** | **50.00%** | (200) | | | | | (600) |
| Licenses & permits | (13,375) | (18,800) | (22,200) | **(3,400)** | **18.09%** | (900) | | | (2,500) | | (22,200) |
| **Total User charges, licenses and fines** | (14,917) | (19,200) | (22,800) | **(3,600)** | **18.75%** | (1,100) | | | (2,500) | | (22,800) |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**DEPARTMENT - CORPORATE SERVICES**

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | (12,500) | (52,500) | (52,500) | | | | | | | | (52,500) |
| **Total Transfers from Reserve** | (12,500) | (52,500) | (52,500) | | | | | | | | (52,500) |
| **Total Revenues** | **(586,417)** | **(543,800)** | **(589,800)** | **(46,000)** | **8.46%** | **1,500** | | | **(2,500)** | **(45,000)** | **(589,800)** |
| **Grand Total** | **1,145,131** | **1,246,800** | **1,387,500** | **140,700** | **11.28%** | **48,900** | **17,500** | **16,100** | **(2,500)** | **60,700** | **1,387,500** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - CORPORATE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Corporate Services** | | | | | | | | | | | |
| **CORPORATE SERVICES** | | | | | | | | | | | |
| **Payroll** | **898,257** | **819,600** | **860,100** | **40,500** | **4.94%** | **40,500** | | | | | **860,100** |
| Materials, Supplies and Services | 80,150 | 198,000 | 127,000 | **(71,000)** | **(35.86%)** | 2,000 | | (73,000) | | | 127,000 |
| Contracted Services | 14,024 | 800 | 6,100 | **5,300** | **662.50%** | 5,300 | | | | | 6,100 |
| Interest, Rent and Financial Expenses | 132,170 | 135,800 | 134,300 | **(1,500)** | **(1.10%)** | (1,500) | | | | | 134,300 |
| Transfers to Other entities | 50,000 | 50,000 | 60,000 | **10,000** | **20.00%** | | 10,000 | | | | 60,000 |
| Other Expenses | 29,092 | 34,500 | 34,500 | | | | | | | | 34,500 |
| Transfers to Reserve | 140,000 | 140,000 | 185,000 | **45,000** | **32.14%** | | | | | 45,000 | 185,000 |
| **Total Expenditures (less Payroll)** | **445,436** | **559,100** | **546,900** | **(12,200)** | **(2.18%)** | **5,800** | **10,000** | **(73,000)** | | **45,000** | **546,900** |
| **Total Expenditures** | **1,343,693** | **1,378,700** | **1,407,000** | **28,300** | **2.05%** | **46,300** | **10,000** | **(73,000)** | | **45,000** | **1,407,000** |
| Revenues | (102,258) | (7,000) | (52,000) | **(45,000)** | **642.86%** | | | | | (45,000) | (52,000) |
| Grants / Government Transfers | (456,742) | (465,100) | (462,500) | **2,600** | **(0.56%)** | 2,600 | | | | | (462,500) |
| User charges, licenses and fines | (14,917) | (19,200) | (22,800) | **(3,600)** | **18.75%** | (1,100) | | | (2,500) | | (22,800) |
| Transfers from Reserve | (12,500) | (52,500) | (52,500) | | | | | | | | (52,500) |
| **Total Revenues** | **(586,417)** | **(543,800)** | **(589,800)** | **(46,000)** | **8.46%** | **1,500** | | | **(2,500)** | **(45,000)** | **(589,800)** |
| **Total CORPORATE SERVICES** | **757,276** | **834,900** | **817,200** | **(17,700)** | **(2.12%)** | **47,800** | **10,000** | **(73,000)** | **(2,500)** | | **817,200** |
| **SPECIAL EVENTS** | | | | | | | | | | | |
| Other Expenses | 2,620 | 2,500 | 2,500 | | | | | | | | 2,500 |
| Transfers to Reserve | 30,000 | 30,000 | 30,000 | | | | | | | | 30,000 |
| **Total Expenditures (less Payroll)** | **32,620** | **32,500** | **32,500** | | | | | | | | **32,500** |
| **Total Expenditures** | **32,620** | **32,500** | **32,500** | | | | | | | | **32,500** |
| **Total Revenues** | | | | | | | | | | | |
| **Total SPECIAL EVENTS** | **32,620** | **32,500** | **32,500** | | | | | | | | **32,500** |
| **CORPORATE SERVICES IT** | | | | | | | | | | | |
| Materials, Supplies and Services | 329,302 | 340,800 | 490,700 | **149,900** | **43.98%** | 3,200 | | 86,000 | | 60,700 | 490,700 |
| Contracted Services | 1,481 | 4,200 | 7,100 | **2,900** | **69.05%** | (200) | | 3,100 | | | 7,100 |
| **Total Expenditures (less Payroll)** | **330,783** | **345,000** | **497,800** | **152,800** | **44.29%** | **3,000** | | **89,100** | | **60,700** | **497,800** |
| **Total Expenditures** | **330,783** | **345,000** | **497,800** | **152,800** | **44.29%** | **3,000** | | **89,100** | | **60,700** | **497,800** |
| **Total Revenues** | | | | | | | | | | | |
| **Total CORPORATE SERVICE IT** | **330,783** | **345,000** | **497,800** | **152,800** | **44.29%** | **3,000** | | **89,100** | | **60,700** | **497,800** |
| **CORPORATE SERVICE COMMITTEES** | | | | | | | | | | | |
| Materials, Supplies and Services | 2,065 | 17,400 | 23,000 | **5,600** | **32.18%** | (1,900) | 7,500 | | | | 23,000 |
| Transfers to Other entities | 8,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| **Total Expenditures (less Payroll)** | **10,065** | **25,400** | **31,000** | **5,600** | **22.05%** | **(1,900)** | **7,500** | | | | **31,000** |
| **Total Expenditures** | **10,065** | **25,400** | **31,000** | **5,600** | **22.05%** | **(1,900)** | **7,500** | | | | **31,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total CORPORATE SERVICE COMMITTEES** | **10,065** | **25,400** | **31,000** | **5,600** | **22.05%** | **(1,900)** | **7,500** | | | | **31,000** |
| **BIA** | | | | | | | | | | | |
| Transfers to Other entities | 14,387 | 9,000 | 9,000 | | | | | | | | 9,000 |
| **Total Expenditures (less Payroll)** | **14,387** | **9,000** | **9,000** | | | | | | | | **9,000** |
| **Total Expenditures** | **14,387** | **9,000** | **9,000** | | | | | | | | **9,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total BIA** | **14,387** | **9,000** | **9,000** | | | | | | | | **9,000** |
| **Total Corporate Services** | **1,145,131** | **1,246,800** | **1,387,500** | **140,700** | **11.28%** | **48,900** | **17,500** | **16,100** | **(2,500)** | **60,700** | **1,387,500** |

# Finance

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# FINANCE

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *2,236,657* | 2,218,600 | 2,345,900 | 127,300 |
| **Revenues / Recoveries** | *(2,766,768)* | (2,001,900) | (2,277,400) | (275,500) |
| **Net Operating Budget** | ***(530,111)*** | **216,700** | **68,500** | **(148,200)** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 11,200 | |
| Part time wage rate increase | 400 | |
| Statutory payroll costs / benefit premiums | 15,200 | |
| | | 26,800 |
| **Other Expenditures / Revenues** | | |
| Increase in audit fees for IT requirements | 13,500 | |
| Increase in consulting fees due to Asset Retirement Obligations standards | 10,000 | |
| Increase in training for professional development | 6,500 | |
| Increase in bank and service charges based on prior year actuals | 4,400 | |
| Removal of reserve transfer for one time purchase | 2,500 | |
| Increase in tax arreas notice revenue based on prior year actuals | (4,300) | |
| Increase in tax sale administration fees based on updated fees | (3,000) | |
| Increase in interest and penalties revenue | (30,000) | |
| Increase in investment interest due to rate adjustments | (175,000) | |
| Miscellaneous expenditures and revenues | 400 | |
| | | (175,000) |
| **Net Decrease in Finance 2024 Operating Budget** | | **(148,200)** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - FINANCE

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 700,899 | 747,000 | 758,600 | **11,600** | **1.55%** | 11,600 | | | | | 758,600 |
| Benefits | 215,469 | 229,800 | 245,000 | **15,200** | **6.61%** | 15,200 | | | | | 245,000 |
| **Total Payroll** | 916,368 | 976,800 | 1,003,600 | **26,800** | **2.74%** | 26,800 | | | | | 1,003,600 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 48,202 | 46,000 | 46,000 | | | | | | | | 46,000 |
| Professional Fees | 81,602 | 87,900 | 118,700 | **30,800** | **35.04%** | 13,500 | 500 | | | 16,800 | 118,700 |
| Vehicles | 552 | 500 | 600 | **100** | **20.00%** | 100 | | | | | 600 |
| **Total Materials, Supplies and Services** | 130,356 | 134,400 | 165,300 | **30,900** | **22.99%** | 13,600 | 500 | | | 16,800 | 165,300 |
| Contracted Services | | | | | | | | | | | |
| Contracted Maint | | | | | | | | | | | |
| **Total Contracted Services** | | | | | | | | | | | |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Financial Expenses | 41,829 | 46,400 | 50,800 | **4,400** | **9.48%** | 4,400 | | | | | 50,800 |
| **Total Interest, Rent and Financial Expenses** | 41,829 | 46,400 | 50,800 | **4,400** | **9.48%** | 4,400 | | | | | 50,800 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 4,565 | 1,000 | 1,200 | **200** | **20.00%** | 200 | | | | | 1,200 |
| Minutes of Settlement | 118,229 | 85,000 | 85,000 | | | | | | | | 85,000 |
| **Total Other Expenses** | 122,794 | 86,000 | 86,200 | **200** | **0.23%** | 200 | | | | | 86,200 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 1,040,271 | 975,000 | 1,040,000 | **65,000** | **6.67%** | 65,000 | | | | | 1,040,000 |
| Trf to INS Reserve | 32,673 | | | | | | | | | | |
| **Total Transfers to Reserve** | 1,072,944 | 975,000 | 1,040,000 | **65,000** | **6.67%** | 65,000 | | | | | 1,040,000 |
| **Total Expenditures (less Payroll)** | **1,367,923** | **1,241,800** | **1,342,300** | **100,500** | **8.09%** | **83,200** | **500** | | | **16,800** | **1,342,300** |
| **Total Expenditures** | **2,284,291** | **2,218,600** | **2,345,900** | **127,300** | **5.74%** | **110,000** | **500** | | | **16,800** | **2,345,900** |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| OLG Revenue | (1,040,271) | (975,000) | (1,040,000) | **(65,000)** | **6.67%** | (65,000) | | | | | (1,040,000) |
| Bank/Investment Interest | (899,151) | (325,000) | (500,000) | **(175,000)** | **53.85%** | (175,000) | | | | | (500,000) |
| Misc Revenue | (35,080) | (700) | (700) | | | | | | | | (700) |
| Revenue General | (12,035) | (10,400) | (10,400) | | | | | | | | (10,400) |
| **Total Revenues** | (1,986,537) | (1,311,100) | (1,551,100) | **(240,000)** | **18.31%** | (240,000) | | | | | (1,551,100) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (117,437) | (113,800) | (121,100) | **(7,300)** | **6.41%** | (5,900) | | | | (1,400) | (121,100) |
| Fines & penalties | (662,794) | (574,500) | (605,200) | **(30,700)** | **5.34%** | (30,700) | | | | | (605,200) |
| **Total User charges, licenses and fines** | (780,231) | (688,300) | (726,300) | **(38,000)** | **5.52%** | (36,600) | | | | (1,400) | (726,300) |
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | | (2,500) | | **2,500** | | | | | | 2,500 | |
| **Total Transfers from Reserve** | | (2,500) | | **2,500** | | | | | | 2,500 | |
| **Total Revenues** | **(2,766,768)** | **(2,001,900)** | **(2,277,400)** | **(275,500)** | **13.76%** | **(276,600)** | | | | **1,100** | **(2,277,400)** |
| | | | | | | | | | | | |
| **Grand Total** | **(482,477)** | **216,700** | **68,500** | **(148,200)** | **(68.39%)** | **(166,600)** | **500** | | | **17,900** | **68,500** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - FINANCE

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Finance Department** | | | | | | | | | | | |
| **FINANCE** | | | | | | | | | | | |
| **Payroll** | **916,368** | **976,800** | **1,003,600** | **26,800** | **2.74%** | **26,800** | | | | | **1,003,600** |
| Materials, Supplies and Services | 130,356 | 134,400 | 165,300 | **30,900** | **22.99%** | 13,600 | 500 | | | 16,800 | 165,300 |
| Contracted Services | | | | | | | | | | | |
| Interest, Rent and Financial Expenses | 41,829 | 46,400 | 50,800 | **4,400** | **9.48%** | 4,400 | | | | | 50,800 |
| Other Expenses | 122,794 | 86,000 | 86,200 | **200** | **0.23%** | 200 | | | | | 86,200 |
| Transfers to Reserve | 1,072,944 | 975,000 | 1,040,000 | **65,000** | **6.67%** | 65,000 | | | | | 1,040,000 |
| **Total Expenditures (less Payroll)** | **1,367,923** | **1,241,800** | **1,342,300** | **100,500** | **8.09%** | **83,200** | **500** | | | **16,800** | **1,342,300** |
| **Total Expenditures** | **2,284,291** | **2,218,600** | **2,345,900** | **127,300** | **5.74%** | **110,000** | **500** | | | **16,800** | **2,345,900** |
| Revenues | (1,986,537) | (1,311,100) | (1,551,100) | **(240,000)** | **18.31%** | (240,000) | | | | | (1,551,100) |
| User charges, licenses and fines | (780,231) | (688,300) | (726,300) | **(38,000)** | **5.52%** | (36,600) | | | | (1,400) | (726,300) |
| Transfers from Reserve | | (2,500) | | **2,500** | | | | | | 2,500 | |
| **Total Revenues** | **(2,766,768)** | **(2,001,900)** | **(2,277,400)** | **(275,500)** | **13.76%** | **(276,600)** | | | | **1,100** | **(2,277,400)** |
| **Total FINANCE** | **(482,477)** | **216,700** | **68,500** | **(148,200)** | **(68.39%)** | **(166,600)** | **500** | | | **17,900** | **68,500** |
| **Total Finance Department** | **(482,477)** | **216,700** | **68,500** | **(148,200)** | **(68.39%)** | **(166,600)** | **500** | | | **17,900** | **68,500** |

# Fire & Emergency Services

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# FIRE & EMERGENCY SERVICES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *1,982,835* | 2,172,800 | 2,295,000 | 122,200 |
| **Revenues / Recoveries** | *(154,501)* | (143,500) | (178,500) | (35,000) |
| **Net Operating Budget** | ***1,828,334*** | **2,029,300** | **2,116,500** | **87,200** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 10,400 | |
| Restructuring savings | (33,500) | |
| Part time salary / wage rate increase | 5,000 | |
| Statutory payroll costs / benefit premiums | 21,400 | |
| Increase in volunteer fire wages | 11,800 | |
| Increase in volunteer fire prevention wage | 2,600 | |
| Increase in training requirements | 4,200 | |
| Increase in fire response based on 5 year average | 7,000 | |
| | | 28,900 |
| **Budget Neutral Expenditures / Revenues** | | |
| Transfer of telecommunications to IT | (5,400) | |
| Transfer of defibulator maintenance from Community Services | 2,400 | |
| | | (3,000) |
| **Other Expenditures / Revenues** | | |
| Increase in Contracted Services (Uxbridge Agreement) | 8,000 | |
| Increase in contracted maintenance - inflationary, actuals, defib maintenance costs for all municipal halls | 13,600 | |
| Decrease in hydro based on usage | (1,000) | |
| Increase in caretaking supplies - inflationary | 300 | |
| Increase in insurance | 3,000 | |
| Increase in equipment/small tools - based on 15% inflation as per suppliers | 3,200 | |
| Increase in building maintenance based on assessed needs | 3,000 | |
| Increase in equipment repairs and maintenance | 1,000 | |
| Increase in Oshawa Alerting - transfer full dispatch to Oshawa Fire Q3 | 27,300 | |
| Increase in Health & Safety - inflationary | 500 | |
| Increase in training for ongoing PD and mental health training and supplies | 8,000 | |
| Increase in clothing - inflationary | 1,700 | |
| Increase in Fire Prevention Supplies - inflationary | 900 | |
| Increase in PPE/bunker gear - based on 15% inflation as per suppliers | 6,800 | |
| Increase in fleet repair and maintenance based on prior year actuals | 20,000 | |
| Decrease in Agreement Revenue | 1,500 | |
| Increase in Rescue Revenue based on prior year actuals | (3,000) | |
| Increase in inspection fees - based on 2024 Fees | (2,500) | |
| Increase in permit fees - based on 2024 Fees | (26,000) | |
| Increase in fines fees - based on 2024 Fees | (5,000) | |
| | | 61,300 |
| **Net Increase in Fire & Emergency Services 2024 Operating Budget** | | **87,200** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - FIRE & EMERGENCY SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 1,243,093 | 1,420,200 | 1,427,700 | **7,500** | **0.53%** | 7,500 | | | | | 1,427,700 |
| Benefits | 222,130 | 246,300 | 267,700 | **21,400** | **8.69%** | 21,400 | | | | | 267,700 |
| **Total Payroll** | 1,465,223 | 1,666,500 | 1,695,400 | **28,900** | **1.73%** | 28,900 | | | | | 1,695,400 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 91,608 | 95,000 | 107,600 | **12,600** | **13.26%** | 12,600 | | | | | 107,600 |
| Professional Fees | 37,575 | 37,900 | 46,400 | **8,500** | **22.43%** | 3,000 | 4,000 | | | 1,500 | 46,400 |
| Repairs and Maintenance | 95,814 | 72,600 | 96,600 | **24,000** | **33.06%** | 22,000 | | | | 2,000 | 96,600 |
| Information Technology | 57,746 | 66,600 | 88,500 | **21,900** | **32.88%** | | 27,300 | (5,400) | | | 88,500 |
| Vehicles | 28,936 | 41,000 | 41,000 | | | | | | | | 41,000 |
| Utilities | 27,585 | 30,100 | 29,100 | **(1,000)** | **(3.32%)** | (1,000) | | | | | 29,100 |
| **Total Materials, Supplies and Services** | 339,264 | 343,200 | 409,200 | **66,000** | **19.23%** | 36,600 | 31,300 | (5,400) | | 3,500 | 409,200 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 38,456 | 35,000 | 43,000 | **8,000** | **22.86%** | 8,000 | | | | | 43,000 |
| Contracted Maint | 96,388 | 83,600 | 99,600 | **16,000** | **19.14%** | 9,600 | 4,000 | 2,400 | | | 99,600 |
| Caretaking | 2,353 | 2,500 | 2,800 | **300** | **12.00%** | 300 | | | | | 2,800 |
| **Total Contracted Services** | 137,197 | 121,100 | 145,400 | **24,300** | **20.07%** | 17,900 | 4,000 | 2,400 | | | 145,400 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Financial Expenses | 2,087 | 3,000 | 3,000 | | | | | | | | 3,000 |
| Insurance | 34,071 | 32,000 | 35,000 | **3,000** | **9.38%** | 3,000 | | | | | 35,000 |
| **Total Interest, Rent and Financial Expenses** | 36,158 | 35,000 | 38,000 | **3,000** | **8.57%** | 3,000 | | | | | 38,000 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 1,780 | 2,000 | 2,000 | | | | | | | | 2,000 |
| Expense Emergency Planning | 3,213 | 5,000 | 5,000 | | | | | | | | 5,000 |
| **Total Other Expenses** | 4,993 | 7,000 | 7,000 | | | | | | | | 7,000 |
| **Total Expenditures (less Payroll)** | **517,612** | **506,300** | **599,600** | **93,300** | **18.43%** | **57,500** | **35,300** | **(3,000)** | | **3,500** | **599,600** |
| **Total Expenditures** | **1,982,835** | **2,172,800** | **2,295,000** | **122,200** | **5.62%** | **86,400** | **35,300** | **(3,000)** | | **3,500** | **2,295,000** |
| Revenues | | | | | | | | | | | |
| Misc Revenue | (19,277) | (26,100) | (26,100) | | | | | | | | (26,100) |
| HST Rebate Payroll | (5,460) | | | | | | | | | | |
| **Total Revenues** | (24,737) | (26,100) | (26,100) | | | | | | | | (26,100) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (37,013) | (37,700) | (41,700) | **(4,000)** | **10.61%** | (4,000) | | | | | (41,700) |
| Licenses & permits | (63,646) | (66,200) | (92,200) | **(26,000)** | **39.27%** | (26,000) | | | | | (92,200) |
| Fines & penalties | (29,105) | (13,000) | (18,000) | **(5,000)** | **38.46%** | (5,000) | | | | | (18,000) |
| Rent | | (500) | (500) | | | | | | | | (500) |
| **Total User charges, licenses and fines** | (129,764) | (117,400) | (152,400) | **(35,000)** | **29.81%** | (35,000) | | | | | (152,400) |
| **Total Revenues** | **(154,501)** | **(143,500)** | **(178,500)** | **(35,000)** | **24.39%** | **(35,000)** | | | | | **(178,500)** |
| **Grand Total** | **1,828,334** | **2,029,300** | **2,116,500** | **87,200** | **4.30%** | **51,400** | **35,300** | **(3,000)** | | **3,500** | **2,116,500** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - FIRE & EMERGENCY SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Fire & Emergency Services** | | | | | | | | | | | |
| **FIRE DEPARTMENT** | | | | | | | | | | | |
| **Payroll** | **844,569** | **936,000** | **935,300** | **(700)** | **(0.07%)** | **(700)** | | | | | **935,300** |
| Materials, Supplies and Services | 274,713 | 298,200 | 344,200 | **46,000** | **15.43%** | 16,600 | 31,300 | (5,400) | | 3,500 | 344,200 |
| Contracted Services | 137,197 | 121,100 | 145,400 | **24,300** | **20.07%** | 17,900 | 4,000 | 2,400 | | | 145,400 |
| Interest, Rent and Financial Expenses | 36,158 | 35,000 | 38,000 | **3,000** | **8.57%** | 3,000 | | | | | 38,000 |
| Other Expenses | 4,993 | 7,000 | 7,000 | | | | | | | | 7,000 |
| **Total Expenditures (less Payroll)** | **453,061** | **461,300** | **534,600** | **73,300** | **15.89%** | **37,500** | **35,300** | **(3,000)** | | **3,500** | **534,600** |
| **Total Expenditures** | **1,297,630** | **1,397,300** | **1,469,900** | **72,600** | **5.20%** | **36,800** | **35,300** | **(3,000)** | | **3,500** | **1,469,900** |
| Revenues | (19,277) | (26,100) | (26,100) | | | | | | | | (26,100) |
| User charges, licenses and fines | (129,764) | (117,400) | (152,400) | **(35,000)** | **29.81%** | (35,000) | | | | | (152,400) |
| **Total Revenues** | **(149,041)** | **(143,500)** | **(178,500)** | **(35,000)** | **24.39%** | **(35,000)** | | | | | **(178,500)** |
| **Total FIRE DEPARTMENT** | **1,148,589** | **1,253,800** | **1,291,400** | **37,600** | **3.00%** | **1,800** | **35,300** | **(3,000)** | | **3,500** | **1,291,400** |
| **FIRE DEPARTMENT VOLUNTEER** | | | | | | | | | | | |
| **Payroll** | **620,654** | **730,500** | **760,100** | **29,600** | **4.05%** | **29,600** | | | | | **760,100** |
| **Total Expenditures (less Payroll)** | | | | | | | | | | | |
| **Total Expenditures** | **620,654** | **730,500** | **760,100** | **29,600** | **4.05%** | **29,600** | | | | | **760,100** |
| Revenues | (5,460) | | | | | | | | | | |
| **Total Revenues** | **(5,460)** | | | | | | | | | | |
| **Total FIRE DEPARTMENT VOLUNTEER** | **615,194** | **730,500** | **760,100** | **29,600** | **4.05%** | **29,600** | | | | | **760,100** |
| **FIRE DEPARTMENT FLEET** | | | | | | | | | | | |
| Materials, Supplies and Services | 64,551 | 45,000 | 65,000 | **20,000** | **44.44%** | 20,000 | | | | | 65,000 |
| **Total Expenditures (less Payroll)** | **64,551** | **45,000** | **65,000** | **20,000** | **44.44%** | **20,000** | | | | | **65,000** |
| **Total Expenditures** | **64,551** | **45,000** | **65,000** | **20,000** | **44.44%** | **20,000** | | | | | **65,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total FIRE DEPARTMENT FLEET** | **64,551** | **45,000** | **65,000** | **20,000** | **44.44%** | **20,000** | | | | | **65,000** |
| **Total Fire & Emergency Services** | **1,828,334** | **2,029,300** | **2,116,500** | **87,200** | **4.30%** | **51,400** | **35,300** | **(3,000)** | | **3,500** | **2,116,500** |

# Public Works & Infrastructure Services

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *9,992,365* | 9,998,800 | 11,024,610 | 1,025,810 |
| **Revenues / Recoveries** | *(1,259,629)* | (1,085,600) | (1,094,100) | (8,500) |
| **Net Operating Budget** | ***8,732,736*** | **8,913,200** | **9,930,510** | **1,017,310** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 32,120 | |
| Part time wage rate increase | 14,600 | |
| Progressions | 6,370 | |
| Statutory payroll costs / benefit premiums | 53,620 | |
| | | 106,710 |
| **Budget Neutral Expenditures / Revenues** | | |
| Transfer of security monitoring to IT | | (600) |
| **Other Expenditures / Revenues** | | |
| **Capital Transfers** | 526,640 | |
| 3% Roads Levy Reserve | 87,780 | |
| 0.5% levy directed to Building and Facilities Reserve | 87,780 | |
| 0.5% levy directed to Vehicle & Equipment Reserve | | 702,200 |
| **Roads and Related Expenditure Increases / (Decreases)** | | |
| Decrease in legal fees based on prior years' actuals | (2,000) | |
| Increase in license fees for PWIS software licenses | 700 | |
| Increase in conferences and seminars for AORS staff certifications and required operator training | 3,000 | |
| Increase in memberships and subscriptions based on fee increases and AORS memberships | 2,900 | |
| Increase in clothing including PPE due to new collective agreement rates | 5,750 | |
| Decrease in vehicle gas and oil based prior years' actuals | (25,000) | |
| Increase in Ontario One call services due to higher volumes of requests from utilities and developers | 15,000 | |
| Increase in equipment costs for vehicle blades due to high increase in steel costs | 20,000 | |
| Increase in equipment minor tools based on actuals | 5,000 | |
| Increase in repairs and maintenance - patching based on increased cost for ashpalt | 9,900 | |
| Increase in repairs and maintenance - surface treatment, crack sealing based on inflation | 25,000 | |
| Increase in repairs and maintenance - dust layer, based on high increase in rates in contract | 94,800 | |
| Increase in repairs and maintnenance - gravel resurface due to increase cost for gravel | 3,800 | |
| Increase in repairs and maintenance - road signs due to increased cost for steel | 12,000 | |
| Increase in repairs and maintenance - brushing based on prior years' actuals | 15,700 | |
| Increase in repairs and maintenance - ditching due to increased costs for materials | 7,500 | |
| Increase in repairs and maintenance - due to increased costs for sand/salt supply | 15,900 | |
| Increase in repairs and maintenance - catch basins | 7,000 | |
| Miscellaneous expenditures | 550 | |
| Increase in curb cutting revenue based on prior years' actuals | (200) | |
| Increase for road occupancy fees based on 2023 volumes and new fees | (2,900) | |

## TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | | |
|---|---|---|
| Increase in cost recovery for Manager of Capital Projects salary and benefits | (2,300) | |
| Increase in provincial grant OMPF | (14,700) | |
| Decrease in Canada Summer jobs payroll grant | 24,200 | |
| Increase in culvert revenue due to new fees and charges | (12,600) | |
| | | 209,000 |
| **Net Increase in Public Works and Infrastructure Services 2024 Operating Budget** | | **1,017,310** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 2,026,792 | 2,046,800 | 2,099,890 | **53,090** | **2.59%** | 53,090 | | | | | 2,099,890 |
| Benefits | 584,396 | 610,100 | 663,720 | **53,620** | **8.79%** | 53,620 | | | | | 663,720 |
| **Total Payroll** | 2,611,188 | 2,656,900 | 2,763,610 | **106,710** | **4.02%** | 106,710 | | | | | 2,763,610 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 57,092 | 69,700 | 79,900 | **10,200** | **14.63%** | 10,200 | | | | | 79,900 |
| Professional Fees | 57,167 | 53,800 | 57,700 | **3,900** | **7.25%** | 1,100 | | | | 2,800 | 57,700 |
| Repairs and Maintenance | 2,240,626 | 2,415,700 | 2,620,300 | **204,600** | **8.47%** | 211,600 | | (7,000) | | | 2,620,300 |
| Information Technology | 72,815 | 81,400 | 82,100 | **700** | **0.86%** | 700 | | | | | 82,100 |
| Vehicles | 310,306 | 379,000 | 354,000 | **(25,000)** | **(6.60%)** | (25,000) | | | | | 354,000 |
| Utilities | 130,480 | 197,800 | 199,000 | **1,200** | **0.61%** | 1,200 | | | | | 199,000 |
| **Total Materials, Supplies and Services** | 2,868,486 | 3,197,400 | 3,393,000 | **195,600** | **6.12%** | 199,800 | | (7,000) | | 2,800 | 3,393,000 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 219,590 | 123,700 | 138,700 | **15,000** | **12.13%** | 15,000 | | | | | 138,700 |
| Contracted Maint | 94,570 | 75,000 | 82,000 | **7,000** | **9.33%** | | | 7,000 | | | 82,000 |
| Security | | 600 | | **(600)** | | | | (600) | | | |
| Environmental Reporting | 48,997 | 40,000 | 40,000 | | | | | | | | 40,000 |
| **Total Contracted Services** | 363,157 | 239,300 | 260,700 | **21,400** | **8.94%** | 15,000 | | 6,400 | | | 260,700 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Interest | 36,237 | 36,400 | 33,600 | **(2,800)** | **(7.69%)** | (2,800) | | | | | 33,600 |
| Insurance | 91,482 | 110,000 | 110,000 | | | | | | | | 110,000 |
| **Total Interest, Rent and Financial Expenses** | 127,719 | 146,400 | 143,600 | **(2,800)** | **(1.91%)** | (2,800) | | | | | 143,600 |
| Amortization | | | | | | | | | | | |
| Amortization | 69,326 | | | | | | | | | | |
| **Total Amortization** | 69,326 | | | | | | | | | | |
| Other Expenses | | | | | | | | | | | |
| Expense Greenbank Airways | 18,870 | | | | | | | | | | |
| Debenture Principal | 105,496 | 105,500 | 108,200 | **2,700** | **2.56%** | 2,700 | | | | | 108,200 |
| **Total Other Expenses** | 124,366 | 105,500 | 108,200 | **2,700** | **2.56%** | 2,700 | | | | | 108,200 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to RDS R/F | 3,653,300 | 3,653,300 | 4,355,500 | **702,200** | **19.22%** | | | | | 702,200 | 4,355,500 |
| Trf to VEH R/F | 118,538 | | | | | | | | | | |
| Trf to HYD R/F | 72,472 | | | | | | | | | | |
| **Total Transfers to Reserve** | 3,844,310 | 3,653,300 | 4,355,500 | **702,200** | **19.22%** | | | | | 702,200 | 4,355,500 |
| **Total Expenditures (less Payroll)** | **7,397,364** | **7,341,900** | **8,261,000** | **919,100** | **12.52%** | **214,700** | | **(600)** | | **705,000** | **8,261,000** |
| **Total Expenditures** | **10,008,552** | **9,998,800** | **11,024,610** | **1,025,810** | **10.26%** | **321,410** | | **(600)** | | **705,000** | **11,024,610** |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Misc Revenue | (1,780) | | | | | | | | | | |
| Revenue General | (36,525) | (32,400) | (45,000) | **(12,600)** | **38.89%** | (12,600) | | | | | (45,000) |
| Contr fr Others | (40,002) | | | | | | | | | | |
| Cost Recovery | (6,107) | | | | | | | | | | |
| Cost Recovery Capital Projects | (129,262) | (115,200) | (117,500) | **(2,300)** | **2.00%** | (2,300) | | | | | (117,500) |
| Tangible Capital Assets | (91,340) | | | | | | | | | | |
| **Total Revenues** | (305,016) | (147,600) | (162,500) | **(14,900)** | **10.09%** | (14,900) | | | | | (162,500) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | | (24,200) | | **24,200** | | 24,200 | | | | | |
| Ontario Grants | (852,966) | (830,600) | (845,300) | **(14,700)** | **1.77%** | (14,700) | | | | | (845,300) |
| **Total Grants / Government Transfers** | (852,966) | (854,800) | (845,300) | **9,500** | **(1.11%)** | 9,500 | | | | | (845,300) |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES**

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (9,216) | (7,100) | (7,300) | **(200)** | **2.82%** | (200) | | | | | (7,300) |
| Licenses & permits | (92,978) | (76,100) | (79,000) | **(2,900)** | **3.81%** | (2,900) | | | | | (79,000) |
| **Total User charges, licenses and fines** | (102,194) | (83,200) | (86,300) | **(3,100)** | **3.73%** | (3,100) | | | | | (86,300) |
| **Total Revenues** | **(1,260,176)** | **(1,085,600)** | **(1,094,100)** | **(8,500)** | **0.78%** | **(8,500)** | | | | | **(1,094,100)** |
| | | | | | | | | | | | |
| **Grand Total** | **8,748,376** | **8,913,200** | **9,930,510** | **1,017,310** | **11.41%** | **312,910** | | **(600)** | | **705,000** | **9,930,510** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Public Works and Infrastructure Services** | | | | | | | | | | | |
| **PUBLIC WORKS ADMIN** | | | | | | | | | | | |
| **Payroll** | **1,288,303** | **1,185,800** | **1,122,100** | **(63,700)** | **(5.37%)** | **(63,700)** | | | | | **1,122,100** |
| Materials, Supplies and Services | 438,566 | 545,300 | 535,100 | **(10,200)** | **(1.87%)** | (17,500) | | 4,500 | | 2,800 | 535,100 |
| Contracted Services | 73,671 | 61,700 | 61,500 | **(200)** | **(0.32%)** | 15,000 | | (15,200) | | | 61,500 |
| Interest, Rent and Financial Expenses | 127,719 | 146,400 | 143,600 | **(2,800)** | **(1.91%)** | (2,800) | | | | | 143,600 |
| Amortization | 69,326 | | | | | | | | | | |
| Other Expenses | 124,366 | 105,500 | 108,200 | **2,700** | **2.56%** | 2,700 | | | | | 108,200 |
| Transfers to Reserve | 3,844,310 | 3,653,300 | 4,355,500 | **702,200** | **19.22%** | | | | | 702,200 | 4,355,500 |
| **Total Expenditures (less Payroll)** | **4,677,958** | **4,512,200** | **5,203,900** | **691,700** | **15.33%** | **(2,600)** | | **(10,700)** | | **705,000** | **5,203,900** |
| **Total Expenditures** | **5,966,261** | **5,698,000** | **6,326,000** | **628,000** | **11.02%** | **(66,300)** | | **(10,700)** | | **705,000** | **6,326,000** |
| Revenues | (305,016) | (147,600) | (162,500) | **(14,900)** | **10.09%** | (14,900) | | | | | (162,500) |
| Grants / Government Transfers | (852,966) | (854,800) | (845,300) | **9,500** | **(1.11%)** | 9,500 | | | | | (845,300) |
| User charges, licenses and fines | (102,194) | (83,200) | (86,300) | **(3,100)** | **3.73%** | (3,100) | | | | | (86,300) |
| **Total Revenues** | **(1,260,176)** | **(1,085,600)** | **(1,094,100)** | **(8,500)** | **0.78%** | **(8,500)** | | | | | **(1,094,100)** |
| **Total PUBLIC WORKS ADMIN** | **4,706,085** | **4,612,400** | **5,231,900** | **619,500** | **13.43%** | **(74,800)** | | **(10,700)** | | **705,000** | **5,231,900** |
| **SPECIAL EVENTS** | | | | | | | | | | | |
| **Payroll** | **16,961** | **14,800** | **16,500** | **1,700** | **11.49%** | **1,700** | | | | | **16,500** |
| **Total Expenditures (less Payroll)** | | | | | | | | | | | |
| **Total Expenditures** | **16,961** | **14,800** | **16,500** | **1,700** | **11.49%** | **1,700** | | | | | **16,500** |
| **Total Revenues** | | | | | | | | | | | |
| **Total SPECIAL EVENTS** | **16,961** | **14,800** | **16,500** | **1,700** | **11.49%** | **1,700** | | | | | **16,500** |
| **FLEET** | | | | | | | | | | | |
| Materials, Supplies and Services | 689,217 | 480,000 | 500,000 | **20,000** | **4.17%** | 20,000 | | | | | 500,000 |
| **Total Expenditures (less Payroll)** | **689,217** | **480,000** | **500,000** | **20,000** | **4.17%** | **20,000** | | | | | **500,000** |
| **Total Expenditures** | **689,217** | **480,000** | **500,000** | **20,000** | **4.17%** | **20,000** | | | | | **500,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total FLEET** | **689,217** | **480,000** | **500,000** | **20,000** | **4.17%** | **20,000** | | | | | **500,000** |
| **PORT PERRY DEPOT** | | | | | | | | | | | |
| **Payroll** | **145,070** | **167,400** | **187,500** | **20,100** | **12.01%** | **20,100** | | | | | **187,500** |
| Materials, Supplies and Services | 51,195 | 45,300 | 48,300 | **3,000** | **6.62%** | 5,700 | | (2,700) | | | 48,300 |
| Contracted Services | | 300 | | **(300)** | | | | (300) | | | |
| **Total Expenditures (less Payroll)** | **51,195** | **45,600** | **48,300** | **2,700** | **5.92%** | **5,700** | | **(3,000)** | | | **48,300** |
| **Total Expenditures** | **196,265** | **213,000** | **235,800** | **22,800** | **10.70%** | **25,800** | | **(3,000)** | | | **235,800** |
| **Total Revenues** | | | | | | | | | | | |
| **Total PORT PERRY DEPOT** | **196,265** | **213,000** | **235,800** | **22,800** | **10.70%** | **25,800** | | **(3,000)** | | | **235,800** |
| **BLACKSTOCK DEPOT** | | | | | | | | | | | |
| **Payroll** | **26,412** | **41,400** | **46,600** | **5,200** | **12.56%** | **5,200** | | | | | **46,600** |
| Materials, Supplies and Services | 47,095 | 42,800 | 41,500 | **(1,300)** | **(3.04%)** | 500 | | (1,800) | | | 41,500 |
| Contracted Services | | 300 | | **(300)** | | | | (300) | | | |
| **Total Expenditures (less Payroll)** | **47,095** | **43,100** | **41,500** | **(1,600)** | **(3.71%)** | **500** | | **(2,100)** | | | **41,500** |
| **Total Expenditures** | **73,507** | **84,500** | **88,100** | **3,600** | **4.26%** | **5,700** | | **(2,100)** | | | **88,100** |
| **Total Revenues** | | | | | | | | | | | |
| **Total BLACKSTOCK DEPOT** | **73,507** | **84,500** | **88,100** | **3,600** | **4.26%** | **5,700** | | **(2,100)** | | | **88,100** |
| **HARDTOP MAINTENANCE** | | | | | | | | | | | |
| **Payroll** | **188,996** | **185,400** | **206,230** | **20,830** | **11.24%** | **20,830** | | | | | **206,230** |
| Materials, Supplies and Services | 191,130 | 367,600 | 377,500 | **9,900** | **2.69%** | 9,900 | | | | | 377,500 |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Contracted Services | 87,549 | 60,000 | 60,000 | | | | | | | | 60,000 |
| **Total Expenditures (less Payroll)** | **278,679** | **427,600** | **437,500** | **9,900** | **2.32%** | **9,900** | | | | | **437,500** |
| **Total Expenditures** | **467,675** | **613,000** | **643,730** | **30,730** | **5.01%** | **30,730** | | | | | **643,730** |
| **Total Revenues** | | | | | | | | | | | |
| **Total HARDTOP MAINTENANCE** | **467,675** | **613,000** | **643,730** | **30,730** | **5.01%** | **30,730** | | | | | **643,730** |
| **PAVEMENT PRESERVATION** | | | | | | | | | | | |
| Materials, Supplies and Services | 251,445 | 225,000 | 250,000 | **25,000** | **11.11%** | 25,000 | | | | | 250,000 |
| **Total Expenditures (less Payroll)** | **251,445** | **225,000** | **250,000** | **25,000** | **11.11%** | **25,000** | | | | | **250,000** |
| **Total Expenditures** | **251,445** | **225,000** | **250,000** | **25,000** | **11.11%** | **25,000** | | | | | **250,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total PAVEMENT PRESERVATION** | **251,445** | **225,000** | **250,000** | **25,000** | **11.11%** | **25,000** | | | | | **250,000** |
| **STORMWATER MAINTENANCE** | | | | | | | | | | | |
| **Payroll** | **222** | | | | | | | | | | |
| Materials, Supplies and Services | 14,624 | | | | | 7,000 | | (7,000) | | | |
| Contracted Services | | 15,000 | 15,000 | | | | | | | | 15,000 |
| **Total Expenditures (less Payroll)** | **14,624** | **15,000** | **15,000** | | | **7,000** | | **(7,000)** | | | **15,000** |
| **Total Expenditures** | **14,846** | **15,000** | **15,000** | | | **7,000** | | **(7,000)** | | | **15,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total STORMWATER MAINTENANCE** | **14,846** | **15,000** | **15,000** | | | **7,000** | | **(7,000)** | | | **15,000** |
| **LOOSETOP** | | | | | | | | | | | |
| **Payroll** | **145,592** | **206,700** | **233,090** | **26,390** | **12.77%** | **26,390** | | | | | **233,090** |
| Materials, Supplies and Services | 319,434 | 345,700 | 444,300 | **98,600** | **28.52%** | 98,600 | | | | | 444,300 |
| **Total Expenditures (less Payroll)** | **319,434** | **345,700** | **444,300** | **98,600** | **28.52%** | **98,600** | | | | | **444,300** |
| **Total Expenditures** | **465,026** | **552,400** | **677,390** | **124,990** | **22.63%** | **124,990** | | | | | **677,390** |
| **Total Revenues** | | | | | | | | | | | |
| **Total LOOSETOP** | **465,026** | **552,400** | **677,390** | **124,990** | **22.63%** | **124,990** | | | | | **677,390** |
| **BRIDGES/CULVERT** | | | | | | | | | | | |
| **Payroll** | **54,842** | **55,200** | **62,200** | **7,000** | **12.68%** | **7,000** | | | | | **62,200** |
| Materials, Supplies and Services | 147,734 | 110,000 | 110,000 | | | | | | | | 110,000 |
| **Total Expenditures (less Payroll)** | **147,734** | **110,000** | **110,000** | | | | | | | | **110,000** |
| **Total Expenditures** | **202,576** | **165,200** | **172,200** | **7,000** | **4.24%** | **7,000** | | | | | **172,200** |
| **Total Revenues** | | | | | | | | | | | |
| **Total BRIDGES/CULVERT** | **202,576** | **165,200** | **172,200** | **7,000** | **4.24%** | **7,000** | | | | | **172,200** |
| **CROSSING GUARDS** | | | | | | | | | | | |
| **Payroll** | **115,350** | **123,900** | **134,700** | **10,800** | **8.72%** | **10,800** | | | | | **134,700** |
| Materials, Supplies and Services | 765 | 2,500 | 2,000 | **(500)** | **(20.00%)** | -500 | | | | | 2,000 |
| **Total Expenditures (less Payroll)** | **765** | **2,500** | **2,000** | **(500)** | **(20.00%)** | **-500** | | | | | **2,000** |
| **Total Expenditures** | **116,115** | **126,400** | **136,700** | **10,300** | **8.15%** | **10,300** | | | | | **136,700** |
| **Total Revenues** | | | | | | | | | | | |
| **Total CROSSING GUARDS** | **116,115** | **126,400** | **136,700** | **10,300** | **8.15%** | **10,300** | | | | | **136,700** |
| **ROADSIDE MAINTENANCE** | | | | | | | | | | | |
| **Payroll** | **252,633** | **264,100** | **296,000** | **31,900** | **12.08%** | **31,900** | | | | | **296,000** |
| Materials, Supplies and Services | 264,325 | 316,200 | 351,400 | **35,200** | **11.13%** | 35,200 | | | | | 351,400 |
| Contracted Services | 188,525 | 102,000 | 109,000 | **7,000** | **6.86%** | | | 7,000 | | | 109,000 |
| **Total Expenditures (less Payroll)** | **452,850** | **418,200** | **460,400** | **42,200** | **10.09%** | **35,200** | | **7,000** | | | **460,400** |
| **Total Expenditures** | **705,483** | **682,300** | **756,400** | **74,100** | **10.86%** | **67,100** | | **7,000** | | | **756,400** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - PUBLIC WORKS AND INFRASTRUCTURE SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Total Revenues** | | | | | | | | | | | |
| **Total ROADSIDE MAINTENANCE** | **705,483** | **682,300** | **756,400** | **74,100** | **10.86%** | **67,100** | | **7,000** | | | **756,400** |
| **WINTER MAINTENANCE** | | | | | | | | | | | |
| **Payroll** | **376,452** | **412,200** | **458,690** | **46,490** | **11.28%** | **46,490** | | | | | **458,690** |
| Materials, Supplies and Services | 287,916 | 417,000 | 432,900 | **15,900** | **3.81%** | 15,900 | | | | | 432,900 |
| Contracted Services | | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **287,916** | **417,000** | **432,900** | **15,900** | **3.81%** | **15,900** | | | | | **432,900** |
| **Total Expenditures** | **664,368** | **829,200** | **891,590** | **62,390** | **7.52%** | **62,390** | | | | | **891,590** |
| **Total Revenues** | | | | | | | | | | | |
| **Total WINTER MAINTENANCE** | **664,368** | **829,200** | **891,590** | **62,390** | **7.52%** | **62,390** | | | | | **891,590** |
| **SIDEWALKS** | | | | | | | | | | | |
| **Payroll** | **355** | | | | | | | | | | |
| Materials, Supplies and Services | | 40,000 | 40,000 | | | | | | | | 40,000 |
| **Total Expenditures (less Payroll)** | | **40,000** | **40,000** | | | | | | | | **40,000** |
| **Total Expenditures** | **355** | **40,000** | **40,000** | | | | | | | | **40,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total SIDEWALKS** | **355** | **40,000** | **40,000** | | | | | | | | **40,000** |
| **STREETLIGHTS** | | | | | | | | | | | |
| Materials, Supplies and Services | 165,040 | 255,000 | 255,000 | | | | | | | | 255,000 |
| **Total Expenditures (less Payroll)** | **165,040** | **255,000** | **255,000** | | | | | | | | **255,000** |
| **Total Expenditures** | **165,040** | **255,000** | **255,000** | | | | | | | | **255,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total STREETLIGHTS** | **165,040** | **255,000** | **255,000** | | | | | | | | **255,000** |
| **BOAT LAUNCH** | | | | | | | | | | | |
| Materials, Supplies and Services | | 5,000 | 5,000 | | | | | | | | 5,000 |
| **Total Expenditures (less Payroll)** | | **5,000** | **5,000** | | | | | | | | **5,000** |
| **Total Expenditures** | | **5,000** | **5,000** | | | | | | | | **5,000** |
| **Total Revenues** | | | | | | | | | | | |
| **Total BOAT LAUNCH** | | **5,000** | **5,000** | | | | | | | | **5,000** |
| **VEGITATION MAINTENANCE** | | | | | | | | | | | |
| Contracted Services | 13,412 | | 15,200 | **15,200** | | | | 15,200 | | | 15,200 |
| **Total Expenditures (less Payroll)** | **13,412** | | **15,200** | **15,200** | | | | **15,200** | | | **15,200** |
| **Total Expenditures** | **13,412** | | **15,200** | **15,200** | | | | **15,200** | | | **15,200** |
| **Total Revenues** | | | | | | | | | | | |
| **Total VEGITATION MAINTENANCE** | **13,412** | | **15,200** | **15,200** | | | | **15,200** | | | **15,200** |
| **Total Public Works and Infrastructure Services** | **8,748,376** | **8,913,200** | **9,930,510** | **1,017,310** | **11.41%** | **312,910** | | **(600)** | | **705,000** | **9,930,510** |

# Recreation, Culture & Communications

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *4,200,447* | 3,896,400 | 4,121,700 | 225,300 |
| **Revenues / Recoveries** | *(2,160,027)* | (1,627,800) | (1,590,400) | 37,400 |
| **Net Operating Budget** | ***2,040,420*** | **2,268,600** | **2,531,300** | **262,700** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 14,550 | |
| Part time wage rate increase | 89,450 | |
| Progression | 12,300 | |
| Statutory payroll costs / benefit premiums | 23,500 | |
| | | 139,800 |
| **Budget Neutral Expenditures / Revenues** | | |
| Transfer of defibrillator maintenance to Fire & Emergency Services | (2,400) | |
| Transfer of telecommunications to IT | (7,600) | |
| Transfer of security to IT | (2,500) | |
| Transfer of advertising from Development Services | 1,800 | |
| | | (10,700) |
| **Other Expenditures / Revenues** | | |
| Increase in utilities based on usage | 9,100 | |
| Increase in insurance | 4,900 | |
| Increase in vehicle gas and oil based on prior year actuals | 5,000 | |
| Increase in Ice Resurfacer repairs and maintenance | 1,000 | |
| Increase in Memberships - new in Collective Agreement | 2,700 | |
| Increase in boot and clothing allowance - new in Collective Agreement | 800 | |
| Increase in repairs and maintenance for BRC | 1,500 | |
| Increase in Contracted Instructors for Recreation and Camp Programs | 40,000 | |
| Increase in software for staff scheduling and recreation bookings | 5,800 | |
| Increase for Camp expenses for busing and trips | 4,000 | |
| Increase for signage at the Museum Village | 2,000 | |
| Decrease in general expenses | (2,000) | |
| Increase for digitized archives annual hosting fee | 1,000 | |
| Increase for cost of supplies for Birdseye Pool | 1,500 | |
| Increase for electrical upgrades in Palmer Park for Christmas lights and additional lights | 12,000 | |
| Transfer from insurance reserve for electrical upgrades | (10,000) | |
| Increase in grants to others for Cartwright Fields | 2,500 | |
| Decrease for painting of the Rotarty Gazebo completed in 2023 | (4,000) | |
| Decrease for hydro repair at Carolyn Best laneway completed in 2023 | (7,800) | |
| Increase for tree and grounds repairs and maintenance | 4,000 | |
| Increase for ball diamond grounds maintenance - install warning track at CB#2 | 3,500 | |
| Increase for operations and maintenance of outdoor skating surface | 9,400 | |
| Increase for communications social media platforms | 700 | |
| Decrease for cleaning at Latcham Centre | (3,000) | |
| Miscellaneous expenses | 1,600 | |

## TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## RECREATION, CULTURE & COMMUNICATIONS

| | | |
|---|---|---|
| Decrease in advertising revenue - SCRC | 6,900 | |
| Decrease in rental revenue - SCRC | 7,900 | |
| Increase in ice rental revenue - BRC | (1,300) | |
| Increase in revenue for Canada Day | (500) | |
| Increase in Recreation Program revenue | (60,000) | |
| Increase in Pool revenue | (2,000) | |
| Increase in Daycamp revenue | (2,500) | |
| Increase in admissions revenue for the skating and pool | (6,200) | |
| Decrease in park event fees revenue based on prior year | 1,900 | |
| Increase in picnic shelter revenue | (1,500) | |
| Decrease in Museum event fees | 2,000 | |
| Increase in sponsorship for outdoor skating surface | (6,000) | |
| Adjustment for decreased funding from Canada Summer Jobs | 84,400 | |
| Removal of MP transfer for one time repair in prior year | 24,300 | |
| | | 133,600 |
| **Net Increase in Recreation, Culture & Communications 2024 Operating Budget** | | **262,700** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 2,040,539 | 1,935,600 | 2,051,900 | **116,300** | **6.01%** | 116,300 | | | | | 2,051,900 |
| Benefits | 475,480 | 466,500 | 490,000 | **23,500** | **5.04%** | 23,500 | | | | | 490,000 |
| **Total Payroll** | **2,516,019** | **2,402,100** | **2,541,900** | **139,800** | **5.82%** | **139,800** | | | | | **2,541,900** |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 88,201 | 68,100 | 72,900 | **4,800** | **7.05%** | 6,300 | | (1,500) | | | 72,900 |
| Professional Fees | 44,061 | 53,600 | 58,800 | **5,200** | **9.70%** | 700 | 2,700 | 1,800 | | | 58,800 |
| Repairs and Maintenance | 499,822 | 471,800 | 482,900 | **11,100** | **2.35%** | 4,200 | 9,400 | 1,500 | | (4,000) | 482,900 |
| Information Technology | 21,443 | 22,300 | 20,500 | **(1,800)** | **(8.07%)** | 5,800 | | (7,600) | | | 20,500 |
| Building Maintenance | 23,783 | 15,300 | 15,300 | | | | | | | | 15,300 |
| Vehicles | 43,131 | 39,900 | 45,500 | **5,600** | **14.04%** | 5,600 | | | | | 45,500 |
| Utilities | 461,688 | 458,400 | 467,500 | **9,100** | **1.99%** | 9,100 | | | | | 467,500 |
| **Total Materials, Supplies and Services** | 1,182,129 | 1,129,400 | 1,163,400 | **34,000** | **3.01%** | 31,700 | 12,100 | (5,800) | | (4,000) | 1,163,400 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 18,144 | 21,000 | 21,000 | | | | | | | | 21,000 |
| Contracted Maint | 21,138 | 24,100 | 21,700 | **(2,400)** | **(9.96%)** | | | (2,400) | | | 21,700 |
| Contracted Instructor | 92,453 | 53,500 | 93,500 | **40,000** | **74.77%** | 40,000 | | | | | 93,500 |
| Waste Disposal | 18,065 | 17,600 | 18,100 | **500** | **2.84%** | 500 | | | | | 18,100 |
| Security | 2,242 | 2,000 | | **(2,000)** | | | 500 | (2,500) | | | |
| Caretaking | 7,061 | 13,600 | 11,600 | **(2,000)** | **(14.71%)** | (2,000) | | | | | 11,600 |
| **Total Contracted Services** | 159,103 | 131,800 | 165,900 | **34,100** | **25.87%** | 38,500 | 500 | (4,900) | | | 165,900 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Rent | 23,003 | 20,300 | 20,300 | | | | | | | | 20,300 |
| Insurance | 110,731 | 106,000 | 110,900 | **4,900** | **4.62%** | 4,900 | | | | | 110,900 |
| **Total Interest, Rent and Financial Expenses** | 133,734 | 126,300 | 131,200 | **4,900** | **3.88%** | 4,900 | | | | | 131,200 |
| Amortization | | | | | | | | | | | |
| Amortization | 66,868 | | | | | | | | | | |
| **Total Amortization** | 66,868 | | | | | | | | | | |
| Transfers to Other entities | | | | | | | | | | | |
| Grants to Others - Internal | 19,270 | 25,600 | 24,600 | **(1,000)** | **(3.91%)** | (1,000) | | | | | 24,600 |
| Grants to Others - External | | | 2,500 | **2,500** | | | 2,500 | | | | 2,500 |
| **Total Transfers to Other entities** | 19,270 | 25,600 | 27,100 | **1,500** | **5.86%** | (1,000) | 2,500 | | | | 27,100 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 55,217 | 70,400 | 80,400 | **10,000** | **14.20%** | | 10,000 | | | | 80,400 |
| Expense Programming | 1,348 | 1,800 | 1,800 | | | | | | | | 1,800 |
| Expense Exhibit | 5,939 | 7,000 | 7,000 | | | | | | | | 7,000 |
| Expense Archives/Conserv | 2,924 | 2,000 | 3,000 | **1,000** | **50.00%** | | 1,000 | | | | 3,000 |
| **Total Other Expenses** | 65,428 | 81,200 | 92,200 | **11,000** | **13.55%** | | 11,000 | | | | 92,200 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to MP Reserve | 2,081 | | | | | | | | | | |
| Trf to FAC R/F | 55,818 | | | | | | | | | | |
| Trf to VEH R/F | 762 | | | | | | | | | | |
| **Total Transfers to Reserve** | 58,661 | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **1,685,193** | **1,494,300** | **1,579,800** | **85,500** | **5.72%** | **74,100** | **26,100** | **(10,700)** | | **(4,000)** | **1,579,800** |
| **Total Expenditures** | **4,201,212** | **3,896,400** | **4,121,700** | **225,300** | **5.78%** | **213,900** | **26,100** | **(10,700)** | | **(4,000)** | **4,121,700** |
| | | | | | | | | | | | |
| Revenues | | | | | | | | | | | |
| Donations | (25,234) | (9,900) | (9,900) | | | | | | | | (9,900) |
| Sponsorship | (6,600) | | (12,600) | **(12,600)** | | (6,600) | (6,000) | | | | (12,600) |
| Misc Revenue | (11,129) | (13,000) | (13,000) | | | | | | | | (13,000) |
| Surcharge | (63,107) | | | | | | | | | | |
| Contr fr Others | | (4,000) | (4,000) | | | | | | | | (4,000) |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Cost Recovery | (2,400) | | | | | | | | | | |
| Tangible Capital Assets | (825) | | | | | | | | | | |
| **Total Revenues** | (109,295) | (26,900) | (39,500) | **(12,600)** | **46.84%** | (6,600) | (6,000) | | | | (39,500) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | (115,931) | (136,200) | (51,800) | **84,400** | **(61.97%)** | 84,400 | | | | | (51,800) |
| Ontario Grants | (19,638) | (21,500) | (21,500) | | | | | | | | (21,500) |
| Municipal and Other Grants | | (8,400) | (8,400) | | | | | | | | (8,400) |
| **Total Grants / Government Transfers** | (135,569) | (166,100) | (81,700) | **84,400** | **(50.81%)** | 84,400 | | | | | (81,700) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (566,360) | (524,200) | (579,500) | **(55,300)** | **10.55%** | (55,300) | | | | | (579,500) |
| Licenses & permits | (9,000) | (4,500) | (4,500) | | | | | | | | (4,500) |
| Rent | (1,333,205) | (881,800) | (875,200) | **6,600** | **(0.75%)** | 6,600 | | | | | (875,200) |
| **Total User charges, licenses and fines** | (1,908,565) | (1,410,500) | (1,459,200) | **(48,700)** | **3.45%** | (48,700) | | | | | (1,459,200) |
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | | (24,300) | | **24,300** | | | | | | 24,300 | |
| Trf fr INS Res | | | (10,000) | **(10,000)** | | | (10,000) | | | | (10,000) |
| Trf fr PRKS R/F | | | | | | | | | | | |
| **Total Transfers from Reserve** | | (24,300) | (10,000) | **14,300** | **(58.85%)** | | (10,000) | | | 24,300 | (10,000) |
| **Total Revenues** | **(2,153,429)** | **(1,627,800)** | **(1,590,400)** | **37,400** | **(2.30%)** | **29,100** | **(16,000)** | | | **24,300** | **(1,590,400)** |
| **Grand Total** | **2,047,783** | **2,268,600** | **2,531,300** | **262,700** | **11.58%** | **243,000** | **10,100** | **(10,700)** | | **20,300** | **2,531,300** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Recreation, Culture & Communications** | | | | | | | | | | | |
| **COMMUNITY SERVICES - REC & CULTURE** | | | | | | | | | | | |
| **Payroll** | **721,772** | **660,200** | **682,200** | **22,000** | **3.33%** | **22,000** | | | | | **682,200** |
| Materials, Supplies and Services | 6,665 | 5,800 | 5,800 | | | | | | | | 5,800 |
| Other Expenses | | 8,500 | | **(8,500)** | | | | (8,500) | | | |
| **Total Expenditures (less Payroll)** | **6,665** | **14,300** | **5,800** | **(8,500)** | **(59.44%)** | | | **(8,500)** | | | **5,800** |
| **Total Expenditures** | **728,437** | **674,500** | **688,000** | **13,500** | **2.00%** | **22,000** | | **(8,500)** | | | **688,000** |
| Grants / Government Transfers | | (8,700) | | **8,700** | | 8,700 | | | | | |
| **Total Revenues** | | **(8,700)** | | **8,700** | | **8,700** | | | | | |
| **Total COMMUNITY SERVICES - REC & CULTURE** | **728,437** | **665,800** | **688,000** | **22,200** | **3.33%** | **30,700** | | **(8,500)** | | | **688,000** |
| **COMMUNICATIONS** | | | | | | | | | | | |
| Materials, Supplies and Services | 14,893 | 19,100 | 21,600 | **2,500** | **13.09%** | | 700 | 1,800 | | | 21,600 |
| Other Expenses | 407 | 500 | 500 | | | | | | | | 500 |
| **Total Expenditures (less Payroll)** | **15,300** | **19,600** | **22,100** | **2,500** | **12.76%** | | **700** | **1,800** | | | **22,100** |
| **Total Expenditures** | **15,300** | **19,600** | **22,100** | **2,500** | **12.76%** | | **700** | **1,800** | | | **22,100** |
| User charges, licenses and fines | (9,000) | (4,500) | (4,500) | | | | | | | | (4,500) |
| **Total Revenues** | **(9,000)** | **(4,500)** | **(4,500)** | | | | | | | | **(4,500)** |
| **Total COMMUNICATIONS** | **6,300** | **15,100** | **17,600** | **2,500** | **16.56%** | | **700** | **1,800** | | | **17,600** |
| **SPECIAL EVENTS** | | | | | | | | | | | |
| **Payroll** | | | **12,500** | **12,500** | | **12,500** | | | | | **12,500** |
| Other Expenses | 47,822 | 41,600 | 62,100 | **20,500** | **49.28%** | 2,000 | 10,000 | 8,500 | | | 62,100 |
| **Total Expenditures (less Payroll)** | **47,822** | **41,600** | **62,100** | **20,500** | **49.28%** | **2,000** | **10,000** | **8,500** | | | **62,100** |
| **Total Expenditures** | **47,822** | **41,600** | **74,600** | **33,000** | **79.33%** | **14,500** | **10,000** | **8,500** | | | **74,600** |
| Revenues | (6,600) | | (6,600) | **(6,600)** | | (6,600) | | | | | (6,600) |
| Grants / Government Transfers | (15,000) | (15,000) | (15,000) | | | | | | | | (15,000) |
| User charges, licenses and fines | (11,290) | (18,200) | (12,100) | **6,100** | **(33.52%)** | 6,100 | | | | | (12,100) |
| Transfers from Reserve | | | (10,000) | **(10,000)** | | | (10,000) | | | | (10,000) |
| **Total Revenues** | **(32,890)** | **(33,200)** | **(43,700)** | **(10,500)** | **31.63%** | **(500)** | **(10,000)** | | | | **(43,700)** |
| **Total SPECIAL EVENTS** | **14,932** | **8,400** | **30,900** | **22,500** | **267.86%** | **14,000** | | **8,500** | | | **30,900** |
| **FLEET** | | | | | | | | | | | |
| Materials, Supplies and Services | 38,619 | 23,600 | 23,900 | **300** | **1.27%** | | | 300 | | | 23,900 |
| **Total Expenditures (less Payroll)** | **38,619** | **23,600** | **23,900** | **300** | **1.27%** | | | **300** | | | **23,900** |
| **Total Expenditures** | **38,619** | **23,600** | **23,900** | **300** | **1.27%** | | | **300** | | | **23,900** |
| **Total Revenues** | | | | | | | | | | | |
| **Total FLEET** | **38,619** | **23,600** | **23,900** | **300** | **1.27%** | | | **300** | | | **23,900** |
| **PARKS** | | | | | | | | | | | |
| **Payroll** | **512,877** | **527,200** | **536,400** | **9,200** | **1.75%** | **9,200** | | | | | **536,400** |
| Materials, Supplies and Services | 181,336 | 191,800 | 195,700 | **3,900** | **2.03%** | 2,100 | 9,400 | (3,600) | | (4,000) | 195,700 |
| Contracted Services | 28,503 | 32,200 | 32,200 | | | | | | | | 32,200 |
| Interest, Rent and Financial Expenses | 47,615 | 43,700 | 44,900 | **1,200** | **2.75%** | 1,200 | | | | | 44,900 |
| Amortization | 66,868 | | | | | | | | | | |
| Transfers to Reserve | 2,843 | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **327,165** | **267,700** | **272,800** | **5,100** | **1.91%** | **3,300** | **9,400** | **(3,600)** | | **(4,000)** | **272,800** |
| **Total Expenditures** | **840,042** | **794,900** | **809,200** | **14,300** | **1.80%** | **12,500** | **9,400** | **(3,600)** | | **(4,000)** | **809,200** |
| Revenues | (26,889) | (16,900) | (22,900) | **-6,000** | **35.50%** | | (6,000) | | | | (22,900) |
| Grants / Government Transfers | (4,340) | (21,600) | (6,200) | **15,400** | **(71.30%)** | 15,400 | | | | | (6,200) |
| User charges, licenses and fines | (3,396) | (38,500) | (2,000) | **36,500** | **(94.81%)** | 400 | | 36,100 | | | (2,000) |
| Transfers from Reserve | | (20,300) | | **20,300** | | | | | | 20,300 | |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Total Revenues** | **(34,625)** | **(97,300)** | **(31,100)** | **66,200** | **(68.04%)** | **15,800** | **(6,000)** | **36,100** | | **20,300** | **(31,100)** |
| **Total PARKS** | **805,417** | **697,600** | **778,100** | **80,500** | **11.54%** | **28,300** | **3,400** | **32,500** | | **16,300** | **778,100** |
| **OUTDOOR FACILITIES** | | | | | | | | | | | |
| Materials, Supplies and Services | 14,420 | 16,600 | 22,800 | **6,200** | **37.35%** | 3,500 | | 2,700 | | | 22,800 |
| Transfers to Other entities | | | 2,500 | **2,500** | | | 2,500 | | | | 2,500 |
| **Total Expenditures (less Payroll)** | **14,420** | **16,600** | **25,300** | **8,700** | **52.41%** | **3,500** | **2,500** | **2,700** | | | **25,300** |
| **Total Expenditures** | **14,420** | **16,600** | **25,300** | **8,700** | **52.41%** | **3,500** | **2,500** | **2,700** | | | **25,300** |
| User charges, licenses and fines | (19,591) | | (36,100) | **(36,100)** | | | | (36,100) | | | (36,100) |
| **Total Revenues** | **(19,591)** | | **(36,100)** | **(36,100)** | | | | **(36,100)** | | | **(36,100)** |
| **Total OUTDOOR FACILITIES** | **(5,171)** | **16,600** | **(10,800)** | **(27,400)** | **(165.06%)** | **3,500** | **2,500** | **(33,400)** | | | **(10,800)** |
| **SCUGOG RECREATION CENTRE** | | | | | | | | | | | |
| **Payroll** | **771,131** | **693,100** | **705,500** | **12,400** | **1.79%** | **12,400** | | | | | **705,500** |
| Materials, Supplies and Services | 583,288 | 555,100 | 572,000 | **16,900** | **3.04%** | 18,400 | 2,000 | (3,500) | | | 572,000 |
| Contracted Services | 28,442 | 28,400 | 26,100 | **(2,300)** | **(8.10%)** | 500 | 500 | (3,300) | | | 26,100 |
| Interest, Rent and Financial Expenses | 34,735 | 32,800 | 34,800 | **2,000** | **6.10%** | 2,000 | | | | | 34,800 |
| Other Expenses | 263 | 4,800 | 4,800 | | | | | | | | 4,800 |
| Transfers to Reserve | 49,863 | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **696,591** | **621,100** | **637,700** | **16,600** | **2.67%** | **20,900** | **2,500** | **(6,800)** | | | **637,700** |
| **Total Expenditures** | **1,467,722** | **1,314,200** | **1,343,200** | **29,000** | **2.21%** | **33,300** | **2,500** | **(6,800)** | | | **1,343,200** |
| Revenues | (56,842) | (3,000) | (3,000) | | | | | | | | (3,000) |
| User charges, licenses and fines | (1,233,311) | (778,200) | (768,600) | **9,600** | **(1.23%)** | 9,600 | | | | | (768,600) |
| **Total Revenues** | **(1,290,153)** | **(781,200)** | **(771,600)** | **9,600** | **(1.23%)** | **9,600** | | | | | **(771,600)** |
| **Total SCUGOG RECREATION CENTRE** | **177,569** | **533,000** | **571,600** | **38,600** | **7.24%** | **42,900** | **2,500** | **(6,800)** | | | **571,600** |
| **BLACKSTOCK ARENA** | | | | | | | | | | | |
| **Payroll** | **108,634** | **125,600** | **127,600** | **2,000** | **1.59%** | **2,000** | | | | | **127,600** |
| Materials, Supplies and Services | 129,578 | 132,100 | 124,600 | **(7,500)** | **(5.68%)** | (6,200) | | (1,300) | | | 124,600 |
| Contracted Services | 878 | 1,400 | 1,400 | | | | | | | | 1,400 |
| Interest, Rent and Financial Expenses | 24,151 | 23,200 | 24,200 | **1,000** | **4.31%** | 1,000 | | | | | 24,200 |
| Transfers to Reserve | 5,955 | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **160,562** | **156,700** | **150,200** | **(6,500)** | **(4.15%)** | **(5,200)** | | **(1,300)** | | | **150,200** |
| **Total Expenditures** | **269,196** | **282,300** | **277,800** | **(4,500)** | **(1.59%)** | **(3,200)** | | **(1,300)** | | | **277,800** |
| Revenues | (6,265) | | | | | | | | | | |
| User charges, licenses and fines | (111,442) | (120,200) | (121,500) | **(1,300)** | **1.08%** | (1,300) | | | | | (121,500) |
| **Total Revenues** | **(117,707)** | **(120,200)** | **(121,500)** | **(1,300)** | **1.08%** | **(1,300)** | | | | | **(121,500)** |
| **Total BLACKSTOCK ARENA** | **151,489** | **162,100** | **156,300** | **(5,800)** | **(3.58%)** | **(4,500)** | | **(1,300)** | | | **156,300** |
| **COMMUNITY HALLS & FACILITIES** | | | | | | | | | | | |
| Materials, Supplies and Services | 54,924 | 60,800 | 59,500 | **(1,300)** | **(2.14%)** | (300) | | (1,000) | | | 59,500 |
| Contracted Services | 7,453 | 14,700 | 12,700 | **(2,000)** | **(13.61%)** | (2,000) | | | | | 12,700 |
| Interest, Rent and Financial Expenses | 19,383 | 19,000 | 19,400 | **400** | **2.11%** | 400 | | | | | 19,400 |
| Transfers to Other entities | 19,270 | 25,600 | 24,600 | **(1,000)** | **(3.91%)** | (1,000) | | | | | 24,600 |
| **Total Expenditures (less Payroll)** | **101,030** | **120,100** | **116,200** | **(3,900)** | **(3.25%)** | **(2,900)** | | **(1,000)** | | | **116,200** |
| **Total Expenditures** | **101,030** | **120,100** | **116,200** | **(3,900)** | **(3.25%)** | **(2,900)** | | **(1,000)** | | | **116,200** |
| User charges, licenses and fines | (37,992) | (20,500) | (20,500) | | | | | | | | (20,500) |
| **Total Revenues** | **(37,992)** | **(20,500)** | **(20,500)** | | | | | | | | **(20,500)** |
| **Total COMMUNITY HALLS & FACILITIES** | **63,038** | **99,600** | **95,700** | **(3,900)** | **(3.92%)** | **(2,900)** | | **(1,000)** | | | **95,700** |
| **RECREATION PROGRAMS** | | | | | | | | | | | |
| **Payroll** | **118,880** | **62,000** | **75,900** | **13,900** | **22.42%** | **13,900** | | | | | **75,900** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Materials, Supplies and Services | 39,736 | 33,700 | 40,600 | **6,900** | **20.47%** | 6,900 | | | | | 40,600 |
| Contracted Services | 69,241 | 42,000 | 70,000 | **28,000** | **66.67%** | 28,000 | | | | | 70,000 |
| **Total Expenditures (less Payroll)** | **108,977** | **75,700** | **110,600** | **34,900** | **46.10%** | **34,900** | | | | | **110,600** |
| **Total Expenditures** | **227,857** | **137,700** | **186,500** | **48,800** | **35.44%** | **48,800** | | | | | **186,500** |
| Grants / Government Transfers | | (46,200) | | **46,200** | | 46,200 | | | | | |
| User charges, licenses and fines | (166,442) | (110,000) | (170,000) | **(60,000)** | **54.55%** | (60,000) | | | | | (170,000) |
| **Total Revenues** | **(166,442)** | **(156,200)** | **(170,000)** | **(13,800)** | **8.83%** | **(13,800)** | | | | | **(170,000)** |
| **Total RECREATION PROGRAMS** | **61,415** | **(18,500)** | **16,500** | **35,000** | **(189.19%)** | **35,000** | | | | | **16,500** |
| **POOL** | | | | | | | | | | | |
| **Payroll** | **51,399** | **64,500** | **78,600** | **14,100** | **21.86%** | **14,100** | | | | | **78,600** |
| Materials, Supplies and Services | 41,537 | 33,800 | 35,500 | **1,700** | **5.03%** | 2,100 | | (400) | | | 35,500 |
| Interest, Rent and Financial Expenses | 1,976 | 1,900 | 2,000 | **100** | **5.26%** | 100 | | | | | 2,000 |
| **Total Expenditures (less Payroll)** | **43,513** | **35,700** | **37,500** | **1,800** | **5.04%** | **2,200** | | **(400)** | | | **37,500** |
| **Total Expenditures** | **94,912** | **100,200** | **116,100** | **15,900** | **15.87%** | **16,300** | | **(400)** | | | **116,100** |
| Grants / Government Transfers | (8,680) | (29,100) | (8,800) | **20,300** | **(69.76%)** | 20,300 | | | | | (8,800) |
| User charges, licenses and fines | (40,116) | (38,500) | (41,500) | **(3,000)** | **7.79%** | (3,000) | | | | | (41,500) |
| **Total Revenues** | **(48,796)** | **(67,600)** | **(50,300)** | **17,300** | **(25.59%)** | **17,300** | | | | | **(50,300)** |
| **Total POOL** | **46,116** | **32,600** | **65,800** | **33,200** | **101.84%** | **33,600** | | **(400)** | | | **65,800** |
| **DAYCAMP** | | | | | | | | | | | |
| **Payroll** | **120,310** | **191,100** | **240,200** | **49,100** | **25.69%** | **49,100** | | | | | **240,200** |
| Materials, Supplies and Services | 31,931 | 14,400 | 18,400 | **4,000** | **27.78%** | 4,000 | | | | | 18,400 |
| Contracted Services | 23,212 | 11,500 | 23,500 | **12,000** | **104.35%** | 12,000 | | | | | 23,500 |
| **Total Expenditures (less Payroll)** | **55,143** | **25,900** | **41,900** | **16,000** | **61.78%** | **16,000** | | | | | **41,900** |
| **Total Expenditures** | **175,453** | **217,000** | **282,100** | **65,100** | **30.00%** | **65,100** | | | | | **282,100** |
| Grants / Government Transfers | (16,973) | (8,400) | (25,400) | **(17,000)** | **202.38%** | (17,000) | | | | | (25,400) |
| User charges, licenses and fines | (226,740) | (223,000) | (225,500) | **(2,500)** | **1.12%** | (2,500) | | | | | (225,500) |
| **Total Revenues** | **(243,713)** | **(231,400)** | **(250,900)** | **(19,500)** | **8.43%** | **(19,500)** | | | | | **(250,900)** |
| **Total DAYCAMP** | **(68,260)** | **(14,400)** | **31,200** | **45,600** | **(316.67%)** | **45,600** | | | | | **31,200** |
| **MUESUM** | | | | | | | | | | | |
| **Payroll** | **111,016** | **78,400** | **83,000** | **4,600** | **5.87%** | **4,600** | | | | | **83,000** |
| Materials, Supplies and Services | 44,057 | 33,200 | 33,600 | **400** | **1.20%** | 1,200 | | (800) | | | 33,600 |
| Contracted Services | 1,374 | 1,600 | | **(1,600)** | | | | (1,600) | | | |
| Interest, Rent and Financial Expenses | 2,873 | 2,800 | 2,900 | **100** | **3.57%** | 100 | | | | | 2,900 |
| Other Expenses | 16,936 | 25,800 | 24,800 | **(1,000)** | **(3.88%)** | (2,000) | 1,000 | | | | 24,800 |
| **Total Expenditures (less Payroll)** | **65,240** | **63,400** | **61,300** | **(2,100)** | **(3.31%)** | **(700)** | **1,000** | **(2,400)** | | | **61,300** |
| **Total Expenditures** | **176,256** | **141,800** | **144,300** | **2,500** | **1.76%** | **3,900** | **1,000** | **(2,400)** | | | **144,300** |
| Revenues | (12,699) | (1,000) | (1,000) | | | | | | | | (1,000) |
| Grants / Government Transfers | (90,576) | (37,100) | (26,300) | **10,800** | **(29.11%)** | 10,800 | | | | | (26,300) |
| User charges, licenses and fines | (19,651) | (31,400) | (29,400) | **2,000** | **(6.37%)** | 2,000 | | | | | (29,400) |
| Transfers from Reserve | | (4,000) | | **4,000** | | | | | | 4,000 | |
| **Total Revenues** | **(122,926)** | **(73,500)** | **(56,700)** | **16,800** | **(22.86%)** | **12,800** | | | | **4,000** | **(56,700)** |
| **Total** | **53,330** | **68,300** | **87,600** | **19,300** | **28.26%** | **16,700** | **1,000** | **(2,400)** | | **4,000** | **87,600** |
| **MARINA** | | | | | | | | | | | |
| Materials, Supplies and Services | 1,145 | 9,400 | 9,400 | | | | | | | | 9,400 |
| Interest, Rent and Financial Expenses | 3,001 | 2,900 | 3,000 | **100** | **3.45%** | 100 | | | | | 3,000 |
| **Total Expenditures (less Payroll)** | **4,146** | **12,300** | **12,400** | **100** | **0.81%** | **100** | | | | | **12,400** |
| **Total Expenditures** | **4,146** | **12,300** | **12,400** | **100** | **0.81%** | **100** | | | | | **12,400** |
| Revenues | | (6,000) | (6,000) | | | | | | | | (6,000) |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**DEPARTMENT - RECREATION, CULTURE & COMMUNICATIONS**

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| User charges, licenses and fines | (29,594) | (27,500) | (27,500) | | | | | | | | (27,500) |
| **Total Revenues** | **(29,594)** | **(33,500)** | **(33,500)** | | | | | | | | **(33,500)** |
| **Total MARINA** | **(25,448)** | **(21,200)** | **(21,100)** | **100** | **(0.47%)** | **100** | | | | | **(21,100)** |
| **Total Recreation, Culture & Communications** | **2,047,783** | **2,268,600** | **2,531,300** | **262,700** | **11.58%** | **243,000** | **10,100** | **(10,700)** | | **20,300** | **2,531,300** |

# Development Services

# TOWNSHIP OF SCUGOG
# 2024 OPERATING BUDGET SUMMARY
# DEVELOPMENT SERVICES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *1,840,289* | 1,958,300 | 2,313,400 | 355,100 |
| **Revenues / Recoveries** | *(1,301,588)* | (918,400) | (1,061,400) | (143,000) |
| **Net Operating Budget** | ***538,701*** | **1,039,900** | **1,252,000** | **212,100** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Full time salary / wage rate increase | 44,640 | |
| Increase for contract/ part time / student/ committee positions | 8,500 | |
| Annualized Planner position | 49,500 | |
| Progression | 6,360 | |
| Statutory payroll costs / benefit premiums | 7,600 | |
| | | 116,600 |
| **Budget Neutral Expenditures / Revenues** | | |
| Transfer of advertising / promotional items to Community Services | | (1,800) |
| **Other Expenditures / Revenues** | | |
| Increase Municipal Office utilities based on usage | 2,500 | |
| Removal of transfer from the Municipal reserve | 7,000 | |
| Decrease in pest control, misc Old Mill expenses | (11,400) | |
| Increase in conferences and seminars | 3,000 | |
| Increase in legal fees | 22,500 | |
| Increase in professional OLT fees | 30,000 | |
| Increase in consulting fees | 60,500 | |
| Decrease in planning application revenue based on prior year actuals | 18,500 | |
| Decrease in memberships and subscriptions | (1,900) | |
| Increase in contracted services | 40,000 | |
| Increase in insurance | 5,200 | |
| Increase in building permit revenue | (100,000) | |
| Increase in transfer from building reserve to cover temporary building inspector | (59,200) | |
| Increase in by-law revenue | (9,300) | |
| Increase in costs to run animal shelter | 85,400 | |
| Increase in general building repairs and maintenace | 3,100 | |
| Miscellaneous expenditures | 1,400 | |
| | | 97,300 |
| **Net Increase in Development Services 2024 Operating Budget** | | **212,100** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - DEVELOPMENT SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Payroll** | | | | | | | | | | | |
| Salaries & Wages | 910,268 | 1,013,400 | 1,122,400 | **109,000** | **10.76%** | 109,000 | | | | | 1,122,400 |
| Benefits | 232,614 | 287,600 | 295,200 | **7,600** | **2.64%** | 7,600 | | | | | 295,200 |
| **Total Payroll** | 1,142,882 | 1,301,000 | 1,417,600 | **116,600** | **8.96%** | 116,600 | | | | | 1,417,600 |
| Materials, Supplies and Services | | | | | | | | | | | |
| Materials and Supplies | 7,786 | 27,000 | 25,800 | **(1,200)** | **(4.44%)** | 1,100 | (500) | (1,800) | | | 25,800 |
| Professional Fees | 304,766 | 120,300 | 234,700 | **114,400** | **95.10%** | (2,100) | 30,500 | | 75,500 | 10,500 | 234,700 |
| Repairs and Maintenance | 41,156 | 40,600 | 43,700 | **3,100** | **7.64%** | 3,100 | | | | | 43,700 |
| Information Technology | 56,021 | 78,900 | 78,900 | | | | | | | | 78,900 |
| Vehicles | 9,569 | 14,800 | 15,300 | **500** | **3.38%** | 500 | | | | | 15,300 |
| Utilities | 45,328 | 61,200 | 63,700 | **2,500** | **4.08%** | 2,500 | | | | | 63,700 |
| **Total Materials, Supplies and Services** | 464,626 | 342,800 | 462,100 | **119,300** | **34.80%** | 5,100 | 30,000 | (1,800) | 75,500 | 10,500 | 462,100 |
| Contracted Services | | | | | | | | | | | |
| Contracted Services | 22,484 | | 40,000 | **40,000** | | | | | 40,000 | | 40,000 |
| Contracted Maint | 166 | | | | | | | | | | |
| Contract Animal shared costs | 100,857 | 201,700 | 287,100 | **85,400** | **42.34%** | | 85,400 | | | | 287,100 |
| Caretaking | 23,545 | 27,000 | 27,000 | | | | | | | | 27,000 |
| **Total Contracted Services** | 147,052 | 228,700 | 354,100 | **125,400** | **54.83%** | | 85,400 | | 40,000 | | 354,100 |
| Interest, Rent and Financial Expenses | | | | | | | | | | | |
| Financial Expenses | (50) | | | | | | | | | | |
| Insurance | 23,671 | 14,500 | 19,700 | **5,200** | **35.86%** | 200 | | | | 5,000 | 19,700 |
| **Total Interest, Rent and Financial Expenses** | 23,621 | 14,500 | 19,700 | **5,200** | **35.86%** | 200 | | | | 5,000 | 19,700 |
| Other Expenses | | | | | | | | | | | |
| Expenses General | 5,703 | 21,300 | 9,900 | **(11,400)** | **(53.52%)** | (11,400) | | | | | 9,900 |
| **Total Other Expenses** | 5,703 | 21,300 | 9,900 | **(11,400)** | **(53.52%)** | (11,400) | | | | | 9,900 |
| Transfers to Reserve | | | | | | | | | | | |
| Trf to ENV Reserve | 50,000 | 50,000 | 50,000 | | | | | | | | 50,000 |
| Trf to DepFor Reserve | | | | | | | | | | | |
| **Total Transfers to Reserve** | 50,000 | 50,000 | 50,000 | | | | | | | | 50,000 |
| **Total Expenditures (less Payroll)** | **691,002** | **657,300** | **895,800** | **238,500** | **36.28%** | **(6,100)** | **115,400** | **(1,800)** | **115,500** | **15,500** | **895,800** |
| **Total Expenditures** | **1,833,884** | **1,958,300** | **2,313,400** | **355,100** | **18.13%** | **110,500** | **115,400** | **(1,800)** | **115,500** | **15,500** | **2,313,400** |
| Revenues | | | | | | | | | | | |
| Services For Others | | (1,000) | (1,000) | | | | | | | | (1,000) |
| Cost Recovery Capital Projects | (25,094) | | | | | | | | | | |
| **Total Revenues** | (25,094) | (1,000) | (1,000) | | | | | | | | (1,000) |
| Grants / Government Transfers | | | | | | | | | | | |
| Canada Grants | (1,966) | (4,300) | (4,300) | | | | | | | | (4,300) |
| Ontario Grants | (800) | (1,800) | (1,800) | | | | | | | | (1,800) |
| Municipal and Other Grants | (1,000) | | | | | | | | | | |
| **Total Grants / Government Transfers** | (3,766) | (6,100) | (6,100) | | | | | | | | (6,100) |
| User charges, licenses and fines | | | | | | | | | | | |
| User Charges | (95,493) | (126,500) | (134,500) | **(8,000)** | **6.32%** | (8,000) | | | | | (134,500) |
| Licenses & permits | (1,023,342) | (553,000) | (635,800) | **(82,800)** | **14.97%** | 23,700 | (6,500) | | (100,000) | | (635,800) |
| Fines & penalties | (49,047) | (50,000) | (50,000) | | | | | | | | (50,000) |
| Rent | (12,000) | (12,000) | (12,000) | | | | | | | | (12,000) |
| **Total User charges, licenses and fines** | (1,179,882) | (741,500) | (832,300) | **(90,800)** | **12.25%** | 15,700 | (6,500) | | (100,000) | | (832,300) |

**TOWNSHIP OF SCUGOG**
**2024 OPERATING BUDGET SUMMARY**
**DEPARTMENT - DEVELOPMENT SERVICES**

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Transfers from Reserve | | | | | | | | | | | |
| Trf fr MP Res | | (7,000) | | **7,000** | | | | | | 7,000 | |
| Trf fr BLDG R/F | | (162,800) | (222,000) | **(59,200)** | **36.36%** | | | | (59,200) | | (222,000) |
| Total Transfers from Reserve | | (169,800) | (222,000) | **(52,200)** | **30.74%** | | | | (59,200) | 7,000 | (222,000) |
| **Total Revenues** | **(1,208,742)** | **(918,400)** | **(1,061,400)** | **(143,000)** | **15.57%** | **15,700** | **(6,500)** | | **(159,200)** | **7,000** | **(1,061,400)** |
| | | | | | | | | | | | |
| **Grand Total** | **625,142** | **1,039,900** | **1,252,000** | **212,100** | **20.40%** | **126,200** | **108,900** | **(1,800)** | **(43,700)** | **22,500** | **1,252,000** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - DEVELOPMENT SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Development Services** | | | | | | | | | | | |
| **Development Services** | | | | | | | | | | | |
| **Payroll** | **404,979** | **338,500** | **347,400** | **8,900** | **2.63%** | **8,900** | | | | | **347,400** |
| Materials, Supplies and Services | 5,419 | 21,300 | 22,800 | **1,500** | **7.04%** | 300 | | (1,800) | | 3,000 | 22,800 |
| Contracted Services | 166 | | | | | | | | | | |
| Interest, Rent and Financial Expenses | 4,251 | 4,100 | 4,300 | **200** | **4.88%** | 200 | | | | | 4,300 |
| Other Expenses | 1,048 | 16,400 | 5,000 | **(11,400)** | **(69.51%)** | (11,400) | | | | | 5,000 |
| **Total Expenditures (less Payroll)** | **10,884** | **41,800** | **32,100** | **(9,700)** | **(23.21%)** | **(10,900)** | | **(1,800)** | | **3,000** | **32,100** |
| **Total Expenditures** | **415,863** | **380,300** | **379,500** | **(800)** | **(0.21%)** | **(2,000)** | | **(1,800)** | | **3,000** | **379,500** |
| Revenues | (25,094) | | | | | | | | | | |
| Grants / Government Transfers | (1,000) | | | | | | | | | | |
| User charges, licenses and fines | (12,000) | (12,000) | (12,000) | | | | | | | | (12,000) |
| Transfers from Reserve | | (7,000) | | **7,000** | | | | | | 7,000 | |
| **Total Revenues** | **(38,094)** | **(19,000)** | **(12,000)** | **7,000** | **(36.84%)** | | | | | **7,000** | **(12,000)** |
| **Total DEVELOPMENT SERVICES** | **377,769** | **361,300** | **367,500** | **6,200** | **1.72%** | **(2,000)** | | **(1,800)** | | **10,000** | **367,500** |
| **COMMITTEES** | | | | | | | | | | | |
| Materials, Supplies and Services | | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | | | | | | | | | | | |
| **Total Expenditures** | | | | | | | | | | | |
| **Total Revenues** | | | | | | | | | | | |
| **Total COMMITTEES** | | | | | | | | | | | |
| **PLANNING** | | | | | | | | | | | |
| **Payroll** | **220,053** | **318,000** | **353,500** | **35,500** | **11.16%** | **35,500** | | | | | **353,500** |
| Materials, Supplies and Services | 321,079 | 171,100 | 227,500 | **56,400** | **32.96%** | (800) | 30,000 | (48,300) | 75,500 | | 227,500 |
| Other Expenses | 187 | 500 | 500 | | | | | | | | 500 |
| Transfers to Reserve | 50,000 | 50,000 | 50,000 | | | | | | | | 50,000 |
| **Total Expenditures (less Payroll)** | **371,266** | **221,600** | **278,000** | **56,400** | **25.45%** | **(800)** | **30,000** | **(48,300)** | **75,500** | | **278,000** |
| **Total Expenditures** | **591,319** | **539,600** | **631,500** | **91,900** | **17.03%** | **34,700** | **30,000** | **(48,300)** | **75,500** | | **631,500** |
| Grants / Government Transfers | | (4,300) | (4,300) | | | | | | | | (4,300) |
| User charges, licenses and fines | (208,395) | (262,300) | (243,800) | **18,500** | **(7.05%)** | 25,000 | (6,500) | | | | (243,800) |
| **Total Revenues** | **(208,395)** | **(266,600)** | **(248,100)** | **18,500** | **(6.94%)** | **25,000** | **(6,500)** | | | | **(248,100)** |
| **Total PLANNING** | **382,924** | **273,000** | **383,400** | **110,400** | **40.44%** | **59,700** | **23,500** | **(48,300)** | **75,500** | | **383,400** |
| **ENGINEERING SERVICES** | | | | | | | | | | | |
| Materials, Supplies and Services | 5,225 | 3,200 | 3,300 | **100** | **3.13%** | 100 | | | | | 3,300 |
| **Total Expenditures (less Payroll)** | **5,225** | **3,200** | **3,300** | **100** | **3.13%** | **100** | | | | | **3,300** |
| **Total Expenditures** | **5,225** | **3,200** | **3,300** | **100** | **3.13%** | **100** | | | | | **3,300** |
| User charges, licenses and fines | | (8,100) | (8,100) | | | | | | | | (8,100) |
| **Total Revenues** | | **(8,100)** | **(8,100)** | | | | | | | | **(8,100)** |
| **Total ENGINEERING SERVICES** | **5,225** | **(4,900)** | **(4,800)** | **100** | **(2.04%)** | **100** | | | | | **(4,800)** |
| **BUILDING** | | | | | | | | | | | |
| **Payroll** | **296,445** | **395,800** | **454,200** | **58,400** | **14.75%** | **58,400** | | | | | **454,200** |
| Materials, Supplies and Services | 35,509 | 31,500 | 87,200 | **55,700** | **176.83%** | (100) | | 48,300 | | 7,500 | 87,200 |
| Contracted Services | 22,484 | | 40,000 | **40,000** | | | | | 40,000 | | 40,000 |
| Interest, Rent and Financial Expenses | 11,062 | | 5,000 | **5,000** | | | | | | 5,000 | 5,000 |
| Transfers to Reserve | | | | | | | | | | | |
| **Total Expenditures (less Payroll)** | **69,055** | **31,500** | **132,200** | **100,700** | **319.68%** | **(100)** | | **48,300** | **40,000** | **12,500** | **132,200** |
| **Total Expenditures** | **365,500** | **427,300** | **586,400** | **159,100** | **37.23%** | **58,300** | | **48,300** | **40,000** | **12,500** | **586,400** |
| Revenues | | (1,000) | (1,000) | | | | | | | | (1,000) |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - DEVELOPMENT SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Grants / Government Transfers | (1,966) | | | | | | | | | | |
| User charges, licenses and fines | (844,808) | (351,500) | (451,500) | **(100,000)** | **28.45%** | | | | (100,000) | | (451,500) |
| Transfers from Reserve | | (162,800) | (222,000) | **(59,200)** | **36.36%** | | | | (59,200) | | (222,000) |
| **Total Revenues** | **(846,774)** | **(515,300)** | **(674,500)** | **(159,200)** | **30.89%** | | | | **(159,200)** | | **(674,500)** |
| **Total BUILDING** | **(481,274)** | **(88,000)** | **(88,100)** | **(100)** | **0.11%** | **58,300** | | **48,300** | **(119,200)** | **12,500** | **(88,100)** |
| **BY-LAW** | | | | | | | | | | | |
| **Payroll** | **220,750** | **248,500** | **262,500** | **14,000** | **5.63%** | **14,000** | | | | | **262,500** |
| Materials, Supplies and Services | 13,872 | 31,800 | 31,800 | | | | | | | | 31,800 |
| Interest, Rent and Financial Expenses | 2,348 | 2,300 | 2,300 | | | | | | | | 2,300 |
| **Total Expenditures (less Payroll)** | **16,220** | **34,100** | **34,100** | | | | | | | | **34,100** |
| **Total Expenditures** | **236,970** | **282,600** | **296,600** | **14,000** | **4.95%** | **14,000** | | | | | **296,600** |
| User charges, licenses and fines | (95,878) | (93,900) | (103,200) | **(9,300)** | **9.90%** | (9,300) | | | | | (103,200) |
| **Total Revenues** | **(95,878)** | **(93,900)** | **(103,200)** | **(9,300)** | **9.90%** | **(9,300)** | | | | | **(103,200)** |
| **Total BY-LAW** | **141,092** | **188,700** | **193,400** | **4,700** | **2.49%** | **4,700** | | | | | **193,400** |
| **ANIMAL CONTROL** | | | | | | | | | | | |
| **Payroll** | **655** | **200** | | **(200)** | | **(200)** | | | | | |
| Contracted Services | 100,857 | 201,700 | 287,100 | **85,400** | **42.34%** | | 85,400 | | | | 287,100 |
| Interest, Rent and Financial Expenses | 937 | 900 | 900 | | | | | | | | 900 |
| Other Expenses | 4,468 | 4,400 | 4,400 | | | | | | | | 4,400 |
| **Total Expenditures (less Payroll)** | **106,262** | **207,000** | **292,400** | **85,400** | **41.26%** | | **85,400** | | | | **292,400** |
| **Total Expenditures** | **106,917** | **207,200** | **292,400** | **85,200** | **41.12%** | **(200)** | **85,400** | | | | **292,400** |
| Grants / Government Transfers | (800) | (1,800) | (1,800) | | | | | | | | (1,800) |
| User charges, licenses and fines | (18,801) | (13,700) | (13,700) | | | | | | | | (13,700) |
| **Total Revenues** | **(19,601)** | **(15,500)** | **(15,500)** | | | | | | | | **(15,500)** |
| **Total ANIMAL CONTROL** | **87,316** | **191,700** | **276,900** | **85,200** | **44.44%** | **(200)** | **85,400** | | | | **276,900** |
| **FACILITIES ADMIN** | | | | | | | | | | | |
| Materials, Supplies and Services | 83,522 | 83,900 | 89,500 | **5,600** | **6.67%** | 5,600 | | | | | 89,500 |
| Contracted Services | 23,545 | 27,000 | 27,000 | | | | | | | | 27,000 |
| Interest, Rent and Financial Expenses | 5,023 | 7,200 | 7,200 | | | | | | | | 7,200 |
| **Total Expenditures (less Payroll)** | **112,090** | **118,100** | **123,700** | **5,600** | **4.74%** | **5,600** | | | | | **123,700** |
| **Total Expenditures** | **112,090** | **118,100** | **123,700** | **5,600** | **4.74%** | **5,600** | | | | | **123,700** |
| **Total Revenues** | | | | | | | | | | | |
| **Total FACILITIES ADMIN** | **112,090** | **118,100** | **123,700** | **5,600** | **4.74%** | **5,600** | | | | | **123,700** |
| **Total Development Services** | **625,142** | **1,039,900** | **1,252,000** | **212,100** | **20.40%** | **126,200** | **108,900** | **(1,800)** | **(43,700)** | **22,500** | **1,252,000** |

# Library Services

# 2024 OPERATING BUDGET SUMMARY
# LIBRARY SERVICES

| | 2023 Estimated Actuals | 2023 Budget | 2024 Budget | Increase / (Decrease) |
|---|---|---|---|---|
| **Operating Expenditures** | *738,154* | 738,500 | 790,200 | 51,700 |
| **Revenues / Recoveries** | | | | - |
| **Net Operating Budget** | ***738,154*** | **738,500** | **790,200** | **51,700** |

**Budget Summary**

| | | |
|---|---|---|
| **Staffing Costs** | | |
| Salary / wage rate increase / statutory payroll costs | 19,450 | |
| 50% of New Makerspace Associate Position (over 2 yrs - offset from Library Reserve) | 20,000 | |
| | | 39,450 |
| **Other Expenditures / Revenues** | | |
| Increase in price of books & cataloguing/processing charges, audit & supply costs | 3,700 | |
| Information technology (increased communications & software costs) | 1,300 | |
| Increase in building maintenance costs | 3,800 | |
| Increase in utilities | 4,900 | |
| Increase in YCW Grant | (1,450) | |
| | | 12,250 |
| **Net Increase in Library 2024 Operating Budget** | | **51,700** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - LIBRARY SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Transfers to Other entities | | | | | | | | | | | |
| Grants to Others - Internal | 738,500 | 738,500 | 790,200 | **51,700** | **7.00%** | 31,700 | 20,000 | | | | 790,200 |
| **Total Transfers to Other entities** | 738,500 | 738,500 | 790,200 | **51,700** | **7.00%** | 31,700 | 20,000 | | | | 790,200 |
| **Total Expenditures (less Payroll)** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| **Total Expenditures** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| | | | | | | | | | | | |
| **Total Revenues** | | | | | | | | | | | |
| | | | | | | | | | | | |
| **Grand Total** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |

# TOWNSHIP OF SCUGOG
## 2024 OPERATING BUDGET SUMMARY
## DEPARTMENT - LIBRARY SERVICES

| | 2023 Estimated Actuals | Approved 2023 Budget | 2024 Budget Request | **Budget Increase / Decrease** | **% Change** | Maintain Service Level | Service Level Change | Budget Neutral Transfers | Growth Related Change | New / Other | 2024 Budget Request |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Library Services** | | | | | | | | | | | |
| **LIBRARY** | | | | | | | | | | | |
| Transfers to Other entities | 738,500 | 738,500 | 790,200 | **51,700** | **7.00%** | 31,700 | 20,000 | | | | 790,200 |
| **Total Expenditures (less Payroll)** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| **Total Expenditures** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| **Total Revenues** | | | | | | | | | | | |
| **Total LIBRARY** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |
| **Total Library Services** | **738,500** | **738,500** | **790,200** | **51,700** | **7.00%** | **31,700** | **20,000** | | | | **790,200** |